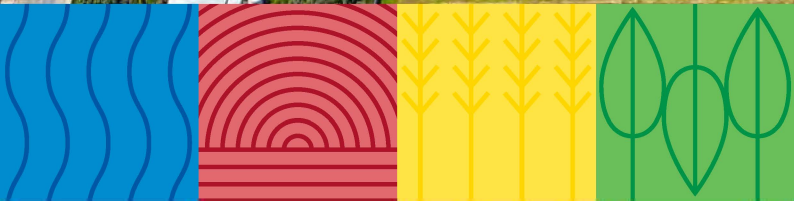


2022/23 ANNUAL REPORT



ADELAIDE PLAINS COUNCIL

2a Wasleys Road, Mallala SA 5502

Postal address:

PO Box 18, Mallala SA 5502

T (08) 8527 0200

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Adopted by the Council: 23 October 2023

This Annual Report can be viewed online at
www.apc.sa.gov.au

A printed copy can be viewed or requested at
our Council offices:

Mallala Principal Office

2a Wasleys Road, Mallala SA 5502

Monday to Friday 9am to 5pm*

Two Wells Service Centre

69 Old Port Wakefield Road, Two Wells SA

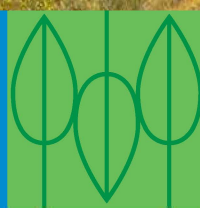
Monday to Friday 9am to 5pm*

*closed public holidays

Front cover image: Aerial view of
Two Wells with the 8ha site forming
our Two Wells Investment and
Growth project in the foreground

ACKNOWLEDGEMENT OF COUNTRY

Adelaide Plains Council acknowledges that we are located on the traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past, present and emerging. We recognise and respect their cultural heritage, beliefs and relationship with the land and we acknowledge that they are of continuing importance to the Kurna people living today.



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HOW TO READ THIS ANNUAL REPORT

Adelaide Plains Council's Annual Report 2022/2023 provides an overview of our achievements, challenges and finance from 1 July 2022 to 30 June 2023. This report meets the legislative requirements that are set out in the *Local Government Act 1999*.

It is presented in 5 parts

1

INTRODUCTION

An opening message from the Mayor and CEO

2

ADELAIDE PLAINS COUNCIL OVERVIEW

Information about our region and decision-making structure. Details about Council Members, meetings, and governance.

3

PERFORMANCE OF OUR STRATEGIC PLAN

Reporting on the key achievements made in 2022/2023 towards our strategic goals outlined in our Strategic Plan 2021-2024. We will also report on some of the commitments made in our Annual Business Plan and Budget 2022/2023.

4

FINANCIAL OVERVIEW AND STATEMENT

An overview of finances and our financial statement that details our performance for the year.

5

SUBSIDIARY ANNUAL REPORTS

The annual reports of our subsidiaries:
Legatus Group and the Gawler River Floodplain Management Authority.



We refer to several legislative Acts and Regulations throughout this report. This table provides an overview of how we will refer to them.

| ACT OR REGULATION | REFERRED TO AS |
|---|--|
| <i>Local Government Act 1999 (SA)</i> | Local Government Act |
| <i>Dog and Cat Management Act 1995 (SA)</i> | Dog and Cat Management Act |
| <i>Environment Protection Act 1993 (SA)</i> | Environment Protection Act |
| <i>Fire and Emergency Services Act 2005 (SA)</i> | Fire and Emergency Services Act |
| <i>Food Act 2001 (SA)</i> | Food Act |
| <i>Freedom of Information Act 1991 (SA)</i> | Freedom of Information Act |
| <i>Local Government (Elections) Act 1999 (SA)</i> | Local Government Elections Act |
| <i>Local Government (Members Allowances and Benefits) Regulations 2010 (SA)</i> | Members Allowances and Benefits Regulations |
| <i>Local Nuisance and Litter Control Act 2016 (SA)</i> | Local Nuisance and Litter Control Act |
| <i>Native Vegetation Act 1991 (SA)</i> | Native Vegetation Act |
| <i>Planning, Development and Infrastructure Act 2016 (SA)</i> | Planning, Development and Infrastructure Act |
| <i>South Australian Public Health (Wastewater) Regulations 2013 (SA)</i> | Wastewater Regulations |
| <i>South Australian Public Health Act 2011 (SA)</i> | Public Health Act |
| <i>State Records Act 1997 (SA)</i> | State Records Act |
| <i>Water Industry Act 2012 (SA)</i> | Water Industry Act |
| <i>Water Industry Regulations 2012 (SA)</i> | Water Industry Regulations |

1

INTRODUCTION



MESSAGE FROM THE MAYOR

Overall the 2022/2023 financial year has been a year of uncertainty – housing issues, rising prices of just about everything and the effects that has had on how we live, work and play have been matters we have had to deal with. That being the case, things are still happening around us on the Adelaide Plains as shown in this Annual Report.

The State Government is focusing on the Adelaide Plains as one of a few areas of substantial residential expansion. Council is mindful of the need for infrastructure to keep pace with the new demands and is active in this area.

The newly elected group of Councillors are tackling their roles in earnest, working towards good outcomes for the people they represent.

As we see the winding out of this year, I am very confident 2024 will be a very positive year. Get involved, get to know your neighbours, join a community group or even volunteer if you can. Watch what happens in the Adelaide Plains region!

MARK WASLEY
MAYOR



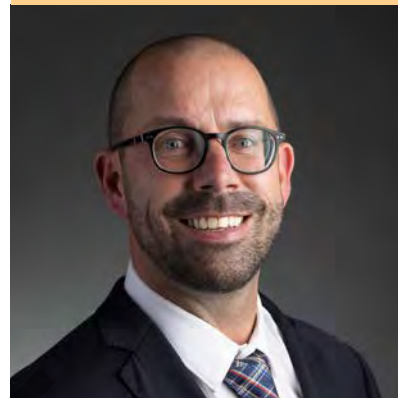
MESSAGE FROM THE CEO

The 2022/2023 financial year was, as always, a busy period for the elected members and staff of Adelaide Plains Council; the fastest growing council of any in South Australia.

With growth comes its challenges and its rewards with the reporting period seeing unprecedented growth trends continue in Two Wells through the Liberty estate. While the private sector is firmly entrenched in our economy, Council, too, is doing its bit to ensure the orderly and economic growth of our region continues through:-

- securing \$2.05 million of federal grant funds to build the Two Wells township flood protection levee
- securing \$430,000 from the Federal Government as Council's contribution towards the Mallala Road roundabout
- securing \$2.34 million from the State Government to seal four key freight and tourism road networks across our region
- pledging \$52,000 in funds as Council's contribution towards the State Government Gawler River Business Case
- securing \$2.4 million from the State Government towards the undergrounding of powerlines in the Two Wells Main Street
- acquiring 8.08ha of strategic land in the heart of the Two Wells main street to facilitate commercial and retail investment and expansion
- advancing consultation with the community into the development of a new community and civic centre

In addition to the extensive list of aforementioned projects and programs, I am most proud of how the administration continued to deliver all it set out to achieve as part of the 2022/2023 Annual Business Plan with delivery of our capital and operating suite of programs and projects.



While we did have a small number of projects to carry over into the following financial year, many of those projects were outside of Council's control and were aligned to grant funds or other elements beyond our control (ie. Mallala Road roundabout).

Internally, the administration continues to explore new ways and means of improving productivity and dealing with growth; the creation of a dedicated Growth and Investment department (albeit a trial up to and including 30 June 2024) without the need to secure new resourcing is just one example of this.

With so many irons in the fire, Council has much work ahead of it and much to look forward to. With a new elected body sworn in at the November 2022 meeting of Council, our collective focus now turns to reviewing our suite of strategic documentation including our Strategic Plan, Infrastructure and Asset Management Plan and Long Term Financial Plan.

Against this backdrop, I commend the Annual Report for 2022/2023 and trust you enjoy the read.

JAMES MILLER
CHIEF EXECUTIVE
OFFICER

YEAR IN REVIEW

40km
of road
re-sheeting
completed

9.8km
of roads
resealed or
sealed

538
development
applications
lodged

1,500
seedlings
planted
for revegetation
projects

4,500
seedlings
planted
along our coast

3,398
tonnes
of waste
collected or
processed

5,312 dogs
registered

8,039 library
patrons

536 cats
registered

17 residents conferred
as Australian citizens

2

ADELAIDE PLAINS COUNCIL OVERVIEW

Adelaide Plains Council represents a proud community with vibrant townships and remarkable landscapes.

We represent an estimated population of 10,461¹ people across 935 square kilometres connected to the Barossa, South Australian coast, and Adelaide.

The Light and Gawler Rivers pass through the region creating rich, fertile plains ideal for supplying primary produce to local, national, and international markets. The expanse of farmland is a common thread that connects each township's unique character.

Adelaide Plains is a place where people can choose to live and work locally, with quality services, facilities and open space that supports community wellbeing and resilience.

With a growing population and economy, Council undertakes strategic planning to support an enviable lifestyle, emerging economy, remarkable landscapes and proactive leadership for the community and environment of the Adelaide Plains council area.

860

Local
Businesses

4,008

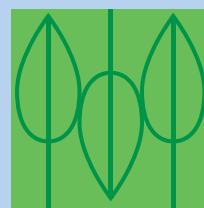
Dwellings

1,565

Households
with Children

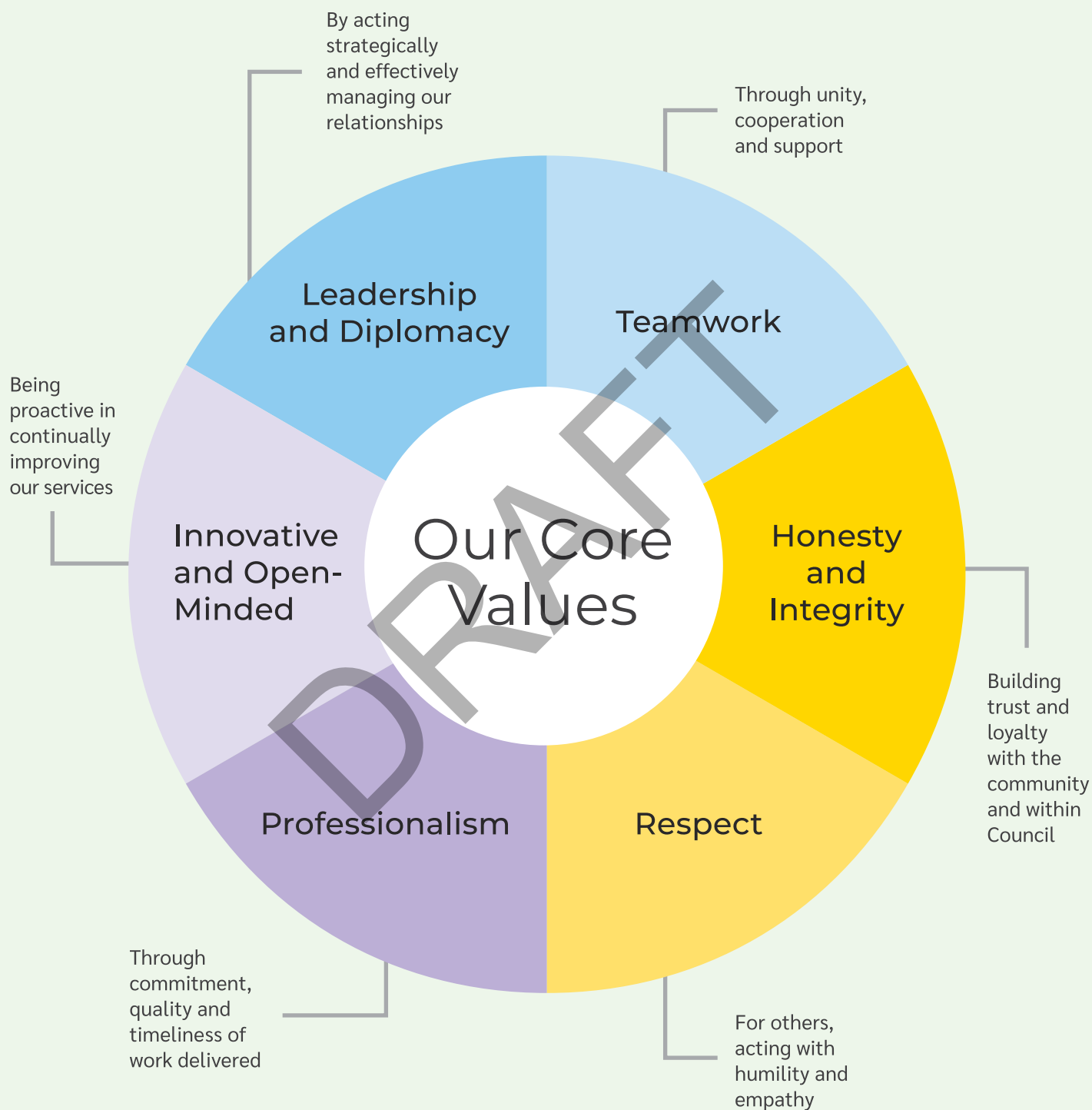
2.6% Aboriginal and Torres Strait
Islander residents

5.6% Residents speak a language
other than English





10,461 Residents





GOVERNANCE AND DECISION-MAKING

To achieve good governance, Council has structured its decision making to ensure that 'on the ground' governance is practical, value adding and transparent.

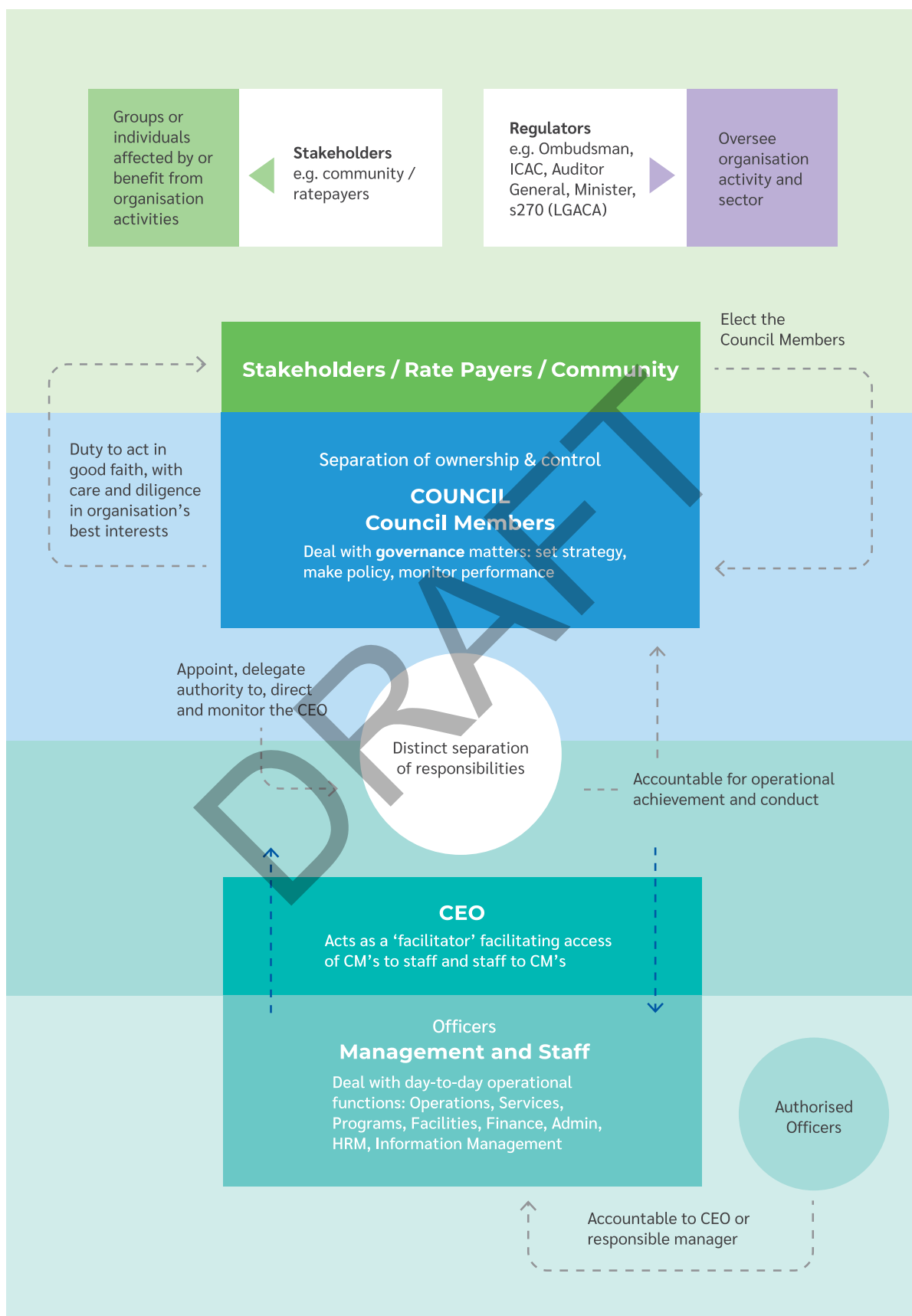
Decisions of Council are made through Council meetings, or by the Chief Executive Officer (CEO) through delegated authority pursuant to section 44 of the Local Government Act. The Council's principal power to make decisions is delegated through the Local Government Act and other supporting legislation.

Council Members are the policy arm of the Council and are responsible for setting the strategic direction, goals and objectives supported by documented policy for the wellbeing of the community as a whole.

Council Members have a legislative requirement and responsibility to:

- Determine policies to be applied by the Council in exercising its discretionary powers.
- Determine the type, range and scope of projects to be undertaken by the Council.
- Develop comprehensive management plans, budget, financial controls and performance objectives and indicators for the operations of Council.





COUNCIL MEMBERS

The Council is comprised of 9 Elected Members plus a Mayor, forming part of an incorporated body which has the responsibility for carrying out the duties and exercising the powers conferred on the Council by the Local Government Act and other supporting legislation.

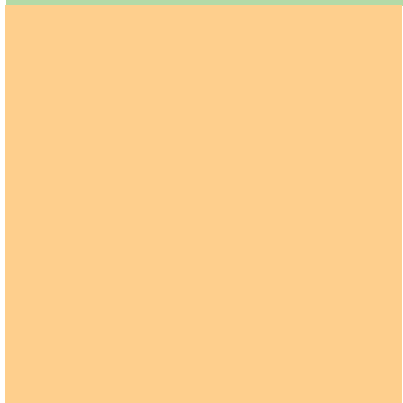
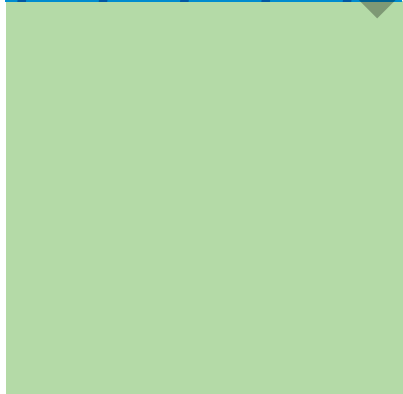
The Mayor provides leadership and guidance to Council Members, presides over Council meetings and acts as principal spokesperson of the Council.

Council Members represent the interests of residents and ratepayers of the Adelaide Plains Council region, provide community leadership and guidance, and facilitate communication between the community and the Council.



COUNCIL MEMBERS 2018 – 2022

**MAYOR
MARK WASLEY**



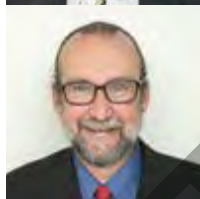
Mallala/Dublin Ward



**COUNCILLOR
TERRY-ANNE KEEN**

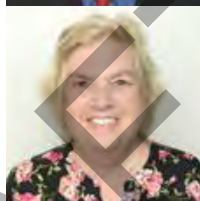


**COUNCILLOR
JOHN LUSH**



**COUNCILLOR
MARCUS
STRUDWICKE**

Two Wells Ward



**COUNCILLOR
KAY BOON**



**COUNCILLOR
JOE DANIELE**



**COUNCILLOR
FRANK MAIOLO**

Lewiston Ward



**COUNCILLOR
CARMINE DI TROIA**



**COUNCILLOR
MARGHERITA
PANELLA**



**COUNCILLOR
BRIAN PARKER**



COUNCIL MEMBERS 2022 – 2026

A local government general election was held in November 2022.

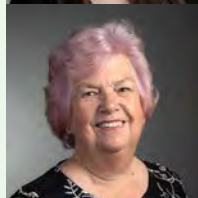
Council's composition and elector representation arrangements took effect at the conclusion of the election, as determined through our Representation Review (completed in December 2021). The previous ward structure was abolished and Council was comprised of a Mayor and 9 Area Councillors.



MAYOR
MARK WASLEY



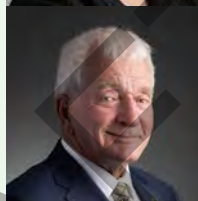
COUNCILLOR
**ALANA
BOMBARDIERI**



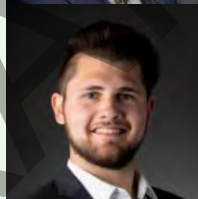
COUNCILLOR
KAY BOON



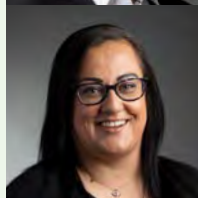
COUNCILLOR
TERRY-ANNE KEEN



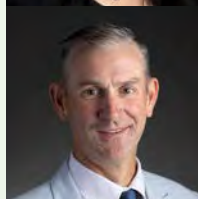
COUNCILLOR
JOHN LUSH



COUNCILLOR
DANTE MAZZEO



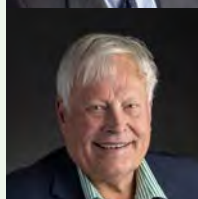
COUNCILLOR
**MARGHERITA
PANELLA**



COUNCILLOR
DAVID PATON



COUNCILLOR
**MARCUS
STRUDWICKE**
Deputy Mayor (November 2022 –
November 2023)



COUNCILLOR
EDDIE STUBING

RECOGNITION OF SERVICE

Mr Peppino (Joe) Daniele

Mr Daniele served as a Councillor from 1975 to 2022 for the Two Wells ward, and after his impressive 47 years of service to the sector, took the opportunity to enjoy retirement following the 2022 local government election.



Councillor Keen and Councillor Strudwicke

The 20-year commitment of Councillor Marcus Strudwicke and Councillor Terry-Anne Keen was celebrated at the Local Government Association South Australia's Ordinary General Meeting in April 2023. Councillor Keen began her service in November 1998, and Councillor Strudwicke commenced in May 2000.



REPRESENTATION QUOTA

A representation quota is the number of people able to vote in a council election ('electors') divided by the number of members who constitute the council ('Council Members' or 'Elected Members').

In 2022/2023, 7,050 electors in the Adelaide Plains Council region were represented by a Mayor and 9 Council Members. This equals one Elected Member per 705 electors.

A comparison of Council's representation quota with that of other councils suggests that our representation per Elected Member is comparable to that of other similar sized councils.

Table 1: Our representation quota compared to similar sized SA councils.

| COUNCIL | REPRESENTATION QUOTA |
|-------------------------|----------------------|
| Adelaide Plains | 1:705 |
| Clare & Gilbert Valleys | 1:685 |
| Coorong | 1:483 |
| Grant | 1:560 |
| Mid Murray | 1:763 |
| Naracoorte Lucindale | 1:530 |
| Northern Areas | 1:387 |
| Renmark Paringa | 1:736 |
| Tatiara | 1:445 |

Data source: Electoral Commission SA 2023 (available from LGA SA)

The Minister for Local Government, by notice in the Gazette, determines the relevant period and schedule for a council's representation quota to be reviewed. This is approximately every eight years. Adelaide Plains Council last completed a representation review in 2021/2022, and will therefore be due to complete the next review in 2029.

COUNCIL MEETINGS

Council must convene a meeting at least once per month in accordance with the Local Government Act.

In 2022/2023 Council conducted the majority of its monthly Ordinary Meetings on the fourth Monday of each calendar month – with the exception of December/January due to the Christmas break and public holidays.

Table 2: Ordinary and Special Council Meetings held in 2022/2023

| 2022 | |
|---------------------|--------------------|
| July Monday 25 | August Monday 22 |
| September Monday 26 | October Monday 24 |
| November Monday 28 | December Monday 19 |

| 2023 | |
|-------------------|--------------------|
| January Monday 30 | February Monday 27 |
| March Monday 27 | April Monday 24 |
| May Monday 22 | June Monday 26 |

Council meetings provide a public forum where the decisions on questions before Council are debated prior to resolution. The establishment of policy and procedure is also debated at these formal meetings of Council.

Open and transparent Council meetings underpin representative democracy and ensure public confidence in Council's decision-making processes.

Council meeting attendance

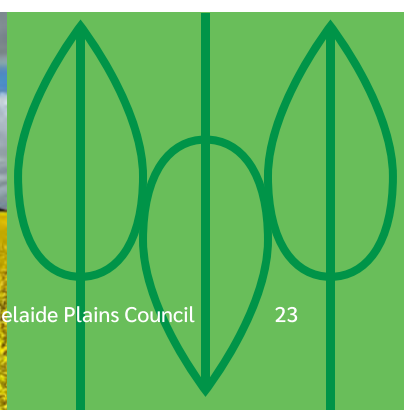
Council held 12 Ordinary Council meetings and eight Special Council meetings in 2022/2023.

Table 3: Council Member attendance at Council meetings

| COUNCIL MEMBER | ORDINARY COUNCIL MEETING | SPECIAL COUNCIL MEETING | 'LEAVE OF ABSENCE' WAS GRANTED | APOLOGY | ABSENT (NO APOLOGY RECEIVED) |
|-------------------|--------------------------|-------------------------|--------------------------------|---------|------------------------------|
| Mayor Wasley | 10 | 7 | 0 | 3 | 0 |
| Cr Bombardieri ** | 8 | 5 | 0 | 0 | 0 |
| Cr Boon | 10 | 7 | 0 | 3 | 0 |
| Cr Daniele* | 4 | 3 | 0 | 0 | 0 |
| Cr Di Troia* | 4 | 2 | 0 | 0 | 1 |
| Cr Keen | 10 | 7 | 0 | 3 | 0 |
| Cr Lush | 11 | 7 | 0 | 2 | 0 |
| Cr Maiolo* | 4 | 0 | 0 | 2 | 1 |
| Cr Mazzeo ** | 8 | 5 | 0 | 0 | 0 |
| Cr Panella | 10 | 5 | 0 | 5 | 0 |
| Cr Parker* | 3 | 3 | 0 | 1 | 0 |
| Cr Paton** | 8 | 4 | 0 | 1 | 0 |
| Cr Strudwicke | 10 | 6 | 0 | 4 | 0 |
| Cr Stubing** | 7 | 4 | 0 | 2 | 0 |

* Members in office for 4 Ordinary Meetings and 3 Special Meetings (until 18 November 2022 – previous term)

** Members in office for 8 Ordinary Meetings and 5 Special Meetings (from 18 November 2022 – current term)



INFORMATION OR BRIEFING SESSIONS

In accordance with section 90A of the Local Government Act, Council or the CEO may hold or arrange for the holding of a session, to which more than one member of the council or a council committee are invited to attend or be involved in for the purpose of providing information or a briefing to attendees (an 'information or briefing session').

Information and briefing sessions provide a valuable opportunity to enhance council decision-making processes by providing opportunities for council members to become better informed on issues and seek further clarification prior to making decisions at formally constituted council meetings. Section 90A(2) prohibits a matter from being dealt with at an information or briefing session in such a way as to obtain, or effectively obtain, a decision on the matter outside a formal council or committee meeting.



PUBLIC ACCESS TO COUNCIL AND COMMITTEE MEETINGS

Meetings of Council and Council's committees are open to the public and anyone may attend as an observer if they wish, or view the live stream on our YouTube channel.

Section 90(2) of the Local Government Act provides councils and committees with discretion to exclude the public from a meeting to receive, discuss, or consider in confidence any information or matter of a kind listed in section 90(3).

The agendas and minutes of both Council and committee meetings are available on our website.



TRAINING AND DEVELOPMENT

Council Members are provided with ongoing training delivered by Council Management, the Local Government Association (LGA) and other relevant bodies. Training is undertaken as needed or upon request, and based on current Council business and Council Members' own professional development requirements. The total cost of training and development for Council Members in 2022/2023 was \$1,825.

Various training and development activities were undertaken by Council Members in relation to the following topics:

General training

- Various Induction Sessions, e.g. Introduction to Local Government, APC Strategic Documents and Planning Sessions
- Regional Bus Tour
- Various Budget Information Sessions/Workshops
- Community and Civic Centre Investigation Study Tour
- Community Development Forum – Regional Resilience (Cr Boon only)
- LG Equip Update - Behavioural Management Framework (Council Members) (Crs Panella and Boon only)
- LG Equip Update - Behavioural Management Framework (Mayors/Principal Members) (Mayor only)

Elected Members mandatory training

- Civic and Legal Bundle (Modules 4.2 – 5.3 & 3.1)
- Strategic Risk Management/Oversight and Finance (Modules 6.1, 6.2, 6.3a, 6.3b)
- Mayor/Principal Member Training (Mayor only)

Conferences

- LGA SA Annual Conference (Mayor and Deputy Mayor)
- LGA SA Annual and Ordinary General Meetings (Mayor and Deputy Mayor)
- Australian Local Government Association National General Assembly (Mayor)

ALLOWANCES AND REIMBURSEMENT

Council Members are entitled to receive an allowance under section 76 of the Local Government Act, and regulation 4 of the Members Allowances and Benefits Regulations. Council, within the limits imposed by the regulations, provides this allowance annually. The allowance is to assist Council Members cover the cost of performing and discharging their official functions and duties. Council Member allowances are set by an Independent Remuneration Tribunal. Under Council's Council Member Allowances and Benefits Policy, all Council Members are provided with a laptop and may also seek reimbursement for travel expenses when undertaking Council business. The Mayor is also provided with a mobile phone for Council business.

Table 4: Council Member allowances and reimbursements

| COUNCIL MEMBER | ALLOWANCE | REIMBURSED EXPENSES | 2022/2023 TOTAL |
|-------------------|------------------|---------------------|------------------|
| Mayor Wasley | \$43,333 | \$1,538 | \$44,861 |
| Cr Bombardieri ** | \$6,786 | \$160 | \$6,946 |
| Cr Boon | \$10,833 | | \$10,833 |
| Cr Daniele* | \$4,047 | \$116 | \$4,163 |
| Cr Di Troia* | \$4,047 | | \$4,047 |
| Cr Keen | \$10,833 | | \$10,833 |
| Cr Lush | \$10,833 | | \$10,833 |
| Cr Maiolo* | \$4,047 | | \$4,047 |
| Cr Mazzeo ** | \$6,786 | | \$6,786 |
| Cr Panella | \$10,833 | | \$10,833 |
| Cr Parker* | \$4,047 | | \$4,047 |
| Cr Paton** | \$6,786 | | \$6,786 |
| Cr Strudwicke | \$13,542 | | \$13,542 |
| Cr Stubing** | \$6,786 | | \$6,786 |
| TOTAL | \$143,540 | \$1,804 | \$145,343 |

* Members in office from 1 July 2022 – current term

*** Members in office from 18 November 2022 – current term

** Members in office from 1 July 2022 to 18 November 2022 (previous term)

Interstate travel expenses

Table 5: Council Member interstate travel expenses

| AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION – NATIONAL GENERAL ASSEMBLY 2023 MAYOR – 13 TO 16 JUNE 2023 | |
|--|----------------|
| Registration | \$1,265 |
| Transport (flights/car) | \$874 |
| Accommodation (4 nights) | \$1,579 |
| Meals | \$58 |
| TOTAL | \$3,776 |

This table includes allowances and reimbursements paid to Council Members in accordance with Council's Policy. Council Members may submit reimbursement claims for expenses specified in the Policy such as car parking, childcare expenses, taxis, accommodation, and travel (per km).

CODES OF PRACTICE

Council has adopted the following Codes of Practice as required under the Local Government Act:

- Code of Practice – Access to Council Meetings and Documents
- Code of Practice – Meeting Proceedings

BEHAVIOUR

There were no contraventions of Council Member behaviour in 2022/2023.

HEALTH & SAFETY DUTIES

There were no contraventions of section 75G (health and safety duties) in 2022/2023.

COMMITTEES

Pursuant to section 41 of the Local Government Act, Council may establish committees to assist Council in the performance of its functions. It is also mandatory for Council to establish an Audit Committee under section 126 of the Local Government Act.

Committees are established in an effort to streamline business and assist with specific functions and programs. Each of our committees has its own Terms of Reference, the role principally being to provide an advisory function by making recommendations for Council's consideration.

The membership composition of each committee varies and includes a combination of Council Members and/or independent members (members of the public) who take part in and vote on subject matter before the committee. Council believes that the interaction with community members at a committee level provides a valuable resource and involves community members in the decision-making process, thereby providing true ownership over actions.



We have 4 special purpose committees established under section 41 of the Local Government Act.

ADELAIDE PLAINS COUNCIL HISTORICAL COMMITTEE

Coordinates management of the Mallala Museum and provides recommendations to Council regarding historical and heritage matters.

GOVERNANCE ADVISORY PANEL

Assist Council to fulfil its governance obligations by providing independent advice and observations on a range of legislative and policy matters.

AUDIT COMMITTEE

Monitors and assists Council in the effective implementation and conduct of its responsibilities for financial reporting, management of risk and maintaining a reliable system of internal controls.

INFRASTRUCTURE AND ENVIRONMENT COMMITTEE

Provides advice, and monitors performance, in relation to Council's delivery of its infrastructure and environmental projects, services and programs in line with Council's strategic focus.

We also have 2 committees that are mandatory under the Planning, Development and Infrastructure Act and associated Regulations.

BUILDING FIRE SAFETY COMMITTEE

Responsible for ensuring that Council meets its building and safety standards by ensuring that any unsafe building defects relating to fire safety are addressed and resolved.

COUNCIL ASSESSMENT PANEL

Assists Council with the assessment of complex development applications against the relevant provisions of the Planning and Design Code.

COMMITTEE ALLOWANCES

Members of Council committees are entitled to a sitting fee (allowance), paid per meeting as determined by Council. The total allowances paid to committee members in 2022/2023 was \$23,677. The following committee sitting fees were paid:

Table 6: Committee member allowances

| AUDIT COMMITTEE 7 MEETINGS | |
|---|-----------|
| Member | Allowance |
| Mr Alan Rushbrook Chairperson | \$8,600 |
| Mr Peter Fairlie-Jones Independent member | \$5,160 |

Note: 7 meetings were held in 2022/2023. The allowance total is for 8 meetings as the June 2022 meeting was paid to members in July 2023.

| COUNCIL ASSESSMENT PANEL 3 MEETINGS | |
|--|-----------|
| Member | Allowance |
| Nathan Cunningham Presiding Member | \$1,500 |
| Aaron Curtis Independent Member | \$400 |
| Susan Giles Independent Member | \$1,200 |
| Paul Mickan Independent Member | \$1,200 |

| INFRASTRUCTURE AND ENVIRONMENT COMMITTEE 2 MEETINGS | |
|--|-----------|
| Member | Allowance |
| Mr Richard Dodson Chairperson | \$2,000 |
| Mr Howard Lacy Independent Member | \$1,200 |

| BUILDING FIRE SAFETY COMMITTEE 2 MEETINGS | |
|--|-----------|
| Member | Allowance |
| Peter Harmer Chairperson | \$2,417 |

Members of the Adelaide Plains Council Historical Committee do not receive an allowance.

The Governance Advisory Panel did not meet in 2022/2023.

EXTERNAL BODIES AND SUBSIDIARIES

We are a member of, or participate in, a number of external bodies and subsidiaries throughout the region. Our membership and participation involves our Council Members, employees, and members of the community.

Some external bodies include (but are not limited to):

- Adelaide International Bird Sanctuary Collective
- Green Adelaide
- Local Government Association
- Local Government Association Procurement
- Local Government Finance Authority
- Local Government Professionals SA
- Local Government Risk Services
- Northern and Yorke Landscape Board
- Public Libraries SA
- Regional Development Australia Barossa Gawler Light Adelaide Plains
- Regional Procurement Working Group

We are also a member of 2 regional subsidiaries established in accordance with section 43 of the Local Government Act. These are:

- Legatus Group
Annual Report provided as **Appendix 2**
- Gawler River Floodplain Management Authority (GRFMA)
Annual Report provided as **Appendix 3**

We do not have any subsidiaries established in accordance with schedule 2 part 1 of the Local Government Act.



CONFIDENTIALITY

Table 7: Confidential items

DRAFT
TBC

We are committed to open and transparent decision-making, and aim to minimise the number of occasions that the provisions of section 90(2) (excluding the public during debate) and section 91(7) (documents to be kept confidential for a period of time) of the *Local Government Act* are utilised.

In 2022/2023, the public were excluded from debate (section 90(2)) on # occasions, and # confidentiality orders were made to keep documents confidential (section 91(7)). A summary of these orders is provided for in table #. A total of # confidentiality orders expired, ceased to apply or were revoked (either partially or in full).

As at 30 June 2023, ## confidentiality orders were still in effect, ranging from 201# to 20##. Ongoing confidentiality orders are reviewed each year.

| Meeting Date | Item | Reason meeting closed to public under section 90(2) (Local Government Act section) | Subject | Items retained in confidence | Reason items retained in confidence (Local Government Act section) | Items released from confidence |
|---------------------------------|------|--|---|------------------------------|--|--------------------------------|
| Council 10 March 2015 | 15.1 | 90(3)(d) 90(3)(h) | Mallala Community Hospital Incorporated | Attachments | 91(7) 91(9) | Minutes Report |
| XX | XX | XX | XX | XX | XX | XX |
| XX | XX | XX | XX | XX | XX | XX |
| XX | XX | XX | XX | XX | XX | XX |
| XX | XX | XX | XX | XX | XX | XX |

Table #:

| Local Government Act reference | Total orders made in 2022/2023 |
|--|--------------------------------|
| 90(3)(a) Personal Affairs | # |
| 90(3)(b) Commercial Advantage | # |
| 90(3)(c) Trade Secret | # |
| 90(3)(d) Commercial Information (not a trade secret) | # |
| 90(3)(e) Security/Safety | # |
| 90(3)(f) Prejudice the maintenance of any Law | # |
| 90(3)(g) Breach any Law | # |
| 90(3)(h) Legal Advice | # |
| 90(3)(i) Litigation | # |
| 90(3)(j) Information provided on a confidential basis by a Minister of the Crown | # |
| 90(3)(k) Tenders | # |
| 90(3)(m) Proposed Amendment to a Development Plan | # |
| 90(3)(n) <i>Freedom of Information Act 1991</i> | # |
| 90(3)(o) Award Winner | # |

DRAFT

TBC

TBC
DRAFT

REVIEW OF DECISIONS

In accordance with section 270 of the Local Government Act, Council has an established Internal Review of Council Decisions Policy and Procedure. Our policy is one aspect of our customer-focused approach to service delivery. It provides a further opportunity to review the way we provide services to our community and to identify areas for improvement.

Council is committed to transparent decision-making processes; and to providing access to a fair and objective procedure for the internal review of decisions. Grievances may arise as a result of dissatisfaction with a decision about a policy, procedure, service or fee. All attempts will be made to resolve grievances quickly and efficiently, without the need for formal applications for review to be lodged. Sometimes this cannot be achieved. Our policy and procedure provide guidance for dealing with formal requests for internal review of decisions of Council, our employees, and other people acting on behalf of the Council.

Council received one request for an Internal Review of a Council Decision during 2022/2023. This review was in relation to Council's decision regarding the appointment of members to the Council Assessment Panel. Following the review, Council affirmed its initial decision.



OUR VISION

Adelaide Plains is...

PRODUCTIVE

A leading supplier of primary produce to local, national and international markets.

Proximity to markets and natural growing conditions provide competitive advantages for primary producers on the Adelaide Plains that has seen our economy emerge as a key contributor to the region's prosperity.

DIVERSE

A more diverse community with access to a greater mix of local opportunities.

Increased employment, services and education attracts and retains a diverse community that chooses to live, learn and work in the region.

LOCATION

A lifestyle location connected to the Barossa, Coast and Adelaide.

Adelaide Plains is a quiet community that offers residents time and space with convenient access to the benefits of Greater Adelaide, the coast and the Barossa region.

WELCOMING

A proud, spirited and generous community.

This is a place that everyone belongs, where community connection and care is strong and someone is always available to help when a neighbour is in need.

AMBITION

Advancing infrastructure and technology to foster a competitive local economy.

Modern practice, research and innovation, and efficient access to export centres and local markets builds an economic environment and reputation that rivals the state's major primary productions regions. With employment opportunities diversifying and new housing products in abundance, Adelaide Plains will become the place of choice for the Northern Adelaide Plains.

LEADERSHIP

A decisive and proactive Council.

Our Elected Members share a vision of prosperity founded on courage, robust deliberation, transparency and forward thinking and investing.

ATTRACTIVE

A place of choice for businesses, residents and visitors.

Our townships are inviting, well cared for, filled with character and provide a range of services, facilities and accommodation that caters for all people and our landscapes, events and infrastructure provide memorable experiences.

OUR APPROACH

Our strategic approach to reach our vision is organised under 4 key themes.

ENVIABLE LIFESTYLE

- manage growth to sustain and activate our townships
- provide, support and acquire facilities, assets, services and programs that build community capacity, health and connection
- advocate for increased health, education, aged care and youth services, welfare and emergency facilities and services

[View our work and achievements on pages 40-91.](#)

EMERGING ECONOMY

- support the growth of primary industries and the introduction of value-add employment generators
- facilitate greater access to local opportunities from public and private investment
- reinforce Adelaide Plains Council as a place of choice for business, residents and visitors

[View our work and achievements on pages 92 - 97.](#)

REMARKABLE LANDSCAPES

- protect and enhance our coastal and riverine landscapes, native vegetation and heritage
- mitigate the impacts of adverse natural events on the community
- improve resource recovery and carbon and waste management

[View our work and achievements on pages 98 - 107.](#)

PROACTIVE LEADERSHIP

- actively seek funding and partnerships to deliver Council initiatives
- actively engage with and inform our communities
- strategic and sustainable financial management
- proactively engage in local government reform and continuous improvement

[View our work and achievements on pages 108 - 125.](#)

3

PERFORMANCE OF OUR STRATEGIC PLAN



ENVIABLE LIFESTYLE

2
Libraries

We maintain
959km
of Roads

72
Reserves, Parks,
Wetlands and
Cemeteries

14km
of Footpaths

- **SOCIAL AND COMMUNITY INFRASTRUCTURE PLAN**

project planning commenced

- **MIDDLE BEACH ROAD**

works commenced

- **COMMUNITY AND CIVIC HUB INVESTIGATION**

progressed

- **TWO WELLS WALKING CYCLING PLAN**

developed and adopted

- **EQUINE STRATEGY**

developed and adopted

- **GROWTH STRATEGY AND ACTION PLAN**

developed and adopted

- **OPEN SPACE AND RECREATION STRATEGY**

project planning commenced

COMMUNITY AND CIVIC HUB INVESTIGATION

Being a fast-growing local government area brings a change in expectations of how we deliver services, what facilities we provide, and how we accommodate more residents, visitors, and staff.

Mallala and Two Wells have a proud history and strong community, with several historical Council buildings. However, our population is soon to outgrow these, and our facilities are ageing. As time passes it becomes more costly to ensure they provide adequate access to Council services, meet compliance, and provide enough administrative workspace.

We consulted with our community from 19 April 2023 to 19 May 2023, supported by consultants Holmes Dyer, to create a strategic vision for the community facilities of the future – facilities that meet the needs and aspirations of a growing community for years to come.

The investigation does not represent a commitment to proceed with developing a Community and Civic Hub in the immediate future. Rather, they provide the necessary basis for Council to make an informed decision about the future delivery of such facilities.

The next part of our investigation looks at location, costs, risk, governance, and a service delivery model. This phase will be progressed through 2023/2024.



HART RESERVE MASTER PLAN

We engaged landscape architects and urban designers Greenhill and GD Studia to progress a detailed design of the future Hart Reserve. In February 2023 the design was at 50% completion, incorporating features such as:

- an Indigenous garden
- pedestrian pathways
- play space
- vehicle drop off area
- BMX track (for younger riders)
- skate park
- an amphitheatre

The design embraces flexibility, allowing for future events, upgrades in technology and accommodating pedestrians and bicycles.

Further work was progressed with skatepark designers Convic to design a skatepark in consultation with the local skate community in May 2023. It is expected that the design will reach 90% completion in 2023/2024.

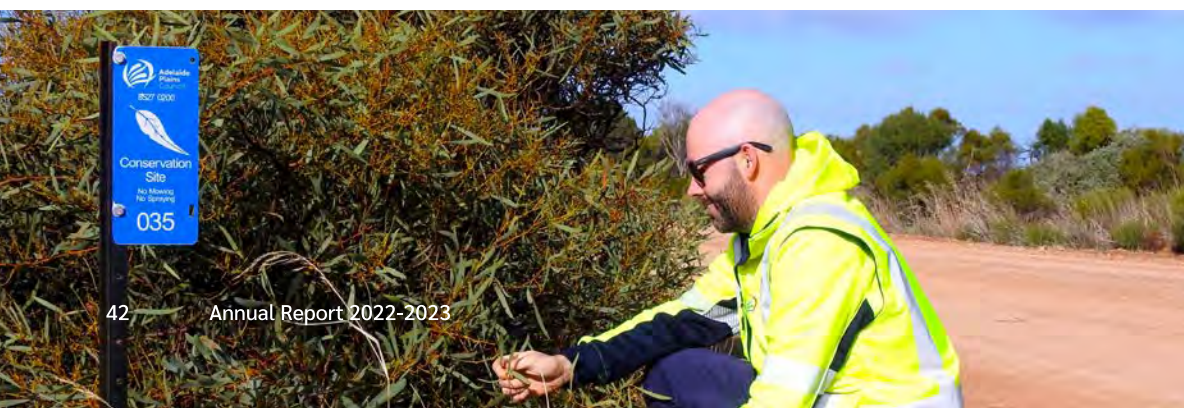
ROADSIDE VEGETATION MANAGEMENT PLAN

Our *Roadside Vegetation Management Plan* (RVMP) assists Council to meet our requirements under the Native Vegetation Act in regards to the protection of native roadside vegetation and the provision and maintenance of a safe road network.

Key actions identified in the Roadside Vegetation Management Plan for the next 10 years include:

- Ongoing staff training
- Maintenance of Roadside Marker Sites
- Consultation with local groups
- Implement a Tree Management Policy
- Develop a Job Environmental Analysis Checklist for roadworks
- Pest plant and animal control
- Roadside vegetation maintenance and restoration
- Fire management
- Installation of services
- Protection and maintenance of native vegetation of high conservation significance

The RVMP provides a foundation for the management of one of our most valuable natural assets and provides clarity on our obligations and commitments in regards to vegetation management in road verges. It will be used for future grant funding opportunities.



ECOLOGICAL ASSESSMENT – ROADSIDE MARKER SITES

An assessment was completed on 99 Roadside Marker Sites allocate a Vegetation Score, provide an updated plant and weed species list from the previous 2004 survey, capture points of interest via GIS mapping (e.g. declared weeds), record fauna present and capture vegetation associations.

Across the 99 sites 151 native plant species, 3 possible Threatened Ecological Communities and 40 species of fauna were recorded. One third of the sites are considered highly valuable (Type A vegetation). This means that the area of vegetation contains little to no invasive species, closely resembles probable pre-European conditions and/or contains a species or ecological community that is protected or threatened.

198 existing markers were upgraded to a larger, new-look, style to help identify the sites. These new markers are a helpful reminder that even small spaces of vegetation hold great environmental importance.



TWO WELLS UNDERGROUNDING OF POWER

We progressed our project to underground powerlines along the Main Street of Two Wells (Old Port Wakefield Road), as part of our Main Street project to enhance our vibrant community.

Existing overhead powerlines and stobie poles will be moved underground and new LED street lighting will be installed to improve visual appeal, safety, and usability of public spaces along the main street.

A survey was conducted with our community in February 2023 to decide on the style of lighting columns and works were scheduled to commence in the second half of 2023.

GROWTH STRATEGY AND ACTION PLAN

ADOPTED: 24 APRIL 2023

As the fastest growing council in the state (as a percentage of population increase year on year), Council adopted a Growth Strategy and Action Plan (Growth Strategy) to ensure our region and community are suitably prepared for our estimated population in 2040.

The Growth Strategy assists us to:

- Identify possible growth in each town and the infrastructure and services that might be needed.
- Plan ahead for policy change.
- Work with other stakeholders to advocate for different policies, infrastructure and services.
- Work with the private sector to attract investment.
- Inform our approach to the Greater Adelaide Regional Plan.
- Identify actions that we can take in the next 5-10 years.

It will be updated from time to time to reflect changes.



STRATEGIC GOALS

ENVIABLE LIFESTYLE

- 1 Equitable and planned growth
- 2 Liveable townships and settlements
- 3 Community capacity, health and connection
- 4 Advocacy for services and facilities
- 5 Plan future urban growth

EMERGING ECONOMY

- 1 Foster envisaged business and living growth
- 2 Pursue value added agri-businesses around towns and settlements
- 3 Foster town centres

REMARKABLE LANDSCAPES

- 1 Conserve rural and coastal landscapes and vegetation
- 2 Increase visitor and resident experiences about coastal and rural landscapes
- 3 Establish recreation opportunities
- 4 Protect and support heritage
- 5 Reduce waste and energy
- 6 Manage fire, flood and inundation hazard

PROACTIVE LEADERSHIP

- 1 Partner with the State Planning Commission
- 2 Work with economic living and environmental groups
- 3 Share information and engage
- 4 Ensure the Planning System aligns with Council's outcomes
- 5 Excellent customer service

Table 8

| ACTION | PROGRESS |
|--|-------------|
| ENVIABLE LIFESTYLE | |
| Community and Civic Hub Investigation | In progress |
| Two Wells Walking and Cycling Plan | In progress |
| Establish recreation and sport hubs at Two Wells | In progress |
| Support planned growth at Two Wells (Liberty and with CWMS) and at Mallala | In progress |
| Scope further growth at Dublin and Two Wells | In progress |
| EMERGING ECONOMY | |
| Two Wells Main Street upgrades | In progress |
| Two Wells Town Centre | In progress |
| REMARKABLE LANDSCAPES | |
| Planning about hazards and heritage | In progress |
| PROACTIVE LEADERSHIP | |
| Revised Long Term Financial Plan 2024-2033 | In progress |
| Engage with Planning and Land Use Services | In progress |





DISABILITY ACCESS AND INCLUSION PLAN 2020-2023

Our *Disability Access and Inclusion Action Plan* contains proactive actions for improving Council policies, practices, services and facilities to ensure equitable access for all members of the community and visitors to the area.

Achievements we made towards our priorities in 2022/2023 include:

Inclusive communities for all

- Growth Strategy and Action Plan adopted to provide strategies to develop a liveable community, a key component being planning an accessible community.

Accessible communities

- Upgrades to both Thompson Beach public toilets to provide better access.
- Installation of a handrail at the Two Wells Library front steps to compliment the side ramp access.

Learning and employment

- Endorsed our internal *Equal Opportunity Equity Diversity and Inclusion Policy*.
- Annual workplace inspections conducted to ensure worksites, where practicable, are accessible and usable for people with disability.

TWO WELLS WALKING CYCLING PLAN

DRAFT ADOPTED: AUGUST 2022

Two Wells is forecast to grow to around 10,500 in 2041. The town is growing in size across all age cohorts, in particular 25 – 34-year-olds. This trend is anticipated to continue as more housing is built in the new estates.

Research affirms that people who are physically active more than 150 minutes a week have better overall health, better mental health, stronger social connections, greater ability to make decisions and require fewer health services (a saving of \$2700 per person per year to the SA Health System). Changing a 1km car trip to walk or cycle also saves 0.22kg of CO2 and provides movement options that are low cost.

The Two Wells Walking Cycling Plan will:

- Provide a walking cycling strategy for the whole of Two Wells, integrating new estates into the original township, with each other, and with nearby agricultural areas and settlements
- Inform future development of underdeveloped land
- Provide guidance in asset planning, applying for grant funding, and policy development.

The draft Plan contains a vision of 'A Two Wells community with options to walk and cycle for transport, local errands, and for health and wellbeing.'

The draft Plan:

- Is based on principles of physical safety and a network that connects places people seek to go
- Envisages a variety of paths and loops to foster experiences and connect destinations
- Connects Two Wells to its neighbours
- Proposes 16 physical projects to build the network
- Recognises partnering, promoting and activating are important.

Consultation was undertaken in April 2023. As at 30 June 2023, we had commenced analysing consultation responses.



DOG AND CAT MANAGEMENT PLAN 2022-2027

Our *Dog and Cat Management Plan 2022-2027* addresses dog and cat management at a strategic level to inform our day-to-day operations. It assists us to work towards our vision that dogs and cats in Adelaide Plains are responsibly managed to enable our businesses to thrive, our residents to enjoy animals safely, and for our environment to be nurtured.

The plan was developed in accordance with section 26A of the Dog and Cat Management Act.

5,312

Dog registrations
+257 from 2021/2022

17 Dogs
re-homed

536 Cat registrations
+36 from 2021/2022

93 Wandering dogs
returned to
their owners

274 Active breeders registered
on Dogs and Cats Online
+13 from 2021/2022

Table 9

| ACTION | PROGRESS |
|--|---|
| OBJECTIVE 1: ALL DOGS AND CATS REGISTERED | |
| Promote the benefits of dog and cat registration and implications of having an unregistered animal. | Ongoing Registrations were encouraged through reminders such as email/website banners, roadside signs, and reminder letters. |
| Promote the Dog and Cat Management Board's information on the state-wide dog and cat registration system 'Dogs and Cats Online'. | Ongoing |
| Continue to display signs in prominent locations promoting due date for dog and cat registration. | Completed |
| Review dog registration fees. | Completed |
| OBJECTIVE 2: ALL DOGS AND CATS MICROCHIPPED AND DE-SEXED UNLESS EXEMPTED | |
| Promote the Dog and Cat Management Board's information on mandatory microchipping and de-sexing. | Ongoing |

ACTION**PROGRESS****OBJECTIVE 3: WANDERING DOGS RETURNED TO CARE**

Develop a campaign to encourage dog owners to keep their dogs safe and contained in their yards.

In progress

Conduct patrols in public areas to detain dogs wandering at large.

Ongoing

112 wandering dogs were collected.

Continue to investigate the feasibility of re-homing dogs rather than taking to Animal Welfare League.

In progress

OBJECTIVE 4: REDUCE THE IMPACT OF EXCESSIVE BARKING ON THE COMMUNITY

Continue to thoroughly investigate barking complaints in a timely manner.

Ongoing

27 complaints were investigated.

OBJECTIVE 5: SUPPORTING RESPONSIBLE DOG AND CAT OWNERSHIP

Investigate opportunities for dog off leash parks which may include dedicated dog parks. This includes considering the Wells Road Dog Park as part of the regeneration of Two Wells Main Street.

In progress

OBJECTIVE 6: RESPONSIBLE DOG AND CAT OWNERSHIP THROUGH COMMUNITY EDUCATION

Develop a campaign to raise awareness of Council's animal management roles.

Ongoing

OBJECTIVE 7: ENCOURAGE RESPONSIBLE CAT OWNERSHIP

Promote the Dog and Cat Management Board's information on the mandatory de-sexing and microchipping requirements for cats.

Ongoing

Continue to promote the surrendering of captured, unidentified cats to a facility for the care of cats operated by the AWL.

Ongoing

60 cats were delivered to the Animal Welfare League by members of the community, although capacity/intake issues were identified during the period.

Participate in the review of the Dog and Cat Management Act, including with respect to cat management and associated by law creation, when the review is underway.

In progress

OBJECTIVE 8: ALL DOG AND CAT BREEDERS REGISTERED

Promote the Dog and Cat Management Board's requirements for dog and cat breeders and sellers.

In progress

Breeder Education Project in progress - involving direct communication with breeders or sellers in Adelaide Plains Council and Light Regional Council.

Ensure all dog and cat breeders are registered as a breeder with the Dog and Cat Management Board.

Ongoing

Continue to provide advice as needed regarding proposed development applications for dog and cat breeding.

In progress

Advice provided in consultation with planning staff.

EQUINE STRATEGY

ADOPTED: 22 MAY 2023

A range of horse-based businesses and clubs call the Adelaide Plains home. Many residents – in particular in Rural Living areas and through the Animal Husbandry Area in Lewiston – choose to live in the Adelaide Plains as they can have horses.

Recognising this significant sector, after investigations and consultation, an Equine Strategy and Background Paper was adopted. Strategies to be pursued include:

- Growing horse opportunities in the Lewiston Animal Husbandry area
- Working with horse clubs
- Carefully managing shared trails
- Planning new trails
- Encouraging responsible horse riding
- Providing suitable horse infrastructure
- Keeping coastal horse activity at historic levels to support shorebirds.



CAPITAL WORKS PROGRAM

We construct, manages and maintain many civil assets including approximately 959km of roads, 14km of footpaths, 3 bridges or culverts, and above ground and underground drainage, depots and quarry operations.

Our Capital Works Program for 2022/2023 was completed on time and under budget. It totalled just under \$6 million, with an additional \$2.6 million of external funding.

9.8km

Road sealing completed,
adding 4 newly
sealed roads

Over
40km

Road re-sheeting
completed

Works began on
Middle Beach Road in

**March
2023**

With 60% of paving works
completed at 30 June 2023

Over

20,000

Tonnes of Rock processed
into rubble and delivered
to our projects



REHABILITATION OF SEALED ROADS

- Bethesda Road, Lewiston - Hayman Road to Dawkins Road
- Dawkins Road and Williams Road, Two Wells - Intersection Upgrade
- Gawler River Road, Lewiston - Germantown Road to Boundary Road
- Port Gawler Road, Port Gawler - Port Wakefield Road to Old Port Wakefield Road
- Port Parham Road, Dublin/Port Gawler - Port Wakefield Road to Beach Road

RE-SHEETING OF UNSEALED ROADS

- Crabb Road, Lower Light - Port Wakefield Road to Kidman Road
- Feltwell Road, Mallala - end of seal to Hill Road
- Germantown Road, Korunye - Simpkin Road to Verner Road
- Gilks Road, Lewiston - Lawrie Road to end
- Hamley Bridge Road, Barabba - Barabba Road to Kain Road
- Harvey Road, Korunye - Simpkin Road to Pratt Road
- Leilete Road, Two Wells - Dawkins Road to Coats Road
- Light Beach Road, Lower Light - Wylie Road to McEvoy Road
- Long Plains Road, Dublin/Calomba - Port Wakefield Road to Dublin Road
- Nairn Road, Grace Plains - Hall Road to Powerline Road
- North Parham Road, Windsor - Gilberts Road to Saltbush Road
- Secombs Road, Windsor - Port Wakefield Road to Prices Road
- Stanley Road, Windsor - Pritchard Road to Secombs Road
- Torelete Road, Two Wells - Dawkins Road to Coats Road
- Trim Road, Two Wells - Williams Road to Russell Road
- Verner Road, Reeves Plains - Day Road to Boundary Road
- Wasley Road, Korunye - Pratt Road to Big Rabbit Road



RENEWAL OF FOOTPATHS

- Calaroga Street, Mallala - Lisieux Street to Carmel Street
- Cameron Terrace, Mallala - Dublin Road to Feltwell Road
- Carmel Street, Mallala - Balaklava Road to End of Seal
- Railway Terrace, Mallala - Balaklava Road to Lindsay Street

PLANT REPLACEMENT

We upgraded plant (machinery and equipment) as planned, and under budget.

- Flail deck
- Grader
- Roller
- Vehicles x 7
- Skidsteer
- Tractor

AMENITIES, PLAYGROUNDS, AND OTHER INFRASTRUCTURE

- Dublin Institute - new 2 cubicle public toilet installed, with one DDA compliant cubicle, wheelchair-friendly path, and veranda.
- Dublin playground - removed and replaced old playground with new equipment, soft fall, and edging
- Footpath for Lily Lane
- Lewiston Wetlands - added 2 new unisex toilet cubicles (to the existing DDA compliant cubicle) and veranda
- Mallala playground - new rope spinner
- Mallala treatment plant - new inflow storage tank
- Parham Campground - upgrade to shelter and drainage
- Parham playground - new shade shelter
- Tables and chairs installed - 2 x at Dublin Post Office, 2 x at Dublin Lions Park, 2 x at Gameau Reserve, 1 x at Mallala tennis court, 2 x at Lewiston Wetlands, 1 x at Lewiston playground, 2 x in the main street of Two Wells
- Thompson Beach upgrades including pathways, tables and chairs.



COMMUNITY DEVELOPMENT

EVENTS

SOUTH AUSTRALIAN LIVING ARTISTS (SALA) FESTIVAL



“David Stodart”,
artist Rhonda Fowles’ painting



“Harvest Festival”,
artist Lana Barrett’s quilt

The Two Wells Library displayed 12 artists’ original pieces of artwork during August’s SALA Festival. Paintings, collages, photographs and craft items all featured in the display. The theme “People of the Plains” inspired our artists’ imaginations, including a portrait of well-known Two Wells resident David Stodart.

OUTDOOR CINEMA

Two Outdoor Cinemas appealing to families were held in March. Lightyear (2022) screened at the Mallala Oval on 3 March 2023 with over 100 people in attendance. Bad Guys (2022) screened at the Two Wells Oval on 17 March 2023 and over 250 people joined in the fun. Both cricket clubs opened up their canteens on the night and sold snacks.



Above: Mallala Outdoor Cinema, Right: Two Wells Outdoor Cinema



AUSTRALIA DAY AND CITIZEN OF THE YEAR – 26 JANUARY 2023

Our Australia Day celebration was held at the renovated Mallala Football Club on 26 January 2023. A cooked breakfast was served by members of the Mallala Lions Club (paid by Council) from 8.00am. In past years (the Australia Day function is rotated between the 3 townships of Dublin, Mallala and Two Wells), the Mallala ceremony has been held underneath the gum trees, adjacent to the Oval. This year, our guests were able to view the recently refurbished Clubroom and enjoy the airconditioned venue.

Mayor Wasley introduced our Australia Day Ambassador, the University of South Australia's Professor Alison MacKinnon AM at 9.00am before acknowledging and presenting a framed certificate to Council's Australia Day Award winners.

Young Citizen of the Year - Jamie Humphrys

Excelling as a student at Xavier College Gawler, Jamie was House Captain in Year 12 and completed high school with the title of Dux in Science and Maths. Graduating from university in 2021 with a Bachelor of Teaching and Computer Science, Jamie is now not only the Assistant Coach for the Two Wells Football Club Under 14's, and a keen tennis player, but an inspirational teacher focusing on the holistic development and growth of his students.



Citizen of the Year - Joe and Jasmin Daniele

The Danieles have both given their time and unconditional commitment to the Two Wells community for over 45 years. Mr Daniele was an Adelaide Plains Councillor for 47 years, retiring from the position in 2022, and Mrs Daniele is a long-standing Two Wells Red Cross volunteer. Together they are actively involved in many community projects including tree planting, lobbying for a local primary school, and serving as committee members on numerous Two Wells community and educational groups. Mr Daniele has spent many hours supervising the construction of St Joseph's Catholic Church and building the Two Wells Community Centre.



Community Event of the Year - Mallala Monument Centenary Celebrations

The Mallala Monument ensures the names of fallen soldiers are not forgotten by future generations, and celebrated its centenary in 2022. Over 220 community members attended the formal service on Sunday 16 October 2022. The celebratory event was a joint collaboration between the Adelaide Plains Historical Society, Mallala & Districts Lions Club, Mallala Primary School and the RSL Mallala Sub Branch, assisted by Council staff.



Community Project of the Year - Dublin Cemetery Shelter

The late Bob Thompson commenced restoration and upgrades of the historic Dublin Cemetery in 1998 by clearing the land, researching unmarked graves and planting numerous salt bushes. In 2011 Sid Fielder offered to complete Bob Thompson's project by restoring the Cemetery's gates, and planned to construct a new shelter. Unfortunately passing away before the project was completed, the Dublin Community Projects Committee completed the new shelter, adding historical plaques, with fundraising and support from the Dublin community. The new shelter was officially dedicated on 25 September 2022.



Citizenship Ceremonies

Three citizenship ceremonies were held, with 17 residents making the pledge to become Australian citizens in 2022/2023.



New Australian citizens reciting their vows

We welcomed 9 residents as newly conferred Australian citizens at the Australia Day ceremony, each gifted with a native sapling for them to remember and reflect on their new status.

GRANT FUNDING

COMMUNITY PARTNERSHIPS FUND – INDIVIDUAL SPORT AND CULTURAL FUNDING

Council recognises the outstanding talent of individuals residing within our region who have excelled in their chosen field of sport, recreation or cultural activity. We supported 16 young people in their respective ventures in 2022/2023, awarding a total of \$2,000. Residents who have been selected to represent South Australia at a state, national or international level were eligible to receive financial assistance (from \$50 to \$200), in line with the Funding Guidelines.

TWO WELLS COMMUNITY FUND

The Two Wells Community Fund was established as part of the Two Wells Residential Development Deed between Council and the Hickinbotham Group. The purpose of the fund is to finance or subsidise community-funded infrastructure (recreation and other community facilities and services) located within the Hickinbotham Development site or the Two Wells township.

The Two Wells Community Fund Committee oversees and allocates funds. The Committee comprises 3 members: the Honourable John Dawkins (Independent Chairperson), Ms Ruth Vagnarelli (Hickinbotham Group representative), and Council's Group Manager Development and Community.

At the 22 June 2022 meeting, the Committee agreed to support the following projects:

- **Two Wells Craft Shop**
\$7,595 for new fencing

The existing wire mesh fence outside the Craft Shop will be replaced with a heritage style wooden fence, and the noticeboard will be relocated to a more visible position, to improve the main street's appearance. The application is being auspiced by the Two Wells Regional Action Team.

- **Two Wells Bowling Club**
\$3,680 for sun safe supplies

Sunscreen dispenser units and sun protection panels will keep the community sun safe in the hot summer months when using the Two Wells Bowling Club facilities.

- **Two Wells Community Centre**

\$1,120 for new cutlery

The Community Centre's current cutlery supply has been donated over the last 35 years. New cutlery will ensure that the Community Centre can continue supporting large functions, including the annual Two Wells Melodrama.

- **Anglican Parish of Two Wells**

\$4,700 for vestry cupboards

New vermin-proof cupboards in the vestry will allow for the safe storage of Church valuables including vestments and communion vessels.

- **Two Wells Scout Group**

\$448 for a new fridge

With an influx of young people wanting to join their local Scouts, the Two Wells Scout Group was in need of a new fridge to keep food and drinks safe and cold.

- **Two Wells Football and Netball Club**

\$30,000 for stage 1 lighting upgrades

Two new light towers and 12 LED light fittings on the eastern side of the oval will enable teams to play under lighting which is compliant with the AFL Facilities Guidelines. The significant project is supported by the Two Wells Community Fund, subject to the Club's success with additional funding applications.



SUPPORT FOR LOCAL COMMUNITY GROUPS, SPORTING GROUPS AND COMMUNITY EVENTS

Council disseminates advice regarding funding opportunities, and provides application assistance and letters of support, for community grant applications.

We provided in-kind support for the Two Wells Regional Action Team’s 40th Christmas Market and Parade held on 16 December 2022, after a 2 year hiatus due to COVID-19. Old Port Wakefield Road, Two Wells was a hive of activity with approximately 3,500 – 4,000 people and over 50 stalls joining in the festivities.

TRANSPORT

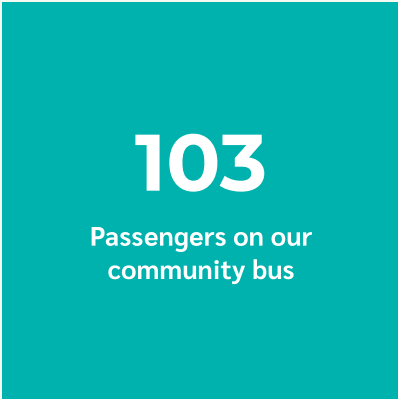
COMMUNITY BUS

We provide a bus service to the Elizabeth City Centre, via Parham, Two Wells and Lewiston on the third Friday of each month.

MID NORTH COMMUNITY PASSENGER NETWORK

We continue our alliance with the Mid North Community Passenger Network (MNCNP) in collaboration with Wakefield Regional Council, Goyder Council and its auspice body Clare and Gilbert Valleys Council. Councillor Boon represented Council on the Mid North Community Passenger Network Committee in 2022/2023.

The MNCNP provides transport for members of the community who have limited options to attend their medical and health appointments. A vehicle is based at Mallala.



UNITS

We own and manage 7 single bedroom units located at 10-12 Aerodrome Road, Mallala (known as Dunstan Court) and a 2 bedroom unit located at 2/7 Chivell Street, Mallala.

These units have been fully occupied over the past 12 months, with maintenance projects undertaken as required.

VOLUNTEERS

We are very fortunate that over 45 people are registered volunteers for Council. Volunteers include Justices of the Peace who are available at the Two Wells Library every Saturday morning from 9am to 11am. The Mallala Museum's volunteers perform an array of tasks from archiving (cataloguing) donated items, maintenance work and establishing new exhibition spaces. The Two Wells Nursery volunteers (located behind the Two Wells Council Chambers) propagate and tend native plants which are later planted in our region. With the reintroduction of the Library's Toddler Read and Rhyme monthly sessions, volunteers assist the children with their craft activities.

NATIONAL VOLUNTEER WEEK – 15 TO 21 MAY 2023

The National Volunteer Week theme was “the change makers”. This year we celebrated our volunteers by collaborating with local cafes to offer a free hot drink and sweet treat to members of the community who volunteer in our region.

Five businesses were involved – Dublin General Store, Bec's Café (Dublin), Mallala Coffee House, Bella Mia Espresso Bar and the Two Wells Bakery. 88 vouchers were redeemed by local volunteers.

Pleasingly our local businesses appreciated this new initiative, with many new faces walking through their doors and hopefully will make a return visit. Further to this, we had received positive feedback from participants about supporting local businesses and recognition of the various groups' volunteers.



LIBRARY

We operate 2 public libraries.

Library patrons have continued to enjoy the benefits of the One Library Management System (1LMS), as they are able to borrow and return items using just one library card at any South Australian public library. Registered borrowers can access and reserve items from the whole State's library resources, through either the Adelaide Plains Library catalogue, which can be accessed via our website or the Libraries SA app. When reserved items are available for collection, patrons have the option to pick up the items at their preferred library site.

Library borrowers can download the State's collection of e-books, audio books and magazines, as well as access a selection of databases which have been subscribed to by Public Library Services on behalf of the Network.

8,039 Patrons
+14% from 2021/2022

24 Residents assisted with technology
through our Being Digital sessions



TWO WELLS LIBRARY

Tuesday: 9am to 5pm

Wednesday: 12pm to 7pm

Thursday: 9am to 5pm

Friday: 9am to 5pm

Saturday: 9am to 11.30am

State Heritage listed Institute Building
61 Old Port Wakefield Road Two Wells



MALLALA LIBRARY

Wednesday: 10am to 12pm

Friday: 3pm to 5pm

Principle Council Office Mallala
2A Wasleys Road Mallala

JUSTICE OF THE PEACE

A Justice of the Peace is available at the Two Wells Public Library every Saturday morning from 9am to 11am. Six volunteer Justices of the Peace are currently rostered to work.

TWO WELLS BOOK GROUP

The Two Wells Book Group meets on the first Wednesday of the month from 5.30pm to 6.30pm at the Two Wells Library's Reading Room. Nine members enjoyed talking about the group book, as well as discussing other novels they had read, in 2022/2023.

LIBRARIES BOARD OF SOUTH AUSTRALIA VISIT TO THE TWO WELLS LIBRARY

The *Libraries Board of South Australia* visited the Two Wells Library on 11 August 2022 as their first stop when visiting a number of school and public libraries in the region.

Deputy Mayor Strudwicke officially welcomed Board Members, State Library and Public Library staff. In his address he informed the audience, which included our Chief Executive Officer, Council staff and library patrons, that the Board's Chairman Bruce Linn had a connection to our region. Mr Linn's parents were practising doctors (Doctors John and Jeanette Linn) who worked tirelessly for many years in Mallala.

Members of the Board, Deputy Mayor Strudwicke and our Chief Executive Officer spoke to library patrons who were keen to emphasise their appreciation of our library service and were looking forward to its future development in light of the population growth at Two Wells.



Libraries Board visit on the steps of the Two Wells Library

EVENTS IN THE LIBRARY



Instructor Nazli Jianfar with Jeremy and Hailee Fitzgerald

COME AND TRY TAI CHI 13 October 2022

13 Tai Chi beginners enjoyed a 'Come and Try Tai Chi' class as part of Nature Festival 2022.



Author Mercedes Mercier, Liz Henwood, author Denise Picton and Pamela Duncan

AUTHOR EVENT: MERCEDES MERCIER AND DENISE PICTON 25 October 2022

Two debut South Australian writers were our joint guests for the final author event of 2022. They ran an interview style presentation, asking each other questions and responses. With an audience of around 25 people, guests had the opportunity to actively participate in the session. Not only did the guests learn about the challenges beginning novelists faced, but they also listened to what drove these women to change the direction of their careers.



Markus Hamence speaking at the Two Wells Bowling Club

GUEST SPEAKER: MARKUS HAMENCE

24 March 2023

Interior designer and self-taught garden guru Markus Hamence entertained 50 guests at the Two Wells Bowling Club. With his collection of over 600 indoor plants, he gave out many useful tips on how best to keep plants in tip-top condition.



Marra Dreaming facilitator Mary with participants

BASKET WEAVING WORKSHOP

17 March and 14 April 2023

Marra Dreaming Indigenous Arts and Crafts Centre successfully obtained an external grant to hold free activities in regional areas. We hosted 2 sessions focused on experiencing and exploring traditional Aboriginal artwork and basket weaving. Both workshops were held in the Two Wells Council Chambers and 19 people attended.

SOCIAL MEDIA

Interest in the Library's Facebook page continues to grow since it was launched in 2018.

Our Library's Facebook page promotes Library events and services, and recounts the Adelaide Plains region's rich history.

157,749

Total post views

971

Followers
+162 from
2021/2022

CHILDREN'S PROGRAMS

SCHOOL HOLIDAYS

252

Children attended
after-school and school
holiday programs
+66 from 2021/2022



Children enjoying cup stacking

MINUTE TO WIN IT

Two Wells Uniting Church
Hall, 14 July 2022

Children tested their minds and bodies with challenges including cup ball catching, using chopsticks and balancing plates on heads.

NATIVE ANIMALS

19 July 2022

Children certainly showed no fear when touching and holding an array of native animals including a yellow-footed rock-wallaby, a Murray Darling carpet python and a baby freshwater crocodile.



Dr Quark demonstrating balance and gravity, riding a unicycle

DR QUARK'S SCIENTIFIC CIRCUS: NATIONAL SCIENCE WEEK

17 August 2022

We received a National Science Week grant to bring Dr Quark's Scientific Circus to town. Using circus skills and equipment to demonstrate the principles of physical forces, Dr Quark rode a unicycle, juggled and balanced on a rolla bolla, amongst many other tricks.



Children planting native trees at the Historic Wells, Two Wells

REVEGETATION

Historic Wells, Two Wells, 4 October 2022

Children braved wet conditions to plant 65 native trees and bushes. Everyone was enthusiastic about planting trees, watering them in, hammering in the stakes and putting in biodegradable tree guards.



Children experimenting with beakers and pipettes

NITRO NAT'S JAW-DROPPING CHEMISTRY WORKSHOP

11 October 2022

Children got to use thermometers, pipettes, test tubes, beakers, measuring jugs and spoons as they conducted experiments with different chemicals. They then used seaweed solution to make worms, which they were able to take home.

BOARD GAMES COURTESY OF THE STATE LIBRARY OF SOUTH AUSTRALIA

November 2022

Children enjoyed exploring traditional board games of the past, courtesy of the State Library of South Australia's travelling hands-on exhibition at the Two Wells Library. A variety of contemporary family games were then available to play during the Christmas holidays.

CLAYMATION WITH GOOROO ANIMATION

Two Wells Uniting Church Hall, 18 April 2023

Children made their own animated movies using claymation. The movies are available for viewing on YouTube.

LEGO® VOLCANOES

Two Wells Council Chambers, 27 April 2023

Children built their own volcanoes which, with the addition of some carefully-measured scientific magic, then erupted.

SCHOOL VISITS

We visited Mallala Primary School, Two Wells Playgroup and Two Wells Community Children's Centre to promote reading, literacy and creativity through craft, as well as our library services. In November 2022, the book *A Big Blue Boat* was read to school classes and then students explored boating by making origami boats, with a colouring activity for the younger children. Older students were introduced to Borrowbox and Libby as an option for borrowing library e-resources. Children created their own mini books in March 2023 to celebrate the national Australian Reading Hour.

PRE-SCHOOL ACTIVITIES

The Library's Toddler Read & Rhyme sessions re-commenced in March 2023, having been in hiatus since COVID-19. Making use of space in the Village Green, the Two Wells Council Chamber and the Two Wells Library, 150 children have been treated to stories, songs and craft at this monthly event.

234 Children participated in our outreach visits

LEGO® CLUB

The National Backyard Cricket Scheme, in conjunction with the Friends of Libraries Australia, offers grants to country public libraries so they can undertake new projects or services. Our library was awarded \$1,500 to purchase LEGO® to establish an after-school LEGO® Club. Since its launch event in September 2022, the Club has met 6 times during school term to enjoy an hour of building challenges and free play.

Bryn gets a scare from a LEGO® crocodile





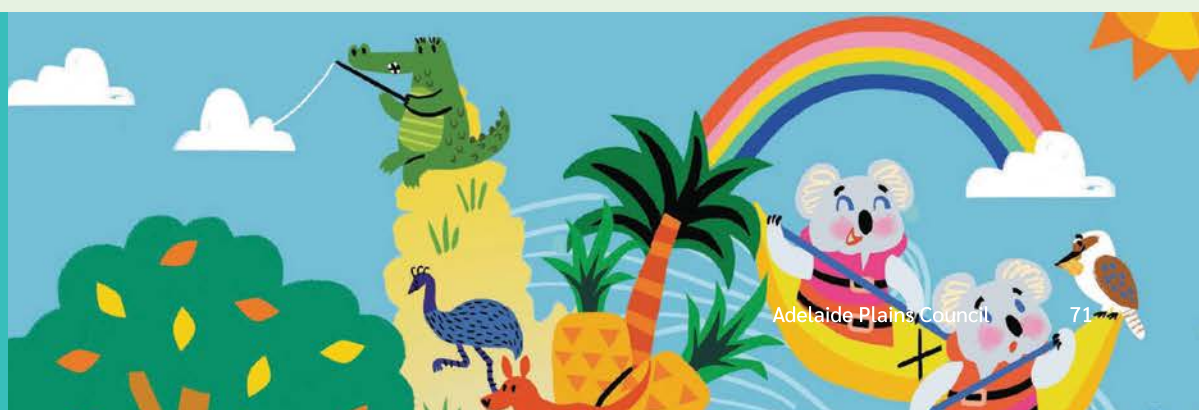
Mayor Wasley with the Summer Reading Club children proudly showing their certificate and book prize.

SUMMER READING CLUB

We participated in the national Summer Reading Club program which aims to encourage children and young people up to 17 years of age to enjoy reading, as well as visiting their local library service.

This year 66 children registered for the Summer Reading Club and almost 40 completed the challenge of reading at least 10 books over the Christmas holiday period.

Mayor Wasley hosted the Summer Reading Club party in the Two Wells Council Chambers on 22 February 2023. The Mayor presented each child with a certificate and book prize, and then the children and their families tucked in to celebratory cupcakes, chocolates and ice blocks, with plenty of orange and green cordial supplied.



OPEN SPACES

We care for 72 reserves, parks, wetlands and cemeteries in the region, with around 283 assets including play equipment, shelters, fencing, irrigation and streetscapes.

A strong focus this year was on our natural environment to aid in the management of our local ecosystems. We increased our declared plant control, and slightly decreased re-vegetation plantings to ensure our previous plantings received the required maintenance for best success. We progressed a partnership to take part in trials to help combat urban cooling/climate change with the use of alternative plant species not historically utilised in landscape settings.

Mallala playground received a much-needed irrigation upgrade to ensure lush green grass year-round. Lewiston playground not only received a new toilet block but also a brand new garden bed to formally landscape the immediate area.

\$5,000

contributed by Northern and Yorke Landscape board to control declared weeds on roadsides

380

hours dedicated to declared weed control

64Ha

of reserves, over 250 rural intersections and countless kilometres of roadsides slashed for fire prevention and intersection safe sight distance

1500

Tubestock planted for revegetation purposes

52,000m² of sports turf maintained

10,000m² of irrigated park turf maintained

7 playgrounds maintained and safety inspected weekly



- Lewiston Playground toilet block garden bed, primarily using native plants
- Irrigation upgrade Mallala Playground

PLANNING AND DEVELOPMENT

The primary responsibility of the Planning and Building team is to assess development applications and ensure that new development within Adelaide Plains aligns with the applicable planning and development legislation.

New development continued to be predominantly new housing and associated building work in Two Wells, however smaller scale development continued in the coastal settlements of Thompson Beach and Parham as well as throughout the Lewiston, Mallala and Dublin areas.

538 development applications were lodged, representing an average of 45 applications each month with the majority being approved by staff under delegated authority of the Assessment Manager. Only 2 applications were refused.

An estimated \$91 million worth of development was lodged within Adelaide Plains in the reporting year – a nearly identical amount to the previous financial year. This indicates a level of resilience in the face of rising interest rates and continuing delays in the construction industry due to material and labour shortages.

Table 10: Applications and assessment

| TYPE OF DEVELOPMENT APPLICATION | TOTAL |
|---------------------------------|-------|
| Dwellings | 151 |
| Outbuildings | 144 |
| Verandah/carport | 107 |
| Swimming pool or spa | 37 |
| Agricultural building | 26 |
| Land division | 21 |
| Dwelling alteration or addition | 9 |
| Ancillary accommodation | 9 |
| Advertisement | 4 |
| Solar farm | 2 |
| Telecommunications facility | 1 |

Table 11: Development applications lodged and cost of development

| | 2018-2019 | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 |
|-----------------|-----------|-----------|-----------|-----------|-----------|
| Amount lodged | 409 | 450 | 745 | 578 | 538 |
| Cost (millions) | 36.3 | 68.77 | 198 | 90.64 | 91.0 |

COUNCIL ASSESSMENT PANEL

Our Council Assessment Panel was established in October 2017 with the introduction of the Planning, Development and Infrastructure Act and assumed the operations of the former Development Assessment Panel.

The Council Assessment Panel's role is to make decisions to approve or refuse publicly notified development applications when representations are received, or to review Assessment Manager decisions upon application as part of its functions under the Planning, Development and Infrastructure Act.

Our Council Assessment Panel has 5 members and one deputy member. Of the 5 members, there is one Elected Member and 4 members independent of Council. The independent members were selected through an expression of interest process that was open to members of the public.

In 2022-2023, our Council Assessment Panel comprised of the following members:

| | | |
|--|--|---|
| Nathan Cunningham Presiding Member | Aaron Curtis Independent Member | Susan Giles Independent Member |
| Paul Mickan Independent Member | Ian O'Loan Deputy Independent Member | Margherita Panella Elected Member |

Our Council Assessment Panel met 3 times. Meetings were held on the first Wednesday of the month as required.

The Council Assessment Panel considered and approved the following development applications:

- A new 30m telecommunications facility comprising a 30m high monopole and associated equipment in Lewiston.
- Expansion of an existing grain storage and handling facility in Mallala.
- Construction of a retail fuel outlet with drive through, an acoustic fence and 3 freestanding pylon signs in Two Wells.

BUILDING ASSESSMENTS

406 applications were granted Building Rules Consent during the reporting period, either by Privative Building Accredited Professions (59%) or Council's Building Officers (41%).

194 building inspections were undertaken in accordance with Council's inspection policy. These included new house footings, framework and swimming pool inspections.

BUILDING FIRE SAFETY COMMITTEE

Council's Building Fire Safety Committee was established as required under the Planning, Development and Infrastructure Act. The Committee's responsibility is to ensure any unsafe building defects relating to fire safety are addressed and resolved and ensuring that buildings suitably comply with building fire safety standards.

These include:

- Developing appropriate building fire safety inspection policies
- Examining the adequacy of fire safety provisions in buildings
- Issuing fire safety defect notices for building owners to upgrade to a reasonable level of safety for occupants
- Negotiating with a building owner for a cost-effective solution to reduce fire safety risks to an acceptable level
- Issuing notices of building work that must be carried out in order to raise the building fire safety to a reasonable level
- Ensuring a building owner complies with a notice of building work required by initiating enforcement or other action
- Revoking or varying fire safety notices.

DEVELOPMENT COMPLIANCE

A number of reports of alleged unauthorised building work and land uses were received during the 2022/2023 period. Development compliance issues investigated throughout this period included:

- Land uses undertaken without approval including truck parking, animal breeding, use of residential/rural living land for business purposes, and filling or excavation of land in areas susceptible to flooding
- Unapproved structures including sheds or shipping containers, fencing in flood hazard risk areas, and building additions or conversions
- Non-compliance with existing conditions of development approval including stormwater or waste disposal, landscaping, vehicle movements and animal keeping numbers.

Warning letters and enforcement notices were issued to landowners in respect to unauthorised development. This often resulted in the development being ceased (in the case of illegal land use) or development applications being lodged seeking retrospective approval.

Residents and property owners were often not aware that certain activities on their properties required development approval under the Planning, Development and Infrastructure Act. Opportunities to educate the community in relation to development approval requirements were utilised where possible, particularly in person and during telephone discussions with prospective applicants.



REGULATORY

ANIMAL MANAGEMENT

We are responsible for the management of dogs and cats within our region under the Dog and Cat Management Act. It encourages responsible pet ownership and effective management to reduce the potential public safety and environmental impact of dogs and cats.

DOGS AND CATS ONLINE (DACO)

The Dogs and Cats Online (DACO) database system entered its fifth year of operation at the commencement of the period and continues to be well used by the community.

Advantages of the DACO system include:

- The Dog and Cat Management Board is the responsible authority to receive registrations and microchipping details for dogs and cats from all 68 Councils across the state
- The ability to include microchip numbers, desexing details, dog control orders, dog incident records, assistance dog records, register of dog and cat breeders, etc
- Council is not required to send registration renewals or issue dog registration discs
- Customers can register dogs and cats online rather than attending a Council office. They can also update their contact and animal details, upload animal photos and transfer registration between councils – all from various IT devices
- 24/7 availability with remote access for Council community safety staff, including access to information for all dogs and cats registered across the state, increasing the ability to reunite animals with their owners.



Table 12

| | TOTAL |
|-----------------|-------|
| Registered dogs | 5312 |
| Registered cats | 536 |
| Businesses | 123 |
| Active Breeders | 274 |

Table 13

| DOG AND CAT MANAGEMENT IN 2022/23 | |
|---|-----|
| Expiation notices issued | 33 |
| Matters heard at SACAT | 0 |
| Barking dog complaints | 27 |
| Reports of dogs wandering at large | 184 |
| Dogs collected and returned to owner before being impounded | 31 |
| Dogs impounded | 81 |
| Dogs impounded and returned to owner | 62 |
| Reports of dog harassment to humans | 8 |
| Reports of dog attacks on humans | 4 |
| Reports of dog harassment to animals | 3 |
| Reports of dog attacks on animals | 14 |
| Cat complaints | 19 |
| Dogs delivered to Animal Welfare League by Council | 4 |
| Cats delivered to Animal Welfare League by the community | 60 |
| Dogs re-homed | 17 |



ANIMAL REGISTRATIONS

Under the Dog and Cat Management Act there are both Standard and Non-Standard dog registration fee categories. A standard dog is one that is both desexed and microchipped. In 2022/2023 the registration fee set by Council for non-standard dogs was \$75, and the fee for standard dogs was \$37.50.

During the reporting year, we received 5,312 individual dog registrations - 257 more than the previous year - and 123 business registrations. DACO also showed 274 active breeders registered for 2022/2023, a slight increase from the previous year.

536 cat registrations were recorded on the DACO system for 2022/2023. We have resolved to not introduce cat management registration fees and controls at this time. Council also provides ongoing education and communication with cat owners and residents regarding cat concerns, and in some circumstances will also loan traps to assist with reducing feral/stray cat numbers. The rehoming cost for stray cats delivered by residents to the Animal Welfare League is met by Council.

A challenge faced this year was the Animal Welfare League's limited ability to receive dogs for rehoming. Alternative rehoming options were investigated and resulted in a significant number of animals being rehomed with rescue organisations and members of the community. These rehoming investigations, although time consuming, ensured positive outcomes for the animals, the community, and Council.



Barking dog complaints were also investigated. Dog barking can have a significant impact on the health and wellbeing of residents living in a particular locality. Enforcement action is normally only be required for barking considered above and beyond what is reasonable and acceptable, acknowledging that dog barking is a natural behaviour and is not expected to be eliminated. A person responsible for a particular problem animal will always be given a fair and reasonable timeframe to address the issue. Investigations are complex, with barking often occurring outside business hours, limiting our ability to collect independent evidence.

The Lewiston and Two Wells dog parks continue to prove popular with animal owners, highlighting the need to investigate opportunities for parks in other locations throughout the region.

BREEDER EDUCATION AND COMPLIANCE GRANT

Breeders and sellers of dogs and cats are required to meet various legislative requirements under the Dog and Cat Management Act.

The Dog and Cat Management Board developed a Council Breeder Education and Compliance Grants project offering a total of \$300,000 to South Australian councils to deliver projects that support breeder education and compliance.

We collaborated with Light Regional Council to lodge a joint grant application for \$60,000. The application was successful, and work commenced within the period on delivering a project to assist and provide information to dog and cat breeders and sellers within the respective regions. So far, the majority of this work has involved an external contractor liaising directly with breeders to provide information and answer questions.



FIRE PREVENTION

The Fire and Emergency Services Act stipulates that each rural council or council that has within its area a designated urban bushfire risk area must appoint at least one person as a Fire Prevention Officer (FPO) for its area.

We have 2 Community Safety Officers who are also Fire Prevention Officers under the Fire and Emergency Services Act. Their role includes the monitoring of residential and rural areas to ensure landowners take reasonable steps to protect their property from fire - a legal requirement.

PROPERTY INSPECTIONS

Inspections of residential and rural living properties were undertaken throughout the region leading up to and during the 2022/2023 fire danger season.

As required, section 105F compliance notices were issued to relevant property owners for failure to maintain their land as required and pursuant to the Fire and Emergency Services Act, requiring them to attend to maintenance of land to reduce the risk of fire.

Council also has the responsibility to ensure that Council land and road reserves under its care and control are maintained to good bushfire prevention standards. This is undertaken through our annual slashing program, with areas prioritized according to risk.

Our FPOs are also required to regularly provide greening and curing statistics to the Country Fire Service from September onwards to assist with bushfire management planning. Regulatory staff also attend regular meetings of the Flinders, Mid North, Yorke Bushfire Management Committee. The Bushfire Management Committee discusses various fire prevention matters, including making recommendations for the start and closure dates for the Flinders, Mid North and Yorke Fire Danger Seasons. Our region is within the Mid North bushfire management area.

Table 14

| FIRE PREVENTION STATISTICS 2022 / 2023 | |
|---|-----|
| Section 105F Compliance Notices issued | 338 |
| Council action required (vegetation slashing on private property) | 3 |
| Expiation notices issued | 23 |



BURNING

Our FPOs are also responsible for the issuing of permits and monitoring compliance for the agricultural practice of burning off stubble to lessen weed and pest infestation, pursuant to the Fire and Emergency Services Act. Burn-offs are attended where possible to ensure compliance with permit conditions. 12 burning permits were issued in 2022/2023.

We issued 4 expiation notices for burning prohibitive substances under the Environment Protection Act. Historically, residential and rural property owners have undertaken burning activities without consideration being given to the effect on the environment. With education through advertising and media coverage the public continue to report instances of illegal burning to Council for follow up action.

Wherever possible, our FPOs provide information to the community to ensure private properties are maintained and risks are reduced. This includes via telephone, in-person, website, CFS brochures, our Communicator newsletter, local newspapers and roadside signage, particularly in relation to the Fire Danger Season.

We also assist CFS Community Engagement Officers to facilitate Bushfire Ready information sessions.

NUISANCE & LITTER

Nuisance (such as noise, odour, dust, smoke or wandering animals) and litter have the potential to negatively impact or interfere with people and places. We are committed to supporting our community in reducing nuisance and litter, and manage any complaints received.

Complaints were received about machine noise, animal noise (dogs, roosters, etc), smoke, mud drag out from both horticultural and residential properties, and illegal dumping. Many of these reports required detailed and often difficult investigation and evidence collection.

Materials dumped illegally during the period included tyres, sheep offal, general rubbish and demolition waste (including asbestos).

Only after the gathering of adequate evidence do enforcement mechanisms become available to our Authorised Officers.

216 Complaints or reports of nuisance or litter

Significantly, we also undertook fencing works to contain wandering animals. The works were undertaken following failure to comply with an abatement notice requiring the containment of stock to a property. Associated cost recovery measures available under the Local Nuisance and Litter Control Act were also implemented.

Table 15

| TYPE OF NUISANCE | NUMBER OF COMPLAINTS |
|--|----------------------|
| Noise | 14 |
| Smoke, odour, fumes, aerosols or dust | 10 |
| Animals (whether dead or alive), and including wandering stock | 18 |
| Insanitary conditions | 0 |
| Unsightly conditions (including graffiti) | 5 |

| TYPE OF LITTER | NUMBER OF COMPLAINTS |
|--|----------------------|
| Illegally dumped rubbish, tyres, sheep offal, demolition waste (including asbestos) and fill | 169 |

Table 16: Outcomes of complaints

| | NUISANCE | LITTER |
|---|----------|--------|
| Abatement notices issued | 2 | 1 |
| Expiations issued for offences | 0 | 3 |
| Prosecutions for offences | 0 | 0 |
| Civil penalties negotiated under section 34 of the Local Nuisance and Litter Control Act | 0 | 0 |
| Applications to the Court for orders for civil penalties under section 34 of the Local Nuisance and Litter Control Act | 0 | 0 |

PUBLIC HEALTH

The Public Health Act promotes and provides for the protection of our health and reduces the incidence of preventable illness, injury and disability.

As a Council we are recognised as the local public health authority for the region and have several responsibilities under the Public Health Act. These include:

- Preserving, protecting and promoting public health within our region;
- Cooperating with other authorities involved in the administration of the Public Health Act;
- Ensuring that adequate sanitation measures are in place within our region;
- Ensuring that activities do not adversely affect public health;
- Identifying risks to public health within our region; and
- Providing or supporting activities within our region to preserve, protect or promote public health.

We undertake inspections as required to ensure compliance with various public health requirements. This includes inspections of public swimming pools, personal care or body art businesses, drinking water providers and businesses with high risk manufactured water systems.

We also respond to complaints that may pose a risk to public health including but not limited to mosquitoes, asbestos, severe domestic squalor, vermin, clandestine drug laboratories and wastewater.

DOMESTIC SQUALOR

We provided professional assistance regarding a significant case of hoarding and severe domestic squalor. Matters such as these are often complex, time consuming, and require careful consideration and management to obtain a positive outcome.



46

Inspections
including routine, follow-up,
and complaint inspections

1

Expiation notice
(\$2,500) issued to a food
business for failing to
comply with a provision of
the Food Standards Code

0

Prohibition orders

4

Complaints received

1 Complaint related to
the alleged handling of
unsafe/unsuitable food

1 Alleged food
poisoning complaint

1 Complaint related to
poor personal hygiene/poor
food handling practices

1 Complaint relating to a
business that had not
notified as a food business.

FOOD SAFETY

We administer the Food Act in conjunction with the National Food Safety Standards to protect the community from food-borne illness and associated risks.

Illnesses caused by the sale or consumption of unsafe food are prevented through education and advice for local businesses, regular inspections, investigating complaints, and where required, enforcing safety standards and regulations.

Food businesses are classified on the basis of food safety risk using the South Australian Food Business Risk Classification system. It helps us monitor and enforce in line with the food safety risk of the business.

Table 17: Food business risk classifications in our region
(62 Total food businesses)

| PRIORITY 1 (P1) | PRIORITY 2 (P2) | PRIORITY 3 (P3) | PRIORITY 4 (P4) |
|--------------------|--------------------|--------------------|--------------------|
| Highest risk | Medium risk | Low risk | Lowest risk |
| 13 | 24 | 22 | 3 |

High risk businesses (P1) usually handle foods that can easily cause food poisoning, and usually need to implement at least one control method to ensure food safety. Medium to low-risk businesses (P2 & P3) may handle foods that have the potential to cause food poisoning. Low risk businesses (P4) tend to sell shelf stable pre-packaged food and are only inspected if there has been a change in activity or a complaint has been received.

Council provides a food safety service through routine inspections and follow-up inspections to ensure appropriate food safety standards are maintained and any identified non-compliances are rectified. Routine and follow-up inspections also provide a good opportunity to provide important advice and information and for businesses to demonstrate improved systems or processes.

A high proportion of the food businesses in our region are considered to be not-for profit community groups, home based or mobile food businesses. These types of businesses may only operate seasonally or for special events.

We continued to promote the use of the “I’m Alert” online food safety training program as well as ‘Do Food Safely’, an online training platform endorsed by SA Health.

Numerous food recall notices were also received during the year, some of which required follow up with local businesses. A link to these notices is provided on the Council website for public information.

A new Food Safety Standard (3.2.2A) is being introduced to South Australia in December 2023. Information regarding the new Standard was distributed to effected food businesses during the reporting period.

MOSQUITO MANAGEMENT

Japanese encephalitis is a rare but serious disease caused by the Japanese encephalitis virus (JEV). It is spread to humans by infected mosquitoes. Following the JEV outbreak in South Australia, Council was provided \$30,000 in funding from SA Health to allocate towards mosquito management activities including surveillance and control.

We implemented a mosquito management plan (MMP) in September 2022. The objective of the MMP was to:

- Protect public health by reducing mosquito-borne illnesses in the community
- Undertake mosquito surveillance to monitor mosquito numbers and species
- Identify, monitor and treat mosquito breeding sites
- Build relationships and educate stakeholders
- Establish and continue mosquito control strategies; and
- Educate and inform the public.

We completed 14 rounds of adult mosquito surveillance using CO₂ traps. Trapping was completed on a fortnightly basis from 29 September 2022 to 12 April 2023.

CO₂ traps were placed in 5 locations within our region; Lower Light, Thompson Beach, Mallala, Lewiston, and Two Wells. Trap locations were determined based on risk and assistance from SA Health.

71,185 mosquitoes were trapped during the surveillance period. All mosquitoes were sent to the AgriBio Centre in Bundoora, Victoria for enumeration, identification, and viral screening.

15 different species of mosquitoes were trapped during the surveillance period. The most prevalent species of mosquito was *Ae. Camptorhynchus* making up 94.6% of identified trapped mosquitoes, followed by *An. Annulipes* (1.9%) and *Cx. Quinquefasciatus* (1.1%). The remaining 12 species of mosquitoes made up only 2.4% of the identified trapped mosquitoes.

Mosquito numbers peaked in early December 2022 and then rapidly declined. Less than 1% of the total number of mosquitoes were trapped after 20 December 2022.

The results were sent to SA Health along with monthly reports. No additional monitoring or treatment was advised by SA Health based on the results and no viruses were detected in any of the mosquitoes that were trapped. Only one complaint was received during the surveillance period.

Signs supplied by SA Health were installed at a number of public locations throughout our region to promote the 'fight the bite' campaign. We also promoted this on our website and leaflets were available in each Council office.



WASTEWATER

The installation, alteration, connection or decommissioning of a wastewater system requires wastewater works approval under the provisions of the Wastewater Regulations.

A total of 206 wastewater applications were assessed and approved in 2022/2023.

Wastewater approvals included connections to the Eden, Longview and Liberty private wastewater systems in Two Wells, aerated wastewater treatment systems (AWTS), septic tanks, CWMS connections, alterations to existing systems and worm farm systems.

During the year 162 wastewater related inspections were undertaken, including preliminary site inspections, underfloor inspections, drain inspections, tank installations, disposal area installations, inspections of completed systems and complaint inspections.

Council receives and monitors Certificates of Compliance with the Office of the Technical Regulator to ensure wastewater works comply with the Water Industry Act, the Water Industry Regulations, the Public Health Act and the Plumbing Standard published by the Technical Regulator.



There are over 800 aerated wastewater treatment systems (AWTS) systems operating within the Council area. AWTS are required to be serviced and maintained regularly in accordance with the manufacturer's directions (typically every 3-months). Service providers are required to forward a copy of each service record to Council. We monitor all incoming service reports to ensure the systems are being adequately maintained. Reminder letters were sent to 79 properties (down from 151 in the previous year) that Council had not received regular AWTS service reports for. Warning letters were sent to 20 of the 79 properties that received a reminder letter as no service reports had been received.



Letters were sent to the owners of 35 properties requiring their AWTS to be repaired or maintained after non-compliances were identified in the service reports. 11 properties required a warning letter to be sent as no action had been taken to address the non-compliance. Most non-compliances related to inadequate irrigation areas. We issued 2 notices on properties under the Public Health Act for failing to maintain their AWTS.

We issued 17 notices on properties under the Public Health Act due to various non-compliances with the Wastewater Regulations and Onsite Wastewater Systems Code.

A small number of Mallala CWMS wastewater applications were also processed, and we continue to provide developers with wastewater solutions for infill residential land division developments within the Mallala township.

800+

aerated wastewater treatment systems in the region

206

waste water applications received

162

inspections

17

notices issued



REGIONAL PUBLIC HEALTH AND WELLBEING PLAN 2022-2027

We have partnered with Barossa, Light and Gawler to develop a Public Health and Wellbeing Plan 2022-2027. The plan establishes 3 regional 'lighthouse projects', or key actions, and governance arrangements to address the most significant challenges for public health in the Barossa, Light and Lower Northern region.

The lighthouse projects are:

- Community transport, cycling and walking
- Mental health and suicide prevention
- Community participation project

Delivery of these projects are dependent upon availability of funding in council budgets in any given year, as well as funding and delivery partnerships with other governments and organisations.

As at 30 June 2023, project planning had commenced for all 3.



EMERGING ECONOMY

**Two Wells
Oval Master
Plan**
planning
commenced

**Dublin
Township
and Growth
Master Plan**
planning
commenced

**Webb Beach
Road**
planning
commenced

**Thompson
Beach
Esplanade**
planning
commenced

PARHAM CAMPGROUND

Nestled in the northern section of the Adelaide International Bird Sanctuary – Winaityinaityi Pangkara sits the quiet Parham Campground.

The Campground, originally operated solely by Adelaide Plains Council, reopened on 2 April 2023 and is now operated by the Mallala & Districts Lions Club who are supported by Parham & District Action Group.

With a \$100,000 Federal Government grant under the Building Better Regions Fund, and a further \$100,000 commitment by Council, the site now boasts a modern toilet block, coin-operated hot-water shower, RV dump point and a new BBQ shelter and picnic facilities.

The effort to complete the project and reopen to visitors has been a great cooperation between both the community and the Council, after a delay due to incorrect mapping data that was relied upon by Council staff, surveyors, the Department for Environment and Water and the Department for Infrastructure and Transport.



TWO WELLS INVESTMENT AND GROWTH

After years of diligent planning, Council announced the strategic purchase of 8 hectares of Crown Land in the heart of Two Wells for the purposes of delivering commercial, retail and community facilities.

With the Adelaide Plains' population growing at an unprecedented rate, the purchase of this strategic landholding in the town centre of Two Wells positions our broader region for further substantial economic growth and will provide convenient access to amenities for residents and visitors alike.

The landholdings are bound by the Port Wakefield Highway, Old Port Wakefield Road, Wells Road and Windmill Road.

The contract for Sale and Purchase was executed on 22 August 2022.

We undertook market engagement and expressions of interest with the private sector to advance the initiative, for the purposes of delivering a mix of commercial, retail and community facilities through the engagement of commercial property advisors, Alinea Group, who worked closely with urban designers, Jensen PLUS. Expressions of interest were open from 28 October 2022 to 15 December 2022.



Artist impressions of indicative development outcomes for the landholdings comprising the Two Wells Town Centre development opportunity, by Jensen PLUS.



TOURISM AND ECONOMIC DEVELOPMENT STRATEGY 2022-2025

Council's Tourism and Economic Development Strategy provides us with strategies to facilitate economic development and tourism opportunities throughout the Adelaide Plains.

The objective of the Tourism and Economic Development Strategy is to:

- Provide Council with strategies to develop and sustain a thriving tourism economy
- Identify tourism and market investment initiatives and areas for future exploration and development
- Provide direction on how to increase visitor numbers and spending, encouraging tourists passing through to stay for several days as part of their travelling journey
- Provide guidance for Council to facilitate economic development opportunities.

Table 18

| ACTION | PROGRESS* |
|---|---|
| ENVIABLE LIFESTYLE | |
| Main Streets and towns | Design work for undergrounding of power lines in Two Wells in progress |
| Local Heritage Code Amendment | In progress |
| Two Wells Walking Cycling Plan | In progress |
| Dublin Township Master Plan | In progress |
| Tree Planting Two Wells | In progress |
| EMERGING ECONOMY | |
| Business support and growth | Two Wells Main Street Land Purchase, Expression of Interest & Request for Detailed Proposal Ongoing support for business establishment and expansion |
| Food and primary industries | Representation on the Northern Adelaide Plains Food Cluster Board Membership on the Regional Development Australia Barossa Gawler Light Adelaide Plains |
| Hail Recovery Horticulture Waste Reduction Program | Complete |
| Two Wells Flood Levee | In progress |
| Small Business Friendly Council Accreditation | Ongoing |
| Presentation at Small Business Friendly Council Forum | Complete |
| Adelaide Plains Business Advisory Group Support | Ongoing |
| Business Support IWS Eco Hub. | Council supported in several ways in areas of EPA liaison, litter control initiatives, approvals, indigenous engagement, (Red Centre Foods) waste to resource education, bio remediation pads, infrastructure support and participation on the community consultation group |

ACTION**PROGRESS*****REMARKABLE LANDSCAPES**

| | |
|--|--------------------------------------|
| Support for Blue Carbon Project | In progress |
| Accessible visitor facilities <ul style="list-style-type: none">• Accessibility upgrades at Thompson Beach | In progress |
| Parham campground redevelopment | Complete |
| | Complete and re-opened to the public |

PROACTIVE LEADERSHIP

| | |
|--|-------------|
| Council wayfinding signage strategy | In progress |
| Adelaide Plains Growth Strategy | Complete |
| Totally Local workshops (Chris Sands) with support of Regional Development Authority | Complete |
| Dublin town branding workshop | Complete |

*as at 30 June 2023

BUSINESS BREAKFASTS

Two business breakfasts were held in 2022/2023, facilitated by the Adelaide Plains Business Advisory Group and supported by Council. The first highlighted the success of a local construction business and the regional challenges they endure to remain competitive and win state environmental awards. The breakfast also highlighted the importance of keeping abreast and on top of cyber security for businesses. The second breakfast informed the local Two Wells business community of Council's role in facilitating the development of a key parcel of land in Two Wells.



REMARKABLE LANDSCAPES

4,500
seedlings
planted
along our coast

Transport
Gallery official
opening
at the Mallala
Museum

289
street trees
planted

3,398
tonnes
of waste collected
or processed
across our region

Old
playground
block in
Parham
site investigations
commenced

Heritage
Survey
project planning
commenced



STREET TREE VERGE PLANTING

Street tree planting was completed to assist in urban cooling and improved streetscape aesthetics in Mallala. We planted Eucalyptus on Aerodrome Road, and Geijera on Calaroga and Carmel Streets.



289

Street trees planted
100 by Council
189 by developers in the
Liberty Estate

DRAFT

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

The Gawler River Floodplain Management Authority and its constituent councils are working collaboratively with the South Australian Government on projects to improve flood management.

The Authority contributed \$80,000 in 2022/2023 to the development of designs for levee bank improvements. Levee banks are artificially raised embankments that reduce the likelihood and risk of flooding.

The designs are being used in a pilot to upgrade 400m of existing levees alongside the river in the area from Johns Road to Port Wakefield Road (at no cost to our Council).

This is just the start, and a business case which is being developed following the Infrastructure SA framework will be used to guide longer-term investment in flood management in the region.

In total the 6 constituent councils and the Authority have committed to contribute \$312,000 to the business case development to ensure the best long-term plans are in place going forward.

COMMUNITY LAND MANAGEMENT PLANS

Community Land Management Plans provide a framework to manage, develop and maintain community land in our region for the benefit and enjoyment of our community.

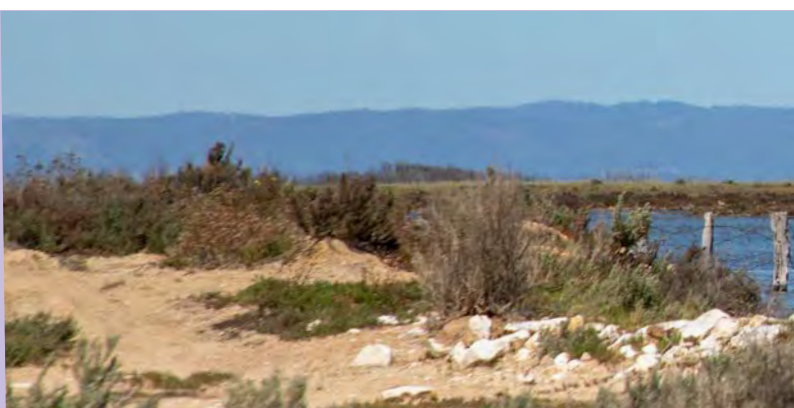
Council has endorsed 9 Community Land Management Plans in accordance with section 196 of the Local Government Act.

We have:

- Plan 1: Major Sport and Recreation Precincts
- Plan 2: Natural and Coastal Areas
- Plan 3: Recreation Reserves
- Plan 4: Other Sport and Recreation Facilities
- Plan 5: Community Facilities
- Plan 6: Formal and Memorial Gardens
- Plan 7: Culturally Significant and Historic Areas
- Plan 8: Cemeteries
- Plan 9: Stormwater Management

The plans and register of community land in our region are available on our website.

In 2022/2023 the plans and register of Community Land continue to be updated.



COAST

Our region is home to over 55 square kilometres of coastal land. The Adelaide International Bird Sanctuary National Park - Winaityinaityi Pangkara covers the majority of the coastal area and has high biodiversity.

In partnership with Green Adelaide, the externally funded position of Coastal Conservation Officer provides mutual benefits for both parties through cross-boundary management and protection of the region's most crucial environmental asset, the Coast.

The position covers 2 Landscape Boards, Green Adelaide and Northern and Yorke, partners with The Adelaide International Bird Sanctuary National Park – Winaityinaityi Pangkara and 4 councils: Salisbury, Playford, Port Adelaide Enfield and Adelaide Plains Council. The position helps to protect 96 kilometres of coastal land.

Within our region targeted works are undertaken at Parham, Webb Beach, Thompson Beach, Port Prime, Light Beach, Light River Estuary, Middle Beach, Port Gawler and Buckland Park and encompasses community land, 'Crown Land' and National Park.

Within our region, the Coastal Conservation Officer contributed to:

- 4,500 seedlings planted
- 7ha of revegetation
- Equipment and structural upgrades to the Two Wells Community Nursery
- Webb Beach fencing protection for dune system
- 1,550ha of pest plant control
- 11,425 plants propagated via Two Wells Community Nursery
- 1,236 volunteer hours (equivalent to \$58,275!)

Across the 4 Council areas, the Coastal Conservation Officer contributed to:

- 13,200 seedlings planted
- 80ha of revegetation
- 2,560ha of pest plant control
- 5,600ha of pest animal control
- 3,652 volunteer hours (equivalent \$ contribution \$170,256)
- Partnership Projects with Marine Parks, Adelaide International Bird Sanctuary and Australian Department of Defence

ACHIEVEMENTS



Group photo of volunteers, Pt Parham

PORT PARHAM REVEGETATION EVENT

Bitter Bush (*Adriana quadripartita*) were planted by volunteers from Friends of the Adelaide International Bird Sanctuary, Two Wells Community Nursery and Port Parham Sports and Social Club at Port Parham to boost habitat for the Bitter Bush Blue Butterfly (*Theclinesthes albocincta*) that currently have populations in the region. Eight other plant species were used for the event all of which had either come from seed or cuttings from Port Parham provenance which had been propagated by the Two Wells community nursery.

Revegetation, Pt Parham



Bearded Dragon, Historic Two Wells.

TWO WELLS PROPAGATION WORKSHOPS

A number of propagation workshops were held during January at the Two Wells Community Nursery. The main focus was to propagate Coast Spinifex (*Spinifex hirsutus*) to contribute to projects preventing erosion along the dune systems. Close to 2000 Spinifex were produced from the workshops.

Volunteers propagating Coast Spinifex, Two Wells Community Nursery



COASTAL HAZARDS: COMMUNITY EMERGENCY MANAGEMENT PLANS FOR PARHAM AND WEBB BEACH

The predicted impacts of climate change, including sea level rise and an increase in the frequency and height of storm surge events present a potential risk to coastal settlements, communities, and Council assets.

Parham and Webb Beach's low elevation means they are at risk of being flooded by the sea. Sea-floods are caused by a combination of high tides and storm events. Coastal flood risks in these communities are projected to increase in frequency and extent as the climate changes and sea levels rise.

We engaged coastal consultants, Integrated Coasts, to prepare updated coastal Community Emergency Management Plans for Parham and Webb Beach. This involved reviewing past investigations and liaison with the Coast Protection Board of the Department of Environment and Water.

Landowners and residents can use this information to develop their own household emergency management plan for sea floods.



HERITAGE

ADELAIDE PLAINS COUNCIL HISTORICAL COMMITTEE

The Adelaide Plains Council Historical Committee (APCHC) is comprised of 7 community members and one Council Member, Councillor Strudwicke, who is also the Presiding Member. As per the APCHC's Terms of Reference, members continue to aim to:

- Make recommendation to Council on historical and heritage matters
- Respond to local and family history enquiries relating to Adelaide Plains Council
- Collect, preserve and exhibit collection items of historical interest, relating to Adelaide Plains Council
- Coordinate the management of the Mallala Museum facility.

In 2022/2023 the Committee held 11 meetings.

MALLALA MONUMENT CENTENARY CELEBRATIONS

16 October 2022

The APCHC worked closely with representatives from the Mallala & Districts Lions Club, Mallala Primary School, Mallala Returned Services League (RSL) and Council to coordinate a celebration of the Mallala Monument's centenary anniversary.

Master of Ceremonies (MC), APCHC member Jim Franks, officially opened the formal proceedings on 16 October 2022, with Mallala Primary School students paying homage to the Traditional Custodians of the land and then led the singing of the National Anthem. The stories of each of the fallen servicemen were read out by the MC, with local school students placing their photographs on the Monument.

Maxine Varcoe, representing the descendants of the former Chairman of the District Council of Grace, Mr A H Marshman, unveiled the Mallala Centenary Celebrations Plaque. Leonie Armbruster, Secretary Largs Bay RSL, lay a wreath on behalf of the community. Father Bartholomew O'Donovan read a prayer from the original service before delivering a blessing. Ray Coleman, President of the Mallala RSL, read the ode before the last post was played, followed by a minute's silence. Finally, Jim Franks addressed the crowd with his closing remarks.

Over 220 people attended and, after the formalities, adjourned to the Mallala Museum's front lawns and enjoyed a sausage sizzle and soft drinks/tea and coffee. The Museum was open to the public and many of the guests decided to stay on and view the Museum's exhibitions. All parties worked hard together to achieve the united goal of recognising our fallen local servicemen, and of course the Monument itself.

This event was recognised by Council and it received the Australia Day 2023 Community Event of the Year Award.

MC Jim Franks with Mallala Primary school children





Guests listening to the formalities at the Transport Gallery opening.

TRANSPORT GALLERY OFFICIAL OPENING

28 May 2023

Over 100 people attended the official opening of the Museum's latest exhibition space. Museum volunteers have worked tirelessly over the last 7 years to transform the original concept plans into a reality.

Displays in the new gallery tell the story of transport in the local area from the early days when horses were the main form of transport to recent times when the town has been synonymous with the Mallala Motorsport Park. Some of the items in the new display area include a hooded Abbot Buggy, a Model T Ford and a penny farthing bicycle.

Our Manager Library and Community performed the role of MC on the day, introducing the key speaker, Dale Wilden, Manager Major Events from the History Trust of South Australia, who spoke about the History Festival and its significance in rural and regional areas during in South Australia. Glen Dix, member of the Australian Speedway Hall of Fame, officially 'waved' the flag before afternoon tea was served in the Museum's school room.

WASTE MANAGEMENT

KERBSIDE COLLECTION

Solo Resource Recovery continues to provide a kerbside waste collection service to our residents. As part of this service, residents within the townships of Two Wells, Dublin and Mallala receive a fortnightly garbage, recycle, and green organics collection. Residents outside of these townships receive a fortnightly garbage and recycle collection service.

Being able to offer residents a cost effective and efficient kerbside collection service remains a focus of Council.

If you have any questions relating to our kerbside collection service, please contact Solo Resource Recovery on 1300 46 76 56.

TRANSFER STATIONS

We own and operate the Two Wells Transfer Station on Wells Road, Two Wells.

The facility is licensed to receive various materials including but not limited to:

- organics
- household garbage
- used motor oil (domestic quantities)
- e-waste

To reduce the risk of inadvertently receiving asbestos contaminated materials in loads of domestic hard waste, thorough inspections of hard waste are undertaken to ensure no contaminated material is present.

1,824

tonnes of
general rubbish,

700

tonnes of recycling &

410

tonnes of green
waste processed from
residential rubbish bins

271

tonnes of
general rubbish,

120

tonnes of recycling &

73

tonnes of green
waste processed at our
Transfer Station

39

tonnes of illegally
dumped rubbish in
our region, including
2,804 tyres and
241 mattresses



PROACTIVE LEADERSHIP



**Public
forums**
recommended

68
employees

**Community
Survey**
completed
for 2022

8,665
microfiche
records
digitised

LOCAL GOVERNMENT ELECTIONS

We were pleased to see the Adelaide Plains community show active interest in the local government elections, held from 23 August 2022 to 10 November 2022.

The state average for voting, as reported by the Electoral Commission of South Australia (ECSA), was 34.54%. Adelaide Plains Council's voting participation was 30.81%.

ECSA confirmed the results on Friday 18 November 2022 and the successful candidates were sworn in as Council Members at the Ordinary Council Meeting on Monday 28 November 2022.



COMMUNITY SURVEY

We value our community, its needs, and priorities. To ensure we are providing appropriate services to meet our region's present and future needs, we periodically conduct community surveys.

Results can help us understand what services are working well, what we need to improve, and what we might need to consider for the future.

HOW DID WE DO IT?

300 households across our region were surveyed between June and July 2022, with a sample representative of our region's age and gender in the ABS 2016 Census statistics. People completed surveys on the phone, in face-to-face interviews, and online. You can read more about the methodology in the full report on our website.

RESULTS FROM OUR 2022 COMMUNITY SURVEY:



41% of our residents have lived in the region for 20 years or more.



Most important social and environmental issues: Flood prevention infrastructure (rivers and coastal), health services, employment/local jobs, township growth and rejuvenation.



Our community prefers to be informed by: Email (38%), letter/letterbox drops (23%), Communicator newsletter (18%) and social media (15%).



Top areas of satisfaction: Courtesy and politeness of customer service, way contact was handled, ovals and sporting facilities, car parking, libraries, playgrounds.



Our community's priorities: Roads, waste collection/recycling, stormwater drainage, development assessment.



Over 1 in 5 residents (23%) are satisfied with Council overall.
(In 2018 this was 20%)



47% of people who had contact with Council in the past 12 months were satisfied with our customer service.
(In 2018 this was 35%)



Net promoter score
(How likely are people to recommend living in Adelaide Plains Council region?): -31
(In 2018 this was -43)



CONSULTATION AND ENGAGEMENT

We regularly inform and engage with our community for specific projects, and everyone is encouraged to participate.

Our community has a number of avenues to express their views on particular issues before Council including:

PUBLIC FORUMS

Council adopted an updated Community Engagement Policy – Public Forums on 27 February 2023, which outlines 3 public forums to be held each calendar year.

The first forum for 2023, and the first since the start of the COVID-19 public health emergency, was held at the Mallala Football Club on 1 May 2023. The forum provided an opportunity for the community to speak with Council Members and was attended by 15 residents.

A summary of the discussions and concerns raised at the forum was presented at the 22 May 2023 Ordinary Council Meeting.

DEPUTATIONS

Community members wishing to appear (make a deputation) before Council or a section 41 committee must seek permission of the Mayor and where relevant, the committee Presiding Member. A request must include a statement of the reason why the person wishes to appear. Council heard 7 deputations in 2022/2023.

COUNCIL MEMBERS

The community may contact Council Members to discuss any topic or issue relevant to Council.

PUBLIC CONSULTATION

Our community has a right to be informed and involved in decisions affecting the region, and we are committed to effective consultation and communication with our residents and other stakeholders. Effective consultation involves seeking and receiving feedback, as well as providing information to the community.

Our Public Consultation Policy outlines the procedures Council will follow when engaging and seeking feedback from the community in the decision-making process, ensuring accountability and transparency. The topic for consultation, the number of residents who have the potential to be affected and the community interest in the topic will determine the level and requirements of consultation to be undertaken.

Consultation methods may include:

- local, regional or state newspapers
- our website
- newsletter (Communicator)
- direct mail
- public forums, stakeholder meetings and informal workshops
- market research and surveys
- general Council noticeboards
- flyer in local business premises throughout the region

We undertook formal public consultation in relation to 10 matters in 2022/2023.

OUR ORGANISATION

CHIEF EXECUTIVE OFFICER James Miller

The Chief Executive Officer (CEO) reports to, and provides advice and information to, the Council. They are responsible for the executive management and daily administration of Council business, whilst implementing Council decisions and policies.

The CEO performs the functions and duties of a CEO under the Local Government Act, including:

- advice to Council
- executive management
- implementation of Council decisions and policies
- information provision to Council
- operational management.

CORPORATE SERVICES

Sheree Schenk, Director

Corporate Services oversees Council's daily administration and provides governance advice and support to each department and the Elected Body. The Department ensures legislative compliance and best practice across the organisation.

Functions include:

- administration support
- annual reporting
- business improvement
- customer service
- governance (including Elected Member support)
- information management
- information technology
- marketing and communications
- media
- organisational development
- property
- risk management
- work health and safety.

DEVELOPMENT AND COMMUNITY

Mike Ravno, Group Manager
(secondment – from March 2023)

Darren Starr, Director
(2022 – February 2023)

Development and Community provides services and support to meet Council's statutory and regulatory obligations, and other community commitments. The Department ensures animal, building, planning, and regulatory compliance whilst also managing community services including libraries and events.

Functions include:

- animal management
- building compliance and safety
- community development
- community safety
- community services
- development assessment
- environmental and public health
- libraries
- planning
- regulatory compliance.

FINANCE

Rajith Udugampola, Director

Finance manages and delivers Council's financial portfolio, and strategic financial reporting. Finance also manages the administration of Council cemeteries.

Functions include:

- accounts receivable and payable
- Assets Register
- cemeteries
- financial and budget management and reporting
- grants and subsidy administration
- insurance
- investment
- payroll
- procurement
- rates administration
- tax.

GROWTH AND INVESTMENT

Darren Starr, Director
(secondment - from March 2023)

Growth and Investment implements strategic projects to plan for growth, develop the economy, and support tourism in the region.

Functions include:

- economic development
- growth planning
- planning policy
- strategic projects
- tourism.

This department was introduced following a restructure in February 2023.

INFRASTRUCTURE AND ENVIRONMENT

Tom Jones, Director

Infrastructure and Environment implements and maintains Council's assets and capital works projects, including roads, buildings, playgrounds, parks, and waste management infrastructure. The Department also manages Council's coastal and environmental conservation initiatives.

Functions include:

- civil construction
- coastal conservation
- Community Wastewater Management System
- environmental conservation and management
- infrastructure and assets maintenance
- open spaces
- road maintenance
- rubbish and waste management.



PEOPLE & CULTURE

Great support! Great service! Great community!

We are fortunate to have a unique, knowledgeable, and experienced workforce that works together as a team and is genuinely passionate about delivering great support and great service for our great community.

Our leaders continue to support employees through continuous conversations, setting expectations, coaching, recognising success, providing opportunities to grow, providing work life balance and focusing on capability.

Building relationships and connection is essential to ensure the workforce can deliver excellence, and to facilitate this, employees have access to a variety of experiences that:

- Provide the opportunity to engage with each other via meetings, staff events, and corporate health and wellbeing programs.
- Provide the opportunity to share feedback and ideas, encouraging employees to contribute towards continuous improvement across Council.
- Provide professional development opportunities by investing in training and development sessions, forums, workshops and courses.
- Provide the opportunity to share thoughts and feelings through organisational culture surveys and pulse checks.
- Formally recognise employee achievements through monthly recognition programs, and LGA Service Awards.

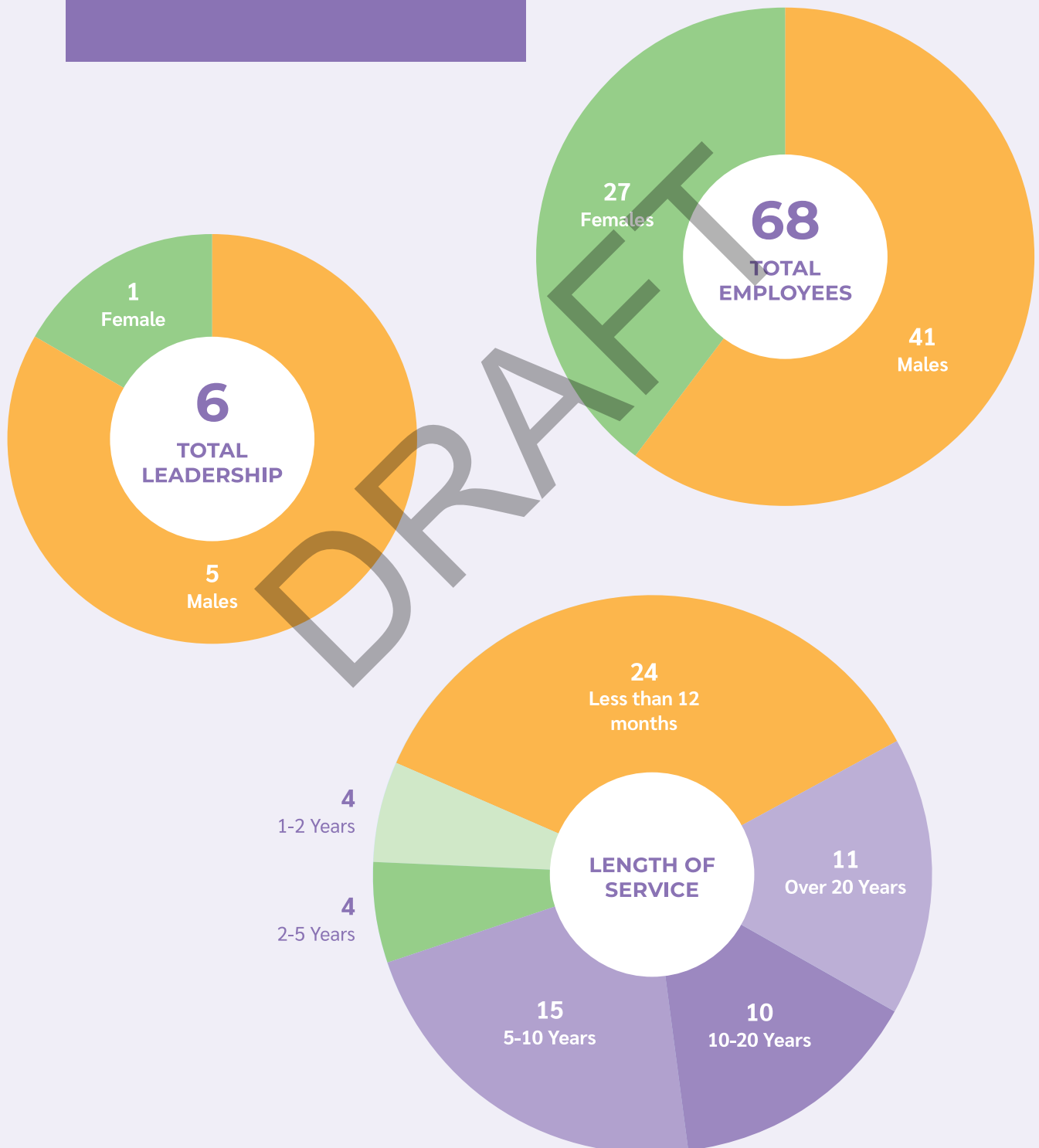
Programs undertaken in 2022/2023 included:

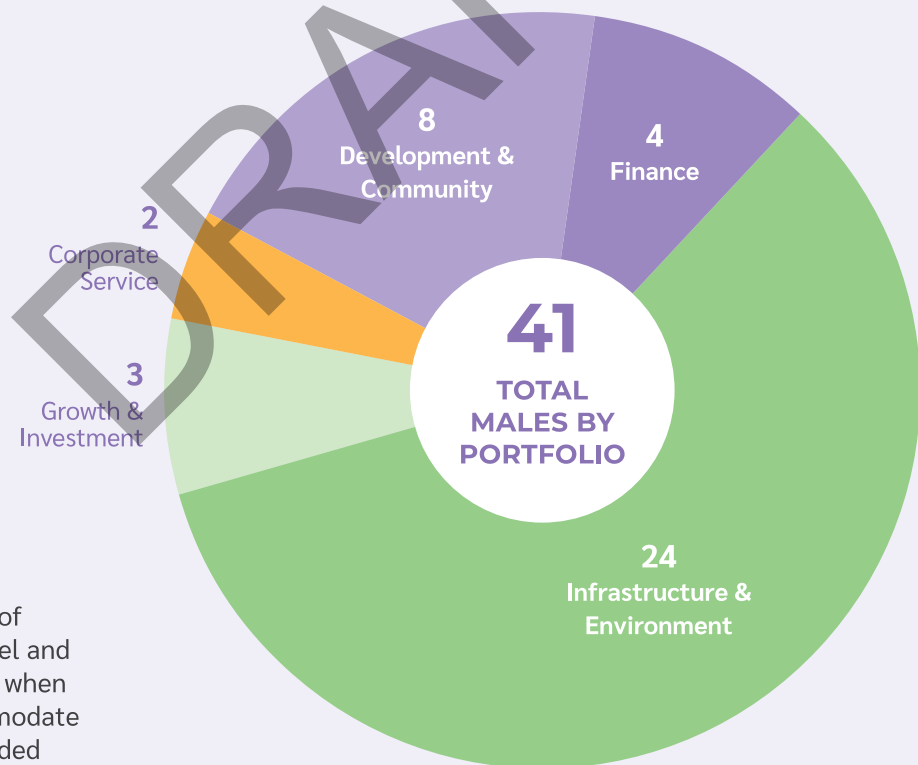
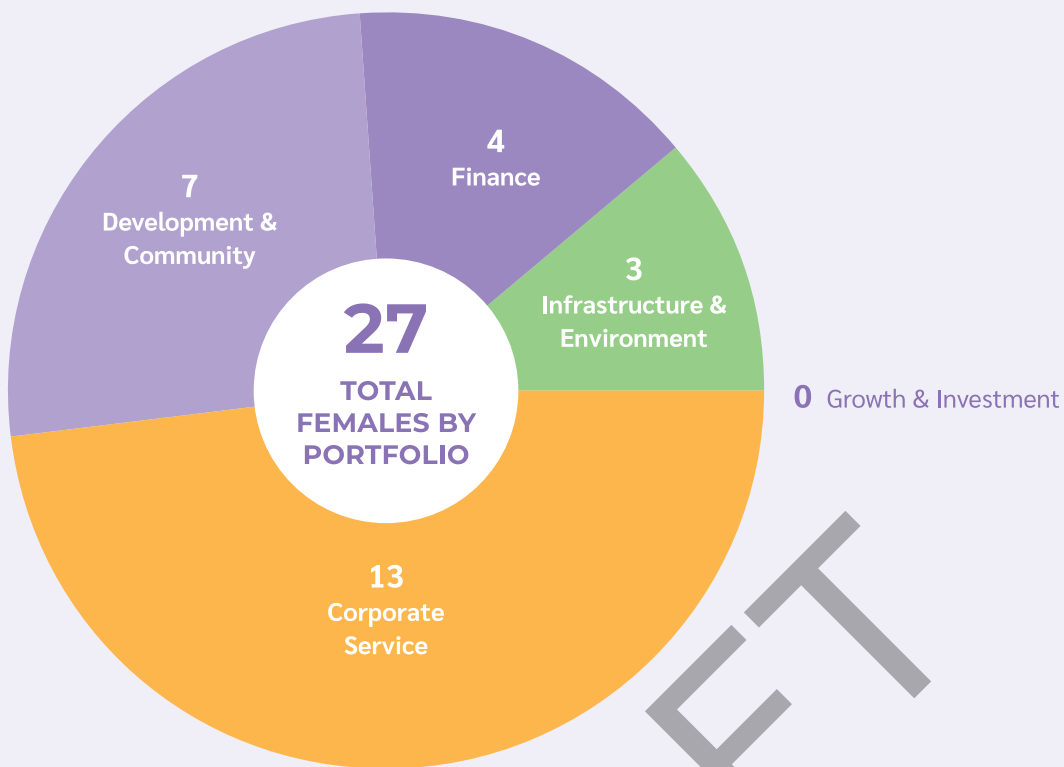
- Organisational structure review
- Organisational Culture Action Plan implementation
- All staff forums x 3
- Corporate Health Program 2022/2023
- Performance development and reviews conducted
- Policy and procedure reviews completed:
 - Human Resource Management Policy
 - Equal Opportunity Equity Diversity and Inclusion Policy
 - Performance and Behavioural Management Procedure
 - Employee Grievance Resolution Procedure
 - Formal Investigation Procedure
 - Performance Development and Review Procedure (NEW)
 - Working from Home Procedure (NEW)
 - Selection and Recruitment Procedure



OUR EMPLOYEES

We had 68 employees (both full or part time) as at 30 June 2023.





We engage the use of labour hire personnel and specific contractors when required, to accommodate for periods of extended leave or vacancies within the workforce, ensuring the continuity of practices and the provision of services to a high standard.

GIFTS AND HOSPITALITY

Gifts provided to employees above the cumulative value of \$50 mainly included catering (for example Christmas lunch) or bereavement flowers. The total value provided in the 2022/2023 financial year was \$2,092.

EXECUTIVE MANAGEMENT

Our Executive Management Team lead and develop Council's programs and are passionate about building an environment where employees can operate at their best to deliver for the region.

In 2022/2023 we had 5 senior executive officer positions which made up the Adelaide Plains Council's Executive Team. As at 30 June 2023 there was one Chief Executive Officer, 4 Directors, and one Group Manager.

Following an organisational restructure in February 2023, a new department (Growth and Investment) was introduced, and a Director and Group Manager seconded accordingly.

Remuneration packages for the members of our Executive Management Team include:

- An annual salary
- Council maintained vehicle with private use
- Mobile phone, laptop and/or iPad
- Memberships to relevant professional associations
- Professional development to the value of \$3,000 per year
- Leave entitlements and statutory superannuation.

No bonuses are available or paid as part of these salary packages.

Table 19

| POSITION | SALARY |
|--|-----------|
| Chief Executive Officer | \$223,230 |
| Director Corporate Services | \$160,000 |
| Director Finance | \$160,000 |
| Director Growth and Investment (secondment) | \$160,000 |
| Director Infrastructure and Environment | \$160,000 |
| Group Manager Development and Community (secondment) | \$140,000 |



Table 20: Interstate Travel Expenses

| AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION - NATIONAL GENERAL ASSEMBLY 2023 CEO - 12 TO 16 JUNE 2023 | | HOLMES DYER BUILDING BETTER COMMUNITIES SYDNEY STUDY TOUR DIRECTOR INFRASTRUCTURE AND ENVIRONMENT - 23 TO 26 OCTOBER 2023 | |
|--|---------|--|---------|
| Registration | \$1,265 | Registration | \$2,194 |
| Transport (flights and cars) | \$1,198 | Transport (flights and cars) | \$1,182 |
| Accommodation (4 nights) | \$1,271 | Accommodation (4 nights) | \$691 |
| Meals | \$58 | Meals | \$108 |
| TOTAL | \$3,793 | TOTAL | \$4,176 |

CUSTOMER SERVICE

Our Customer Service team work across the Mallala Principal Office and Two Wells Service Centre. They are trained in many aspects of Council and answer a wide range of questions, or transfer more detailed enquiries to the appropriate department.

3,520 general enquiries received

OUR OFFICES

Our offices in Mallala and Two Wells were open:

**Monday to Friday
9am to 5pm***

*Phone lines open at 8.45am. Offices were closed on public holidays.

Our administration offices were closed from 12pm 23 December 2022 and reopened at 9am 3 January 2023. During this time, Council documents were available on the website and emergency contact information was available online and through our switchboard.



WORK HEALTH SAFETY

Work Health Safety (WHS) and Return to Work (RTW) is of high importance to Council to ensure employees return home safely to their families. Our Executive Management Team, line managers and the Work Health Safety Committee promote safe work practices focused on delivering and maintaining a safe work environment that is injury free.

Council is self-insured via the Local Government Association Workers Compensation Scheme and is required to comply with the Performance Standards for Self-Insurers as well as WHS and RTW legislative requirements.

Council remains committed to the continuous improvement of its WHS and RTW systems.

OUR ACHIEVEMENTS:

- A culture of incident and hazard reporting is established and ongoing.
- Approved Contractor Register is maintained.
- Aspects of WHS and RTW systems are monitored to ensure they are operating as intended.
- Budget allocation for the maintenance of WHS and RTW system improvements continues.
- Business Continuity Plan has been reviewed and updated.
- Consultative forums are established whereby staff are encouraged to have input into issues that impact them.
- COVID-19 management is ongoing to mitigate the risk of COVID-19 in the workplace.
- Document reviews are undertaken in consultation with relevant staff per Council's Document Schedule.
- Eight sit/stand desks have been provided to improve wellbeing and to assist in injury prevention.
- Office chairs were purchased to improve ergonomic hazards across Council.
- Hazard and incident data is collected and regularly analysed to mitigate the risk of incidents from occurring or recurring wherever possible.
- Incident investigations are undertaken and documented for all reported incidents.
- Various inspections and tests are undertaken in accordance with schedules.
- WHS and Risk Management Plan 2023-2025 was reviewed and finalised.
- WHS and RTW related training has been undertaken as per schedule.
- WHS Committee and Emergency Planning Committee Meetings are scheduled and undertaken as per schedule.
- WHS Staff Intranet page is maintained to provide employees with easy access to WHS information.



INFORMATION MANAGEMENT

Information management is the collection, storage, management and maintenance of data and other types of information. Records are used to establish the history of a matter, build context, support business continuity and meet legislative requirements and facilitate the Freedom of Information function of Council. We regularly provide support and training to employees and Council Members to understand their responsibilities and requirements under the Local Government Act and the State Records Act.

UPGRADE TO COUNCIL'S ELECTRONIC RECORDS MANAGEMENT SYSTEM

An Electronic Document Records Management System (EDRMS) is an operational software that is a repository for Council's corporate memory and supports business continuity. The system must have upgrades to ensure it is maintained throughout the life of the product and meet requirements in accordance with the State Records Act. This project was successfully completed in May 2023.

MICROFICHE RECORDS DIGITISATION PROJECT

Council had Development Applications stored on Microfiche format from 1965 to 1999. A total of 8,665 microfiche were sent to be digitised which can now be registered into our EDRMS to retain the information appropriately and increase efficiencies to access the information.

FREEDOM OF INFORMATION

The Freedom of Information Act serves to promote openness and transparency in governance and accountability of government agencies, including councils. The Freedom of Information Act sets out the legislative requirements for how applications for access to information held by Council are to be dealt with. Some documents may be exempt from public release under the provisions of the Freedom of Information Act. A person may request personal information held by Council to be released to them and may request amendments to documents if they are incomplete, incorrect, misleading or out of date.

Applications must be submitted using the Freedom of Information Application Form. An application fee must accompany the Application Form. This fee is set, and reviewed, by the state government on 1 July every year.

Applications under this legislation will be dealt with as soon as practicable and within the statutory timeframe after payment of the application fee has been received.

Applicants are encouraged to be as specific as possible when making a request to assist Council to locate accurate documents.

Application forms, including details of the relevant prescribed fees and conditions, are available on our website.

Council received 5 Freedom of Information applications in 2022/2023. The summary below outlines the outcomes under the Freedom of Information Act:

Table 21

| SUMMARY | TOTAL |
|--|-------|
| Number of FOI Applications | 5 |
| Number of Internal Review Applications | 0 |
| Applications Transferred | 0 |
| Determined – Full Release | 1 |
| Determined – Partial Release | 3 |
| Determined – Refused | 0 |
| Withdrawn/Cancelled Applications | 1 |
| No records available | 0 |

ACCESS TO COUNCIL DOCUMENTS

We are committed to the principle of transparent government, whilst recognising it may be necessary in the broader community interest to restrict public access to discussion and documentation in accordance with the Local Government Act. *Our Code of Practice – Access to Council Meetings and Documents* details our position for access to meetings and documents related to Council and Committee meetings.

Documents such as our Annual Business Plan and Budget, Long Term Financial Plan, Council and committee agendas and minutes, by-laws and strategic plans are available to the public on our website.



LIST OF REGISTERS

We maintain several registers that are required to be kept under the Local Government Act or the Local Government (Elections) Act to ensure transparency and accountability. These registers are:

- Register of Allowances and Benefits (Members) section 79
- Register of Building Upgrade Agreements schedule 1B (13)
- Register of By-Laws section 252
- Register of Community Land section 207
- Register of Community Land Management Plans section 196
- Register of Gifts and Benefits (Members)
- Register of Gifts and Benefits (Officers) *Local Government (General) (Employee Code of Conduct) Variation Regulations 2018*
- Register of Interest (Members) section 68
- Register of Interest (Officers) section 116
- Register of Public Roads section 231
- Register of Remuneration, Salaries and Benefits (Officers) (Register of Salaries) section 105

In addition, we also keep other special function registers that we use to maintain records, including:

- Cemeteries Register
- Policy Register

Many of these registers may be inspected at our Principal Office during office hours, upon request.



INFORMATION TECHNOLOGY (IT)

We maintain, support and improve Council's IT infrastructure and software, and work to strengthen our cyber security response to continued and emerging threats.

PROJECTS COMPLETED:

COUNCIL MEMBER COMPUTER HARDWARE REFRESH

We replaced Council Member hardware in preparation for the new term of Council, and procured software to aid in remote support and management of these devices.

NETWORK SHARED DRIVE MIGRATION STRATEGY (SHARED FOLDERS)

A consultant was engaged to review our internal shared file management.

REDUNDANCY AND BACKUP SERVERS FOR COUNCIL'S INFORMATION TECHNOLOGY SYSTEMS

A disaster recovery location was installed to supplement recent improvements in local IT infrastructure, and full disaster recovery implementation was successfully tested.

UPGRADE OF COUNCIL'S ENTERPRISE RESOURCE PLANNING SYSTEM

Our business systems were updated to the latest supported versions, improving the user experience and efficiency.

A photograph of a lizard perched on a weathered wooden post. The post is part of a fence with multiple strands of rusty barbed wire. The background is a blurred, dry landscape under a clear sky. A large, faint watermark 'SECRET' is oriented diagonally across the center of the image.

4

FINANCIAL OVERVIEW AND STATEMENT

PERFORMANCE AGAINST OUR ANNUAL BUSINESS PLAN 2022/2023

Table 22: Assessment of strategic objectives for the 2022/2023 financial year

| PROJECTS TO ACHIEVE STRATEGIC OBJECTIVES | | PROGRESS UPDATE |
|--|---|-----------------|
| REMARKABLE LANDSCAPES | | |
| 1 | Street/tree verge planting | Completed |
| 2 | Heritage Survey - part 2 | In progress* |
| 3 | Parham - old playground block (sell or develop site) | In progress* |
| 4 | Deliver an annual capital construction and renewal program | Completed |
| 5 | Delivery of annual plant/fleet replacement program | Completed |
| 6 | Sealing of Aerodrome Road | Completed |
| 7 | Sealing of Barabba Road | Completed |
| 8 | Sealing of Middle Beach Road | In progress* |
| ENVIABLE LIFESTYLE | | |
| 9 | Open Space and Recreation Strategy | In progress* |
| 10 | Social and Community Infrastructure Plan | In progress* |
| 11 | Roadside Vegetation Management Plan | Completed |
| 12 | Two Wells - Liberty and Eden Estates, recycled water use for parks/reserves | Discontinued |
| 13 | Donaldson Road - design to include water sensitive urban design and open space elements | In progress* |
| 14 | Mallala Stormwater Flood Plain Management Plan | Discontinued |
| EMERGING ECONOMY | | |
| 15 | Parham Campground - formalise land | In progress* |
| 16 | Two Wells Oval - Master Plan - design/costing/consultation (stage 1) | In progress* |
| 17 | Dublin - Township Growth and Tourism Master Plan | In progress* |
| 18 | Thompson Beach Esplanade and Webb Beach Road - detailed design and cost estimates for sealing | Completed |
| 19 | Economic Zones | Discontinued |
| PROACTIVE LEADERSHIP | | |
| 20 | Council Election – November 2022 | Completed |
| 21 | Grant Writer to apply for government grants | Discontinued |
| 22 | Labour resources (outside staff) | Completed |
| 23 | Upgrade to Council's electronic records management system | Completed |
| 24 | Network Shared Drive Migration Strategy (shared folders) | In progress* |
| 25 | Microfiche records digitisation project | Completed |
| 26 | Redundancy and backup servers for Council's information technology systems | Completed |
| 27 | Council Member computer hardware refresh following 2022 local government elections | Completed |

*Carry-over to 2023/2024 financial year

LONG TERM FINANCIAL PLAN

Our long-term financial objective is to be “a Council which delivers on its strategic objectives by managing its financial resources in a sustainable and equitable manner by incremental growth and service cost containment to reduce the operating deficit over time; as opposed to burdening the ratepayers of the Council with short term excessive increases to their annual council rate bill”.

Financial sustainability means having a financial position capable of meeting long term service and infrastructure levels and standards, acceptable to the community, without substantial increases in rates or cuts to services. Our Long Term Financial Plan has been developed based on the following budget principles.

Principle 1

Breakeven Budget

The annual cost of Council’s services and programs, including depreciation of assets, are fully funded by the current ratepayers being the consumers of those services, programs and assets.

Principle 2

Rate Stability

Annual rate collections are fair and equitable for the ratepayers with the aim to keep rate revenue increases stable over the medium term.

Principle 3

Infrastructure and Asset Management

Maintain infrastructure and assets in line with the Council’s Infrastructure Asset Management Plans.

Principle 4

Prudent Debt Management

Prudent use of debt to invest in new long term assets to ensure intergenerational equity between current and future users.

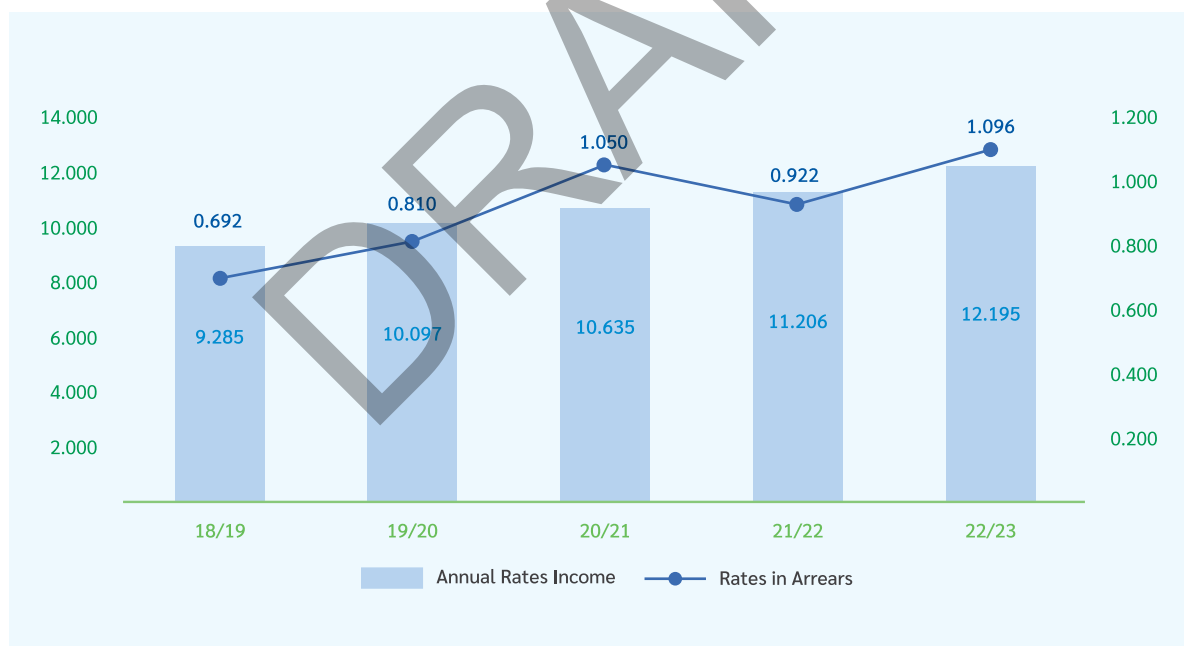
OVERDUE RATES

Our total rates income in 2022/2023 was \$12.195m (\$11.206m in the 2021/2022 financial year). During the year, overdue rates increased by 19% to \$1.096m from \$0.922m on 30 June 2022.

The below graph shows our overdue rates on 30 June of each year since the 2018/2019 financial year compared to the total rates income (general rates, CWMS charges, Waste Collection Levy and Regional Landscape Levy) of the respective financial year.

While rates income increased by 31% from \$9.285m in the 2018/2019 financial year to \$12.195m in the 2022/2023 financial year, overdue rates increased by 58% or \$0.404m during the same period.

Figure 1: Annual rates income and overdue rates (\$'Mn)



LEGAL COSTS

To ensure legislative compliance and uphold our customer service standards, Council may seek legal advice. This could be in relation to various matters such as planning (including appeals), regulatory activities, preparation of legal documents, financial management, governance (including Elected Member and policy matters), work health safety or human resources.

The total amount of legal costs incurred by Council for the 2022/2023 financial year was \$121,183.

Audited financial statements are included in Appendix 1.

AUDITORS

We engage external auditors for the purpose of auditing our annual financial statements.

The remuneration paid to Council's external auditor in 2022/2023 was \$14,500 for the audit of our annual financial statement. No other work requiring remuneration was completed.

No Council auditors departed from their appointment in the 2022/2023 financial year.

CREDIT CARD EXPENDITURE

As at 30 June 2023, 6 credit cards were issued to approved employees in accordance with *Council's Credit Card Policy*. Council Members are not issued with credit cards.

The total amount of expenditure incurred using credit cards in the 2022/2023 financial year was \$51,253.



COMPETITION PRINCIPLES

Adelaide Plains Council has no significant business activities to report in accordance with the reporting requirements of the Clause 7 Statement on the application of Competition Principles to Local Government under the *Competition Principles Agreement*. Subject to the *Competition Principles Agreement*, wherever possible we incorporate the following preferences into Council's decision making in regard to purchasing processes:

- Competitive goods, services and construction works that are environmentally sustainable.
- In any procurement process, where all other factors are equal, the Adelaide Plains Council may favour the engagement of local suppliers that are operating within the Council area boundaries, to the extent permitted by law for goods, service and construction works.

TENDERS AND CONTRACTS

Council's procurement activities are underpinned by the principles outlined in our Procurement Policy. They are:

- Encouragement of open and effective competition
- Obtaining value for money
- Probity, ethical behaviour and fair dealing
- Accountability, transparency and reporting
- Ensuring compliance with all relevant legislation
- Development and support of local business and industry
- Risk management
- Work, health and safety
- Environmental protection

When we purchase goods, services or works where the estimated expenditure exceeds \$10,000, we request 3 written quotations or one written quotation from a Procurement Panel. When expenditure exceeds \$100,000, open or select tender or 3 written quotations from a Procurement Panel are required.

In circumstances where Councils enters into contracts to purchase goods, services and works other than those resulting from a quotation or tender process, Council will record explanatory reasons and justification for exemption from the Procurement Policy. Approval from the CEO is required to procure outside of a quotation or tender process (for example, when faced with significant time pressures, purchasing of second-hand assets at auction, or a contractor has specialist expertise on the particular project or asset).

To enhance transparency and ensure fairness to all parties involved in the procurement activities, a conflict of interest declaration is required to be completed by the members of tender evaluation panel.



OUTSTANDING BORROWINGS

We had one fixed rate debenture loan outstanding on 30 June 2023 which was obtained to fund the Mallala CWMS. The balance due on 30 June 2023 was \$1.767m (refer to table 23 for details). It is a reduction of \$0.023m when compared with the outstanding fixed rate borrowings of \$1.790m on 30 June 2022 as a result of repayment of loans instalments when they fall due.

Council also had an outstanding variable rate cash advance (CAD) of \$7.948m from the LGFA on 30 June 2023 at an average interest rate of 5.87% (CAD loan balance as at 30 June 2022 was \$0.996m).

The terms of the fixed rate borrowing is 20 years, with a 4.45% per annum interest rate. To minimise the future financing costs, the current funding strategy is to utilise surplus funds in the first instance, with short-term funding needs being met via the utilisation of the CAD facility. A listing of all active loans is contained in table 23 and table 24 below.

Table 23: Outstanding Fixed Rate Debenture Loans at 30 June 2023

| PURPOSE OF THE LOAN | LOAN TERM (YEARS) | PRINCIPAL AMOUNT (\$'000) | DATE OF BORROWING | DATE OF MATURITY | INTEREST RATE (%) | BALANCE (\$'000) |
|---------------------|-------------------|---------------------------|-------------------|------------------|-------------------|------------------|
| Mallala CWMS Scheme | 20 | 1,910 | 15/06/2016 | 15/06/2036 | 4.45 | 1,767 |
| TOTAL | | 1,910 | | | | 1,767 |

Table 24: Outstanding Variable Rate Cash Advance Loans at 30 June 2023

| PURPOSE OF THE LOAN | CAD LIMIT (\$'000) | INTEREST RATE (%) | BALANCE (\$'000) |
|--|--------------------|-------------------|------------------|
| General Council operations | 2,660 | 6.05 | 108 |
| Deliver Projects Under Local Government Infrastructure Partnership Program | 2,340 | 5.30 | 2,340 |
| General Council operations | 1,200 | 5.30 | 1,200 |
| General Council operations | 300 | 6.05 | 300 |
| General Council operations | 4,000 | 6.05 | 4,000 |
| General Council operations | 4,473 | 6.05 | - |
| | 14,973 | | 7,948 |

FINANCIAL STATEMENTS

The financial statements included in this section provide information on the financial performance of Council.

Council's Auditor, Mr Tim Muhlhausler of Galpins Accountants, Auditors & Business Consultants has audited and signed the 2022/2023 Annual Financial Statements with an unmodified audit report on the financial statements and the internal financial controls of the Council. Council Members received and approved the 2022/2023 Annual Financial Statements at the Ordinary Council Meeting held on Monday 27 November 2023.

Council Management can confirm that to the best of their knowledge, the 2022/2023 Financial Statements represent a true and fair view of the financial affairs of the Council as at 30 June 2022 and for the year ending 30 June 2023.

In the 2022/2023 financial year, Council has made an operating deficit of **\$0.986m** compared to an operating surplus of \$1.054m reported in the 2021/2022 financial year.

The reduction in financial performance has been reported primarily due to increase depreciation expenses, cost associated with the engagement of developers in relation to Two Wells Investment and Growth Project and increase in interest expenses.

The Financial Statements, Notes to the Financial Statements and the Key Performance Indicators are presented in appendix 1 to this Annual Report and published on our website.

Council's aim of producing a positive operating result continues to provide a challenge whilst:

- investing in growth and economic development;
- managing forecast population growth in the district;
- keeping the debt level manageable; and
- maintaining and renewing community infrastructure assets.

The remuneration payable to Council's auditor for the annual audit of the financial statements was \$14,500 (plus GST). No other remuneration was payable to the auditor for the 2022–2023 financial year.



APPENDIX 1

AUDITED FINANCIAL STATEMENTS



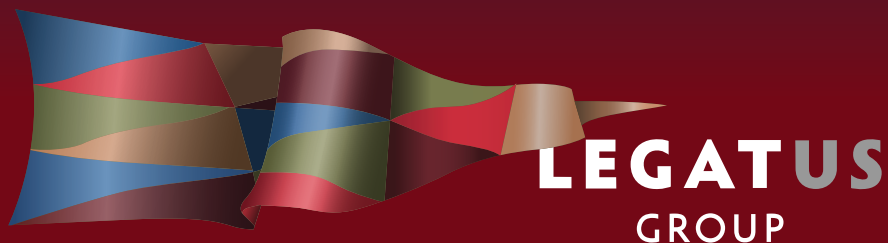
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SUBSIDIARY ANNUAL REPORTS

APPENDIX 2 LEGATUS GROUP ANNUAL REPORT 2022/2023





ANNUAL REPORT

2022 / 2023

“*Legatus Group:
Regional Local Government
ambassador and advocate*”

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority and continues as a regional subsidiary of its establishing councils under Part 2 of Schedule 2 of the Local Government Act 1999 ("the Act") by virtue of the provisions of Section 43 of the Local Government (Implementation) Act 1999.

In 2016 the Central Local Government Region of South Australia adopted the name of the Legatus Group to which it is now referred.

ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

THE LEGATUS GROUP CHARTER CLAUSE 6.3 ANNUAL REPORT

- 6.3.1 *The Legatus Group must each year, produce an Annual Report summarising the activities, achievements and financial performance of the Legatus Group for the preceding Financial Year.*
- 6.3.2 *The Annual Report must incorporate the audited financial statements of the Legatus Group for the relevant Financial Year.*
- 6.3.3 *The Annual Report must be provided to the Constituent Councils by 30 September each year.*

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence as a regional subsidiary of its member Councils under Part 2 of Schedule 2 of the Local Government Act 1999 by the provisions of Section 25 of the Local Government (Implementation) Act 1999.

In 2016 the Central Local Government Region of South Australia adopted the trading name of Legatus Group to which it is now referred.

The Legatus Group is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the group and ensure that they act in accordance with its Charter.

CONTACT DETAILS

Address: 20 King Street Mintaro SA 5415 PO Box 1 Mintaro SA 5415

Telephone: 0407819000

Email: ceo@legatus.sa.gov.au

Website: www.legatus.sa.gov.au

LEGATUS GROUP BOARD OF MANAGEMENT

The Board consists of all principal members (Mayors) of the Constituent Councils which for 2022/2023 saw changes following the November 2022 elections.

| COUNCIL | DELEGATE |
|--------------------------------------|--|
| Adelaide Plains Council | Mayor Mark Wasley |
| Barunga West Council | Mayor Leonie Kerley |
| Clare & Gilbert Valleys Council | Mayor Wayne Thomas - Mayor Allan Aughey OAM |
| Copper Coast Council | Mayor Roslyn Talbot |
| District Council of Mount Remarkable | Mayor Phillip Heaslip - Mayor Stephen McCarthy |
| District Council of Ororoo Carrieton | Mayor Kathie Bowman |
| District Council of Peterborough | Mayor Ruth Whittle OAM |
| Light Regional Council | Mayor Bill O'Brien |
| Northern Areas Council | Mayor Ben Browne - Mayor Sue Scarman |
| Port Pirie Regional Council | Mayor Leon Stephens |
| Regional Council of Goyder | Mayor Peter Matthey OAM - Mayor Bill Gebhardt |
| The Barossa Council | Mayor Bim Lange OAM |
| The Flinders Ranges Council | Mayor Greg Flint - Mayor Ken Anderson |
| Wakefield Regional Council | Mayor Rodney Reid |
| Yorke Peninsula Council | Mayor Darren Braund |

ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

OFFICE BEARERS FOR 2022/23

| POSITION | DELEGATE |
|--|---|
| Chairman | Mayor Phillip Heaslip until 9 September 2022 then Mayor Rodney Reid |
| Deputy Chairs | Mayor Bill O'Brien Mayor Rodney Reid until 9 September 2022 Mayor Ken Anderson from 19 May 2023 |
| South Australian Regional Organisation of Councils | Mayor Bill O'Brien Mayor Peter Matthey OAM until 18 August 2023 then Mayor Rodney Reid |
| Chief Executive Officer | Mr Simon Millcock |
| Auditor | Dean Newbery and Partners |

The following meetings of the Board of Management were held during the 2022/23 year:

- 18 August 2022 Special Meeting online
- 9 September 2022 Annual General Meeting - Burra
- 9 September 2022 Ordinary General Meeting - Burra
- 16 December 2022 Ordinary General Meeting - Kadina
- 10 February 2023 Ordinary General Meeting - Port Pirie
- 19 May 2023 Ordinary General Meeting - Bundaleer North
- 2 June 2022 Special Meeting online

There were five advisory committees in 2022/2023:

- Audit and Risk Management Committee
- Regional Management Group
- Road Transport and Infrastructure Advisory Committee
- Waste Management Advisory Committee
- Community Wastewater Management Advisory Committee

All agendas and minutes from the Board meetings and these committees are published on the Legatus Group Website.

All advisory committee minutes were provided with the agendas to the Legatus Group meetings.

The Constituent Councils are provided during the year with Board Agendas, Minutes, Annual Report, Business Plan, Budget and Financial Reports.



ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

COMMITTEE MEMBERS

| AUDIT COMMITTEE | MEMBERS |
|-----------------|---|
| | <ul style="list-style-type: none">• Mayor Kathie Bowman (Orroroo Carrieton)• Mayor Rodney Reid (Wakefield)• Mr Peter Ackland (Port Pirie)• Mr Stephen Rufus (Chair) (Peterborough)• Mr Ian McDonald (Independent) |

| MANAGEMENT GROUP (COUNCIL CEOS) | MEMBERS |
|------------------------------------|---|
| | <ul style="list-style-type: none">• Mr Sam Johnson OAM (Mt Remarkable)• Mr James Miller (Adelaide Plains)• Mr Martin McCarthy (Barossa)• Ms Maree Wauchope (Barunga West)• Dr Helen Macdonald (Clare & Gilbert Valleys)• Mr Russell Peate (Copper Coast)• Mr Eric Brown (Flinders Ranges)• Mr David Stevenson (Goyder)• Mr Richard Dodson (Light)• Ms Kelly Westell (Northern Areas)• Mr Paul Simpson (Orroroo Carrieton)• Mr Stephen Rufus (Peterborough)• Mr Peter Ackland (Pirie Regional)• Mr Andrew MacDonald (Wakefield) (Chair)• Mr Andrew Cameron (Yorke Peninsula) |



ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

COMMITTEE MEMBERS

| ROAD TRANSPORT INFRASTRUCTURE ADVISORY COMMITTEE | MEMBERS |
|--|--|
| | <ul style="list-style-type: none">• Dr Helen Macdonald (Clare & Gilbert Valleys) (Chair)• Mayor Leon Stephens (Port Pirie)• Lee Wallis (Goyder)• Steve Kaesler (Barossa)• Tim Neumann (Copper Coast)• Andre Kompler (Yorke Peninsula)• Karen Lee-Jones (Department of Planning, Transport and Infrastructure)• Daniel Willson (CEO RDA YMN)• Stuart Roberts (Wakefield)• Mitchell Foote (Flinders Ranges) |
| WASTE MANAGEMENT ADVISORY COMMITTEE | MEMBERS |
| | <ul style="list-style-type: none">• Mayor Mark Wasley (Adelaide Plains) (Chair)• Ivan Nolte (Copper Coast)• Tom Jones (Adelaide Plains)• Aaron Curtis (Barossa)• Glen Growden (Wakefield Regional)• Andre Kompler (Yorke Peninsula)• Lynette Seccafien (Adelaide Plains)• Stephen Rufus CEO (Peterborough) |
| COMMUNITY WASTE MANAGEMENT ADVISORY COMMITTEE | MEMBERS |
| | <ul style="list-style-type: none">• Mayor Leon Stephens (Port Pirie) (Chair)• Gary Easthope (Clare and Gilbert Valleys)• Grant Smith (Yorke Peninsula)• Nathan Berry (Light)• Kirsty Morgan (Wakefield) |

ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

CHAIRMAN'S REPORT

MAYOR RODNEY REID

“ *It has been an honour to have been elected as Chairman of the Legatus Group at the September 2022 AGM and to move from previous role as Deputy.* ”

Firstly, I wish to acknowledge that there has been 5 new members to the board with 4 new Mayors and 1 returning Mayor which has provided some level of continuity. The Local Government elections in late 2022 did cause some level of complexity around appointments and decision making. With this in mind we held an induction session and following the board's approval we distributed a draft strategic plan and I took the opportunity to visit all member councils along with our CEO.

It was a pleasure to have Mayor Bill O'Brien as a Deputy Chairman and fellow member of the South Australian Regional Organisation of Councils (SAROC) and to welcome Mayor Ken Anderson in May 2023 as a joint Deputy Chairman.

At the May 2023 meeting Mayor Bowman announced her intention to resign and the Legatus Group thanked her for her long service to her community and the Legatus Group including as inaugural member of the Legatus Group Audit and Risk Management Committee.

There had been a decline in the attendance at board meetings prior to my appointment plus a break down in the connections between the Management Group (CEOs) and their involvement with the board.

I am of the opinion that this has since turned the corner following a workshop I attended with the Management Group and a new approach to the board meetings agendas which includes relevant examples of projects and programs from member councils.

The Legatus Group at the 19 May 2023 meeting committed to having an independent review of the charter and the strategic plan which is designed to assist in clarifying our direction. This will allow both Board Members and the CEOs to be further engaged on the future of the Legatus Group and allow them to provide input to their member councils.

It should be noted that the Barunga West Council has provided the 18 months' notice required of their withdrawal of membership according to our charter and CEO Simon Millcock acknowledged this through a return email to Barunga West Council.

The board has taken an approach over the past five years to not significantly increase members fees whilst using the reserves to undertake both administration and project work including the appointment of an Administration Officer. The board last year noted this needed reviewing in 2022/2023, which occurred through our Annual Business Plan and Budget for 2023/2024, whilst the plan to meet the targets for our reserves as previously agreed to by June 2023 occurred.

For the second year in a row the Legatus Group has paid for the membership of member councils to the SA Coastal Council Alliance. With a desire from the members seeking more user pay for the various projects taken on by Legatus, the funding for the SA Coastal Council Alliance memberships has not been included in the adopted Legatus 2023/2024 budget.

The board has continued to focus on the key areas of:

- Roads and Transport Infrastructure
- Waste Management – including Wastewater
- Community Capacity Wellbeing
- Environmental Sustainability



ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

CHAIRMAN'S REPORT

MAYOR RODNEY REID (CONTINUED)

The Legatus Group provides a pivotal role to member councils in advocating on regional and state-wide issues and this has included:

- Rating equity associated with major energy producers continues through the recommendations and reports by the Legatus Group to the LGA.
- Wellbeing and Mental Health with a delegation of local MPs' Lifeline and the Legatus Group meeting with Minister for Health to gain support for retaining and expanding the Community Connect Centre model delivered by Lifeline. This included attendance by Dr John Brayley Chief Psychiatrist to the December 2022 Legatus Group meeting.
- Assisted with matters relating to Community Wastewater Management Schemes which saw a review and CWMS reform program.
- Delivery of the Northern and Yorke Drought Resilience Plan in partnership with Regional Development Australia Organisations and the Northern and Yorke Landscape Board.
- Review of the methodology used in assessing applications for the Special Local Roads Program.
- The role of Regional LGAs and SAROC to reduce any ambiguity associated with the Regional LGAs being able to provide reports to SAROC so that they can provide both a filtering mechanism for members and submit appropriate reports to SAROC.
- Support to the Flinders Ranges Council in their approach to have a review of appointments to LGA Board and SAROC and timing of the AGM.
- Support to the Goyder Council in their advocacy on the lack of backup power to telecommunications towers.
- Recommendations that the LGA consider creating a new committee for areas of support sought by member councils associated with CWMS.
- Support to the Flinders Ranges Council in their advocacy for the reintroduction of electronic attendance by Councillors at Council meetings.
- Approach by the Legatus Group to lobby for increased funding for the SLRP Program.
- Support to the Orroroo Carrieton Council opposition to the model Fee Structure being set by ESCOSA.



ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

CHAIRMAN'S REPORT

MAYOR RODNEY REID (CONTINUED)

The Legatus Group provided support at a regional and state level with forums, workshops and webinars which attracted over 400 people throughout the year and they included:

- SA CWMS Conference (partnership with LGA) - Adelaide
- Legatus Group Waste Forum (partnership with KESAB) – Peterborough
- Prosper! Interdisciplinary solutions for Prosperous Regions Forum (partnership UniSA) - Nuriootpa
- Yorke Mid North Alliance Regional Planning Forum (partnership Northern and Yorke Alliance) - Tanunda
- Legatus Group Regional Roads Forum – Maitland
- Accessible Tourism Forum (partnership Catalyst Foundation) – Kadina
- Ageing and Disability Lifestyle Expo – Kadina
- Community Development Forum – Burra
- Native Foods Cultural Awareness Forum – Quorn
- Urban Sustainability Forum – Freeling

Key reports and projects supported this year by the Legatus Group were:

- Updated Report - Wellbeing Gap Analysis Legatus Group Northern Councils released.
- Attracting, Developing and Retaining Regional Local Government Workforce Report released.
- Career Pathways & Workforce Toolkit for Regional SA Councils commenced.
- MoU established with Lions International to support Waste reduction.
- Northern and Yorke Community Continuity Planning for Disasters.
- Stormwater Harvesting.
- Legatus Group Regional Local Roads Plan database updates and Expansion of Regional Road Transport GIS and including Bridge and Culverts.
- NHVR Strategic Local Government Asset Assessment Project with National Heavy Vehicle Regulator.
- CWMS on-line training project.
- Assessment of Bridge and Culverts report
- Legatus Group Waste and Resource Recovery Strategy and Action Plan 2021-2026.
- Northern and Yorke Climate Change Sector Agreement.
- Northern and Yorke Drought Resilience Plan.

ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

CHAIRMAN'S REPORT

MAYOR RODNEY REID (CONTINUED)

Direct support has been provided to grant applications for the region which have resulted in close to \$4.5m of value to the region. They include:

- 2022 SLRP grants resulting in \$4.056m across 4 councils from a total \$13.356m allocated to regional councils in 2022 or approx. 30% of the funding.
- Preparing your community for disasters and emergencies – Northern and Yorke Region of SA secured \$92,000 funding from SAFECOM.
- Pilot Organics Processing Plant at Peterborough (successful).
- Carbon Offsetting for Local Government – being led by City of Adelaide (successful).
- Climate Resilient Asset Capacity Augmentation for Community Wastewater Management with Constructed Floating Wetland Systems – being led by UniSA (successful).
- Caravan / RV Dump Point Project – being led by Flinders University (successful).
- LG Career Pathways & Workforce Toolkit for Regional SA Councils – being led by Torrens University (successful).
- Landscape Board Future Drought Fund: Extension and Adoption of Drought Resilience Farming Practices Grants Program application.
- Adelaide Plains Council Heavy Vehicle Safety Initiative.
- Uni SA Solar PV Recycling.

The Legatus Group continued to support the South Australia Drought Resilience Adoption and Innovation Hub as a Local Government project partner.

There has been significant support for equity associated with the Special Local Roads Program funding and we were pleased to see the positive outcomes especially for the Yorke Peninsula Council application.

We continue to encourage and foster closer working relationships with the three Regional Development Australia (RDA) organisations and the Northern and Yorke Landscape Board.

The Legatus Group have supported and are an active partner in the Northern and Yorke Landscape Board Aboriginal Engagement Committee.

The board has made a concerted effort to reduce the amount of project work being undertaken and progress more on advocacy and providing a partnership approach with others on projects.

The Legatus Group CEO and staff committed large amounts of time to the development of many Conferences and Forums which have all been highly regarded and of great value to those attending and especially member councils. I also note with positivity the CEO efforts to support regional councils across the State.

ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

CHAIRMAN'S REPORT

MAYOR RODNEY REID (CONTINUED)

The Audit and Risk Management Group Committee have ensured that the work plan has assisted us in improving our governance and recommendations around variations to our policies. The other advisory committees have played a key role in supporting and recommending actions to the board. It is pleasing to see more board members and council staff being active on these committees. I would like to acknowledge all the Board members and council CEOs and staff who have committed time to the Advisory Committees.

I thank CEO Simon Millcock for the reports prepared and the introduction of the bi-monthly newsletter which is distributed to stakeholders and partners in all spheres of government. I wish to thank him for his commitment and passion for the local government sector and his willingness to work with all members and to accept and progress the ongoing changes within the Legatus Group.

2022/2023 has been a year of listening to each other, learning from each other and redirecting our focus as we work together to support and strengthen our region.



Mayor Rodney Reid
Chairman Legatus Group

DRAFT

ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

CEO REPORT MR SIMON MILLCOCK

“ Firstly, I would like to acknowledge the support provided to me by Chairman Mayor Rodney Reid and Deputy Chairman Mayor Bill O'Brien, Board Members, CEOs, Committees, Regional Partners and the Legatus Group staff over the past year.

This year saw the focus on a more consolidated approach to advocacy and increased partnerships.

There were three grants secured in 2023/2024 which were:

1. **Regional Capacity Building Allocations – LGA**
2. **Joint Services Arrangements CWMS – LGA CWMS**
3. **Preparing your community for disasters and emergencies – SAFECOM**

Items 2 and 3 allowed for the employment of part time Project Officers Dr Paul Chapman and Robert Bunch. All contracts for grants and projects have been reported on according to the agreements with a delay experienced in securing the first payment of the SAFECOM funds due to the reference group meeting late in June 2023 to approval a draft document required by SAFECOM.

This year 54% of the Legatus Group's income came from its membership fees. The 15-member council contributions during the previous six years had been on average around 30% of the Legatus Group income.

Due to a reduction in project work, there were less grants obtained although they did make up around 33% of the Legatus Group income. Interest rates increased, which resulted in a better than predicted return on investment income.

This reduction in grant funding was also reflected in a major reduction in contractor and consultant costs compared to the previous 4-5 years.

Areas with increases in expenses to those budgeted were due to motor vehicle costs as the change over to a new vehicle was not able to occur due to supply delays. The meeting and conference costs were substantially higher than the previous year but this was budgeted for as the Legatus Group had responsibility to manage the Annual Forum for the Northern and Yorke Alliance. Telephone, Internet and Websites were around half of the costs from 2022 and this was due to working from home and the website being updating in 2022.

The financial result is that the Legatus Group continues to be in a sound financial position to cover its forthcoming liabilities and within the targets set by the board for its reserves. Previous decisions by the Legatus Group were to have around 18 months of operational costs / commitments available with some funds as a contingency for any possible immediate project. The amount that has been identified previously was \$450,000 and this year the amount in the accumulated surplus and other reserves is just slightly under \$500,000.

The Legatus Group budget for 2022/2023 had shown an operating deficit of \$172,800 and the actual deficit was \$119,340. Noting that the instalments from SAFECOM of \$42,000 and \$3,000 from the LGA for projects whilst invoiced were not received by 30 June 2023.

The closure of the Legatus Group office has continued to assist with reduced administration costs with all staff working from their home offices. Plus, there was a reduction in travel required by the CEO although this was countered by the inability to secure a new vehicle so vehicle maintenance costs were higher.

ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

CEO REPORT

MR SIMON MILLCOCK (CONTINUED)

The board has noted that the current use of reserves to fund administration costs is not sustainable and following support from 11 of the member councils for the 2023/2024 Legatus Group Business Plan and Budget there will be an increase in membership fees. This will be further addressed in the coming year with a review of the Charter and Strategic Plan.

This year saw my attendance and delivery of agendas, minutes and reports to over 40 Legatus Group Board, Advisory Committees, Yorke Mid North Alliance and SAROC meetings whilst managing the delivery of state and regional forums, workshops and webinars.

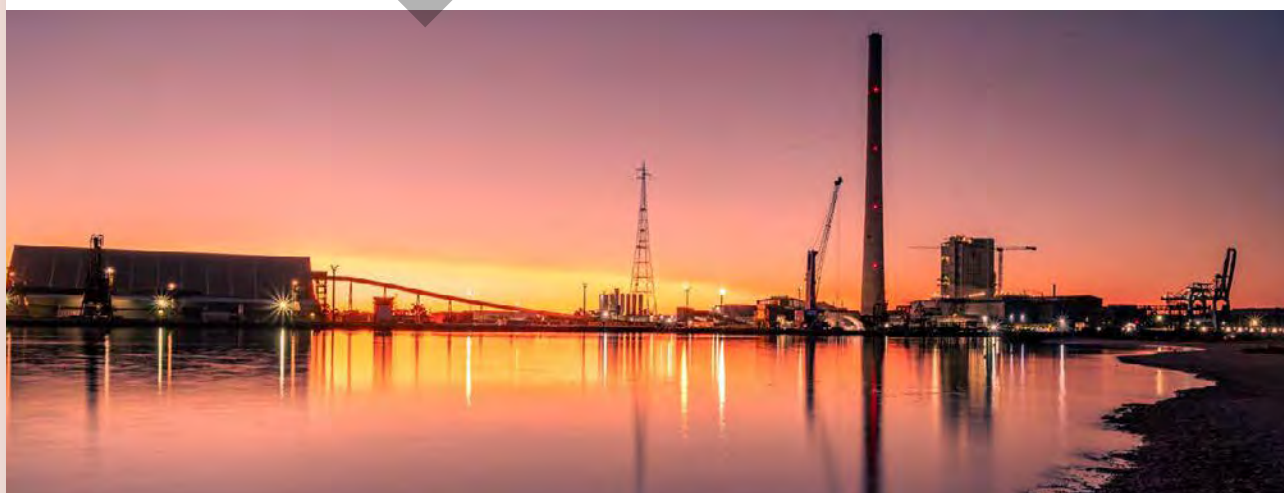
The board continued to support having a part time administration officer and the contract with Tracey Rains was extended and this has provided beneficial outcomes.

The 2 reviews of the Legatus Group Strategic Plan during the year were not able to reach a conclusion with the first version being approved by 14 of the 15 constituent councils and following the Local Government election the second version approved by 11 of the 15 constituent councils. As the charter requires all 15 member councils to approve this was not achieved.

I am a member of the Yorke Mid North Alliance, Regional LGA CEOs Forum and the Northern and Yorke Landscape Board Aboriginal Engagement Committee (proxy for Mayor O'Brien). Whilst I provided a regional voice to help support the local government sector in several areas including:

- EPA and the State of the Environment Report Assurance Group
- Orroroo and Roseworthy Drought Hub Nodes
- Local Govt Regional Climate Partnerships Network
- UniSA C-Edge Advisory Board
- Volunteer SA NT – Volunteer Strategy

The Legatus Group Website updates include increased information from all forums undertaken as a resource plus the bi-monthly CEO Newsletter gains positive feedback. The social media presence has continued to grow with increased followers on both Facebook and LinkedIn.



ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

CEO REPORT

MR SIMON MILLCOCK (CONTINUED)

Reports distributed and or published include:

- Legatus Group Road Transport Plan Expansion to now include QGIS and Roads Data Base Update.
- Wellbeing Gap Analysis from the Northern Councils Update.
- Attracting, Developing and Retaining Regional Local Government Workforce Report.
- Northern and Yorke Drought Resilience Plan.

Projects which have commenced and that are being supported are:

- Preparing your community for disasters and emergencies – Northern and Yorke Region of SA (Legatus Group).
- Extending the capacity of regional Community Wastewater Management Systems (UniSA).
- Local Government Career Pathways & Workforce Toolkit for Regional South Australia (Torrens University).
- Stormwater Harvesting (Space Down Under).
- Carbon Offsetting for Local Government (consortium of councils via City of Adelaide).
- Caravan / RV Dump Point Project (Flinders Uni).
- Prosperous Regions Conference (UniSA).
- Native Foods Supply Chain (UniSA).
- Drought Future Fund - Community Impact project (Northern and Yorke Alliance via RDA BGLAP).
- Northern and Yorke Landscape Board Resilient Coastal Ecosystems on YP and Gulf and Ranger Project.
- NHVR / Legatus Group Heavy Vehicle Priority Route Collaboration.
- District Council of Peterborough Pilot Organics Processing Plant.

Whilst support was provided to:

- Adelaide Plains Councils application for Heavy Vehicle Safety Initiative.
- UniSA Solar PV Recycling.
- LGA application to the Coastal and Estuarine Risk Mitigation Program.
- LGA Building Sector Capability Project.
- UniSA Support for uaDA Grant - Digital Data Connectivity and Sharing Platform for Climate Resilience and Adaptation Planning in Regional SA.

ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

CEO REPORT MR SIMON MILLCOCK

Advocacy support continues to be a priority and this has included.

- Legatus Group request for changes to SLRP applications.
- Legatus Group support for an LGA CWMS Advisory Committee.
- Yorke Peninsula Council with the North Coast Road Point Turton SLRP application.
- The Flinders Ranges Council re Councillor participation at council meetings through electronic means.
- District Council of Orroroo Carrieton re Equity in cost by ESCOSA.
- Lifeline Community Connect – Centralised model for the delivery of Mental Health.
- Rating Equity for Councils from Power Generators.

The second half of the year has seen the LGA advise that Regional LGAs previous approach for engagement as both a filtering mechanism and being able to provide direct reports on matters to SAROC is not supported. This has caused a level of concern in the Legatus Group and this is being addressed by the LGA and Regional LGAs.

I sincerely thank the support I received from Paul Chapman, Tracey Rains, Robert Bunch and Colin Davies. Working in isolation across a broad region has its challenges but the resulting work from all reflected well for the Legatus Group.



Simon Millcock
CEO Legatus Group

ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

CHAIRMAN LEGATUS GROUP AUDIT AND RISK COMMITTEE – STEPHEN RUFUS

This is a summary of activities undertaken, and recommendations made during 2022-2023.

The committee met on 4 occasions.

| DATE | NO OF MEMBERS ATTENDING |
|-----------------|-------------------------|
| 25 August 2022 | 5 |
| 8 December 2022 | 3 |
| 31 January 2023 | 4 |
| 5 May 2023 | 5 |

| COMMITTEE MEMBER | NO OF MEETINGS ATTENDING |
|---------------------|--------------------------|
| Mayor Kathie Bowman | 3 |
| Mayor Rodney Reid | 4 |
| Peter Ackland | 2 |
| Stephen Rufus | 4 |
| Ian McDonald | 4 |



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LEGATUS GROUP - 2022 / 2023

The following table sets out the principal issues addressed by the Committee for 2022-2023.

| PRINCIPAL ISSUES EXAMINED | COMMENT |
|--|--|
| Audit Committee Chair | That there is an Independent Member of the Audit Committee to Chair approved and Stephen Rufus appointed. |
| Annual Financial Report | No issues, unqualified audit, adopted for the 21/22 financial year. |
| Review of Budget Against Actuals | Noted no issues and supported the allocation of the expenditure identified of carry over reserves and accumulated surplus for business plan and budgets. |
| Review of Work Plan, Internal Controls | <ol style="list-style-type: none"> 1. Work planned maintained and adoption of recommendations by Auditor re policies. 2. Recommended and supported workshop on strategic plans and long term financial plan with appropriate recommendations to the board. |
| Charter | Recommended the Legatus Group adopt a variation to the Legatus Group Charter regrading adoption of Annual Business Plan and Budget. |
| Business, Budget and Strategic Plan | <ol style="list-style-type: none"> 1. Monitored the 2022-2023 business plan and budget and its quarterly updates. 2. Noted, supported and provided input to Legatus Group Strategic Plan reviews. 3. Reported on a need to align the Business Plan and Budget to Strategic Plan. 4. Recommended a procedure be developed for preparing the annual business plan and budget. 5. Recommended a review be undertaken of the formatting for the Long Term Financial Plan. |
| Policies | <p>Recommendations to the board for adoption of 3 new policies:</p> <ul style="list-style-type: none"> • Board Induction • Records and Information Management • Risk Management |
| Membership | The final meeting noted the contribution Mayor Kathie Bowman had provided to the committee. |
| Equity / Reserves | Recommendations to Board on the levels to be held. |

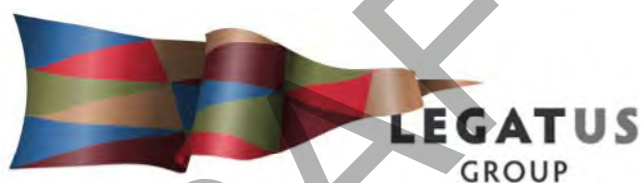
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LEGATUS GROUP - 2022 / 2023

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ANNUAL FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR

1 JULY 2022 - 30 JUNE 2023

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LEGATUS GROUP - 2022 / 2023

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LEGATUS GROUP

General Purpose Financial Reports for the year ended 30 June 2023

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ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2023

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Legatus Group to certify the financial statements in their final form.
In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Legatus Group's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Legatus Group provide a reasonable assurance that the Group's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Legatus Group's accounting and other records.


Simon MILLCOCK
CHIEF EXECUTIVE OFFICER


Mayor Rodney REID
CHAIR

Date: 25 August 2023.

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LEGATUS GROUP - 2022 / 2023

FINANCIALS

STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2023

| | Notes | 2023 \$ | 2022 \$ |
|---|-------|------------------|------------------|
| INCOME | | | |
| Council Contributions | 2 | 173,850 | 170,400 |
| Grants, subsidies and contributions | 2 | 107,600 | 93,783 |
| Investment income | 2 | 22,035 | 7,032 |
| Other income | 2 | 18,329 | 3,108 |
| Total Income | | 321,814 | 274,323 |
| EXPENSES | | | |
| Employee costs | 3 | 272,632 | 263,171 |
| Materials, contracts & other expenses | 3 | 167,150 | 305,395 |
| Depreciation, amortisation & impairment | 3 | 1,372 | 7,209 |
| Total Expenses | | 441,154 | 575,775 |
| OPERATING SURPLUS / (DEFICIT) | | (119,340) | (301,453) |
| Other Comprehensive Income | | - | - |
| NET SURPLUS / (DEFICIT) | | (119,340) | (301,453) |
| TOTAL COMPREHENSIVE INCOME | | (119,340) | (301,453) |

This Statement is to be read in conjunction with the attached Notes.

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LEGATUS GROUP - 2022 / 2023

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LEGATUS GROUP

STATEMENT OF FINANCIAL POSITION as at 30 June 2022

| | Notes | 2023 \$ | 2022 \$ |
|---|-------|----------------|----------------|
| ASSETS | | | |
| Current Assets | | | |
| Cash and cash equivalents | 4 | 504,240 | 657,733 |
| Trade & other receivables | 4 | 91,100 | 2,152 |
| Total Current Assets | | 595,340 | 659,885 |
| Non-current Assets | | | |
| Infrastructure, property, plant & equipment | 5 | 13,409 | 13,872 |
| Total Non-current Assets | | 13,409 | 13,872 |
| Total Assets | | 608,749 | 673,757 |
| LIABILITIES | | | |
| Current Liabilities | | | |
| Trade & other payables | 6 | 74,037 | 15,037 |
| Provisions | 6 | 13,457 | 23,881 |
| Total Current Liabilities | | 87,494 | 38,918 |
| Non-current Liabilities | | | |
| Provisions | 6 | 21,423 | 15,667 |
| Total Non-current Liabilities | | 21,423 | 15,667 |
| Total Liabilities | | 108,917 | 54,585 |
| NET ASSETS | | 499,832 | 619,172 |
| EQUITY | | | |
| Accumulated Surplus | | 230,062 | 349,402 |
| Other Reserves | 7 | 269,770 | 269,770 |
| TOTAL EQUITY | | 499,832 | 619,172 |

This Statement is to be read in conjunction with the attached Notes.

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LEGATUS GROUP - 2022 / 2023

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LEGATUS GROUP

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2023

| | | Accumulated Surplus | Other Reserves | TOTAL EQUITY |
|---|-------|------------------------|-------------------|-----------------|
| 2023 | Notes | \$ | \$ | \$ |
| Balance at end of previous reporting period | | 349,402 | 269,770 | 619,172 |
| Net Surplus / (Deficit) for Year | | (119,340) | - | (119,340) |
| Other Comprehensive Income | | | | |
| Transfers between reserves | 7 | - | - | - |
| Balance at end of period | | 230,062 | 269,770 | 499,832 |
| 2022 | | | | |
| Balance at end of previous reporting period | | 650,854 | 269,770 | 920,624 |
| Net Surplus / (Deficit) for Year | | (301,453) | - | (301,453) |
| Other Comprehensive Income | | | | |
| Transfers between reserves | 7 | - | - | - |
| Balance at end of period | | 349,402 | 269,770 | 619,172 |

This Statement is to be read in conjunction with the attached Notes

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LEGATUS GROUP - 2022 / 2023

FINANCIALS

LEGATUS GROUP

STATEMENT OF CASH FLOWS for the year ended 30 June 2023

| | Notes | 2023 \$ | 2022 \$ |
|---|-------|------------------|------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| <u>Receipts</u> | | | |
| Council Contributions | | 173,850 | 170,400 |
| Investment receipts | | 22,035 | 7,032 |
| Grants utilised for operating purposes | | 18,652 | 131,599 |
| Reimbursements | | - | - |
| Other revenues | | 18,329 | 3,108 |
| <u>Payments</u> | | | |
| Employee costs | | (277,300) | (255,086) |
| Materials, contracts & other expenses | | (108,150) | (327,520) |
| Net Cash provided by (or used in) Operating Activities | 8 | (152,584) | (270,467) |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| <u>Receipts</u> | | | |
| Sale of replaced assets | | - | - |
| <u>Payments</u> | | | |
| Expenditure on renewal/replacement of assets | | - | - |
| Expenditure on new/upgraded assets | | (909) | (1,720) |
| Purchase of investment property | | - | - |
| Net purchase of investment securities | | - | - |
| Development of real estate for sale | | - | - |
| Loans made to community groups | | - | - |
| Capital contributed to equity accounted Council businesses | | - | - |
| Net Cash provided by (or used in) Investing Activities | | (909) | (1,720) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| <u>Receipts</u> | | | |
| Proceeds from borrowings | | - | - |
| Proceeds from aged care facility deposits | | - | - |
| <u>Payments</u> | | | |
| Repayments of borrowings | | - | - |
| Repayment of finance lease liabilities | | - | - |
| Repayment of aged care facility deposits | | - | - |
| Net Cash provided by (or used in) Financing Activities | | - | - |
| Net Increase (Decrease) in cash held | | (153,493) | (272,187) |
| Cash & cash equivalents at beginning of period | 8 | 657,733 | 929,919 |
| Cash & cash equivalents at end of period | 8 | 504,240 | 657,733 |

This Statement is to be read in conjunction with the attached Notes

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LEGATUS GROUP - 2022 / 2023

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LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1. Basis of Preparation

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

All amounts in the financial statements have been rounded to the nearest dollar (\$).

1.1 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.2 The Local Government Reporting Entity

The Legatus Group ("the Group") is a regional subsidiary under Section 43 and Schedule 2 of the *Local Government Act 1999*.

The Constituent Councils are:

- | | |
|--------------------------------------|--|
| 1. The Barossa Council | 2. District Council of Mount Remarkable |
| 3. Barunga West Council | 4. Northern Areas Council |
| 5. Clare and Gilbert Valleys Council | 6. District Council of Orroroo/Carrieton |
| 7. Copper Coast Council | 8. District Council of Peterborough |
| 9. The Flinders Ranges Council | 10. Port Pirie Regional Council |
| 11. Regional Council of Goyder | 12. Wakefield Regional Council |
| 13. Light Regional Council | 14. Yorke Peninsula Council, and |
| 15. Adelaide Plains Council. | |

All funds received and expended by the Group have been included in the Financial Statements forming part of this Financial Report.

1.3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Group obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Group's operations for the current reporting period.

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LEGATUS GROUP - 2022 / 2023

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LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

1.4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Group's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 10.

1.5 Vehicles & Contents

All non-current assets purchased are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". All assets are recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Group for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows:

| | |
|----------------|---------|
| Contents | \$2,000 |
| Motor Vehicles | \$5,000 |

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Group, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually. Major depreciation periods for each class of asset are shown below.

| | |
|----------------|--------------|
| Contents | 1 to 5 years |
| Motor Vehicles | 3 to 5 years |

1.6 Payables

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

Amounts received from external parties in advance of service delivery are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

1.7 Employee Benefits

Salaries, Wages & Compensated Absences

The Group has 2 FTE employees as at the 30 June 2023, a Chief Executive Officer, a part-time Project Officer and a part-time Admin Officer. Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government 10 year bond rates.

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LEGATUS GROUP - 2022 / 2023

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LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

No accrual is made for sick leave as the Group's experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Group does not make payment for untaken sick leave.

1.8 Superannuation

The Group contributes the statutory 10.5% SGC superannuation to the nominated superannuation funds for all staff. This will increase to 11.0% for the 2023-24 financial year.

1.9 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

1.10 Leases

In the previous year, the Group performed an assessment of the potential impact of AASB 16 *Leases*. The Group was only engaged in a short-term lease as per Section 5 of AASB 16 and therefore the lease was recognised as an operating expense on a straight-line basis over the term of the lease. There were no leases for the year 22-23.

1.11 New Accounting Standards

In the current year, the Group adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to the Group's accounting policies.

The Group has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective. Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2023 reporting period and have not been used in preparing these reports.

- AASB 2020-1 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current
- AASB 2020-3 Amendments to Australian Accounting Standards – Annual Improvement 2018-2020 and Other Amendments
- AASB 2020-6 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current
- AASB 17 Insurance Contracts

The Group is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

1.12 Economic Dependencies

The Group is aware of its current dependence on Grants Revenue received from the Commonwealth Government, State Government and the Local Government Association for the ongoing operations of the Group. Should the Group not secure funding or a significantly reduced level of funding in future years, it may impact on the ability of the Group to continue operating as a going concern.

1.13 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

1.14 Comparative Information

During the financial year, the Group has reviewed the allocation and classification of some transactions which have been updated in the comparative information presented. Changes in classification has resulted in no change to the previously reported financial performance and position of the Group.

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for the year ended 30 June 2023

Note 2 - INCOME

| | 2023 \$ | 2022 \$ |
|---|----------------|----------------|
| COUNCIL CONTRIBUTIONS | | |
| <u>General Contribution</u> | <u>173,850</u> | <u>170,400</u> |
| | <u>173,850</u> | <u>170,400</u> |
| INVESTMENT INCOME | | |
| Interest on investments | | |
| Local Government Finance Authority | 22,035 | 7,032 |
| Banks | - | - |
| | <u>22,035</u> | <u>7,032</u> |
| OTHER INCOME | | |
| Conference Registrations & Sponsorship | 13,211 | 3,108 |
| Sundry | 5,118 | - |
| | <u>18,329</u> | <u>3,108</u> |
| GRANTS, SUBSIDIES, CONTRIBUTIONS | | |
| CWMS | 31,000 | 28,000 |
| Disaster Recovery | 29,100 | - |
| Volunteering | 7,500 | - |
| Regional Capacity | 40,000 | 42,783 |
| SA Road Funding | - | 15,000 |
| NRM - - Landscape Priority | - | 8,000 |
| | <u>107,600</u> | <u>93,783</u> |
| <i>The functions to which these grants relate are shown in Note 10.</i> | | |
| Sources of grants | | |
| Commonwealth government | - | - |
| State government | 29,100 | 8,000 |
| LGA | 71,000 | 85,783 |
| Other | 7,500 | - |
| | <u>107,600</u> | <u>93,783</u> |

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

Note 3 - EXPENSES

| | 2023 \$ | 2022 \$ |
|--|----------------|----------------|
| EMPLOYEE COSTS | | |
| Salaries and Wages | 200,665 | 198,882 |
| Employee leave expense | 37,008 | 31,768 |
| Superannuation | 25,358 | 22,064 |
| Workers' Compensation Insurance | 2,920 | 4,232 |
| Professional Development | 461 | 127 |
| FBT | 6,220 | 6,098 |
| Total Operating Employee Costs | 272,632 | 263,171 |
| Total Number of Employees | 1.9 | 2.0 |
| <i>(Full time equivalent at end of reporting period)</i> | | |
| MATERIALS, CONTRACTS & OTHER EXPENSES | | |
| <u>Prescribed Expenses</u> | | |
| Auditor's Remuneration | 2,441 | 2,338 |
| Subtotal - Prescribed Expenses | 2,441 | 2,338 |
| <u>Other Materials, Contracts & Expenses</u> | | |
| Contractors & Consultants | 107,179 | 241,380 |
| Legal Expenses | - | 80 |
| Unleaded Fuel | 3,939 | 4,075 |
| Other Motor Vehicle Costs | 3,538 | 2,752 |
| Members Allowances & Support | 4,500 | 4,125 |
| Meetings & Conferences | 13,381 | 4,807 |
| Insurance | 10,537 | 8,921 |
| Rental - Premises | - | 9,603 |
| Advertising | 1,268 | 704 |
| Accommodation | 1,230 | 1,932 |
| Airfares, Taxi Fares & Parking | 223 | 263 |
| Travel - Reimbursement | 2,079 | 1,124 |
| Catering & Meals | 7,507 | 7,372 |
| Telephone & Internet | 2,981 | 3,871 |
| IT & Web | 5,354 | 10,963 |
| Postage/Stationery | 644 | 784 |
| Sundry | 349 | 300 |
| Subtotal - Other Materials, Contracts & Expenses | 164,709 | 303,057 |
| | 167,150 | 305,395 |
| DEPRECIATION, AMORTISATION & IMPAIRMENT | | |
| Depreciation | | |
| Motor Vehicle | 1,372 | 5,489 |
| Contents | - | 1,720 |
| | 1,372 | 7,209 |

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

Note 4 - CURRENT ASSETS

CASH & EQUIVALENT ASSETS

| | | |
|------------------|----------------|----------------|
| Cash at Bank | 38,081 | 12,324 |
| Deposits at Call | 466,159 | 645,409 |
| | <u>504,240</u> | <u>657,733</u> |

TRADE & OTHER RECEIVABLES

| | | |
|----------------------------|---------------|--------------|
| Accrued Revenues | 1,780 | 495 |
| Other levels of Government | 89,320 | - |
| GST / FBT Recoupment | - | 1,657 |
| | <u>91,100</u> | <u>2,152</u> |

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for the year ended 30 June 2023

Note 5 - NON-CURRENT ASSETS - VEHICLES & CONTENTS

| | 2022 | | | | 2023 | | | |
|------------------------------------|------------------|---------|-------------|--------------------|------------------|---------|-------------|--------------------|
| | \$ | | | | \$ | | | |
| | AT FAIR VALUE | AT COST | ACCUM DEP'N | CARRYING AMOUNT | AT FAIR VALUE | AT COST | ACCUM DEP'N | CARRYING AMOUNT |
| Motor Vehicles | - | 28,967 | (15,095) | 13,872 | - | 29,876 | (16,467) | 13,409 |
| Contents | - | 3,678 | (3,678) | - | - | 3,678 | (3,678) | - |
| TOTAL PLANT & EQUIPMENT | - | 32,645 | (18,773) | 13,872 | - | 33,554 | (20,145) | 13,409 |
| <i>Comparatives</i> | - | 32,915 | (13,554) | 19,361 | - | 32,645 | (18,773) | 13,872 |

| | 2022 | CARRYING AMOUNT MOVEMENTS DURING YEAR | | | | | | | 2023 |
|------------------------------------|--------------------|---------------------------------------|----------|-----------|----------------|------------|-----------|-----|--------------------|
| | \$ | \$ | | | | | | | \$ |
| | CARRYING AMOUNT | Additions | | Disposals | Depreciation | Impairment | Transfers | | Net Revaluation |
| | | New/Upgrade | Renewals | | | | In | Out | |
| Motor Vehicles | 13,872 | 909 | - | - | (1,372) | - | - | - | - |
| Contents | - | - | - | - | - | - | - | - | - |
| TOTAL PLANT & EQUIPMENT | 13,872 | 909 | - | - | (1,372) | - | - | - | - |
| <i>Comparatives</i> | 19,361 | 1,720 | - | - | (7,209) | - | - | - | - |

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

Note 6 - LIABILITIES

| | 2023 \$ | | 2022 \$ | |
|--|---------------|---------------|---------------|---------------|
| | Current | Non-current | Current | Non-current |
| TRADE & OTHER PAYABLES | | | | |
| Goods & Services | - | - | 2,205 | - |
| Payments received in advance | 49,100 | - | 7,500 | - |
| Accrued expenses - employee entitlements | 4,919 | - | 4,082 | - |
| Accrued expenses - other | 2,250 | - | 1,250 | - |
| GST & PAYG | 17,768 | - | - | - |
| | <u>74,037</u> | <u>-</u> | <u>15,037</u> | <u>-</u> |
| PROVISIONS | | | | |
| Employee entitlements - Annual Leave | 13,457 | - | 23,881 | - |
| Employee entitlements - Long Service Leave | - | 21,423 | - | 15,667 |
| | <u>13,457</u> | <u>21,423</u> | <u>23,881</u> | <u>15,667</u> |

Note 7 - RESERVES

| | 1/7/2022 | Transfers to Reserve | Transfers from Reserve | 30/6/2023 |
|-----------------------------|----------------|-------------------------|---------------------------|-----------------------|
| OTHER RESERVES | | | | |
| General Reserve | 269,770 | - | - | 269,770 |
| TOTAL OTHER RESERVES | <u>269,770</u> | <u>-</u> | <u>-</u> | <u>269,770</u> |
| <i>Comparatives</i> | 269,770 | | | 269,770 |

PURPOSES OF RESERVES

Other Reserves

This reserve was established to provide for one year of basic operation (employee costs, vehicle costs, insurance, materials), should no revenue be received.

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

Note 8 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

| | Notes | 2023 \$ | 2022 \$ |
|----------------------------------|-------|----------------|----------------|
| Total cash & equivalent assets | 4 | 504,240 | 657,733 |
| Less: Short-term borrowings | 8 | - | - |
| Balances per Cash Flow Statement | | <u>504,240</u> | <u>657,733</u> |

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

| | | |
|---|------------------|------------------|
| Net Surplus (Deficit) | (119,340) | (301,453) |
| Non-cash items in Income Statement | | |
| Depreciation, amortisation & impairment | 1,372 | 7,209 |
| Net increase (decrease) in unpaid employee benefits | (4,668) | 8,085 |
| | (122,636) | (286,159) |
| Add (Less): Changes in Net Current Assets | | |
| Net (increase) decrease in receivables | (88,948) | 37,818 |
| Net (increase) decrease in other current assets | (909) | - |
| Net increase (decrease) in trade & other payables | 59,000 | (22,125) |
| Net Cash provided by (or used in) operations | (153,493) | (270,466) |

Note 9 - FUNCTIONS

The activities of the Region are categorised into the following programs, projects & activities:

- 1 A - Corporate Function
- 2 P001 - Regional & Community Sustainability
- 3 P006 - Disaster & Emergency Management
- 4 P009 - CWMS & Climate Change Co-ordinator
- 5 P017 - Waste Management Composting
- 6 P022 - Roads & Transport
- 7 P027 - Community Capacity Building
- 8 P028 - Regional Capacity Building
- 9 P034 - N&Y Coastal Management Action Plan
- 10 P038 - Regional Waste Strategy
- 11 P040 - Disability Inclusion Action Plan
- 12 P045 - Aboriginal Engagement Committee
- 13 P046 - DCP Pilot Organics Plant

Income and expenses have been attributed to the functions/activities throughout the financial year.

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

Note 10 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits **Accounting Policy:** Carried at lower of cost and net realisable value; Interest is recognised when earned.

Terms & conditions: Short term deposits are available on 24 hour call with the LGFA and have an interest rate of 4.30% as at 30 June 2023

Carrying amount: approximates fair value due to the short term to maturity.

Receivables - Trade & other debtors **Accounting Policy:** Carried at nominal value.

Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest.

Carrying amount: approximates fair value.

Liabilities - Creditors and Accruals

Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Group.

Terms & conditions: Liabilities are normally settled on 30 day terms.

Carrying amount: approximates fair value.

Liquidity Analysis

| | 2023 | Due < 1 year | Due > 1 year; ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|------------------------------|------|----------------|-------------------------|---------------|------------------------------|-----------------|
| Financial Assets | | \$ | \$ | \$ | \$ | \$ |
| Cash & Equivalents | | 504,240 | - | - | 504,240 | 504,240 |
| Receivables | | 91,100 | - | - | 91,100 | 91,100 |
| Other Financial Assets | | - | - | - | - | - |
| Total | | 595,340 | - | - | 595,340 | 595,340 |
| Financial Liabilities | | | | | | |
| Payables | | 2,250 | - | - | 2,250 | 2,250 |
| Current Borrowings | | - | - | - | - | - |
| Non-Current Borrowings | | - | - | - | - | - |
| Total | | 2,250 | - | - | 2,250 | 2,250 |
| | 2022 | Due < 1 year | Due > 1 year; ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
| Financial Assets | | \$ | \$ | \$ | \$ | \$ |
| Cash & Equivalents | | 657,733 | - | - | 657,733 | 657,733 |
| Receivables | | 2,152 | - | - | 2,152 | 2,152 |
| Other Financial Assets | | - | - | - | - | - |
| Total | | 659,885 | - | - | 659,885 | 659,885 |
| Financial Liabilities | | | | | | |
| Payables | | 1,250 | - | - | 1,250 | 1,250 |
| Current Borrowings | | - | - | - | - | - |
| Non-Current Borrowings | | - | - | - | - | - |
| Total | | 1,250 | - | - | 1,250 | 1,250 |

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Group.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Group is the carrying amount, net of any allowance for doubtful debts. All Group investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Group's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Group's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Group will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

Note 11 - FINANCIAL INDICATORS

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

The Information Paper was revised in May 2015 and the financial indicators for previous years have been re-calculated in accordance with the revised formulas.

Operating Surplus Ratio

| | 2023 | 2022 | 2021 |
|--------------------------|---------|----------|---------|
| <u>Operating Surplus</u> | (37.1%) | (109.9%) | (49.8%) |
| Total Operating Income | | | |

This ratio expresses the operating surplus as a percentage of total operating revenue.

Net Financial Liabilities Ratio

| | 2023 | 2022 | 2021 |
|----------------------------------|--------|--------|--------|
| <u>Net Financial Liabilities</u> | (151%) | (221%) | (148%) |
| Total Operating Income | | | |

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

Asset Renewal Funding Ratio

| | 2023 | 2022 | 2021 |
|---------------------------|------|------|------|
| <u>Net Asset Renewals</u> | 0% | 0% | 0% |
| Depreciation Expenditure | | | |

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

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Note 12 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Group prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

| | 2023 \$ | 2022 \$ |
|--|------------------|------------------|
| Income | 321,814 | 274,323 |
| Expenses | (441,154) | (575,775) |
| Operating Surplus / (Deficit) | (119,340) | (301,453) |
| Net Outlays on Existing Assets | | |
| Capital Expenditure on renewal and replacement of Existing Assets | - | - |
| Add back Depreciation, Amortisation and Impairment | 1,372 | 7,209 |
| Proceeds from Sale of Replaced Assets | - | - |
| | 1,372 | 7,209 |
| Net Outlays on New and Upgraded Assets | | |
| Capital Expenditure on New and Upgraded Assets (including investment property & real estate developments) | (909) | (1,720) |
| Amounts received spec. for New and Upgraded Assets | - | - |
| Proceeds from Sale of Surplus Assets (including investment property and real estate developments) | - | - |
| | (909) | (1,720) |
| Net Lending / (Borrowing) for Financial Year | (118,877) | (295,964) |

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Note 13 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Group include the 15 Mayors/Chairpersons of the constituent Councils and the CEO. In all, 1 person was paid the following total compensation:

| | 2023 | 2022 |
|--|----------------|----------------|
| | \$ | \$ |
| Salaries, allowances & other short term benefits | 163,432 | 158,801 |
| Member Allowance | 4,500 | 4,125 |
| Post-employment benefits | 17,160 | 15,880 |
| Long term benefits | - | - |
| FBT | 6,220 | 6,098 |
| Termination benefits | - | - |
| TOTAL | 191,312 | 184,904 |

The Group received the following amounts in total:

| | 2023 | 2022 |
|--|----------|----------|
| | \$ | \$ |
| Contributions for fringe benefits tax purposes | - | - |
| TOTAL | - | - |

PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

During the reporting period, no Key Management Personnel or parties related to them had any transactions on more favourable terms than those available to the general public.

OTHER RELATED PARTIES

Amounts received from Related Parties during the financial year and owed by Related Parties at the end of the financial year (inclusive of GST).

| | Received 2023 | Outstanding 2023 |
|---|------------------|---------------------|
| | \$ | \$ |
| The Barossa Council | 12,749 | - |
| Barunga West Council | 12,749 | - |
| Clare and Gilbert Valleys Council | 12,749 | - |
| Copper Coast Council | 12,749 | - |
| The Flinders Ranges Council | 12,749 | - |
| Regional Council of Goyder | 12,749 | - |
| Light Regional Council | 12,749 | - |
| Adelaide Plains Council | 12,749 | - |
| District Council of Mount Remarkable | 12,749 | - |
| Northern Areas Council | 12,749 | - |
| District Council of Orroroo / Carrieton | 12,749 | - |
| District Council of Peterborough | 12,749 | - |
| Port Pirie Regional Council | 12,749 | - |
| Wakefield Regional Council | 12,749 | - |
| Yorke Peninsula Council | 12,749 | - |
| TOTAL | 191,235 | - |

Description of Services provided to all Related Parties above:

The Legatus Group is the peak regional local government organisation that is focused on the interests of its communities. The Legatus Group's primary purpose focuses on the wealth, wellbeing and social cohesion of these communities via a sustainable approach of productive landscapes and natural environment. Its focus is on the key roles of local government.

The Group has Five Primary Goals and numerous strategies to achieve these are outlined in the Group's Strategic Plan 2018-2028 which is available on the Group's website.

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

Note 14 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION

There are no contingencies, assets or liabilities not recognised in the financial statements for the year ended 30 June 2023.

Note 15 - EVENTS OCCURRING AFTER REPORTING DATE

There were no events subsequent to 30 June 2023 that need to be disclosed in the financial statements.

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ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2023

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Legatus Group for the year ended 30 June 2023, the Council's Auditor, Dean Newbery & Partners, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.


This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.


CHIEF EXECUTIVE OFFICER
The Barossa Council


CHIEF EXECUTIVE OFFICER
Clare & Gilbert Valleys Council


CHIEF EXECUTIVE OFFICER
The Flinders Ranges Council


CHIEF EXECUTIVE OFFICER
Light Regional Council


Acting CHIEF EXECUTIVE OFFICER
District Council of Mount Remarkable


CHIEF EXECUTIVE OFFICER
Port Pirie Regional Council


CHIEF EXECUTIVE OFFICER
York Peninsula Council


CHIEF EXECUTIVE OFFICER
Wakefield Regional Council



CHIEF EXECUTIVE OFFICER
Legatus Group


CHIEF EXECUTIVE OFFICER
Barossa West Council



CHIEF EXECUTIVE OFFICER
Copper Coast Council


CHIEF EXECUTIVE OFFICER
Regional Council of Goyder


CHIEF EXECUTIVE OFFICER
Adelaide Plains Council


CHIEF EXECUTIVE OFFICER
Northern Areas Council


CHIEF EXECUTIVE OFFICER
District Council of Onkaparinga


CHIEF EXECUTIVE OFFICER
District Council of Peterborough


CHAIR, Legatus Group
Audit & Risk Management Committee


CHAIR
Legatus Group

Date: 25 August 2023



APPENDIX 3
GAWLER RIVER FLOODPLAIN
MANAGEMENT AUTHORITY
ANNUAL REPORT 2022/2023





The Barossa Council

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Gawler River Floodplain Management Authority

Constituent Councils:

Adelaide Hills Council

Adelaide Plains Council

The Barossa Council

Town of Gawler

Light Regional Council

City of Playford

Gawler



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2. Gawler River Floodplain Management Authority (GRFMA)
3. Governance
4. Evaluation of Performance Against the Business Plan
5. Financial Statements 2022-23

Chairperson Foreword

This report period has resulted in a number of primary activities being progressed in investigating preferred flood mitigation works for the Gawler River floodplain.

The Authority has continued its important engagement with the South Australian Government to complete the Gawler River Stormwater Management Plan and projects being undertaken as part of the Department of Environment and Water's Gawler River Flood Mitigation Program and Infrastructure SA Business Case Assurance Framework. More specifically:

Gawler River Stormwater Management Plan:

Consultants engaged by the Authority have now completed a Gawler River Environmental Impact Statement and Draft Stormwater Management Plan Report. The documentation has been assessed by Stormwater Management Plan Steering Committee established by the Authority comprising representation of the Authority, Green Adelaide and Northern and Yorke Landscape Boards, South Australian Department for Environment and Water, and the City of Playford.

The need for further investigation has been identified to ensure the report meets the scope outlined by the South Australian Stormwater Management Authority which ultimately is responsible for its approval. The Gawler River Stormwater Management Plan is now due for completion by the end of December 2023.

Gawler River Flood Mitigation Program:

Authority representatives have worked with the South Australian Department for Environment and Water's established Steering and Project Management Committees to progress the four "no regrets" projects outlined within the Gawler River Flood Mitigation Program primarily funded by the State Government:

1. Removal of trees following Hillier Bushfire (\$350-\$370K)
2. Construction of a drainage system for Virginia, Carmelo and Park Road Drain (\$3.8M)
3. New flood control and warning infrastructure (Gawler West, North Para and Nuriootpa (\$1M)
4. Northern floodway early works, existing levee bank repair, river survey and works (\$3.8M)

Supplementary funding being provided by the Authority's Constituent Councils as necessary. Each project is progressing within allocated budgets.

Gawler River Business Case:

A Gawler River Business Case Executive Committee established by the State Government with a representative from the Authority, Department for Environment and Water and Stormwater Management Authority has been working with a nominated Project Team to progress an Industry SA Assurance Framework process for prospective Gawler River flood mitigation works expected to have a value greater than \$50M.

Infrastructure SA Assurance Framework (ISAAF) has been initiated by the State Government to review, evaluate, and monitor delivery and performance of certain major infrastructure projects. The ISAAF sets out a process whereby Infrastructure SA undertakes a series of independent project reviews in consultation with the relevant public sector agencies.

The Gawler River Business Case is due for completion by end of December 2023.

The resultant investigations and recommendations of both the Gawler River Business Plan and Stormwater Management Plan will potentially identify preferred capital works for flood mitigation in excess of \$50M.

The ISAAF will facilitate pathways to both State and Federal Government funding for recommended capital works. Supplementary funding will be required from Local Government and other identified stakeholders prior to any works being progressed.

All agencies involved with the development of the Gawler River Stormwater Management Plan and Gawler River Business Case will be undertaking consultation with property owners within the floodplain and other stakeholders following completion of investigations and the respective reports.

In addition to the above, the Authority has also progressed the following activities:

- **Charter Review 2 Cost Contribution Model:**

The Authority has endorsed the principles of the Cost Contribution Model, as a starting point, to facilitate negotiation of Constituent Council contributions towards future Gawler River flood mitigation capital works and/or maintenance works exceeding \$1M.

The Authority has also agreed to pursue discussion with the State and Federal Governments to develop a funding model policy whereby the relevant portion of capital cost funding for flood mitigation projects is agreed between each tier of government.

➤ Disaster Relief Australia Big Map Events:

Disaster Relief Australia (NGO) was invited to conduct two “Big Map” flood mitigation events at the Town of Gawler for invited Constituent Councils, State Government Agencies and other stakeholders. Staffed predominately by Australian Defence Force veterans, the “Big Map” event proved an effective flood indication, mitigation and consultation tool.

The Authority will look to engage Disaster Relief Australia to conduct further “Big Map” events following the completion of the Gawler River Stormwater Management Plan and Business Case. The “Big Map” will be upgraded to include revised flood inundation mapping, flood monitoring/warning equipment and potential flood mitigation infrastructure for the purposes of effective communication with all relevant stakeholders.

➤ Board and Committee Appointments/Acknowledgements:

Confirmation of new appointments to the Board were received for:

- Mr Martin McCarthy and Cr Bruce Preece (The Barossa Council)
- Mr Richard Dodson and Cr Michael Phillips-Ryder (Light Region Council)
- Ms Whendee Young (Town of Gawler)
- Cr Clint Marsh (The City of Playford Council)

Mr Ben Clark (The Barossa Council) was also confirmed as a new appointment to the Technical Assessment Panel.

Retiring Board member acknowledgements were made for:

- Mayor Bim Lange and Mr Gary Mavrinac (The Barossa Council)
- Mr Lokesh Anand (Town of Gawler)

Special acknowledgements were made of long-serving Board members:

- Cr Bill Close and Mr Andrew Philpott (Light Regional Council)

Ian J. Baldwin

Chair and Independent Member

Gawler River Floodplain Management Authority (GRFMA)

The Gawler River

The Gawler River is formed by the confluence of the North Para and South Para in the town of Gawler and is located in the Adelaide Plains district of South Australia. The district surrounding the river produces cereal crops and sheep for both meat and wool, as well as market gardens, almond orchards and vineyards. The farm gate output of the Gawler River Floodplain horticultural areas is estimated to be at least \$225 million.

Purpose of the GRFMA



The GRFMA was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are the Adelaide Hills Council, The Adelaide Plains Council, The Barossa Council, The Town of Gawler, Light Regional Council, and the City of Playford.

The Charter sets down the powers, functions, safeguards, accountabilities, and an operational framework.

The Authority has been established for the purpose of coordinating the planning, construction, operation, and maintenance of flood mitigation infrastructure for the Gawler River, and for the following functions:

- to raise finance for the purpose of developing, managing, and operating and maintaining works approved by the Board;
- to provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flooding of the Gawler River;



- to advocate on behalf of the Constituent Councils and their communities where required to State and Federal Governments for legislative policy changes on matters related to flood mitigation and management and associated land use planning with Gawler River flood mitigation;
- to facilitate sustainable outcomes to ensure a proper balance between economic, social, environmental, and cultural consideration; and
- to provide advice as appropriate to the Constituent Councils in relation to development applications relevant to the Authority's roles and functions.

Governance

The Board

The Authority is governed by the Board of management. The Board comprises of:

- One independent person, who is not an officer, employee, or elected member of a Constituent Council, to be appointed as the Chairperson of the Board of Management of the GRFMA for a term of three years.
- Two persons appointed from each of the six Constituent Councils (12 members in total). Council appointees comprise of the Council CEO, or delegate and one Elected Member.
- Deputy Board members as appointed by each Constituent Council

The Members of the Board are:

| Council | Board Members | Deputy Board Members |
|---|--|----------------------------------|
| Chairperson & Independent Member | Mr Ian Baldwin | |
| Adelaide Hills Council | Cr Malcolm Herrmann Mr Ashley Curtis | Ms Natalie Armstrong |
| Adelaide Plains Council | Cr Terry-Anne Keen Mr James Miller | Cr John Lush Ms Sheree Schenk |
| The Barossa Council | Cr Bruce Preece Mr Martin McCarthy | Ben Clark |
| Town of Gawler | Cr Paul Koch Ms Whendee Young | Cr Brian Sambell |
| Light Regional Council | Cr Michael Phillips-Ryder Mr Richard Dodson | |
| City of Playford | Cr Clinton Marsh Mr Greg Pattinson | Cr Peter Rentoulis |

Meetings of the Board are held at such time and such place as the Board decides subject only to the requirement that there will be at least one meeting in every two calendar months. Any Constituent Council, the Chairperson or three Board Members may by delivering a written request to the Executive Officer require a special meeting of the Board to be held and any such special meeting shall constitute a special meeting of the Authority.

Ordinary meetings of the Board are generally held bi-monthly on the third Thursday of the even months commencing at 9.45am: excepting December which is held on the second Thursday. Meetings are hosted by the Constituent Councils on a rotational roster with six Board meetings and two Special Board Meetings held during the year as follows:

Ordinary Board Meetings:

- Thursday 18 August 2022 – Town of Gawler
- Thursday 20 October 2022 – Adelaide Plains Council
- Thursday 8 December 2022 – City of Playford
- Thursday 16 February 2023 – Light Regional Council
- Thursday 20 April 2023 – Adelaide Hills Council
- Thursday 15 June 2023 – The Barossa Council

Two Special Board Meetings:

- Thursday 16 March 2023 – City of Playford
- Wednesday 28 June 2023 – Electronic Meeting

Technical Assessment Panel

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment, and construction of the various parts of the Scheme.

The Members of the Panel are:

- Mr Ian Baldwin, Independent Chair
- Ms Ingrid Franssen, Manager Flood Management, DEWNR
- *Vacant*, Principal Engineer Dams, SA Water
- Mr Ben Clark, The Barossa Council, Council representative
- Mr Braden Austin, City of Playford, Council representative
- Mr David Hitchcock Executive Officer

No meetings of the Panel were held during the year.

Audit Committee

An Audit Committee has been appointed to review:

- the annual financial statements to ensure that they present fairly the situation to the Board; and
- the adequacy of the accounting, internal control, reporting and other financial management systems and practices to the Board on a regular basis.

The Committee held four (4) meetings during the year:

- Monday 8 August 2022
- Monday 28 November 2022
- Monday 6 March 2023
- Monday 5 June 2023

The members of the Committee are:

- Mr Peter Brass, Independent Member and Chairperson
- Mr Greg Pattinson, City of Playford
- Cr Malcolm Herrmann, Adelaide Hills Council

Membership of the GRFMA Audit Committee is for two years, until 30 June 2024.

Executive Officer

An agreement had been entered into with David Hitchcock to provide Executive Officer and Supervision of Consultants services to 31 December 2023. The Gawler River Flood Management Authority (GRFMA) under mutual agreement with David Hitchcock has agreed to void the current GRFMA Executive Officer Service Agreement (Contract: 1/22) at the end of the day on the 30 June 2023.

On 28/06/2023 the GRFMA engaged LUVROK Pty Ltd to undertake Executive Officer Services, in accordance with the agreed contract for service, for the term 1 July 2023 to 31 December 2025. Mr David Hitchcock is identified as the key person providing the services pursuant to agreed terms.

External Auditor

Dean Newbery and Partners have been appointed as the external auditor for 2020-2024. The Board has discretion to extend the term of appointment should it so determine.

GRFMA Policies

The following Policies have been adopted to provide management guidelines for the day-to-day business of the GRFMA:

- Procurement Policy
- Grant Policy
- Fraud, Corruption and Maladministration Prevention Policy
- Internal Review of Decisions Policy
- Code of Practice Meeting Procedures
- Anti – Discrimination Fair Treatment Policy
- Consultation Policy
- Work Health and Safety Policy
- Access to Meetings and Documents Policy
- Dam Valuation Policy
- Treasury Management Policy
- Freedom of Information Statement

The purpose of policies is to provide prudent management guidelines for the day-to-day management of the affairs of the Authority.

Meetings

All meetings of the GRFMA and its committees are open to the public, except for those matters to be considered under Section 90 of the Local Government Act 1999.

No Freedom of Information requests were received during the year.

| Forum | Total Resolutions for the year | Resolutions to exclude the Public – S90(3) | Purpose | Order for docs to remain confidential - S91(7) | % |
|----------------------------|--------------------------------|--|---------|--|---|
| Board | 62 | 5 | | 5 | 8 |
| Technical Assessment Panel | 0 | 0 | | 0 | 0 |
| Audit Committee | 24 | 1 | | 1 | 4 |

Key Strategic initiatives 2023

Strategic Plan

As a requirement of Charter Review the GRFMA has now established the inaugural Strategic Plan 2021-2026. The plan consists of a 5-year Strategic Plan (2026) and identifies relevant longer term strategic issues to 2036. The plan has established 3 key themes:

- Theme 1: Design, build, and maintain physical flood mitigation infrastructure
Objective: To have in place an agreed extent of physical flood mitigation infrastructure that is fit for purpose and achieves the targeted levels of performance.
- Theme 2: Develop and evolve key relationships
Objective: To maintain key relationships that are most important to the Authority achieving its purpose.
- Theme 3: Ensure good governance and ongoing financial sustainability
Objective: To ensure that the Authority meets legislative requirements and contemporary standards of governance and is financially sustainable for the long term.

Progressing the Gawler River Stormwater Management Plan

Stormwater management plans are strategic plans which should provide for the management of stormwater in an integrated and holistic way. They:

- Identify issues, risks and opportunities relating to stormwater management in a catchment.
- Outline the functions and responsibilities of all stakeholders involved in stormwater management, including Local Government authorities and State Government agencies.
- Set objectives for the protection and enhancement of the economic, environmental, social and cultural values in a catchment (as they relate to stormwater quality, water security and flood hazard).
- Identify and prioritise investments and initiatives that contribute to achievement of these objectives and address stormwater issues in a considered and coordinated manner.
- Outline a plan for implementation of the prioritised investments and initiatives.

Development of the plan stalled during 2022. Following representation from the GRFMA to the principal consultancy further work was able to be undertaken in late 2022. A draft copy of the State of the Catchment Report and Storm Water Management Plan was received late December 2022. Work is continuing to facilitate completion of the plan in conjunction with the Stormwater Management Authority.

Gawler River Flood Management business case development

Gawler River Flood Management was prioritised for business case development in the Infrastructure SA Capital Intentions Statement 2021. Through the collaborative State-Local Government Steering Committee established to oversee Gawler River Flood Management projects, a commitment has been made to progressing Gawler River Flood Management through the Infrastructure SA Assurance Framework (ISAAF) to develop a business case.

The Department for Environment and Water (DEW) is the sponsor agency for the Gawler River Flood Management Business Case.

The GRFMA and Constituent Councils are working collaboratively with and providing funds to DEW to complete the Business Case by 31 December 2023.

Bruce Eastick North Para Flood Mitigation Dam (BENPFM) Maintenance.

The BENPFM dam was designed as a dry detention basin to provide attenuation during flooding events. The dam attenuates high rainfall flows from the North Para by temporarily storing floodwater and then managing flow volume (downstream) through the dam.

Periodic inspections have been undertaken to ensure the dam is maintained in good condition and continues to operate at required services standards.

A scheduled and costed maintenance program (10 year plan) will be initiated from 1 July 2023.

Evaluation of Performance Against the Business Plan

Part A: Funding

| Performance Targets: | Timings: | To be measured By: | Actual Achievements |
|-----------------------------|--------------|---|---|
| Grant Claims | At all times | Lodge claims monthly for the payment of Commonwealth and State Government Grants. | <input checked="" type="checkbox"/> Claims lodged according to grant conditions |
| Maintain positive Cash Flow | At all times | Positive bank account balances at all times. | <input checked="" type="checkbox"/> Positive cash flow maintained |

Part B: Proposed Flood Mitigation Scheme Works

| Gawler River Flood Mitigation Scheme | |
|--------------------------------------|---|
| One | What will the Mark Two Scheme Include? (Note these steps may occur concurrently and not necessarily in the following order) |
| Two | <p>Reconfirm with the Constituent Councils that a 1 in 100-year level of protection is the protection standard that is to be pursued in the development of the Gawler River Flood Mitigation Scheme - Mark Two Strategy. N.B. The protection standard does not guarantee full protection for all flood events. <i>The Findings Report 2016 advised the 1 in 100 ARI event is the minimum desirable level of flood protection for new development as well as for much of the existing floodplain development. GRFMA Strategic Plan Priority action 1.2 - Review, with Constituent Councils and stakeholders, design standards for infrastructure works including costs and benefits. The Findings Report 2016 advised enlarging the existing Bruce Eastick North Para Flood Mitigation Dam on the North Para offers the greatest level of protection with least impacts and is rated as the most favoured structural mitigation option. This option deferred pending completion of the Gawler River Storm Water Management Plan 2023 and the current process of the Gawler River Flood Mitigation Business Case (DEW). Noting feasibility of raising the height of the Bruce Eastick Dam is still a strategic consideration. GRFMA Strategic Plan Priority action 1.4 – In conjunction with the Constituent Councils, develop and implement a schedule of flood mitigation infrastructure works for the Gawler River referencing the Gawler River Stormwater Management Plan.</i></p> |

| | |
|-------|---|
| Three | The Gawler River Floodplain Mapping Model should be maintained as the reference tool to demonstrate the level of flood protection and validity of design of land proposed for development as part of the approval process. To achieve this, the model should be upgraded to include recent works such as the Northern Expressway works, and the additional floodplain mapping completed as part of the Light River Templers Creek Salt Creek Mapping Study by the Adelaide Plains Council. Completed. |
| Four | To further develop the preliminary assessment of possible local area levees prepared in the 2008 Gawler River Floodplain Mapping Study at Gawler, Angle Vale and Two Wells and develop a levee strategy for Virginia to a robust design standard with a staging plan. Undertake a cost benefit study for each stage of the plan. Will be a consideration of the Gawler River Stormwater Management Plan 2023. |
| Five | Establish a protocol with the Floodplain Councils that where development of land in areas identified as 'at risk of flooding' is planned to proceed by the implementation of a local area levee that mapping of the proposed levees on the Gawler River Floodplain Mapping Study Model will be required. GRFMA Strategic Plan Priority action 1.4 – In conjunction with the Constituent Councils, develop and implement a schedule of flood mitigation infrastructure works for the Gawler River referencing the Gawler River Stormwater Management Plan. |
| Six | Maintain a working relationship with the Australian Rail Track Corporation to ensure that any changes to Railtrack infrastructure of culverts and rail heights are mapped on the Gawler River Floodplain Mapping Study Model to identify any changes to flooding impacts. Ongoing - new replacement of the rail bridge completed April 2021. |
| Seven | Develop a funding strategy for flood protection that is delivered by local area levees on the questions of who should own and maintain the levees and whether local area levees are regional works that the GRFMA should fund or are they local works that are the responsibility of the local Council. Will be a consideration of the Gawler River Stormwater Management Plan 2023 and the Gawler River Flood Mitigation Business Case (DEW). |
| Eight | Investigate opportunities for funding partners and grants to undertake the necessary assessments and designs. Ongoing. GRFMA is currently working with Department of Environment and Water on the \$9 Mil Gawler River Flood Mitigation projects 3 and 4 and the Gawler River Flood Mitigation Business Case (DEW). GRFMA Strategic Plan Priority action 2.4 – Proactively pursue governance structures and/or management approaches that bring together the various government agencies involved in water management related to the Gawler River to ensure coordinated action is taken to reduce flood risk, while contributing to greater integration of water management. |

Nine The Scheme will also seek to clarify, through the Local Government Association, the policy and legal framework around maintenance of rivers and creeks where those rivers and creeks are part of the regional flood management plan. Under current legislation a landowner is responsible for the condition of a creek or waterway on private land. ***Pending finalisation of the review by Department Environment and Water. GRFMA submission provided.***

Part B: Maintenance of the Scheme

| Performance Targets: | Timings: | To be measured by: | Actual Achievements |
|------------------------|-------------------|---------------------------------|--|
| Six monthly inspection | June and December | Completion of Inspection Report | ☑ Routine inspections completed |

Part C: Operation of the Regional Subsidiary

| Performance Targets: | Timings: | To be measured by: | Actual Achievements |
|--|------------|---|--|
| Reports to Stakeholders | Bi-Monthly | Key Outcomes Summary to be published following each Board Meeting | ☑ Key Outcomes Summary prepared following GRFMA meetings |
| Maintain effective Regional Subsidiary | December | The performance of the Executive Officer be reviewed annually. Charter Review | ☑ Review conducted in December 2022 ☑ Charter Review 2 Funding Model adopted April 2023 ☑ Charter Review 2 completed April 2023 |
| | August | The appointment of Auditor, Bank Operators, levels of insurance, appropriate registrations, delegations, and policies be reviewed annually. | ☑ New External Auditor 2019-2024 appointed June 2019 ☑ Appropriate levels of insurance reviewed in July 2022 |

| Performance Targets: | Timings: | To be measured by: | Actual Achievements |
|--------------------------------|---|---|--|
| Review of the Business Plan | By 31 st March | Review the Business Plan prior to preparing the Budget. Forward to the Councils | <input checked="" type="checkbox"/> June 2022 - Business Plan 2022- 2023 adopted <input checked="" type="checkbox"/> June 2023 - Achievements against the Business Plan 2022-2023 presented |
| Annual Budget | By 31 st March, June, October, December | Adopt for consultation forward to Councils- Adopt Budget – copy to Councils in 5 days- Conduct Budget Reviews | <input checked="" type="checkbox"/> 2023-2024 Draft Budget forwarded in March 2023 to Consistent Councils for consultation <input checked="" type="checkbox"/> Budget Reviews 1, 2 and 3 reviewed by GRFMA Audit Committee |
| Subscriptions | June December | Send half year subscriptions to Council. | <input checked="" type="checkbox"/> All first half subscriptions paid <input checked="" type="checkbox"/> All Second half subscriptions paid |
| Report to Constituent Councils | Following each Board meeting By 30 th September | The receipt of the following reports by Councils, Board Meeting Key Outcome Summary Annual Report including Annual Financial Statements | <input checked="" type="checkbox"/> Key Outcomes Summary prepared for meetings <input checked="" type="checkbox"/> Annual Report forwarded electronically to Councils |
| Governance | Ongoing | Policies and new management framework documents developed and reviewed | <input checked="" type="checkbox"/> Independent review of GRFMA policies completed April 2023 <input checked="" type="checkbox"/> Management Framework documents now adopted GRFMA Strategic Plan Asset Management Plan and Long Term Financial Plans <input checked="" type="checkbox"/> Charter Review 2 Funding Model adopted April 2023 <input checked="" type="checkbox"/> Charter Review 2 completed April 2023 |

| Performance Targets: | Timings: | To be measured by: | Actual Achievements |
|----------------------|----------|---|--|
| Annual Operations | | <p>Implementation of requirements of the BENPFM Dam Operation and Maintenance Manual.</p> <p>Periodical inspections of BENPFM dam and lands</p> <p>Removal of deposited flood debris at upstream wall of BENPFM Dam</p> <p>Continuation of the revegetation program around land associated with the BENPFM Dam.</p> <p>Weed control</p> | <p><input checked="" type="checkbox"/> Ongoing - Programmed management costed and funded in 2023/2024 draft Budget</p> <p><input checked="" type="checkbox"/> Ongoing</p> <p><input checked="" type="checkbox"/> As required</p> <p><input checked="" type="checkbox"/> Ongoing, within budgeted funds, in collaboration with Light Regional Council</p> <p><input checked="" type="checkbox"/> Annually as required.</p> <p><input checked="" type="checkbox"/> Annual land management lease in place</p> |

Financial Statements 2022-23

1. Certification of Financial Statements
2. Financial Statements and Notes
3. Related Parties Disclosures

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2023
CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Gawler River Floodplain Management Authority to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.



David Hitchcock

EXECUTIVE OFFICER

17/8/2023



Ian Baldwin

CHAIRPERSON

17/8/2023

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2023

| | Notes | 2023 \$ | 2022 \$ |
|--|---------|------------------|------------------|
| INCOME | | | |
| Subscriptions | 4 | 260,321 | 261,256 |
| Investment income | | 1,278 | 1,132 |
| State Government Grants | 3 | - | 70,518 |
| Other Income | | 100 | 100 |
| Total Income | | <u>261,699</u> | <u>333,006</u> |
| EXPENSES | | | |
| Contractual Services | 5 | 249,296 | 236,420 |
| Finance Charges | | 18,926 | 3,275 |
| Depreciation | 1(h), 9 | 328,561 | 322,298 |
| Other | | 42,654 | 21,831 |
| Total Expenses | | <u>639,436</u> | <u>583,824</u> |
| OPERATING SURPLUS / (DEFICIT) | | <u>(377,737)</u> | <u>(250,818)</u> |
| NET SURPLUS / (DEFICIT) | | <u>(377,737)</u> | <u>(250,818)</u> |
| transferred to Equity Statement | | | |
| Other Comprehensive Income | | | |
| <i>Amounts which will not be reclassified subsequently to operating result</i> | | | |
| Impairment (expense) / recoupments offset to asset revaluation reserve | 1(m), 9 | (17,000) | - |
| Total Other Comprehensive Income | | <u>(17,000)</u> | <u>-</u> |
| TOTAL COMPREHENSIVE INCOME | | <u>(394,737)</u> | <u>(250,818)</u> |

This Statement is to be read in conjunction with the attached Notes.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF FINANCIAL POSITION

as at 30 June 2023

| | Notes | 2023 \$ | 2022 \$ |
|---|---------|-------------------|-------------------|
| ASSETS | | | |
| Current Assets | | | |
| Cash and cash equivalents | 1(d) | 29,496 | 126,130 |
| Trade and Other Receivables | | 91,125 | 98,664 |
| Total Current Assets | | <u>120,621</u> | <u>224,794</u> |
| Non-current Assets | | | |
| Infrastructure | 9 | 25,920,879 | 25,920,879 |
| Accumulated Depreciation Infrastructure | 1(h), 9 | (4,767,184) | (4,438,623) |
| Land | 9 | 460,000 | 477,000 |
| Total Non-current Assets | | <u>21,613,696</u> | <u>21,959,256</u> |
| Total Assets | | <u>21,734,317</u> | <u>22,184,050</u> |
| LIABILITIES | | | |
| Current Liabilities | | | |
| Trade & other payables | | 67,733 | 61,003 |
| Borrowings | 1(k) | 440,409 | 502,136 |
| Total Liabilities | | <u>508,142</u> | <u>563,138</u> |
| NET ASSETS | | <u>21,226,175</u> | <u>21,620,912</u> |
| EQUITY | | | |
| Accumulated Surplus | | 12,561,202 | 12,938,939 |
| Asset Revaluation Reserves | 1(g) | 8,664,973 | 8,681,973 |
| TOTAL EQUITY | | <u>21,226,175</u> | <u>21,620,912</u> |

This Statement is to be read in conjunction with the attached Notes.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF CHANGES IN EQUITY

for the year ended 30 June 2023

| | | Accumulated Surplus | Asset Revaluation Reserve | TOTAL EQUITY |
|---|---------|------------------------|---------------------------------|-------------------|
| 2023 | Notes | \$ | \$ | \$ |
| Balance at end of previous reporting period | | 12,938,939 | 8,681,973 | 21,620,912 |
| Restated opening balance | | 12,938,939 | 8,681,973 | 21,620,912 |
| Net Surplus / (Deficit) for Year | | (377,737) | - | (377,737) |
| Other Comprehensive Income | | | | |
| Impairment (expense) / recoupments offset to asset revaluation reserve | 1(m), 9 | | (17,000) | (17,000) |
| Balance at end of period | | 12,561,202 | 8,664,973 | 21,226,175 |
| 2022 | | | | |
| Balance at end of previous reporting period | | 13,189,757 | 8,681,973 | 21,871,730 |
| Restated opening balance | | 13,189,757 | 8,681,973 | 21,871,730 |
| Net Surplus / (Deficit) for Year | | (250,818) | - | (250,818) |
| Other Comprehensive Income | | | | |
| Gain on revaluation of infrastructure, property, plant & equipment | | - | - | - |
| Balance at end of period | | 12,938,939 | 8,681,973 | 21,620,912 |

This Statement is to be read in conjunction with the attached Notes

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF CASHFLOWS for the year ended 30 June 2023

| | | 2023 | 2022 |
|---|-------|-----------------|-----------|
| | Notes | \$ | \$ |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Receipts | | 267,915 | 282,547 |
| Interest Receipts | | 1,323 | 1,073 |
| Payments | | (290,843) | (237,090) |
| Interest Expense | | (13,301) | - |
| Net Cash provided by (or used in) Operating Activities | 8 | (34,907) | 46,530 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Payments | | | |
| Expenditure on renewal/replacement of assets | | - | (591,879) |
| Net Cash provided by (or used in) Investing Activities | | - | (591,879) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| Receipts | | | |
| Proceeds from borrowings | | - | 502,136 |
| Payments | | | |
| Repayments of borrowings | | (61,726) | - |
| Net Cash provided by (or used in) Financing Activities | | (61,726) | 502,136 |
| Net Increase (Decrease) in cash held | | (96,633) | (43,214) |
| Cash & cash equivalents at beginning of period | | 126,130 | 169,344 |
| Cash & cash equivalents at end of period | 8 | 29,496 | 126,130 |

This Statement is to be read in conjunction with the attached Notes

**Gawler River Floodplain Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2023**

Note 1 - Statement of Significant Accounting Policies

a) The Local Government Reporting Entity

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Gawler River Floodplain Management Authority is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, Town of Gawler, Light Regional Council, Adelaide Plains Council and The City of Playford.

All funds received and expended by the Authority have been included in the financial statements forming part of this financial report.

b) Basis of Accounting

This financial report has been prepared on an accrual basis and is based on historical costs and does not take into account changing money values, or except where specifically stated, current valuation of non-current assets.

c) Employees

The Authority has no employees.

d) Cash

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis, net of outstanding bank overdraft.

e) Infrastructure

The Bruce Eastick North Para Flood Mitigation Dam was constructed in 2007. The valuation includes all materials, contractor's costs plus costs incidental to the acquisition, including engineering design and supervision fees and all other costs incurred.

f) Land

Land includes the land on which the dam is constructed, rights of way access to the land and 'right to flood' easements over the land upstream from the dam that will be inundated by dam waters for short periods of time during a flood event. Additional Land surrounding the dam was purchased in 2017/18 and was revalued by Town and Country Valuers, Property and Management Consultants as at 30 June 2023 for part lot 750 Kemp Road Kingsford.

g) Revaluation

The Board sought an independent valuation to be applied as at 30th June 2019, of the Bruce Eastick North Para Flood Mitigation Dam. The Board recognises that the dam is a unique infrastructure. The Board sought the advice of Entura (Hydro Tasmania), who provided a replacement cost valuation based on the actual construction contract costs, including some 'owner's costs' which would be incurred in the event of a replacement being necessary. In accordance with Accounting Standard (AASB)13 Fair Value Measurement, the valuation was undertaken as at 30 June 2019 and recorded as a level 3 restricted asset valuation. The next Valuation is scheduled to be undertaken in 2023/2024.

**Gawler River Floodplain Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2023**

Fair value level 3 valuations of buildings, infrastructure and other assets – There is no known market for these assets and they are valued at depreciated current replacement cost. The method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by the Authority.

The method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

h) Depreciation

The depreciation period for the Bruce Eastick North Para Flood Mitigation Dam is based on a straight line depreciation method with an expected useful life of 80 years.

The depreciation period for the Access Road is based on a straight line depreciation method with an expected useful life of 15 years.

i) Revenue

The Authority recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Authority expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the authority to acquire or construct a recognisable non-financial asset that is to be controlled by the authority. In this case, the authority recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

Revenue from the Subscriptions is recognised upon the delivery of the service to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Revenue is stated net of the amount of goods and services tax (GST).

j) Superannuation

The Authority contributed the statutory 10.5% SCG to the nominated superannuation fund of the Executive Officer.

**Gawler River Floodplain Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2023**

k) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest rate method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables"

l) Economic Dependence

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 in August 2002, by a Charter that was amended and published in The South Australian Government Gazette on 27th February 2020 at page 474.

The Gawler River Floodplain Management Authority (GRFMA) is dependent upon subscriptions levied on the Constituent Councils in accordance with Clause 10.2 of the Charter to fund the construction, operation and maintenance of flood mitigation infrastructure of the Authority which it owns and manages.

m) Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

The impairment has occurred due to the revaluation of Land in 2023.

Gawler River Floodplain Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 2 - Schedule of Constituent Council's Interest in Net Assets as at 30th June 2023

Prepared to meet the requirements of Clause 15.5 of the Charter

"The 'Schedule of Constituent Councils' Interests in Net Assets' will reflect the proportionate contribution each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions. The Schedule when updated by the Board at the end of each financial year will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year."

For the purposes of this Clause all subscriptions by Constituent Councils have been included.

Calculation of Net Equity

Assets

| | |
|-----------------------|----------------------|
| Investments / Debtors | \$ 120,621 |
| Infrastructure | \$ 21,153,695 |
| Land | <u>\$ 460,000</u> |
| | \$ 22,734,317 |

Less Liabilities

| | |
|------------------------------|----------------------|
| Accounts Payable / Creditors | \$ 67,732 |
| Borrowings | <u>\$ 440,409</u> |
| NET EQUITY | \$ 21,226,175 |

Allocation of Councils Interest in Net Assets

| Constituent Councils | Accumulated Subscriptions for Operations to 30 June 2023 \$ | Accumulated Subscriptions for Maintenance to 30 June 2023 \$ | Accumulated Subscriptions for Scheme Works to 30 June 2023 \$ | All Subscriptions to 30 June 2022 \$ | Percentage of Contributions to the Total | Council's Interests in Net Assets \$ |
|-------------------------|--|---|--|---|--|---|
| Adelaide Hills Council | 228,944 | 6,352 | 74,109 | 309,405 | 5.14% | 1,091,717 |
| The Barossa Council | 228,944 | 31,813 | 371,133 | 631,890 | 10.50% | 2,229,587 |
| Town of Gawler | 228,944 | 63,586 | 741,174 | 1,033,704 | 17.18% | 3,647,364 |
| Light Regional Council | 228,944 | 31,813 | 371,133 | 631,890 | 10.50% | 2,229,587 |
| Adelaide Plains Council | 228,944 | 106,079 | 1,235,283 | 1,570,306 | 26.10% | 5,540,733 |
| City of Playford | 228,944 | 127,254 | 1,482,344 | 1,838,542 | 30.58% | 6,487,187 |
| | 1,373,664 | 366,897 | 4,275,176 | 6,015,737 | 100% | 21,226,175 |

Schedule of Constituent Councils' Interests in Net Assets' as at the 30th June 2023 adopted by the Board in accordance with Clause 15.5 of the Charter on 17 August 2023.

Gawler River Floodplain Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 3 - Functions / Activities of the Authority

- a) Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note b.
- b) The activities of the Authority are categorised into the following function / activities:

Administration: The operations of the Authority and its Board

Other Environment: Flood Mitigation

- c) Functions of the Gawler River Floodplain Management Authority
(excluding depreciation and impairment)

| | Year | Revenue | | Expenses | | Surplus (deficit) |
|------------------|------|--------------|-------------|------------------|-------------------|----------------------|
| | | Grants \$ | Other \$ | Total Revenue | Expenses Total | |
| Administration | 2023 | - | 166,498 | \$166,498 | \$157,078 | \$ 9,420 |
| | 2022 | - | 177,284 | \$177,284 | \$88,260 | \$89,024 |
| Other | 2023 | - | 95,201 | \$ 95,201 | \$153,798 | (\$58,596) |
| Environment: | | | | | | |
| Flood Mitigation | 2022 | 70,518 | 85,204 | 155,722 | \$173,267 | (\$17,545) |
| | 2023 | - | 261,699 | 261,699 | \$310,876 | (\$49,177) |
| Total | 2022 | 70,518 | 262,488 | 333,006 | \$261,527 | \$71,479 |

Note 4 - Subscriptions

The following subscriptions were levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for the year:

| | Maintenance | | Operations | | TOTALS | |
|-------------------------|---------------|------------|----------------|------------|----------------|------------|
| | 2023 \$ | 2022 \$ | 2023 \$ | 2022 \$ | 2023 \$ | 2022 \$ |
| Constituent Council | | | | | | |
| Adelaide Hills Council | 1,647 | 1,474 | 27,520 | 29,342 | 29,167 | 30,816 |
| The Barossa Council | 8,254 | 7,388 | 27,520 | 29,342 | 35,774 | 36,730 |
| Town of Gawler | 16,508 | 14,774 | 27,520 | 29,342 | 44,028 | 44,116 |
| Light Regional Council | 8,254 | 7,388 | 27,520 | 29,342 | 35,774 | 36,730 |
| Adelaide Plains Council | 27,513 | 24,624 | 27,520 | 29,342 | 55,033 | 53,966 |
| City of Playford | 33,025 | 29,556 | 27,520 | 29,342 | 60,545 | 58,898 |
| TOTAL | 95,201 | 85,204 | 165,120 | 176,052 | 260,321 | 261,256 |

Gawler River Floodplain Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 5- Contractual Services

| | 2023 \$ | 2022 \$ |
|-------------------------|------------|------------|
| Chairperson Honorarium | 12,100 | 8,100 |
| Executive Officer | 103,214 | 56,826 |
| Audit Committee | 2,600 | 2,600 |
| Audit Fees | 5,346 | 5,188 |
| Legal Fees | 6,069 | 2,000 |
| Consultancies | 116,750 | 151,857 |
| Maintenance Contractors | 0 | 9,849 |
| Asset Valuations | 3,217 | 0 |
| Totals | 249,296 | 236,420 |

Note 6 - Comparison of Budget and Actual Results (excluding depreciation)

| | 2023 | | 2022 | |
|---|--------------|--------------|--------------|--------------|
| | Budget \$ | Actual \$ | Budget \$ | Actual \$ |
| Revenue | | | | |
| Administration | 166,430 | 166,498 | 176,652 | 177,284 |
| Other Environment: Flood Mitigation | 95,200 | 95,201 | 85,200 | 85,204 |
| State Grant | 0 | 0 | 70,518 | 70,518 |
| Total Revenue | 261,630 | 261,699 | 332,370 | 333,006 |
| Expenditure | | | | |
| Administration | 153,620 | 157,079 | 94,152 | 88,260 |
| Other Environment: Flood Mitigation | 14,700 | 6,021 | 15,200 | 10,035 |
| Maintenance | 198,000 | 147,775 | 168,995 | 163,232 |
| Other Environment: Flood Mitigation Capital | 0 | 0 | 635,000 | 591,879 |
| Total Expenditure | 366,320 | 310,875 | 913,347 | 853,406 |
| Surplus (deficit) | (104,690) | (49,176) | (580,977) | (520,400) |

Note 7 - Expenditure Commitment

An agreement had been entered into with David Hitchcock to provide Executive Officer and Supervision of Consultants services to 31 December 2023. The Gawler River Flood Management Authority (GRFMA) under mutual agreement with David Hitchcock has agreed to void the current GRFMA Executive Officer Service Agreement (Contract: 1/22) at the end of the day on the 30 June 2023. On 28/06/2023 the GRFMA engaged LUVROK Pty Ltd to undertake Executive Officer Services, in accordance with the agreed contract for service, for the term 1 July 2023 to 31 December 2025.

Mr David Hitchcock is identified as the key person providing the services pursuant to agreed terms.

Gawler River Floodplain Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 8 - Reconciliation Statement of Cash Flows

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

| | 2023 | 2022 |
|----------------------------------|---------------|----------------|
| | \$ | \$ |
| Total cash & equivalent assets | <u>29,496</u> | <u>126,130</u> |
| Balances per Cash Flow Statement | <u>29,496</u> | <u>126,130</u> |

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

| | | |
|---|-----------------|----------------|
| Net Surplus (Deficit) | (377,737) | (250,818) |
| Non-cash items in Income Statement | | |
| Depreciation, amortisation & impairment | <u>328,561</u> | <u>322,298</u> |
| | (49,176) | 71,480 |
| Add (Less): Changes in Net Current Assets | | |
| Net (increase) decrease in receivables | 7,539 | (49,386) |
| Net increase (decrease) in trade & other payables | <u>6,729</u> | <u>24,436</u> |
| Net Cash provided by (or used in) operations | <u>(34,908)</u> | <u>46,530</u> |

Gawler River Floodplain Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 9 - Non-Current Assets Summary

| | Fair Value Level | 2023 | | | 2022 | | |
|-------------------------|------------------|------------------|------------|----------------|--------------------|------------------|-------------|
| | | At Fair Value \$ | At Cost \$ | Accum Dep'n \$ | Carrying Amount \$ | At Fair Value \$ | At Cost \$ |
| Land and easements | - | 460,000 | - | - | 460,000 | 477,000 | - |
| North Para Dam | 3 | 84,000 | - | (25,400) | 58,600 | 84,000 | - |
| Access Roads | 3 | 25,245,000 | 591,879 | (4,741,784) | 21,095,095 | 25,245,000 | 591,879 |
| North Para Dam | | | | | | | |
| Total | | 25,789,000 | 591,879 | (4,767,184) | 21,613,695 | 25,806,000 | 591,879 |
| Infrastructure and Land | | | | | | | |
| Comparatives | | 25,806,000 | 591,879 | (4,438,623) | 21,959,256 | 25,806,000 | - |
| | | | | | | | (4,116,325) |
| | | | | | | | 21,169,675 |

| | 2022 Carrying Amount \$ | Carrying Amount Movements During the Year | | | | | | 2023 Carrying Amount \$ |
|---|-------------------------|---|-------------|-----------|--------------|------------|-----------|-------------------------|
| | | Additions | | Disposals | Depreciation | Impairment | Transfers | Net Valuation |
| | | New Upgrade \$ | Renewals \$ | | | | | |
| Land and easements | 477,000 | - | - | - | - | (17,000) | - | 460,000 |
| Access Roads | 64,200 | - | - | - | (5,600) | - | - | 58,600 |
| Infrastructure - North Para Dam | 21,418,056 | - | - | - | (322,961) | - | - | 21,095,095 |
| Total Infrastructure, Property, Plant & Equipment | 21,959,256 | - | - | - | (328,561) | (17,000) | - | 21,613,695 |
| Comparatives | 21,169,675 | - | 591,879 | - | (322,298) | - | - | 21,959,256 |

Gawler River Floodplain Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 10 - Financial Instruments

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

| | |
|--|---|
| Bank, Deposits at Call, Short Term Deposits | <p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 1.05% and 4.30% (2022: 0.20% and 1.05%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p> |
| Receivables - Fees & other charges | <p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although the authority is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Authorities boundaries.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p> |
| Liabilities - Creditors and Accruals | <p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p> |
| Liabilities – Interest Bearing Borrowings | <p>Accounting Policy: initially recognised at fair value and subsequently amortised cost, interest is charged as an expense using the effective interest rate.</p> <p>Terms & conditions: secured over future revenues, borrowings are repayable; interest is charged at fixed or variable rates between 2.8% and 6.05% (2022: 2.80%).</p> <p>Carrying amount: approximates fair value.</p> |

Liquidity Analysis

| 2023 | Due < 1 year | Due > 1 year ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|-------------------------------------|------------------------|----------------------------------|-------------------------|-------------------------------------|------------------------|
| <u>Financial Assets</u> | \$ | \$ | \$ | \$ | \$ |
| Cash & Equivalents | 29,496 | - | - | 29,496 | 29,496 |
| Receivables | 91,125 | - | - | 91,125 | 91,125 |
| Total | 120,621 | - | - | 120,621 | 120,621 |
| <u>Financial Liabilities</u> | | | | | |
| Payables | 67,733 | - | - | 67,733 | 67,733 |
| Borrowings | 96,645 | 344,229 | 97,113 | 537,987 | 440,409 |
| Total | 164,377 | 344,229 | 97,113 | 605,719 | 508,142 |

Gawler River Floodplain Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

| 2022 | Due < 1 year | Due > 1 year ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|-------------------------------------|------------------------|--|-----------------------------|---|----------------------------|
| <u>Financial Assets</u> | \$ | \$ | \$ | \$ | \$ |
| Cash & Equivalents | 126,130 | - | - | 126,130 | 126,130 |
| Receivables | 98,664 | - | - | 98,664 | 98,664 |
| Total | 224,794 | - | - | 224,794 | 224,794 |
| <u>Financial Liabilities</u> | | | | | |
| Payables | 59,003 | - | - | 59,003 | 59,003 |
| Borrowings | 70,000 | 287,788 | 305,058 | 662,846 | 502,136 |
| Total | 129,003 | 287,788 | 305,058 | 721,849 | 561,139 |

The following interest rates were applicable to the Authority's Borrowings at balance date:

| | 2023 | | 2022 |
|-------------------------|--------------------------------------|----------------------------------|--------------------------------------|
| | Weighted Av Interest Rate | Carrying Value \$ | Weighted Av Interest Rate |
| Variable Interest Rates | 6.05% | 440,409 | 2.8% |
| | | 440,409 | 502,136 |

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any impairment. All Authority investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Exposure in relation to individual classes of receivables is concentrated within the Authorities boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Authority has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Gawler River Floodplain Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 11 Uniform Presentation of Financial Statements

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a simplified Uniform Presentation Framework basis.

All Local Government Councils and Authorities have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Authorities finances.

| GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY | | | |
|---|----------------|------------------|------------------|
| UNIFORM PRESENTATION OF FINANCIAL STATEMENTS | | | |
| for the year ended 30 June 2023 | | | |
| | | 2023 | 2022 |
| | | \$ | \$ |
| Income | | 261,699 | 333,006 |
| Expenses | | (639,436) | (583,824) |
| Operating Surplus / (Deficit) | | (377,737) | (250,818) |
| Less Net Outlays in Existing Assets | | | |
| Capital Expenditure on renewal and replacement of Existing Assets | - | | (591,879) |
| Add back Depreciation Amortisation and Impairment | 328,561 | | 322,298 |
| Proceeds from Sale of Replaced Assets | - | | - |
| | | 328,561 | (269,581) |
| Less Net Outlays on New and Upgraded Assets | | | |
| Capital Expenditure on New and Upgraded Assets | - | | - |
| Amounts received specifically for New and Upgraded Assets | - | | - |
| Proceeds from Sale of Surplus Assets | - | | - |
| | | - | - |
| Net Lending / (Borrowing) for Financial Year | | (49,176) | (520,399) |

Note 12 – Contingencies & Assets & Liabilities not recognised in the Balance Sheet

There are no contingencies, asset or liabilities not recognised in the financial statements for the year ended 30 June 2023

**Gawler River Floodplain Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2023**

Note 13 - Events Occurring After Reporting Date

There were no events subsequent to 30 June 2023 that need to be disclosed in the financial statements.

Note 14 - Related Parties Disclosures

Key Management Personnel

The Key Management Personnel of the Gawler River Floodplain Management Authority (GRFMA) include the Chairman, Board Members, Deputy Board Members and Executive Officer. In all Key Management Personnel were paid the following total compensation:

| | 2023 \$ | 2022 \$ |
|--|-------------------|-------------------|
| Salaries, allowances & Other Short Term Benefits | | |
| Executive Officer | 103,214 | 56,826 |
| Chairperson | 12,100 | 8,300 |
| TOTAL | 115,314 | 65,126 |

| | Amounts received from Related Party during the financial year | Amounts received from Related Party during the financial year |
|-------------------------|--|--|
| | 2023 \$ | 2022 \$ |
| Adelaide Hills Council | 16,042 | 32,076 |
| The Barossa Council | 39,351 | 36,730 |
| Town of Gawler | 24,215 | 44,116 |
| Light Regional Council | 39,351 | 36,730 |
| Adelaide Plains Council | 60,536 | 53,966 |
| City of Playford | 66,600 | 58,898 |
| TOTAL | 246,095 | 262,516 |

The Authority has been established for the following purposes:

1. To co-ordinate the construction, operation and maintenance of flood mitigation infrastructure for the Gawler River. This purpose is the core business of the Authority;
2. To raise finance for the purpose of developing, managing and operating and maintaining works approved by the board;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation for the Gawler River;
4. Upon application of one or more Constituent Councils pursuant to clause 12.4:
 1. to coordinate the construction, maintenance and promotion and enhancement of the Gawler River and areas adjacent to the Gawler River as recreational open space for the adjacent communities; and
 2. to enter into agreements with one or more of the Constituent Councils for the purpose of managing and developing the Gawler River.

