

NOTICE OF COUNCIL MEETING

Pursuant to the provisions of section 84 (1) of the
Local Government Act 1999

The Ordinary Meeting of the



will be held in

**Council Chamber
Redbanks Road
Mallala**

on

Monday 24 April 2023 at 4.30pm

A handwritten signature in black ink, appearing to be "James Miller", is positioned above the printed name and title.

James Miller
CHIEF EXECUTIVE OFFICER

INDEX

Page
Number

1	ACKNOWLEDGEMENT OF COUNTRY.....	5
2	ATTENDANCE RECORD.....	5
3	CONFIRMATION OF COUNCIL MEETING MINUTES	6
3.1	Confirmation of Minutes - Ordinary Council Meeting held 27 March 2023	7
4	BUSINESS ARISING.....	19
5	DECLARATION OF MEMBERS' INTEREST	19
6	ADJOURNED BUSINESS	19
	Nil	
7	MAYOR'S REPORT	20
7.1	Mayor's Report - April 2023	20
8	REQUESTED DOCUMENTS/CORRESPONDENCE TO BE TABLED	22
9	DEPUTATIONS	22
	Nil	
10	PRESENTATIONS/BRIEFINGS	22
	Nil	
11	PETITIONS	22
	Nil	
12	COMMITTEE MEETING MINUTES	23
12.1	Minutes of the Audit Committee Meeting held 3 April 2023	23
12.2	Minutes of the Adelaide Plains Council Historical Committee Meeting held 4 April 2023	33
13	SUBSIDIARY MEETINGS.....	39
13.1	Gawler River Floodplain Management Authority - Special Board Meeting held 16 March 2023.....	39
14	REPORTS FOR DECISION.....	46
14.1	Council Members Behavioural Support Policy	46
14.2	Review of Delegations - Expiation of Offences Act 1996 and Planning, Development and Infrastructure Act 2016	69
14.3	Legatus Group Strategic Plan 2023-2027, Annual Business Plan and Budget 2023-2024 and Long Term Financial Plan.....	216
14.4	Thompson Beach Vehicle Access – Public Consultation.....	322
14.5	Dog Registration Fees 2023/2024	341
14.6	Two Wells Oval Master Plan Brief	349
14.7	Updated Adelaide Plains Growth Strategy	377

15	REPORTS FOR INFORMATION	510
15.1	Council Resolutions - Status Report	510
15.2	Capital Works and Operating Program Monthly Update - April 2023	521
15.3	Projects Expected to be Carry Over to 2023/2024 Financial Year	528
15.4	Library and Community Services Report - January to March 2023.....	532
16	QUESTIONS ON NOTICE	542
	Nil	
17	QUESTIONS WITHOUT NOTICE	542
18	MOTIONS ON NOTICE	543
18.1	Notice of Motion - Councillor Panella - Traffic Safety Concerns Two Wells	543
18.2	Notice of Motion - Mayor Mark Wasley - Increase in General Waste Bins for Campgrounds.....	544
19	MOTIONS WITHOUT NOTICE.....	545
20	URGENT BUSINESS.....	545
21	CONFIDENTIAL ITEMS	546
21.1	Trans-Tasman Energy Group Claim - Update	548
22	CLOSURE	551

1 ACKNOWLEDGEMENT OF COUNTRY

Council acknowledges that we meet on the traditional country of the Kurna people of the Adelaide Plains and pays respect to elders past, present and emerging. We recognise and respect their cultural heritage, beliefs and relationship with the land and we acknowledge that they are of continuing importance to the Kurna people living today.

2 ATTENDANCE RECORD

3 CONFIRMATION OF COUNCIL MEETING MINUTES

3.1 Confirmation of Minutes - Ordinary Council Meeting - 27 March 2023

RECOMMENDATION

“that the minutes of the Ordinary Council Meeting held on 27 March 2023 (MB Folios 17764 to 17775 inclusive) be accepted as read and confirmed.”

MINUTES

of the

Ordinary Council Meeting



Held, pursuant to the provisions of the
Local Government Act 1999, in the

**Council Chamber
Redbanks Road
Mallala**

on

Monday 27 March 2023 at 4.30pm

The Mayor formally declared the meeting open at 4.30pm.

1 ACKNOWLEDGEMENT OF COUNTRY

Council acknowledges that we meet on the traditional country of the Kurna people of the Adelaide Plains and pays respect to elders past, present and emerging. We recognise and respect their cultural heritage, beliefs and relationship with the land and we acknowledge that they are of continuing importance to the Kurna people living today.

2 ATTENDANCE RECORD

Present:

Mayor Mark Wasley
 Councillor Alana Bombardieri
 Councillor Kay Boon
 Councillor Dante Mazzeo
 Councillor Margherita Panella (from 4.31pm)
 Councillor David Paton
 Councillor Eddie Stubing

Staff in Attendance:

Acting Chief Executive Officer
 Director Finance
 Director Growth and Investment
 Director Infrastructure and Environment
 Group Manager – Development and Community
 Governance Administration Officer/Minute Taker
 Senior Information Technology Officer

Ms Sheree Schenk
 Mr Rajith Udugampola
 Mr Darren Starr
 Mr Thomas Jones
 Mr Michael Ravno
 Ms Stacie Shrubsole
 Mr Thomas Harris-Howson

Apologies:

Councillor Terry-Anne Keen
 Councillor John Lush
 Councillor Marcus Strudwicke

Invited Guests:

Director, JAC Comrie Pty Ltd (*for item 10.1*)
 Consultant, Holmes Dyer (*for item 14.1*)

Mr John Comrie
 Ms Natasha Holmes

Councillor Panella joined the meeting at 4.31pm.

3 MINUTES

3.1 CONFIRMATION OF MINUTES – ORDINARY COUNCIL MEETING – 27 FEBRUARY 2023

RESOLUTION 2023/066

Moved: Councillor Mazzeo

Seconded: Councillor Paton

“that the minutes of the Ordinary Council Meeting held on 27 February 2023 (MB Folios 17748 to 17763 inclusive) be accepted as read and confirmed.”

CARRIED

4 BUSINESS ARISING

Nil

5 DECLARATION OF MEMBERS’ INTEREST

Nil

6 ADJOURNED BUSINESS

Nil

7 MAYOR’S REPORT

7.1 MAYOR'S REPORT – MARCH 2023

RESOLUTION 2023/067

Moved: Councillor Boon

Seconded: Councillor Bombardieri

“that Council, having considered Item 7.1 – *Mayor’s Report – March 2023*, dated 27 March 2023, receives and notes the report.”

CARRIED

8 REQUESTED DOCUMENTS/CORRESPONDENCE TO BE TABLED

Nil

9 DEPUTATIONS

9.1 DEPUTATION – JEFF CLEAVER – PROPOSED MEDIAN STRIP TWO WELLS MAIN STREET

Mr Jeff Cleaver gave a five (5) minute deputation in relation to petitions to prevent the Adelaide Plains Council from installing a median strip within the Two Wells Main Street, being Old Port Wakefield Road, Two Wells. Mr Cleaver provided Council with a copy of the petition coordinated.

9.2 DEPUTATION – STEVEN BURGESS – PROPOSED MEDIAN STRIP OLD PORT WAKEFIELD ROAD TWO WELLS

Mr Steven Burgess gave a four (4) minute deputation in relation to the proposed median strip on Old Port Wakefield Road, Two Wells and the public consultation process undertaken by Council in relation to the Two Wells Mainstreet Lighting.

10 PRESENTATIONS/BRIEFINGS

10.1 PRESENTATION – MR JOHN COMRIE, DIRECTOR JAC COMRIE PTY LTD – ESSENTIAL SERVICES COMMISSION OF SOUTH AUSTRALIA ADVICE AND OVERVIEW OF FINDINGS

Mr John Comrie, Director JAC Comrie Pty Ltd, gave a 18-minute presentation, including taking questions of Council Members, in relation to the recently undertaken ESCOSA review, including advice and recommendations.

11 PETITIONS

Nil

12 COMMITTEE MEETING MINUTES

12.1 MINUTES OF THE ADELAIDE PLAINS COUNCIL HISTORICAL COMMITTEE MEETING HELD 7 MARCH 2023

RESOLUTION 2023/068

Moved: Councillor Boon

Seconded: Councillor Mazzeo

“that Council receives and notes the minutes of the Minutes of the Adelaide Plains Council Historical Committee Meeting held 7 March 2023 as presented at Attachment 1 to this Report.”

CARRIED UNANIMOUSLY

12.2 MINUTES OF THE INFRASTRUCTURE AND ENVIRONMENT COMMITTEE MEETING HELD 16 MARCH 2023

RESOLUTION 2023/069

Moved: Councillor Boon

Seconded: Councillor Mazzeo

“that Council receives and notes the Minutes of the Infrastructure and Environment Committee Meeting held 16 March 2023 as presented at Attachment 1 to this Report.”

CARRIED UNANIMOUSLY

RESOLUTION 2023/070

Moved: Councillor Panella

Seconded: Councillor Bombardieri

“that Council endorses resolution 2023/002 of the Infrastructure and Environment Committee and in doing so notes the Public Consultation submissions as presented within the report.”

CARRIED UNANIMOUSLY

RESOLUTION 2023/071

Moved: Councillor Paton

Seconded: Councillor Panella

“that Council, having considered resolution 2023/003 of the Infrastructure and Environment Committee:

- 1. Approves lighting column Option A, Heritage Straight Outreach with the provision of support arms for the placement of banners at side of street locations.**
- 2. Accepts the formal offer from Power Line Environment Committee (PLEC) for Stage 1A to Undergrounding of Power Lines at Old Port Wakefield Road, Two Wells presented as Attachment 2 to this report.**
- 3. Reallocates the Two Wells Main Street – Eastern End Car Parking funds (currently in the 2022-2023 Annual Business Plan and Budget for the amount of \$300,000) towards Stage 1A, noting the benefits that may also be derived in pausing this project to allow for the Two Wells Oval Precinct masterplan to firstly be completed; and**
- 4. Acknowledges that an allocation of \$750,902 will be incorporated in the Q2 budget revision in the 2022/2023 Financial year.”**

CARRIED UNANIMOUSLY

RESOLUTION 2023/072**Moved: Councillor Paton****Seconded: Councillor Panella**

“that Council endorses resolution 2023/004 of the Infrastructure and Environment Committee and in doing so adopts the draft 2023-2027, 4 Year Capital Renewal Program as presented at Attachment 3 to the Report.”

CARRIED UNANIMOUSLY**RESOLUTION 2023/073****Moved: Councillor Mazzeo****Seconded: Councillor Boon**

“that Council endorses resolution 2023/005 of the Infrastructure and Environment Committee and in doing so instructs the Chief Executive Officer to:

- 1. Undertake public consultation in relation to a proposed green waste collection service for the coastal communities of Middle Beach, Thompson Beach, Webb Beach and Parham in accordance Council’s Public Consultation Policy; and**
- 2. Bring a report back to the Infrastructure and Environment Committee on the outcome of the public consultation process.”**

CARRIED UNANIMOUSLY**RESOLUTION 2023/074****Moved: Councillor Boon****Seconded: Councillor Stubing**

“that Council endorses resolution 2023/006 of the Infrastructure and Environment Committee and in doing so:

- 1. Acknowledges the revised operation cost and that the cost savings identified within this report have been implemented; and**
- 2. In acknowledging 1 above, considers the full cost recovery principles in setting 2023/2024 Mallala CWMS annual service charge using the revised operation cost presented as Attachment 4 to this report.”**

CARRIED UNANIMOUSLY

RESOLUTION 2023/075**Moved: Councillor Boon****Seconded: Councillor Paton**

“that Council endorses resolution 2023/007 of the Infrastructure and Environment Committee and in doing so:

- 1. Endorses the direction of the draft master plan documentation presented as Attachment 5 to this report.**
- 2. Instructs the Chief Executive Officer to progress the draft master plan; and**
- 3. Acknowledges that an allocation of \$15,000 will be incorporated as a part of the 2023/2024 draft budget.”**

CARRIED**13 SUBSIDIARY MEETINGS**

Nil

14 REPORTS FOR DECISION

Councillor Mazzeo left the meeting at 5.40pm.

14.1 COMMUNITY AND CIVIC HUB INVESTIGATION – UPDATE

Natasha Holmes, Consultant from Holmes Dyer, provided Council Members with a briefing in relation to the Community and Civic Hub Investigation including outlining a summary of the ‘Communication and Engagement Plan’.

Councillor Mazzeo returned to the meeting at 5.42pm.

RESOLUTION 2023/076**Moved: Councillor Paton****Seconded: Councillor Bombardieri**

“that Council, having considered Item 14.1 – *Community and Civic Hub Investigation – Update*, dated 27 March 2023, receives and notes the report and in doing so acknowledges the following sessions recently facilitated by Holmes Dyer as part of ‘Phase 1’ of the Community and Civic Hub Investigation:

- Presentation to Elected Members (as part of report to Council) – 19 December 2022;**
- Elected Member Study Tour/Site Visits – 23 January 2023; and**
- Staff and Elected Member Vision Workshops – 28 February 2023.”**

CARRIED UNANIMOUSLY

RESOLUTION 2023/077**Moved: Councillor Boon****Seconded: Councillor Stubing**

“that Council, having considered Item 14.1 – *Community and Civic Hub Investigation - Update*, dated 27 March 2023, endorses the ‘Communication and Engagement Plan – Summary’ prepared by Holmes Dyer (Attachment 1) and in doing so instructs the Chief Executive Officer to continue to advance the Community and Civic Hub Investigation by:

- 1. Making the necessary arrangements to facilitate community ‘drop-in sessions’ for the purposes of obtaining information and feedback from the community that will inform the Community and Civic Hub Investigation, as outlined in the ‘Communication and Engagement Plan – Summary’; and**
- 2. Directly contacting all local community groups, organisations/businesses Council has on file to inform them of, and encourage their participation in, the abovementioned drop-in sessions.”**

CARRIED UNANIMOUSLY**14.2 AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION – NATIONAL GENERAL ASSEMBLY 2023 – MAYOR AND CHIEF EXECUTIVE OFFICER ATTENDANCE****RESOLUTION 2023/078****Moved: Councillor Stubing****Seconded: Councillor Paton**

“that Council, having considered Item 14.2 – *Australian Local Government Association - National General Assembly 2023 – Mayor and Chief Executive Officer Attendance*, dated 27 March 2023, receives and notes the report and in doing so endorses the attendance of Council’s Mayor and Chief Executive Officer at the National General Assembly to be held in Canberra from 13-16 June 2023.”

CARRIED UNANIMOUSLY**14.3 COUNCIL MEMBERS' ALLOWANCES AND BENEFITS POLICY****RESOLUTION 2023/079****Moved: Councillor Panella****Seconded: Councillor Paton**

“that Council, having considered Item 14.3 – *Council Members' Allowances and Benefits Policy*, dated 27 March 2023, receives and notes the report and in doing so adopts the *Council Members' Allowances and Benefits Policy* as presented at Attachment 1 to this Report.”

CARRIED UNANIMOUSLY

14.4 MID-YEAR BUDGET REVIEW 2022/2023

RESOLUTION 2023/080

Moved: Councillor Panella

Seconded: Councillor Boon

“that Council, having considered Item 14.4 – *Mid-Year Budget Review 2022/2023*, dated 27 March 2023, receives and notes the report and in doing so:

1. Receives and note the project progress reports contained in Attachment 1 and 2 to this Report; and
2. Pursuant to Regulation 9 (1)(a) of the Local Government (Financial Management) Regulations 2011, adopts the revised 2022/2023 Budgeted Financial Statements and revised financial indicators as contained within Attachment 3 that has been updated following the Mid-Year Budget Review changes identified in Table 1 and Table 2 of this report.”

CARRIED UNANIMOUSLY

14.5 EQUINE STRATEGY CONSULTATION OUTCOMES

RESOLUTION 2023/081

Moved: Councillor Boon

Seconded: Councillor Bombardieri

“that Council, having considered Item 14.5 – *Equine Strategy Consultation Outcomes*, dated 27 March 2023, receives and notes the report and in doing so:

1. Notes the submissions received in consultation, as presented in Attachment 1 to this Report;
2. Endorses the proposed refinements to the Draft Equine Strategy and Background Paper as contained in the Response to Submissions within the Equine Strategy Consultation Report presented in Attachment 2 to this report;
3. Notes the amended Equine Strategy and Background Paper will be brought forward for Council adoption.”

CARRIED UNANIMOUSLY

14.6 PARHAM FLOAT PARKING COMMUNITY CONSULTATION OUTCOMES

RESOLUTION 2023/082

Moved: Councillor Boon

Seconded: Councillor Stubing

“that Council, having considered Item 14.6 – *Parham Float Parking Community Consultation Outcomes*, dated 27 March 2023, receives and notes the report and in doing so:

1. Notes the Consultation Report – Parham Float Park and Related Matters – 2022, as presented in Attachment 1 to this Report;
2. Notes the written submissions received in consultation, as presented in Attachment 2 to this Report and endorses in principle progressing a preferred permanent horse float parking site as presented in Attachment 3 to this Report being the corner of The Esplanade and Main Street, Parham;
3. Regarding the preferred horse float parking site at paragraph 2 above, instructs the Chief Executive Officer to progress the preferred site, including further investigations, design work and any necessary consultation in accordance with Council’s Public Consultation Policy;
4. Notes the draft Rider Information Sheet 2023, as presented in Attachment 4 to this Report will be finalised and communicated to horse riders and clubs; and
5. Notes that horse club visits by more than six horse floats will be managed as events using the permit system under the *Local Government Act 1999*.”

CARRIED UNANIMOUSLY

14.7 SHORT TERM STAFF ACCOMMODATION

RESOLUTION 2023/083

Moved: Councillor Boon

Seconded: Councillor Panella

“that Council, having considered Item 14.7 – *Short Term Staff Accommodation*, dated 27 March 2023, receives and notes the report and in doing so:-

1. Determines not to proceed with the conversion of 65 Old Port Wakefield Road, Two Wells (former Two Wells RSL building) to provide short term staff accommodation; and
2. Instructs the Chief Executive Officer to continue to progress the Short-Term Staff Accommodation Project, through further costings of the purchase and location of a transportable building within the existing Two Wells Service Centre Car Park.”

CARRIED UNANIMOUSLY

15 REPORTS FOR INFORMATION**15.1 COUNCIL RESOLUTIONS – STATUS REPORT****RESOLUTION 2023/084**

Moved: Councillor Boon

Seconded: Councillor Mazzeo

“that Council, having considered Item 15.1 – *Council Resolutions – Status Report*, dated 27 March 2023, receives and notes the report.”

CARRIED UNANIMOUSLY

15.2 CAPITAL WORKS AND OPERATING PROGRAM MONTHLY UPDATE – MARCH 2023**RESOLUTION 2023/085**

Moved: Councillor Panella

Seconded: Councillor Bombardieri

“that Council, having considered Item 15.2 – *Capital Works and Operating Program Monthly Update – March 2023*, dated 27 March 2023, receives and notes the report.”

CARRIED

15.3 LOCAL GOVERNMENT ADVICE – ESSENTIAL SERVICES COMMISSION OF SOUTH AUSTRALIA**RESOLUTION 2023/086**

Moved: Councillor Bombardieri

Seconded: Councillor Panella

Councillor Boon left the meeting at 6.39pm.

Councillor Boon returned to the meeting at 6.41pm.

“that Council, having considered Item 15.3 – *Local Government Advice – Essential Services Commission of South Australia*, dated 27 March 2023, receives and notes the report.”

CARRIED UNANIMOUSLY

16 QUESTIONS ON NOTICE

Nil

17 QUESTIONS WITHOUT NOTICE

Not recorded in Minutes in accordance with Regulation 9(5) of the *Local Government (Procedures at Meetings) Regulations 2013*.

18 MOTIONS ON NOTICE

Nil

19 MOTIONS WITHOUT NOTICE

Nil

20 URGENT BUSINESS

Nil

21 CONFIDENTIAL ITEMS

Nil

22 CLOSURE

There being no further business, the Mayor declared the meeting closed at 6.49pm.

Confirmed as a true record.

Mayor:.....

Date: ____/____/____

4 BUSINESS ARISING

5 DECLARATION OF MEMBERS' INTEREST

6 ADJOURNED BUSINESS

Nil

7 MAYOR'S REPORT

7.1 MAYOR'S REPORT - APRIL 2023

Record Number: D23/14683

Prepared for: Mayor Mark Wasley

Authoriser: Director Corporate Services

Reporting Period - Thursday 23 March 2023 to Wednesday 19 April 2023

Thursday 23 March 2023

State / Local Government Economic Partnership Forum – Civic Reception at the invitation of City of Adelaide Mayor, Dr Jane Lomax Smith

Friday 24 March 2023

State / Local Government Economic Partnership Forum, hosted by Minister for Local Government the Honourable Geoff Brock MP and the Honourable Peter Malinauskas MP, Premier of South Australia

Monday 27 March 2023

Meeting – Mayor and Acting Chief Executive Officer – Various Matters

Pre-Council Meeting – Mayor, Acting Chief Executive Officer and Executive Management Team

Ordinary Council Meeting

Thursday 30 March 2023

Meeting – Mayor and Acting Chief Executive Officer – Various Matters

Meeting with General Manager of 4Ways Fresh Producer – Regarding Hart Road, Lower Light

Meeting – Anna White – Regarding Community Groups within the Adelaide Plains Council Region

Friday 31 March 2023

Official Opening of the Dublin Chemist, with Member for Taylor, the Honourable Nick Champion MP

Mallala Community Arts Group “Choose Music” Dinner Show

Saturday 1 April 2023

Official Re-Opening of the Parham Campground

Monday 3 April 2023

Audit Committee Meeting

Thursday 13 April 2023

Meeting – Mayor and Acting Chief Executive Officer – Various Matters

Legatus Group Waste Management Advisory Committee Meeting

Local Government Association of SA Welcome Reception

Friday 14 April 2023

Local Government Association of SA Ordinary General Meeting and Annual Conference

Meeting of the Legatus Group Chief Executive Officer Performance Review Sub Committee

Monday 17 April 2023

Council Member Information Briefing – Budget Workshop

Tuesday 18 April 2023

Meeting – Mayor and Acting Chief Executive Officer – Various Matters

Wednesday 19 April 2023

Meeting – Mayor and Chief Executive Officer – Various Matters

RECOMMENDATION

“that Council, having considered Item 7.1 – *Mayor’s Report – April 2023*, dated 24 April 2023, receives and notes the report.”

8 REQUESTED DOCUMENTS/CORRESPONDENCE TO BE TABLED

9 DEPUTATIONS

Nil

10 PRESENTATIONS/BRIEFINGS

Nil

11 PETITIONS

Nil

12 COMMITTEE MEETING MINUTES

12.1 MINUTES OF THE AUDIT COMMITTEE MEETING HELD 3 APRIL 2023

Record Number: D23/15618

Author: Director Finance

Authoriser: Chief Executive Officer

Attachments:

1. Confidential Minutes - Audit Committee Meeting - 3 April 2023 [↓](#) 
2. Adelaide Plains Council's Draft Response to ESCOSA Advice [↓](#) 

OVERVIEW

The purpose of this report is for Council to consider the Audit Committee's recommendations, made at its meeting on 3 April 2023. A copy of the minutes of this meeting is presented as **Attachment 1** to this report.

A summary of the items for Council consideration is provided as follows:

- Item 6.1 - 2023/2024 Draft Annual Business Plan, Budget and Revised Long Term Financial Plan 2024-2033
- Item 6.2 - Local Government Advice – Essential Services Commission of South Australia
- Item 6.3 - Update on Audit Committee Annual Work Program 2022/2023

Click [Agenda](#) here to view the [Agenda](#) for the Audit Committee Meeting on 3 April 2023.

Note:

- Item 6.1 – 2023/2024 Draft Annual Business Plan, Budget and Revised Long Term Financial Plan 2024-2033 has been included as a separate decision report under Agenda item 14.1

RECOMMENDATION 1

“that Council receives and notes the minutes of the Minutes of the Audit Committee Meeting held 3 April 2023 as presented at Attachment 1 to this Report.”

RECOMMENDATION 2

“that Council endorses resolution 2023/022 of the Audit Committee and in doing so adopt the response outlined within Attachment 2 to this report as the Council's response to the ESCOSA Local Government Advice – February 2023”

RECOMMENDATION 3

“that Council endorses resolution 2023/023 of the Audit Committee and in doing so acknowledges the progress made to complete the activities identified for the Audit Committee during the 2022/2023 Financial Year”

CONFIDENTIAL

MINUTES

of the

Audit Committee Meeting



Held, pursuant to the provisions of the
Local Government Act 1999, in the

**Council Chamber
Redbanks Road
Mallala**

on

Monday 3 April 2023 at 4.30pm

The Chairperson formally declared the meeting open at 4.30pm.

1 ACKNOWLEDGEMENT OF COUNTRY

Council acknowledges that we meet on the traditional country of the Kurna people of the Adelaide Plains and pays respect to elders past, present and emerging. We recognise and respect their cultural heritage, beliefs and relationship with the land and we acknowledge that they are of continuing importance to the Kurna people living today.

2 ATTENDANCE RECORD

2.1 Present

Mr Alan Rushbrook (Chairperson)

Mr Peter Fairlie-Jones (Independent Member)

Mayor Mark Wasley

Deputy Mayor Marcus Strudwicke

Councillor Margherita Panella (*by electronic means*)

Also in Attendance

Acting Chief Executive Officer

Director, Corporate Services

Director, Infrastructure and Environment

Group Manager, Development and Community

Accountant

Senior Information Technology Officer

Governance Administration Officer/Minute Taker

Team Leader Customer Service and Administration Officer

Mr Rajith Udugampola

Ms Sheree Schenk

Mr Thomas Jones

Mr Michael Ravno

Ms Carmel Vandermolen

Mr Thomas Harris-Howson

Ms Stacie Shrubsole

Ms Abbey Cook

3 MINUTES**3.1 CONFIRMATION OF MINUTES – AUDIT COMMITTEE MEETING – 13 FEBRUARY 2023****COMMITTEE RESOLUTION 2023/018****Moved: Deputy Mayor Strudwicke****Seconded: Mayor Wasley**

“that the minutes of the Audit Committee Meeting held on Monday 13 February 2023 (MB Folios 244 to 251, inclusive), be accepted as read and confirmed.”

CARRIED**4 BUSINESS ARISING**

Nil

5 DECLARATION OF MEMBERS' INTEREST

Nil

6 REPORTS FOR DECISION**6.1 2023/2024 DRAFT ANNUAL BUSINESS PLAN, BUDGET AND REVISED LONG TERM FINANCIAL PLAN 2024-2033****COMMITTEE RESOLUTION 2023/019****Moved: Mayor Wasley****Seconded: Councillor Panella**

“that the Audit Committee, having considered Item 6.1 – *2023/2024 Draft Annual Business Plan, Budget and Revised Long Term Financial Plan 2024-2033*, dated 3 April 2023, receives and notes the report and in doing so acknowledges that the draft operating deficit of \$1.923m as presented in this report is higher than anticipated in the current Long-Term Financial Plan due to the following:

- 1. Increase in operating costs as a result of high inflation;**
- 2. Additional depreciation associated with growth (donated assets) and high inflation;**
- 3. Increase in interest expenses as a result of higher interest rates; and**
- 4. Conscious decisions taken by the Council to invest in growth-related initiatives which have been funded by short-term borrowings.”**

CARRIED

Audit Committee Meeting Minutes

3 April 2023

The Chairperson sought leave of the meeting to suspend meeting procedures pursuant to Regulation 20(1) of the *Local Government (Procedures at Meetings) Regulations 2013* for a period of up to ten (10) minutes to facilitate informal discussions regarding the wording of a draft motion in relation to Item 6.1 – *2023/2024 Draft Annual Business Plan, Budget and Revised Long Term Financial Plan 2024-2033*.

Leave was granted.

The meeting was suspended at 5.43pm.

The meeting resumed at 5.51pm.

COMMITTEE RESOLUTION 2023/020

Moved: Deputy Mayor Strudwicke

Seconded: Mr Fairlie-Jones

“that the Audit Committee, having considered Item 6.1 – *2023/2024 Draft Annual Business Plan, Budget and Revised Long Term Financial Plan 2024-2033*, dated 3 April 2023, recommends to the Council that consideration is given to the following items in future drafts of the 2023/2024 Annual Business Plan and Budget:-

- Allocation of funding based on the timing of the employment of new staff;
- Reviewing increase of CWMS charges;
- Apply rates income received through property growth to reduce deficit;
- Flexible application of rating principles to achieve a more consistent rate increase across differentials ;
- Increasing fixed-charge;
- Identifying additional savings; and
- Review of the wage increase for staff costs following the March quarter CPI figure.”

CARRIED

COMMITTEE RESOLUTION 2023/021

Moved: Mayor Wasley

Seconded: Mr Fairlie-Jones

Councillor Panella disconnected from the meeting at 6.12pm.

Councillor Panella reconnected to the meeting at 6.20pm.

“that the Audit Committee, having considered Item 6.1 – *2023/2024 Draft Annual Business Plan, Budget and Revised Long Term Financial Plan 2024-2033*, dated 3 April 2023, and specifically, the Long-Term Financial Plan projections updated for the period 2024-2033, notes the significant deficits forecast over the 10-year period and recommends to Council the development of strategies to eliminate the deficit within four (4) years.”

CARRIED

6.2 LOCAL GOVERNMENT ADVICE – ESSENTIAL SERVICES COMMISSION OF SOUTH AUSTRALIA**COMMITTEE RESOLUTION 2023/022**

Moved: Deputy Mayor Strudwicke

Seconded: Mayor Wasley

“that the Audit Committee, having considered Item 6.2 – *Local Government Advice – Essential Services Commission of South Australia*, dated 3 April 2023, receives and notes the report and in doing so recommends to Council that it adopt the response outlined within Attachment 3 to this report as the Council’s response to the ESCOSA Local Government Advice – February 2023.”

CARRIED

6.3 UPDATE ON AUDIT COMMITTEE ANNUAL WORK PROGRAM 2022/2023**COMMITTEE RESOLUTION 2023/023**

Moved: Mr Fairlie-Jones

Seconded: Deputy Mayor Strudwicke

“that Council, having considered Item 6.3 – *Update on Audit Committee Annual Work Program 2022/2023*, dated 3 April 2023, receives and notes the report and in doing so recommends to Council that Council acknowledge the progress made to complete the activities identified for the Audit Committee during the 2022/2023 Financial Year.”

CARRIED

7 REPORTS FOR INFORMATION**7.1 COMMITTEE RESOLUTIONS****COMMITTEE RESOLUTION 2023/024**

Moved: Mr Fairlie-Jones

Seconded: Deputy Mayor Strudwicke

“that the Audit Committee, having considered Item 7.1 – *Committee Resolutions*, dated 3 April 2023, receives and notes the report.”

CARRIED

7.2 ACCOUNTING TREATMENT OF THE INCOME AND EXPENDITURE FOR THE TWO WELLS LEVEE**COMMITTEE RESOLUTION 2023/025**

Moved: Mayor Wasley

Seconded: Mr Fairlie-Jones

“that the Audit Committee, having considered Item 7.2 – *Accounting Treatment of the Income and Expenditure for the Two Wells Levee*, dated 3 April 2023, receives and notes the report.”

CARRIED

8 QUESTIONS WITHOUT NOTICE

Nil

9 MOTIONS WITHOUT NOTICE

Nil

10 URGENT BUSINESS

Nil

11 CONFIDENTIAL ITEMS**11.1 INFORMATION TECHNOLOGY UPDATE****COMMITTEE RESOLUTION 2023/026****Moved:** Deputy Mayor Strudwicke**Seconded:** Mr Fairlie-Jones**“that:**

1. Pursuant to section 90(2) of the *Local Government Act 1999*, the Audit Committee orders that all members of the public, except the Acting Chief Executive Officer, Director Corporate Services, Director Infrastructure and Environment, Group Manager – Development and Community, Accountant, Senior Information Technology Officer, Governance Administration Officer/Minute Taker and Team Leader Customer Service and Administration Officer be excluded from attendance at the meeting of Audit Committee for Agenda Item 11.1 – *Information Technology Update*;
2. The Audit Committee is satisfied that pursuant to section 90(3)(e) of the *Local Government Act 1999*, Item 11.1 – *Information Technology Update* concerns matters affecting the security of the council, members or employees of the council, or council property, or the safety of any person, being a report in relation to information technology of the Council; and
3. The Audit Committee is satisfied that the principle that Committee meetings should be conducted in a place open to the public has been outweighed by the need to keep the information, matter and discussion confidential.”

CARRIED

Councillor Panella disconnected from the meeting at 6.51 pm.

Councillor Panella reconnected to the meeting at 6.54pm.

COMMITTEE RESOLUTION 2023/027

Moved: Mayor Wasley
Seconded: Mr Fairlie-Jones

“that Council, having considered Item 11.1 – *Information Technology Update*, dated 3 April 2023, receives and notes the report.”

CARRIED

COMMITTEE RESOLUTION 2023/028

Moved: Deputy Mayor Strudwicke
Seconded: Councillor Panella

“that the Audit Committee, having considered Item 11.1 – *Information Technology Update*, dated 3 April 2023 in confidence under sections 90(2) and 90(3)(e) of the *Local Government Act 1999*, resolves that:

1. The report, Attachment 1, Attachment 2 and Attachment 3 pertaining to Item 11.1 – *Information Technology Update* remain confidential and not available for public inspection until further order of the Council except such disclosure as the Chief Executive Officer determines necessary or appropriate for the purpose of furthering the discussions or actions contemplated;
2. Pursuant to section 91(9)(a) of the *Local Government Act 1999*, the confidentiality of the matter will be reviewed every 12 months; and
3. Pursuant to section 91(9)(c) of the *Local Government Act 1999*, the Committee delegates the power to revoke this confidentiality order to the Chief Executive Officer.”

CARRIED

12 NEXT MEETING

To be advised.

13 CLOSURE

There being no further business, the Chairperson declared the meeting closed at 7.00pm.

Confirmed as a true record.

Chairperson:.....

Date: ____/____/____

Adelaide Plains Council's response to the SMP Advice

Adelaide Plains Council (the Council) acknowledges the receipt of Essential Services Commission of South Australia's (ESCOSA) strategic management plans (SMP) Advice dated 28 February 2023.

The Council has reviewed the advice provided by ESCOSA and makes the following response/commentary for the Advice.

ESCOSA Advice	Council Comment	Implementation Timeframe
Governance considerations		
1. Review its long-term financial plan annually (including its 10-year projections and all relevant assumptions (including for inflation)) to better inform its decision-making and any relevant consultation processes.	Due to uncertainties surrounding the impact of COVID-19, Council deferred updating LTFP in 2020. It was deferred again in 2021 until various strategic documents were updated and costed.	LTFP is currently being updated as part of 2023/2024 budget process. Expected to be completed by July 2023.
Budgeting considerations		
2. Review the rateable property growth forecasts in its budget projections each year to ensure that they remain current and do not create a need for additional rate increases to generate the same level of projected revenue.	As part of developing 2023/2024 budget, rateable property growth is being reviewed. If the projected growth does not occur, Council will adjust growth related expenditure specially in the area of new labour resources.	As part of 2023/2024 budget process and ongoing every year.
3. Report its actual and projected cost savings in its annual budget, to provide evidence of constraining cost growth and achieving efficiency across its operations and service delivery.	Past and future cost savings will be reported in the 2023/2024 Annual Business Plan and Budget as recommended.	As part of 2023/2024 budget process and ongoing every year.
4. Improve the transparency and consistency of borrowing assumptions in its long-term financial plan, particularly in the calculation of 'net lending/borrowing' as per the Uniform Presentation of Finances.	Uniform Presentation of Finances will be updated to ensure transparency in the calculation of net lending/borrowing.	As part of 2023/2024 budget process and ongoing every year.
Refinements to asset management planning		
5. Consider including bridges, and plant and equipment assets in new or existing asset management plans to support the prioritisation of renewal expenditure in its long-term financial plan.	Transport - Infrastructure Asset Management Plan updated in 2021 has already covered bridges. Assets management plan will be updated to include all major plant and equipment assets when next comprehensive review of Council's assets management	As part of next update to the Council's assets management plan. Expect to occur in 2024.

	plans occurs following the review of strategic plan.	
6. Review the assumptions underpinning its asset management plans to ensure those plans incorporate a more accurate picture of required asset expenditure and better align with the allocations in its long-term financial plan as necessary, including the estimate for asset lives and valuations feeding into the forecast rates of asset consumption and depreciation expenses.	Assumptions will be reviewed as part of the next review of Council's asset management plans	In 2024.
Containing rate levels		
7. Review and consider limiting future increases above inflation on its average residential rates (for which average rate levels are high) to help reduce any emerging affordability risk in the community.	Some of the Council's expenses have increased by more than inflation in recent years (For example, fuel, electricity, insurance, road construction/maintenance).	As part of 2023/2024 budget process and ongoing every year.
	In addition, APC is a growth Council, resulting more and more high value new houses being built every year.	
	Therefore, average residential rate could be increased above inflation, however, this will mostly impact residential properties with increased value.	
	For example, although average residential rates were increased by 5.46% in 2022/2023, 34% of the residential rate payers had their rates increased by less than 5.46%. (The inflation in the December 2022 quarter is 8.6% in Adelaide).	
8. Consult directly with its community about future rate increases and service levels (for example through a community survey or discussion forum).	With a dedicated Marketing and Communications Officer on board, Council will explore options/avenues to directly engage with the community about future rate increases and service levels.	In 2024 as part of 2024/2025 budget process.

12.2 MINUTES OF THE ADELAIDE PLAINS COUNCIL HISTORICAL COMMITTEE MEETING HELD 4 APRIL 2023

Record Number: D23/15585

Author: Manager Library and Community

Authoriser: Group Manager - Development and Community

Attachments: 1. **Draft Minutes of the Adelaide Plains Council Historical Committee held 4 April 2023** [↓](#) 

OVERVIEW

The purpose of this report is to receive and note the minutes of the Adelaide Plains Council Historical Committee (APCHC) meeting held on 4 April 2023.

Six members attended the meeting which was held in the Museum's School Room.

Members discussed a number of matters including:

- APCHC meeting schedule – at the March 2023 meeting, Members endorsed a motion on notice for meetings to start half an hour earlier, i.e., 11.00 am on the first Tuesday of the month. As the Museum's regular weekly working bees are held on Tuesday mornings, Members felt the earlier meeting start would be detrimental to progressing various on-going projects. Rather Members agreed to 'trial' an alternative meeting date, being the first Thursday morning of the month commencing at 11.00am, as from Thursday 4 May 2023. It is expected that a formal revised motion on notice will be tabled at the May 2023 meeting for members to consider this preferred meeting time.
- Preparations for the forthcoming opening of the Transport Gallery on Sunday afternoon, 28 May 2023 was the Members' main focus.

RECOMMENDATION

"that Council receives and notes the minutes of the Minutes of the Adelaide Plains Council Historical Committee Meeting held 4 April 2023 as presented at Attachment 1 to this Report."

MINUTES

of

Adelaide Plains Council Historical Committee Meeting of the



Pursuant to the provisions of section 88 (1) of the
Local Government Act 1999

HELD at

**The School Room
Mallala Museum
1 Dublin Road
Mallala**

on

**Tuesday 4 April 2023
at 11:00am**

207

The Presiding Member formally declared the meeting open at 11.00 am.

1. ACKNOWLEDGEMENT OF COUNTRY

We acknowledge that we are meeting on traditional Country of the Kurna people of the Adelaide Plains and pay our respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

2. ATTENDANCE

2.1 Present

Mr S M Strudwicke (Presiding Member)

Mr P Angus

Mr R Bevan

Mr V Chenoweth

Ms L Parsons

Mrs C Young

Also in Attendance:

Manager Library and Community

Ms A Sawtell

2.2 Apologies

Mr J Franks

Mr G Tucker

2.3 Not Present / Leave of Absence

Nil

3. CONFIRMATION OF MINUTES

3.1

Committee Resolution

2023/ 14

Moved Mr Bevan Seconded Mrs Young

“that the minutes of Adelaide Plains Council Historical Committee meeting held on Tuesday 7 March 2023 (MB Folio 200 to 205 Inclusive), be accepted as read and confirmed.”

CARRIED

4. BUSINESS ARISING

Nil

5. DECLARATION OF MEMBERS INTEREST (Material, actual, perceived)

Nil

6. ADJOURNED BUSINESS

Nil

7. REPORTS FOR INFORMATION**7.1 Resolutions Actions Report – March 2023**

Committee Resolution	2023/ 15
Moved Mrs Young Seconded Ms Parsons	
“that the Adelaide Plains Historical Committee, having considered Item 7.1 – Resolution Actions Report – March 2023, 4 April 2023, receives and notes the report.”	
CARRIED	

7.2 Monthly Financial Report – March 2023

Committee Resolution	2023/ 16
Moved Mr Bevan Seconded Mr Angus	
“that the Adelaide Plains Council Historical Committee, having considered Item 7.2 – Monthly Financial Report – March 2023, dated 4 April 2023, receives and notes the report.”	
CARRIED	

7.3 Monthly Correspondence, School & Group Visits Report – March 2023

Committee Resolution	2023/ 17
Moved Ms Parsons Seconded Mrs Young	
“that the Adelaide Plains Council Historical Committee, having considered Item 6.3 – Monthly Correspondence, School and Group Visits Report – March 2023, dated 4 April 2023, receives and notes the report.”	
CARRIED	

7.4 Transport Gallery – Official Opening – April 2023 Update Report

Committee Resolution	2023/ 18
Moved Ms Parsons Seconded Mrs Young	
“that the Adelaide Plains Council Historical Committee, having considered Item 7.4 – <i>Transport Gallery Official Opening – April 2023 Update Report</i>, dated 4 April 2023, receives and notes the report.”	
	CARRIED

8. REPORTS FOR DECISION

Nil

9. QUESTIONS ON NOTICE

Nil

10. QUESTIONS WITHOUT NOTICE

Nil

11. MOTIONS ON NOTICE

Nil

12. MOTIONS WITHOUT NOTICE

12.1 Adelaide Plains Council Historical Committee – revised May 2023 meeting date

Committee Resolution	2023/ 19
Moved Mr Bevan Seconded Mr Chenoweth	
“that the Adelaide Plains Council Historical Committee, will next meet on Thursday 4 May 2023 at 11 am..”	
	CARRIED

210

13. URGENT BUSINESS

Nil

14. CONFIDENTIAL ITEMS

Nil

15. NEXT MEETING

Thursday 4 May 2023

16. CLOSURE

There being no further business, the Presiding Member declared the meeting closed at 11.56 am.

Confirmed as a true record.

Presiding Member:

Date: ____/____/____

13 SUBSIDIARY MEETINGS

13.1 GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY - SPECIAL BOARD MEETING HELD 16 MARCH 2023

Record Number: D23/14638

Author: Governance Administration Officer

Authoriser: Director Corporate Services

Attachments:

1. Gawler River Floodplain Management Authority - Minutes of Special Board Meeting held 16 March 2023 [!\[\]\(a03a7eb2f4046e1d3c76772003e549ea_img.jpg\) !\[\]\(844169987a590ed8c7e31d5d18950e8d_img.jpg\)](#)
2. Gawler River Floodplain Management Authority - Key Outcomes Summary from Special Board Meeting held 16 March 2023 [!\[\]\(2af34e678d9364b2f32b7174f4964d2c_img.jpg\) !\[\]\(70453908cab6780413d48bd2b8b15c53_img.jpg\)](#)

OVERVIEW

The purpose of this report is for Council to receive and note the minutes of the Gawler River Floodplain Management Authority Special Board meeting held on 16 March 2023.

RECOMMENDATION

“that Council receives and notes the minutes of Gawler River Floodplain Management Authority Special Board Meeting held on 16 March 2023 as presented as Attachment 1 to this report.”

MINUTES

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY SPECIAL BOARD

10am Thursday 16 March 2023
City of Playford

1. Meeting of the Board

1.1 Welcome by the GRFMA Chairperson

Mr Ian Baldwin formally welcomed Board Members, Deputy Board Members, Observers and the Executive Officer and opened the 138th meeting of the Board.

1.2 Present

- Mr Ian Baldwin, Independent Board Member, Chair
- Cr John Lush, Adelaide Plains Council, Board Member
- Mr James Miller, Adelaide Plains Council, Board Member
- Cr Malcolm Herrmann, Adelaide Hills Council, Board Member
- Mr Ashley Curtis, Adelaide Hills Council, Board Member
- Mr Martin McCarthy, The Barossa Council, Board Member
- Cr Paul Koch, Town of Gawler, Board Member
- Mr Greg Pattinson, City of Playford, Board Member
- Michael Phillips-Ryder, Light Regional Council, Board Member
- Mr Richard Dodson, Light Regional Council, Board Member
- Mr David Hitchcock, Executive Officer

1.3 Apologies

- Ms Whendee Young, Town of Gawler, Board Member
- Cr Bruce Preece, The Barossa Council, Board Member

1.4 Appointment of Observers

Nil

1.5 Declarations of Interest

Mr D Hitchcock declared a pecuniary interest in item 2.3 as it related to contract services of the GRFMA Executive Officer and advised he would leave the meeting and not participate in any discussion.

Mr I Baldwin declared a general interest in item 2.1 as it related to provision of GRFMA Independent Chair services and advised he would leave the meeting and not participate in any discussion.

2. Reports

2.1 Review of the Experience, Expertise, and Qualification Requirements of the GRFMA Independent Chair

10:05am Mr I Baldwin left the meeting.

GB14/23 **Interim meeting chairperson**
Moved: **Mr M McCarthy**
Seconded: **Cr J Lush**

That Cr M Herrmann be elected as interim chairperson for consideration of item 2.1.

CARRIED UNANIMOUSLY

GB15/23 **Review of the Experience, Expertise, and Qualification Requirements of the GRFMA Independent Chair**
Moved: **Mr M McCarthy**
Seconded: **Mr G Pattinson**

That the GRFMA:

1. *Endorses the identified experience, expertise, and qualification requirements of the GRFMA Chairperson, Independent Member as identified in report 2.1 of the 16/3/2023 GRFMA Special Meeting.*
2. *Directs the Review Panel to facilitate appointment of a suitably qualified consultant to facilitate the process, as outlined at Table 1 of Report 2.1 with a budget allocation of up to \$7,000.*
3. *Receives a further report at the 15/6/2023 GRFMA meeting to consider identified candidate(s).*

CARRIED UNANIMOUSLY

Interested members were asked to advise the Executive Officer, by 24/3/2023, of any suitable consultancies that might be approached to provide a quote to undertake the process.

10:12am Mr I Baldwin returned to the meeting and resumed as Chairperson.

2.2 Gawler River Flood Mitigation Business Case Contributions

GB16/23 **Gawler River Flood Mitigation Business Case Contributions**
Moved: **Mr G Pattinson**
Seconded: **Mr A Curtis**

That the GRFMA:

1. *Notes Constituent Council responses to Gawler River Flood Mitigation Business Case contributions:*

Adelaide Plains	<i>Resolved to allocate an amount not exceeding \$52,000 with conditions. All constituent councils contributing an equal amount</i>
Adelaide Hills	<i>Offers a contribution of \$10,380 to the Gawler River Floodplain Management Authority in support of a Business Case (capital contribution percentage)</i>

The Barossa	<i>Resolved that it will not fund the project as it provides no tangible benefit to The Barossa Council and its ratepayers, residents, or visitors.</i>
Town of Gawler	<i>Resolved that Council as part of its 2023/24 Budget deliberations will consider the allocation of \$52,000</i>
Light Regional	<i>Resolved to offer \$52,020 a Capital Contribution percentage of 8.67%</i>
City of Playford	<i>Confirmed that the City of Playford will contribute \$52,000</i>

2. *Requests the GRFMA Chairperson to correspond with each Constituent Council advising of all funding contribution responses, and:*
- Seek to facilitate resolution with Adelaide Plains Council and Adelaide Hills Council regarding conditions for funding contributions.*
 - Seek further dialogue with The Barossa Council regarding the importance of recognition of mutual obligations in achieving flood mitigation outcomes for the Gawler River.*

CARRIED UNANIMOUSLY

The Board discussed alteration of the agenda schedule.

GB17/23 Consultancy Agreement, Executive Officer Employment Obligations
Moved: Cr M Herrmann
Seconded: Cr M Phillips-Ryder

That item 3.1 Consultancy Agreement, Executive Officer employment obligations be brought forward for consideration.

CARRIED UNANIMOUSLY

10:49am Mr D Hitchcock left the meeting.

10:49am Cr M Phillips-Ryder left the meeting.

3.1 Consultancy Agreement, Executive Officer Employment Obligations

GB18/23 Consultancy Agreement, Executive Officer Employment Obligations
Moved: Mr M McCarthy
Seconded: Cr J Lush

That:

- Pursuant to Section 90(2) of the Local Government Act 1999, an Order is made that the public be excluded from attendance at the meeting.*

in order to consider in confidence agenda item 3.1 pursuant to Section 90(3)(a) of the Local Government Act 1999 on the basis of: containing information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).

- This matter is confidential because the information herein provides commercial terms and conditions for the position of GRFMA Executive Officer.*

3. *On the basis of this information, the principle that meetings of the GRFMA Audit Committee should be conducted in a place open to the public has been outweighed in this instance: the Committee consider it necessary to consider this matter in confidence.*

CARRIED

10:49am confidential session commenced.

10:51am Cr M Phillips-Ryder returned to the meeting.

GB19/23 Consultancy Agreement, Executive Officer Employment Obligations
Moved: Mr M McCarthy
Seconded: Cr M Phillips-Ryder

That the GRFMA:

1. *Requests the GRFMA Chairperson to facilitate independent review of calculation of superannuation guarantee payment requirement for the GRFMA Executive Officer as identified in Table 1 in the confidential report 16/3/2023 GRFMA Special Meeting.*
2. *Subject to any super guarantee payments, in relation to Executive Officer services being made, to be based on up to \$42,000 from provision within the GRFMA Budget.*
3. *When engaging a new Executive Officer or extending the existing Executive Officer's contract, that the implications of the super guarantee payment requirements are considered at that time.*

CARRIED UNANIMOUSLY

GB20/23 Consultancy Agreement, Executive Officer Employment Obligations
Moved: Cr J Lush
Seconded: Cr M Phillips-Ryder

That:

1. *Pursuant to Section 90(2) and Section 91(7) of the Local Government Act 1999, the GRFMA Audit Committee orders that the following aspects of item 3.1 Consultancy Agreement, Executive Officer employment obligations, be kept confidential in accordance with the Committees reasons to deal with this item in confidence pursuant to section 90(3) (d) (e) of the Local Government Act 1999:*
 - *Report for item 3.1.*
2. *This order shall operate until reviewed and determined as part of the annual review by the Authority in accordance with Section 91(9)(a) of the Local Government Act 1999.*

CARRIED UNANIMOUSLY

11:09 confidential session concluded.

11:09 Mr D Hitchcock returned to the meeting.

Members requested that the Executive Officer provide a report to the 20/4/2023 GRFMA meeting advising if there is any impact on cash reserves from action on GB19/23.

2.3 Draft GRFMA 2021/2022 Business Plan and Draft GRFMA 2021/2022 Budget.

GB21/23 **Draft GRFMA 2021/2022 Business Plan and Draft GRFMA 2021/2022 Budget**

Moved: **Mr R Dodson**

Seconded: **Cr J Lush**

That the GRFMA:

1. *Adopts the Draft 2023/2024 GRFMA Annual Business Plan and Draft 2023/2024 Budget as amended.*
2. *Following receipt of Constituent Council feedback considers adoption of the GRFMA draft Annual Business Plan and Annual Budget at the June 2023 meeting.*

CARRIED UNANIMOUSLY

Amendment to draft budget: provision of an additional \$6,500 for super guarantee payments.

4. Closure

Chair _____ Date _____

Gawler River Floodplain Management Authority

*Adelaide Hills Council, Adelaide Plains Council, The Barossa Council,
Town of Gawler, Light Regional Council, City of Playford*

KEY OUTCOMES SUMMARY

GRFMA Special Meeting – 16 March 2023

GRFMA Chairperson, Independent Member

The meeting directed the Review Panel to facilitate appointment of a suitably qualified consultant to facilitate process to market test the position of GRFMA Chairperson, Independent Member.

Gawler River Flood Mitigation Business Case

The meeting noted Constituent Council responses to Gawler River Flood Mitigation Business Case contributions as:

Adelaide Plains	<i>Resolved to allocate an amount not exceeding \$52,000 with conditions. All constituent councils contributing an equal amount.</i>
Adelaide Hills	<i>Offers a contribution of \$10,380 to the Gawler River Floodplain Management Authority in support of a Business Case (capital contribution percentage).</i>
The Barossa	<i>Resolved that it will not fund the project as it provides no tangible benefit to The Barossa Council and its ratepayers, residents, or visitors.</i>
Town of Gawler	<i>Resolved that Council as part of its 2023/24 Budget deliberations will consider the allocation of \$52,000.</i>
Light Regional	<i>Resolved to offer \$52,020 a Capital Contribution percentage of 8.67%.</i>
City of Playford	<i>Confirmed that the City of Playford will contribute \$52,000.</i>

The GRFMA Chairperson was directed to correspond with each Constituent Council advising of all funding contribution responses, and:

- a. Seek to facilitate resolution with Adelaide Plains Council and Adelaide Hills Council regarding conditions for funding contributions.
- b. Seek further dialogue with The Barossa Council regarding the importance of recognition of mutual obligations in achieving flood mitigation outcomes for the Gawler River.

Draft 2023/2024 GRFMA Annual Business Plan and Draft 2023/2024 Budget

The meeting adopted the Draft 2023/2024 GRFMA Annual Business Plan and Draft 2023/2024 Budget as amended and following receipt of Constituent Council feedback will consider adoption of the GRFMA draft 2023/2024 Annual Business Plan and draft annual Budget at the June 2023 meeting.

14 REPORTS FOR DECISION

14.1 COUNCIL MEMBERS BEHAVIOURAL SUPPORT POLICY

Record Number: D23/14679

Author: Director Corporate Services

Authoriser: Chief Executive Officer

Attachments: 1. LGA Model Behavioural Support Policy [↓](#) 

EXECUTIVE SUMMARY

- The purpose of this report is for Council to consider whether, in accordance with section 75F of the *Local Government Act 1999* (the Local Government Act), it wishes to adopt a behavioural support policy.
- The new section 75F of the Local Government Act commenced operation on 17 November 2022. This section requires all councils to consider, within six months after the conclusion of each periodic election (i.e., by 18 May 2023), whether it should adopt a behavioural support policy (or policies) to support appropriate behaviour by members of the council.
- A behavioural support policy may specify direction relating to behaviours, set out guidelines relating to compliance with the mandatory *Behavioural Standards for Council Members* (the Behavioural Standards) and those directions and include any other matter relating to the behaviour of council members considered appropriate by the Council.
- Behavioural support policies must not be inconsistent with the Behavioural Standards.
- Where a council adopts a behavioural support policy, a member of the council must comply with the policy. Any breach of a behavioural support policy would be managed in accordance with the councils Behavioural Management Policy.
- The LGA has prepared a Model Behavioural Support Policy (the Model Policy) to assist councils with considering whether to adopt such a policy. The Model Policy is intended as guidance and requires customisation by each council if a decision is made to adopt a behavioural support policy.
- This report provides Council with a copy of the Model Policy (**Attachment 1**) and seeks a decision as to whether council wishes to adopt a behavioural support policy.

RECOMMENDATION 1 – SUPPORT ADOPTION OF A BEHAVIOURAL SUPPORT POLICY

“that Council, having considered Item 14.1 – *Council Members Behavioural Support Policy*, dated 24 April 2023, receives and notes the report and in doing so:

1. Instructs the Chief Executive Officer (CEO) to convene an information/briefing session to discuss matters relating to the way council members wish to work together, with a view to identifying content for inclusion in a Behavioural Support Policy; and
2. In accordance with section 75F of the *Local Government Act 1999*, instructs the CEO bring a draft Behavioural Support Policy back to Council (incorporating feedback from the above-mentioned information/briefing session) for consideration prior to public consultation being undertaken.

OR

RECOMMENDATION 2 – NOT SUPPORT ADOPTION OF A BEHAVIOURAL SUPPORT POLICY

“that Council, having considered Item 14.1 – *Council Members Behavioural Support Policy*, dated 24 April 2023, receives and notes the report and having considered the requirements of section 75F of the *Local Government Act 1999*, resolves not to adopt a Behavioural Support Policy at this time.”

BUDGET IMPACT

Estimated Cost:	\$500 approx. – public consultation advertisement costs
Future ongoing operating costs:	Nil
Is this Budgeted?	No

RISK ASSESSMENT

Section 75F(7) of the *Local Government Act 1999* provides that a council must, within 6 months after the conclusion of each periodic election, consider whether it should adopt behavioural support policies. The last periodic election was in November 2022 and therefore, considering this report and the above recommendations (before May 2023) will mitigate the Council’s risk of breaching the legislation.

DETAILED REPORT

Purpose

The purpose of this report is for Council to consider whether, in accordance with section 75F of the *Local Government Act 1999* (the Local Government Act), it wishes to adopt a behavioural support policy.

Background

Behavioural Management Framework

Members will recall that a report was presented to Council at its first meeting following the general election in November 2022. That report (accessible [here](#)) outlined the Behavioural Management Framework, a major component of the local government reforms, which commenced on 17 November 2022. In considering that item, Council resolved as follows:

RESOLUTION 2022/381

Moved: Councillor Bombardieri

Seconded: Councillor Mazzeo

“that Council, having considered Item 15.5 – *Council Members Behavioural Management Framework*, dated 28 November 2022, receives and notes the report and in doing so acknowledges the Behavioural Management Framework, in particular the Behavioural Standards for Council Members and the Behavioural Management Policy.”

CARRIED UNANIMOUSLY

In summary, the Behavioural Management Framework incorporates:

- The legislative framework within which all council members must operate.
- The [Behavioural Standards for Council Members](#), determined by the Minister for Local Government (developed in consultation with the local government sector), which apply to all council members in South Australia (section 75E, Local Government Act).
- The mandatory Behavioural Management Policy relating to the management of behaviour of council members and adopted pursuant to section 262B of the Local Government Act.
- Optional Behavioural Support Policy (or policies), designed to support appropriate behaviour by council members and adopted pursuant to section 75F of the Local Government Act.

In addition, the Behavioural Standards Panel, an independent statutory authority comprising three (3) members with powers to impose sanctions on council members who breach legislative and policy requirements has been established to assess and deal with matters referred to it.

In relation to the mandatory Behavioural Management Policy, transitional regulations were made which deemed the [LGA Model Behavioural Management Policy](#) as the applicable policy for all councils, until such time as the council adopts its own policy. In accordance with section 262B(7) of the Local Government Act, Council must, within 12 months after the conclusion of the periodic election (i.e. prior to 18 November 2023) review the operation of its Behavioural Management Policy.

In relation to the Behavioural Support Policy, section 75F provides the ability for councils to adopt a behavioural support policy (or policies), to support appropriate behaviour by members of the council. A behavioural support policy may specify direction relating to behaviours, set out guidelines relating to compliance with those directions and include any other matter relating to the behaviour of council members considered appropriate by the council. Where a council adopts a behavioural support policy, a member of the council must comply with the policy.

Whilst Council is not obligated to adopt a behavioural support policy, it must, within six months after the conclusion of each periodic election:

- if the council has one or more behavioural support policies in effect, review the operation of those policies and consider whether additional behavioural support policies should be adopted; or
- consider whether it should adopt behavioural support policies.

As this is the first time this provision has been in operation following a periodic election, the obligation is for Council to consider whether it will adopt a behavioural support policy (or policies). Before a council may adopt a behavioural support policy it must undertake public consultation on the policy.

Training Standards for Council Members

Section 80A of the Local Government Act and Regulation 8AA of the *Local Government (General) Regulations 2013* (the General Regulations), set out the legal requirements for training and development for council members.

In preparation for the 2022 Local Government Elections and in response to reforms arising from the passage of the *Statutes Amendment (Local Government Review) Act 2021*, the [LGA Training Standards for Council Members](#) (the Training Standard) were revised to include additional, mandatory training requirements for all council members.

A key inclusion in the revised Training Standards, consistent with the changes made to roles of members (section 58 and 59, Local Government Act), is the requirement for completion of Leadership Training by all council members. In response to this change, the CEO is required to arrange a workshop that may include (and not be limited to):

- An opportunity to build connections (between council members and council members with CEO/key staff.
- Identify shared values and aspirations for delivering outcomes for the community.
- Provide an overview of existing strategic priorities, plans and strategies of Council.
- Establish effective working relationships and team culture in the context of defined roles and responsibilities.

The content of this workshop is likely to be relevant to, and inform the development of, a behavioural support policy. Enquiries are currently being made with relevant training providers for both the Leadership and Behaviour Training to be undertaken by Council Members in the coming months.

Discussion

The commencement of section 75F (Council behavioural support policies) of the Local Government Act on 17 November 2022 requires council to consider whether it wishes to adopt a behavioural support policy. As previously noted, behavioural support policies are not mandatory, but councils may wish to provide further guidance to council members to support appropriate behaviour.

Section 75F provides the following in relation to the content of behavioural support policies:

- (2) A behavioural support policy may—
 - (a) specify directions relating to behaviour that must be observed by members of the council; and
 - (b) set out guidelines relating to compliance by members with the behavioural standards and directions under paragraph (a); and
 - (c) include any other matter relating to behaviour of members considered appropriate by the council.
- (3) A behavioural support policy—
 - (a) must not be inconsistent with the behavioural standards; and
 - (b) must comply with any requirement specified by the behavioural standards.

The initial obligation to be addressed by council is set out within section 75F(7), which provides:

- (7) A council must, within 6 months after the conclusion of each periodic election—
 - (a) in the case of a council that has 1 or more behavioural support policies in effect under this section—review the operation of the behavioural support policies and consider whether it should adopt additional behavioural support policies; or
 - (b) in any other case—**consider whether it should adopt behavioural support policies.**

Information on the Electoral Commission SA website relating to lodgement of campaign donation returns indicates that the conclusion of the 2022 periodic elections was Friday 18 November 2022. This means that councils must consider, within six months of that date (i.e., by 18 May 2023), whether or not it should adopt a behavioural support policy (or policies).

The obligation is not to have adopted a behavioural support policy within that timeframe, rather for *council to turn its mind to and determine whether it will do so*. The process for developing a behavioural support policy may occur following this consideration and subsequent decision. It is important to note that before a council adopts a behavioural support policy, public consultation must be undertaken in relation to the policy.

The Local Government Association (LGA) has prepared a Model Behavioural Support Policy (Model Policy) to assist councils with considering whether a policy should be adopted. The Model Policy provides an example of the kind of matters that may be included within such a policy but requires each council to consider and customise the document based on decisions regarding what is deemed necessary/appropriate to support member behaviour.

A copy of the Model Policy is provided as **Attachment 1** to this report.

Having regard to the purpose of a behavioural support policy, Council must now consider whether it wishes to develop and adopt such a policy. Should Council wish to do so, the following is an outline of a process that could be applied to assist council with the development of a behavioural support policy:

1. Convene an information/briefing session to discuss matters relating to the way Council Members wish to work together, with a view to identifying content for inclusion in the Behavioural Support Policy.
2. CEO to prepare a draft behavioural support policy and present to Council for endorsement for public consultation purposes.
3. Undertake public consultation.
4. Following consultation:
 - 4.1 convene an information/briefing session to share consultation feedback and seek input on changes to the draft behavioural support policy.
 - 4.2 CEO to prepare a final behavioural support policy and present to council for adoption.

A decision from Council to not proceed with the adoption of a behavioural support policy at this time does not preclude Council from determining to adopt a behavioural support policy at any time throughout the term of council.

It is worth noting that the Training Standard includes a requirement for a 'Mid-term Leadership Refresher' which is intended to include:

- A mid-term council workshop to support the maintenance of effective working relationships amongst council members and with CEO/key staff.
- Legal and financial responsibilities.
- Effective council meetings and procedures.

This mid-term workshop could provide a structured opportunity to review and determine whether Council wishes to put in place a behavioural support policy to provide additional support to Council Member behaviours.

Conclusion

The recommendations at the beginning of this report outline Council's options, i.e., to either support the adoption of a behavioural support policy and in doing so, hold a workshop to assist with developing the policy or to not support the adoption of a behavioural support policy at this time.

Council is required to determine its preference in relation to the adoption (or not) of a behavioural support policy. Behavioural support policies are not mandatory and Council may, at any time, review the need for such a policy.

References

Legislation

Local Government Act 1999 – Section 75F

Council Policies/Plans

Strategic Plan 2021-2024 Proactive Leadership

Behavioural Standards for Council Members

Behavioural Management Policy



Local Government Association
of South Australia

LG Equip

Model Behavioural Support Policy

March 2023



Local Government Association
of South Australia

LG Equip

This model policy was developed in preparation for the commencement of the Behavioural Management Framework as part of the implementation of the Statutes Amendment (Local Government Review) Act 2021 and associated changes to the Local Government Act 1999.

This resource has been prepared by the Local Government Association of SA (LGA) to assist councils with implementation of legislative changes arising from Local Government Reforms for the guidance of and use by member councils.

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Contents

Foreword	i
Legal Framework	i
LGA Mutual Liability Scheme and LGA Workers Compensation Scheme	ii
LGA Model Policy	ii
1. Preamble	1
2. Introduction	1
3. Policy Statement	2
4. Council member commitments	2
5. Other matters relating to the behaviour of Council Members	3
5.1 Media	3
5.2 Communication and engagement	4
6. Further Information	4
Appendix 1 – Template council report	5

Foreword

This model policy document has been developed to assist councils with the implementation of reforms associated with behavioural management for council members, arising from the *Statutes Amendment (Local Government Review) Act 2021*.

Behavioural support policies are intended to support appropriate behaviour by members of the council. A behavioural support policy may specify direction relating to behaviours that must be observed by council members, set out guidelines relating to compliance with those directions and include any other matter relating to the behaviour of council members considered appropriate by the council. Where a council adopts a behavioural support policy, a member of the council must comply with the policy.

Whilst councils are not obligated to adopt a behavioural support policy (or policies), consideration must be given as to whether a behavioural support policy (or policies) will be adopted within six (6) months after the conclusion of each periodic election. Importantly, the policy itself does not need to be adopted within this six month timeframe, the obligation is for councils to consider whether it wishes to adopt such a policy. The process for developing and adopting a behavioural support policy may occur following this consideration.

In future years, councils with a behavioural support policy (or policies) in place, must also review the operation of those policies and consider whether additional behavioural support policies should be adopted.

Legal Framework

There are four components to the Elected Member Behavioural Management Framework (BMF).

- Part 1 The legislative framework within which all council members must operate.
- Part 2 The Behavioural Standards for Council Members, determined by the Minister for Local Government (developed in consultation with the local government sector), which apply to all council members in South Australia.
- Part 3 The mandatory *Behavioural Management Policy* relating to the management of behaviour of council members and adopted pursuant to section 262B of the Local Government Act.
- Part 4 Optional *Behavioural Support Policy* (or policies), designed to support appropriate behaviour by council members and adopted pursuant to section 75F of the Local Government Act.

In addition, the Behavioural Standards Panel, an independent statutory authority comprising three members with powers to impose sanctions on council members who breach legislative and policy requirements has been established¹ to assess and deal with matters referred to it.

¹ Chapter 13, Part A1—Member Behaviour, Division 2—Behavioural Standards Panel, *Local Government Act 1999*

LGA Mutual Liability Scheme and LGA Workers Compensation Scheme

In managing matters within the scope of the BMF, councils must also adhere to the Local Government Association Mutual Liability Scheme (LGAMLS) and/or the Local Government Association Workers Compensation Scheme (LGAWCS) Rules. Where an incident, circumstance or matter occurs which may give rise to a claim, councils must provide notice to the LGAMLS and/or LGAWCS in accordance with the LGAMLS & LGAWCS Scheme Rules.

LGA Model Policy

The option to adopt a Behavioural Support Policies arises as a consequence of the commencement of the new section **75F—Council behavioural support policies** in the *Local Government Act 1999* (the Local Government Act). Section 75F commenced operation on 17 November 2022 and provides the following:

75F—Council behavioural support policies

- (1) A council may prepare and adopt policies designed to support appropriate behaviour by members of the council (*behavioural support policies*).
- (2) A behavioural support policy may—
 - (a) specify directions relating to behaviour that must be observed by members of the council; and
 - (b) set out guidelines relating to compliance by members with the behavioural standards and directions under paragraph (a); and
 - (c) include any other matter relating to behaviour of members considered appropriate by the council.
- (3) A behavioural support policy—
 - (a) must not be inconsistent with the behavioural standards; and
 - (b) must comply with any requirement specified by the behavioural standards.
- (4) A member of a council must comply with the council's behavioural support policies.
- (5) A council may from time to time alter a behavioural support policy, or substitute a new policy.
- (6) Before a council—
 - (a) adopts a behavioural support policy; or
 - (b) alters, or substitutes, a behavioural support policy,
 the council must undertake public consultation on the behavioural support policy, alteration or substituted policy (as the case may be).
- (7) A council must, within 6 months after the conclusion of each periodic election—
 - (a) in the case of a council that has 1 or more behavioural support policies in effect under this section—review the operation of the behavioural support policies and consider whether it should adopt additional behavioural support policies; or
 - (b) in any other case—consider whether it should adopt behavioural support policies.



A Model Behavioural Support Policy is set out on the following pages and is intended to provide an example of the matters that may be contained within such a policy. It is provided as a guide and councils should consider and customise the content of the policy as appropriate.

Where relevant examples/drafting notes are included in the document to assist with customisation. These should be deleted prior to finalisation. Example text and drafting notes are formatted with a border, like this:

DRAFTING NOTE: *The values set out below are the LGA Values and are provided as an example. Councils should consider and determine the values to be included within this section of the policy.*

Where specific customisation of text is required within the Behavioural Support Policy this has been highlighted in yellow, **like this**, for ease of identification.

Before adopting (or altering) a behavioural support policy, councils must undertake public consultation.

Appendix 1 to this document provides a template council report, to support councils with considering adoption of a behavioural support policy.

Behavioural Support Policy

Strategic Reference	
File reference	
Responsibility	
Revision Number	
Effective date	
Last revised date	
Minutes reference	
Next review date	
Applicable Legislation	Local Government Act 1999 s75F
Related Policies	Behavioural Management Policy
Related Procedures	

1. Preamble

This policy has been prepared and adopted by **[insert name of Council]** pursuant to section 75F of the *Local Government Act 1999* (the Local Government Act). This policy forms part of the Behavioural Management Framework for council members.

Section 75F(2) provides that a Behavioural Support Policy may:

- a. Specify directions relating to behaviour that must be observed by members of the council; and
- b. Set out guidelines relating to compliance by members with the Behavioural Standards for Council Members and directions under clause a. above; and
- c. include any other matter relating to behaviour of council members considered appropriate by the council.

Section 75F(3) provides that a Behavioural Support Policy:

- a. must not be inconsistent with the Behavioural Standards for Council Members; and
- b. must comply with any requirements specified by the behavioural standards.

2. Introduction

Council members in South Australia have an obligation to serve the best interests of the people within the community they represent and to discharge their duties conscientiously, to the best of their ability, and for public, not private, benefit at all times.

To serve the community well, council members must work together constructively as a Council. This, in turn will foster community confidence and trust in local government.

Council members will make every endeavour to ensure that they have current knowledge of both statutory requirements and the required standards of practice relevant to their position.

3. Policy Statement

We, the council members of **[insert name of Council]** commit to the following values and supporting behaviours:

DRAFTING NOTE: The values set out below are the LGA Values and are provided as an example. Councils should consider and determine the values to be included within this section of the policy.

1. **Value & Respect** – We engage with each other respectfully in robust debate. We listen to others' views and speak to the issue and not the person/s.
2. **Optimism** – We are positive, constructive and creative in our problem solving. We are open minded and are willing to learn from each other and from the staff input.
3. **Integrity** – We are well prepared and stay focused on agreed strategic priorities. We uphold decisions of Council. Where it is not a unanimous decision, we respectfully communicate the decision to others.
4. **Connected** – We ensure we provide a safe, supportive environment where people thrive, are listened to and communication is open and transparent.
5. **Excellence** – We value leading toward clear strategic and inspiring goals and implement outcomes that benefit the community as a whole.

4. Council member commitments

To support our shared values and behaviours, we, the council members of **[insert name of Council]** agree:

1. That as the currently elected custodians, entrusted to oversee the affairs of **[insert name of Council]**, we have a duty to put the interests of the community before our own interests.
2. As most council members will serve at least a four-year term on council together, it is important to spend time focused on building and maintaining positive and constructive relationships and participate in workshops and undertake training.
3. To fulfill our duties, we will establish and maintain relationships of respect, trust, confidentiality, collaboration, and cooperation with other council members and the employees of council.
4. As a democratic tier of the government in South Australia we acknowledge our role in representing a wide diversity of viewpoints within the community. We:
 - a) recognise that it is appropriate and important for a range of views to be expressed at council meetings.



- b) accept we are likely to disagree at times as part of robust debate, but we will always show respect in our differences.
 - c) undertake, when we disagree, that we will do this respectfully. In particular, we undertake, when disagreeing with others, that we will focus on the merits of the argument and not make personal or derogatory remarks about other council members or council employees.
5. At council meetings we will engage with each other in a respectful and civilised manner, and we will exercise care in expressing views regarding the conduct of other council members and council employees.
 6. The Presiding Member has the primary role in maintaining good order at council meetings. However, all council members will responsibly lead in demonstrating and supporting constructive and positive behaviour in effective decision making at council.
 7. When engaging and communicating with council administration we will do so in accordance with the requirements of the CEO and relevant legislation, recognising the separation of powers between Council Members and the CEO and the importance of working together constructively to achieve outcomes for the community.

To support the undertakings made above, the council members of **[insert name of Council]** additionally commit to participating in activities to monitor and review the shared values and behaviours throughout the term of Council.

5. Other matters relating to the behaviour of Council Members

We, the council members of **[insert name of Council]** consider it appropriate and agree that all council members will act in accordance with the following specific obligations:

DRAFTING NOTE: The information set out below is by way of example. Section 75F(2)(c) provides that a behavioural support policy may “include any other matters relating to behaviour of members considered appropriate by the council”. This section of the policy is where those other matters should be incorporated. Councils should discuss and determine “other matters relating to the behaviour of members” it considers appropriate for inclusion within this section of the policy and then modify the text in this section accordingly. In determining ‘other matters relating to behaviour’ councils should avoid duplicating matters already provided for within the Local Government Act.

5.1 Media

1. Council members may express their individual personal views through the media. When this occurs, it needs to be clear that any such comment is a personal view and does not represent the position of Council.
2. If council members choose to express dissent in the media, they should address the policy issues and refrain from making personal criticism of other council members or council staff. Any such commentary should not include any remarks that could reasonably be construed as being derogatory, defamatory or insulting to any person.



3. Council members may link and disseminate key information from official Council social media platforms in messaging to the community but should refrain from changing or interpreting the information.
4. For clarity, this policy does not attempt to prevent robust political debate in the media on political issues. This policy does set rules on how views should be expressed.

5.2 Communication and engagement

1. Council members, as representatives of Council, will communicate and engage with the community on Council's key directions, providing factual information on the challenges and opportunities respectfully and in accordance with resolutions of Council.

6. Further Information

This policy is available to be downloaded, free of charge, from Council's website:

www.xxxx.sa.gov.au. A printed copy may be purchased on request from the Council office.

Appendix 1 – Template council report

Consideration of adoption of Behavioural Support Policy (s.75F *Local Government Act 1999*)

Subject: Consideration of adoption of Behavioural Support Policy (s.75F *Local Government Act 1999*)

Author:

Date:

Attachment: LGA Model Behavioural Support Policy

RECOMMENDATION

That:

1. The report be received.
2. *The matter is for Council to determine, resolution options are provided in section 4 of this report.*

1. EXECUTIVE SUMMARY

New section 75F of the *Local Government Act 1999* (the *Local Government Act*) commenced operation on 17 November 2022. This section requires all councils to consider, within six months after the conclusion of each periodic election, whether it should adopt a behavioural support policy (or policies) to support appropriate behaviour by members of the council.

A behavioural support policy may specify direction relating to behaviours, set out guidelines relating to compliance with the Behavioural Standards for Council Members (the Behavioural Standards) and those directions and include any other matter relating to the behaviour of council members considered appropriate by the council.

Behavioural support policies must not be inconsistent with the Behavioural Standards.

Where a council adopts a behavioural support policy, a member of the council must comply with the policy. Any breach of a behavioural support policy would be managed in accordance with the councils Behavioural Management Policy.

The LGA has prepared a Model Behavioural Support Policy to assist councils with considering whether to adopt such a policy. The Model Policy is intended as guidance and requires customisation by each council if a decision is made to adopt a behavioural support policy.

This report provides council with a copy of the Model Policy and seeks a decision as to whether council wishes to adopt a behavioural support policy.

2. BACKGROUND

Behavioural Management Framework

A major component of the local government reforms which commenced on 17 November 2022 was the Behavioural Management Framework. This incorporates:

- The legislative framework within which all council members must operate.
- The Behavioural Standards for Council Members, determined by the Minister for Local Government (developed in consultation with the local government sector), which apply to all council members in South Australia (section 75E, Local Government Act).
- The mandatory Behavioural Management Policy relating to the management of behaviour of council members and adopted pursuant to section 262B of the Local Government Act.
- Optional Behavioural Support Policy (or policies), designed to support appropriate behaviour by council members and adopted pursuant to section 75F of the Local Government Act.

In addition, the Behavioural Standards Panel, an independent statutory authority comprising three members with powers to impose sanctions on council members who breach legislative and policy requirements has been established to assess and deal with matters referred to it.

In relation to the mandatory Behavioural Management Policy, transitional regulations were made which deemed the LGA Model Behavioural Management Policy as the applicable policy for all councils, until such time as the council adopts its own policy. Council must, prior to 10 November 2023, adopt a Behavioural Management Policy.

In relation to the Behavioural Support Policy, section 75F provides the ability for councils to adopt a behavioural support policy (or policies), to support appropriate behaviour by members of the council. A behavioural support policy may specify direction relating to behaviours, set out guidelines relating to compliance with those directions and include any other matter relating to the behaviour of council members considered appropriate by the council. Where a council adopts a behavioural support policy, a member of the council must comply with the policy.

Whilst Council is not obligated to adopt a behavioural support policy, it must, within six months after the conclusion of each periodic election:

- if the council has one or more behavioural support policies in effect, review the operation of those policies and consider whether additional behavioural support policies should be adopted; or
- consider whether it should adopt behavioural support policies.

As this is the first time this provision has been in operation following a periodic election, the obligation is for council to consider whether it will adopt a behavioural support policy (or policies). Before a council may adopt a behavioural support policy it must undertake public consultation on the policy.

Training Standards for Council Members

Section 80A of the Local Government Act and Regulation 8AA of the *Local Government (General) Regulations 2013* (the General Regulations), set out the legal requirements for training and development for council members.

In preparation for the 2022 Local Government Elections and in response to reforms arising from the passage of the *Statutes Amendment (Local Government Review) Act 2021*, the LGA Training Standards for Council Members (the Training Standard) were revised to include additional, mandatory training requirements for all council members.

A key inclusion in the revised Training Standards, consistent with the changes made to roles of members (section 58 and 59, Local Government Act) is the requirement for completion of Leadership Training by all council members. In response to this change, the CEO is required to arrange a workshop that may include (and not be limited to):

- An opportunity to build connections (between council members and council members with CEO/key staff).
- Identify shared values and aspirations for delivering outcomes for the community.
- Provide an overview of existing strategic priorities, plans and strategies of Council.
- Establish effective working relationships and team culture in the context of defined roles and responsibilities.

The content of this workshop is likely to be relevant to, and inform the development of, a behavioural support policy.

3. DISCUSSION

The commencement of section 75F—Council behavioural support policies of the Local Government Act on 17 November requires council to consider whether it wishes to adopt a behavioural support policy. As previously noted, behavioural support policies are not mandatory, but councils may wish to provide further guidance to council members to support appropriate behaviour.

Section 75F provides the following in relation to the content of behavioural support policies:

- (2) A behavioural support policy may—
 - (a) specify directions relating to behaviour that must be observed by members of the council; and
 - (b) set out guidelines relating to compliance by members with the behavioural standards and directions under paragraph (a); and
 - (c) include any other matter relating to behaviour of members considered appropriate by the council.
- (3) A behavioural support policy—
 - (a) must not be inconsistent with the behavioural standards; and
 - (b) must comply with any requirement specified by the behavioural standards.

The initial obligation to be addressed by council is set out within section 75F (7), which provides:

- (7) A council must, within 6 months after the conclusion of each periodic election—
- (a) in the case of a council that has 1 or more behavioural support policies in effect under this section—review the operation of the behavioural support policies and consider whether it should adopt additional behavioural support policies; or
 - (b) in any other case—consider whether it should adopt behavioural support policies.

Information on the Electoral Commission SA website relating to lodgement of campaign donation returns indicates that the conclusion of the 2022 periodic elections was Friday 18 November 2022. This means that councils must consider, within six months of that date (i.e., by 18 May 2023), whether or not it should adopt a behavioural support policy (or policies).

The obligation is not to have adopted a behavioural support policy within that timeframe, rather for council to turn its mind to and determine whether it will do so. The process for developing a behavioural support policy may occur following this consideration and subsequent decision. It is important to note that before a council adopts a behavioural support policy, public consultation must be undertaken in relation to the policy.

The Local Government Association (LGA) has prepared a Model Behavioural Support Policy (Model Policy) to assist councils with considering whether a policy should be adopted. The Model Policy provides an example of the kind of matters that may be included within such a policy but requires each council to consider and customise the document based on decisions regarding what is deemed necessary/appropriate to support member behaviour.

A copy of the Model Policy is provided as Attachment 1 to this report.

Having regard to the purpose of a behavioural support policy, council must now consider whether it wishes to develop and adopt such a policy. Should council wish to do so, the following is an outline of a process that could be applied to assist council with the development of a behavioural support policy:

DRAFTING NOTE: Determine what process is most appropriate/relevant to your council and insert here – for example:

- Convene an information/briefing session to discuss matters relating to the way council members wish to work together, with a view to identifying content for inclusion in the behavioural support policy
- CEO to prepare a draft Behavioural Support Policy and present to council for endorsement for public consultation purposes
- Undertake public consultation
- Following consultation:
 - * convene an information/briefing session to share consultation feedback and seek input on changes to the draft Behavioural Support Policy
 - * CEO to prepare a final Behavioural Support Policy and present to council for adoption.

A decision from council to not proceed with the adoption of a behavioural support policy at this time does not preclude council from determining to adopt a behavioural support policy at any time throughout the term of council.

The revised Training Standard includes a requirement for a 'Mid-term Leadership Refresher' which is intended to include:

- A mid-term council workshop to support the maintenance of effective working relationships amongst council members and with CEO/key staff
- Legal and financial responsibilities
- Effective council meetings and procedures.

This mid-term workshop could provide a structured opportunity to review and determine whether council wishes to put in place a behavioural support policy to provide additional support to council member behaviours.

4. OPTIONS

Resolution options are set out below:

Option 1 – support adoption of a behavioural support policy

That:

1. The report be received.
2. In accordance with section 75F of the *Local Government Act 1999* a behavioural support policy be prepared and returned to council for endorsement for public consultation purposes prior to adoption.

Option 2 – not support adoption of a behavioural support policy

That:

1. The report be received.
2. Having considered the requirements of section 75F of the *Local Government Act 1999* a behavioural support policy not be adopted at this time.

Council is asked to determine its preference in relation to the adoption (or not) of a behavioural support policy.



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14.2 REVIEW OF DELEGATIONS - EXPIATION OF OFFENCES ACT 1996 AND PLANNING, DEVELOPMENT AND INFRASTRUCTURE ACT 2016

Record Number: D23/15505

Author: Director Corporate Services

Authoriser: Chief Executive Officer

Attachments: 1. Delegations - Expiation of Offences Act 1996 - Planning, Development and Infrastructure Act 2016 Instrument A - Planning, Development and Infrastructure Act 2016 Instrument B [↓](#) 

EXECUTIVE SUMMARY

- The purpose of this report is for Council to consider the reviewed and updated delegations associated with the *Expiation of Offences Act 1996* and the *Planning, Development and Infrastructure Act 2016* – Instruments A and B.
- Under the *Local Government Act 1999* a council may at any time, and must within 12 months after the conclusion of each periodic election, review the delegations previously adopted and in place.
- The recent organisational restructure requires action to update the abovementioned Acts prior to the full delegations review, scheduled for June 2023.
- Updates to both pieces of legislation have occurred since Council's last review of delegations.
- It is therefore necessary for Council to consider and adopt the recommended updates to the delegations as attached.

RECOMMENDATION 1

“that Council, having considered Item 14.2 – *Review of Delegations - Expiation of Offences Act 1996 and Planning, Development and Infrastructure Act 2016*, dated 24 April 2023, receives and notes the report and in doing so having conducted a review of the powers and functions previously delegated to the Chief Executive Officer, and others, in accordance with s44(1) of the *Local Government Act 1999* and s100 of the *Planning, Development and Infrastructure Act 2016* Council:

1. Revocations

Hereby revokes the powers and functions under the following Acts and Regulations (as individually identified below) its previous delegations to the Chief Executive Officer and all other Council officers of those powers and functions, effective from 28 April 2023:

- Expiation of Offences Act 1996;*
- Delegations made under Planning, Development and Infrastructure Act 2016, Planning, Development and Infrastructure (General) Regulations 2017, Planning & Design Code and Practice Directions of Powers of a Council as a Council, a Designated Authority; a Designated Entity – (Instrument A)*
- Delegations made under Planning, Development and Infrastructure Act 2016, Planning, Development and Infrastructure (General) Regulations 2017, Planning & Design Code and Practice Directions of Powers of a Council as a Relevant Authority – (Instrument B)*

2. **Adoption of Delegations**

In exercise of the power contained in section 44 of the *Local Government Act 1999*, the powers and functions under the following Acts and specified in the proposed *Instruments of Delegation* contained in this report's attachments (each of which is individually identified as indicated below) are hereby delegated effective from 28 April 2023 to the person occupying the office of Chief Executive Officer (and anyone acting in that position) subject to the conditions and/or limitations specified herein or in the Schedule of Conditions in each proposed Instrument of Delegation.

- *Expiation of Offences Act 1996*

Such powers and functions may be further delegated by the Chief Executive Officer in accordance with Sections 44 and 101 of the *Local Government Act 1999* as the Chief Executive Officer sees fit, unless otherwise indicated herein or in the Schedule of Conditions contained in each such proposed Instrument of Delegation.

3. **Delegations made under *Planning, Development and Infrastructure Act 2016*, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council, a Designated Authority; a Designated Entity – (Instrument A)**

In exercise of the power contained in s100 of the *Planning, Development and Infrastructure Act 2016*, the powers and functions under the *Planning, Development and Infrastructure Act 2016*, Planning, Development and Infrastructure (General) Regulations 2017, Planning & Design Code and Practice Directions of Powers of a Council as a Council, a Designated Authority; a Designated Entity – (Instrument A), contained in Attachment 1 to this report, are hereby delegated effective from 28 April 2023 to the person occupying or acting in the Office of Chief Executive Officer of the Council subject to the conditions and/or limitations, if any, specified herein or in the Schedule of Conditions.

Such powers and functions may be further delegated by the Chief Executive Officer in accordance with Sections 100(2)(c) of the *Planning, Development and Infrastructure Act 2016* as the Chief Executive Officer sees fit, unless otherwise indicated herein or in the Schedule of Conditions contained in each such proposed Instrument of Delegation

4. **Delegations made under *Planning, Development and Infrastructure Act 2016*, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Relevant Authority – (Instrument B)**

In exercise of the power contained in s100 of the *Planning, Development and Infrastructure Act 2016*, the powers and functions under the *Planning, Development and Infrastructure Act 2016*, Planning, Development and Infrastructure (General) Regulations 2017, Planning & Design Code and Practice Directions of Powers of a Council as a Relevant Authority – (Instrument B), contained in Attachment 1 to this report, are hereby delegated effective from 28th day of April 2023 to the person occupying or acting in the Office of Chief Executive Officer of the Council subject to the conditions and/or limitations, if any, specified herein or in the Schedule of Conditions.

Such powers and functions may be further delegated by the Chief Executive Officer in accordance with Sections 100(2)(c) of the *Planning, Development and Infrastructure Act 2016* as the Chief Executive Officer sees fit, unless otherwise indicated herein or in the Schedule of Conditions contained in each such proposed Instrument of Delegation."

BUDGET IMPACT

Estimated Cost:	Nil
Future ongoing operating costs:	Nil
Is this Budgeted?	Not applicable

RISK ASSESSMENT

Updating the delegations associated with the *Expiation of Offences Act 1996* and the *Planning, Development and Infrastructure Act 2016* Instruments A and B will ensure Council is compliant with legislative requirements and support the continued management of Council's financial and risk administration practices.

DETAILED REPORT

Purpose

Prior to the full review of Council's delegations register (scheduled for June 2023), this report seeks Council's delegation of its statutory powers and functions to the Chief Executive Officer pursuant to the *Expiation of Offences Act 1996* and the *Planning, Development and Infrastructure Act 2016* Instruments A and B.

Background

Councils exercise a broad range of statutory powers and functions through various Acts, Regulations and legislative requirements. Many of these powers and functions can be delegated pursuant to either section 44 of the *Local Government Act 1999* or statutory powers of delegation in other Acts relevant to local government. Specifically, the statutory powers of delegation within the *Planning, Development and Infrastructure (PDI) Act 2016* are relevant in relation to this report.

The delegations relating to the *Expiation of Offences Act 1996* were last adopted by Council in 2019, while the delegations associated with Instruments A and B were last adopted in 2020.

Discussion

In accordance with the *Local Government Act 1999* (Local Government Act) a council may at any time and, must within 12 months after the conclusion of each periodic election, review the delegations previously adopted and in place.

With the recent election concluding in November 2022 a comprehensive review of Council's delegations has commenced with a full report scheduled for Council's consideration at its Ordinary Meeting in June.

Through a preliminary review of current delegations, along with the recent implementation of the updated Organisational restructure, it has been determined the following Acts are to be presented for Council Members' ratification prior to the scheduled review in June:

- *Expiation of Offences Act 1996*
- *Planning, Development and Infrastructure Act 2016*, Instruments A and B

In line with general practice, all proposed delegations have been made to the position of Chief Executive Officer (CEO). Pursuant to s44 and s101 of the Local Government Act, and s100 (2)(c) of the PDI Act the CEO may further delegate (sub-delegate) to enable staff to undertake their functional and operational roles and responsibilities effectively and efficiently.

To enable the CEO to properly consider any further sub-delegations to staff, the effective date of the recommendation is 28 April 2023. This will ensure the associated notifications and administration processes clarifying sub-delegations granted by the CEO are completed and signed before they come into effect.

Members will note certain sections within the legislation state "Not to be delegated". This means matters referred to within such sections must be put to Council for consideration and endorsement and cannot be authorised by the CEO or any other staff.

The *Delegations and Sub-delegations Register* will be updated upon ratification of Council and made available on Council's website, for public inspection or purchase at Council's office during normal business hours for any interested members of the public.

Conclusion

It is recommended that Council consider the updated delegations in relation to the *Expiation of Offences Act 1996* and *Planning, Development and Infrastructure Act 2016, Instruments A and B* and ratify accordingly.

References

Legislation

Local Government Act 1999 (SA)

Expiation of Offences Act 1996

Planning, Development and Infrastructure Act 2016

Council Policies/Plans

Strategic Plan 2021 – 2024

ADELAIDE PLAINS COUNCIL

INSTRUMENT OF DELEGATION

19 APRIL 2023

Adelaide Plains Council

Instruments of Delegation in this Document

- Instrument of Delegation under the Expiation of Offences Act 1996
- Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity;
- Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority

Delegation Sources

- Expiation of Offences Act 1996 - Expiation of Offences Act 1996
- Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - (Instrument A)
- Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (Fees, Charges and Contributions) Regulations 2019
- Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017
- Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (Transitional Provisions) Regulations 2017
- Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments
- Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 3 (Notification of Performance Assessed Development Applications) 2019

Adelaide Plains Council

- Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction (Council Inspections) 2020
- Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction 10 (Staged Occupation of Multi-Storey Buildings) 2020
- Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Urban Tree Canopy Off-set Scheme
- Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);
- Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (Fees, Charges and Contributions) Regulations 2019
- Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (General) Regulations 2017

Positions

Abbreviation	Position	Name
Chief Executive Officer	Chief Executive Officer	James Miller

Adelaide Plains Council

Expiation of Offences Act 1996 - Expiation of Offences Act 1996				
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations	
section 5(1)	Give an expiation notice to an alleged offender	Chief Executive Officer		
section 5(3)(a)	Provide that an offence against a regulation or by-law for which the Council may impose a penalty may be expiated	Chief Executive Officer		
section 5(3)(b)	Fix an expiation fee for an offence against a regulation or by-law for which the Council may impose a penalty may be expiated	Chief Executive Officer		
section 8(1)	Receive notice from alleged offender electing to be prosecuted for an offence	Chief Executive Officer		
section 8A(1)	Receive application from person in receipt of an expiation notice seeking review on grounds that the offence is trifling	Chief Executive Officer		
section 8A(2)	Require applicant to provide further information	Chief Executive Officer		

Adelaide Plains Council

Expiation of Offences Act 1996 - Expiation of Offences Act 1996				
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations	
section 8A(3)	Require application to be verified by a statutory declaration	Chief Executive Officer		
section 8A(4)	Determine application	Chief Executive Officer		
section 8A(5)	Withdraw expiation notice if satisfied that the offence is trifling	Chief Executive Officer		
section 11(1)	Issue an expiation reminder notice to alleged offender	Chief Executive Officer		
section 11A(1)	Assess acceptability of statutory declaration or other document provided by alleged offender	Chief Executive Officer		
section 12	Accept a later payment of amount due under an expiation notice	Chief Executive Officer		
section 16(1)	Withdraw an expiation notice in prescribed circumstances	Chief Executive Officer		

Adelaide Plains Council

Expiation of Offences Act 1996 - Expiation of Offences Act 1996				
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations	
section 16(2)	Refund expiation fee or instalment paid if expiation notice is withdrawn	Chief Executive Officer		
section 16(5)	Prosecute offence following withdrawal of expiation notice	Chief Executive Officer		
section 16(6)	Withdraw expiation notice if alleged offender has not received notice during expiation period due to error of issuing authority, postal service or email	Chief Executive Officer		
section 16(11)	Inform Chief Recovery Officer of the withdrawal of an expiation notice	Chief Executive Officer		
section 17(3)	Pay half of expiation fee for offence reported by the police or another officer of the Crown into the Consolidated Account	Chief Executive Officer		
section 18(1)	Enter an agreement with the Chief Recovery Officer in relation to the exchange of information	Chief Executive Officer		

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	
s5(5)(b)	1. Planning Regions and Greater Adelaide 1.1 The power pursuant to Section 5(5)(b) of the Planning, Development and Infrastructure Act 2016 (the PDI Act) to make submissions to the Minister on a proposed proclamation under Section 5 of the PDI Act.	Chief Executive Officer	
s6(3)(b)	2. Subregions 2.1 The power pursuant to Section 6(3)(b) of the PDI Act to make submissions to the Minister on the Minister's proposed course of action.	Chief Executive Officer	
s7(5)(b)	3. Environment and Food Production Areas – Greater Adelaide 3.1 The power pursuant to Section 7(5)(b) of the PDI Act, in relation to proposed development in an environment and food production area that involves a division of land that would create 1 or more additional allotments to concur in the granting of the development authorisation to the development.	Chief Executive Officer	
s22(4)(a)(i)	4. Functions 4.1 The power pursuant to Section 22(4)(a)(i) of the PDI Act to, if an inquiry is conducted by the Commission under Section 22(1)(e) of the PDI Act make submissions or representations.	Chief Executive Officer	

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	
s35(1)(a)	<p>5. Planning Agreements</p> <p>5.1 The power pursuant to Section 35(1)(a) of the PDI Act and subject to Section 35 of the PDI Act to enter into an agreement (a planning agreement) with the Minister relating to a specified area of the State subject to Section 35 of the PDI Act.</p>	Chief Executive Officer	
s35(3)	<p>5. Planning Agreements</p> <p>5.2 The power pursuant to Section 35(3) of the PDI Act to, in a planning agreement, include provisions that outline the purposes of the agreement and the outcomes that the agreement is intended to achieve and to provide for:</p> <p>5.2.1 the setting of objectives, priorities and targets for the area covered by the agreement; and</p>	Chief Executive Officer	
s35(3)	<p>5. Planning Agreements</p> <p>5.2 The power pursuant to Section 35(3) of the PDI Act to, in a planning agreement, include provisions that outline the purposes of the agreement and the outcomes that the agreement is intended to achieve and to provide for:</p> <p>5.2.2 the constitution of a joint planning board including, in relation to such a board:</p>	Chief Executive Officer	

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	
	5.2.2.1 the membership of the board, being between 3 and 7 members (inclusive); and 5.2.2.2 subject to Section 35(4) of the PDI Act, the criteria for membership; and 5.2.2.3 the procedures to be followed with respect to the appointment of members; and 5.2.2.4 the terms of office of members; and 5.2.2.5 conditions of appointment of members, or the method by which those conditions will be determined, and the grounds on which, and the procedures by which, a member may be removed from office; and 5.2.2.6 the appointment of deputy members; and 5.2.2.7 the procedures of the board; and		
s35(3)	5. Planning Agreements 5.2 The power pursuant to Section 35(3) of the PDI Act to, in a planning agreement, include provisions that outline the purposes of the agreement and the outcomes that the agreement is intended to achieve and to provide for: 5.2.3 the delegation of functions and powers to the joint planning board (including, if appropriate, functions or powers under another Act); and	Chief Executive Officer	

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	
s35(3)	<p>5. Planning Agreements</p> <p>5.2 The power pursuant to Section 35(3) of the PDI Act to, in a planning agreement, include provisions that outline the purposes of the agreement and the outcomes that the agreement is intended to achieve and to provide for:</p> <p>5.2.4 the staffing and other support issues associated with the operations of the joint planning board; and</p>	Chief Executive Officer	
s45(2)(c)	<p>8. Preparation and Amendment of Charter</p> <p>8.1 The power pursuant to Section 45(2)(c) of the PDI Act to make representations (including in writing or via the SA planning portal) on a proposal to prepare or amend the charter.</p>	Chief Executive Officer	
s73(2)(b)(iv)	<p>9. Preparation and Amendment</p> <p>9.1 The power pursuant to Section 73(2)(b)(iv) of the PDI Act to:</p> <p>9.1.1 seek the approval of the Minister to initiate a proposal to amend a designated instrument; and</p> <p>9.1.2 initiate a proposal to amend a designated instrument with the approval of the Minister acting on the advice of the Commission.</p>	Chief Executive Officer	

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	
s73(6)	<p>9. Preparation and Amendment</p> <p>9.2 The power pursuant to Section 73(6) of the PDI Act where the Council is authorised or approved under Section 73 of the PDI Act, after all of the requirements of Section 73 of the PDI Act have been satisfied:</p> <p>9.2.1 to prepare a draft of the relevant proposal; and</p> <p>9.2.2 to comply with the Community Engagement Charter for the purposes of consultation in relation to the proposal; and</p> <p>9.2.3 to the extent that paragraph (b) of Section 73(6) of the PDI Act does not apply, in the case of a proposed amendment to a regional plan that has been prepared by a joint planning board where the amendment is not being proposed by the joint planning board – consult with the joint planning board; and</p> <p>9.2.4 to the extent that paragraph (b) of Section 73(6) of the PDI Act does not apply, in the case of a proposed amendment to the Planning and Design Code that will have a specific impact on 1 or more particular pieces of land in a particular zone or subzone (rather than more generally) – to take reasonable steps to give:</p> <p>9.2.4.1 an owner or occupier of the land; and</p> <p>9.2.4.2 an owner or occupier of each piece of adjacent land,</p> <p>a notice in accordance with the regulations; and</p>	Chief Executive Officer	

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	
	9.2.5 to consult with any person or body specified by the Commission and any other person or body as the delegate thinks fit; and 9.2.6 to carry out such investigations and obtain such information specified by the Commission; and 9.2.7 to comply with any requirement prescribed by the regulations.		
s73(7)	9. Preparation and Amendment 9.3 The power pursuant to Section 73(7) of the PDI Act, after complying with Section 73(6) of the PDI Act, to prepare a report in accordance with any practice direction that applies for the purposes of Section 73 of the PDI Act (including information about any change to the original proposal that the delegate considers should be made) and furnish a copy of the report to the Minister.	Chief Executive Officer	
s73(8)	9. Preparation and Amendment 9.4 The power pursuant to Section 73(8) of the PDI Act, after the Council has furnished a report to the Minister under Section 73(7) of the PDI Act, to ensure that a copy of the report is published on the SA planning portal in accordance with a practice direction that applies for the purposes of Section 73 of the PDI Act.	Chief Executive Officer	

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	
s73(9)	<p>9. Preparation and Amendment</p> <p>9.5 The power pursuant to Section 73(9) of the PDI Act to enter into an agreement with a person for the recovery of costs incurred by the Council in relation to an amendment of the Planning and Design Code or a design standard under Section 73 of the PDI Act (subject to the requirement to charge costs under Section 73(4)(b) of the PDI Act (if relevant)).</p>	Chief Executive Officer	
s74(8)(c)	<p>10. Parliamentary Scrutiny</p> <p>10.1 The power pursuant to Section 74(8)(c) of the PDI Act if the ERD Committee is proposing to suggest an amendment under Section 74(4) of the PDI Act and the amendment is specifically relevant to the Council, to provide a comment and response within the period of 2 weeks.</p>	Chief Executive Officer	
s75(1)	<p>11. Complying Changes – Planning and Design Code</p> <p>11.1 The power pursuant to Section 75(1) of the PDI Act to submit to the Minister a proposal to agree to an amendment to the Planning and Design Code under Section 75 of the PDI Act if:</p> <p>11.1.1 the amendment comprises a change to:</p>	Chief Executive Officer	

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	
	11.1.1.1 the boundary of a zone or subzone; or 11.1.1.2 the application of an overlay; and 11.1.2 the amendment is consistent with a recommendation in the relevant regional plan that, through the use of: 11.1.2.1 specific maps or other spatial information; and 11.1.2.2 specific information about the changes that are being proposed, clearly and specifically identifies (in the opinion of the Minister) the changes that are considered to be appropriate.		
s75(3)	11. Complying Changes – Planning and Design Code 11.2 The power pursuant to Section 75(3) of the PDI Act to effect an amendment under Section 75 of the PDI Act by an instrument deposited on the SA Planning database (in accordance with requirements established by the Chief Executive).	Chief Executive Officer	
s82(d)	12. Entities Constituting Relevant Authorities 12.1 The power pursuant to Section 82(d) of the PDI Act, subject to the PDI Act, to appoint an assessment panel.	Chief Executive Officer	

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	
s83(1)	<p>13. Panels Established by Joint Planning Boards or Councils</p> <p>13.1 The power pursuant to Section 83(1) of the PDI Act in relation to an assessment panel appointed by the Council under Division 1 of Part 6 of the PDI Act, to:</p> <p>13.1.1 appoint more than 1 assessment panel and if the delegate does so, to clearly specify which class of development each assessment panel is to assess;</p> <p>13.1.2 determine:</p> <p>13.1.2.1 the membership of the assessment panel, being no more than 5 members, only 1 of which may be a member of a council, and, if the delegate thinks fit, on the basis that the assessment panel will be constituted by a different number of members depending on the particular class of development that is being assessed by the assessment panel; and</p> <p>13.1.2.2 the procedures to be followed with respect to the appointment of members; and</p> <p>13.1.2.3 the terms of office of members; and</p> <p>13.1.2.4 conditions of appointment of members, or the method by which those conditions will be determined, (including as to their remuneration) and the grounds on which, and the procedures by which, a member may be removed from office; and</p>	Chief Executive Officer	

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	
	13.1.2.5 the appointment of deputy members; and 13.1.2.6 who will act as the presiding member of the panel and the process for appointing an acting presiding member.		
s83(1)(h)	13. Panels Established by Joint Planning Boards or Councils 13.2 The power pursuant to Section 83(1)(h) of the PDI Act to arrange the staffing and support required for the purposes of the operations of the panel.	Chief Executive Officer	
s83(1)(i)	13. Panels Established by Joint Planning Boards or Councils 13.3 The power pursuant to Section 83(1)(i) of the PDI Act to substitute the existing members of the panel with new members if directed to do so by the Minister acting on recommendation of the Commission under Section 86 of the PDI Act.	Chief Executive Officer	
s83(2)	13. Panels Established by Joint Planning Boards or Councils 13.4 The power pursuant to Section 83(2) of the PDI Act to form the opinion and be satisfied that a person to be appointed as a member of an assessment panel who is a member, or former member, of a council is appropriately qualified to act as a member of the assessment panel on account of the person's experience in local government.	Chief Executive Officer	

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	
s84(1)(c)(ii)(A)	<p>14. Panels Established by Minister</p> <p>14.1 The power pursuant to Section 84(1)(c)(ii)(A) of the PDI Act to request the Minister to constitute a regional assessment panel in relation to the combined areas of the Council and one or more other Councils.</p>	Chief Executive Officer	
s84(1)(c)(ii)(B)	<p>14. Panels Established by Minister</p> <p>14.2 The power pursuant to Section 84(1)(c)(ii)(B) of the PDI Act to make submissions to the Minister about the constitution of a regional assessment panel in relation to the area of the Council and one or more other Councils (or parts of such areas).</p>	Chief Executive Officer	
s86(2)(a)	<p>15. Substitution of Local Panels</p> <p>15.1 The power pursuant to Section 86(2)(a) of the PDI Act to make submissions to the Commission in relation to an inquiry.</p>	Chief Executive Officer	
s89(b)	<p>16. Notification of Acting</p> <p>16.1 The power pursuant to Section 89(b) of the PDI Act to require an accredited professional to provide such information or documentation as the delegate may require.</p>	Chief Executive Officer	

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	
s94(1)(g)	<p>17. Relevant Authority - Commission</p> <p>17.1 The power pursuant to Section 94(1)(g) of the PDI Act to make a request to the Minister that the Minister declare, by notice served on the proponent, that the Minister desires the Commission to act as the relevant authority in relation to the proposed development.</p>	Chief Executive Officer	
s102(1)(c)(iv)	<p>18. Matters Against which Development Must be Assessed</p> <p>18.1 The power pursuant to Section 102(1)(c)(iv) of the PDI Act in relation to a proposed division of land (otherwise than under the Community Titles Act 1996 or the Strata Titles Act 1988) where land is to be vested in the Council, to consent to the vesting.</p>	Chief Executive Officer	
s102(1)(d)(iv)	<p>18. Matters Against which Development Must be Assessed</p> <p>18.2 The power pursuant to Section 102(1)(d)(iv) of the PDI Act in relation to a proposed division of land under the Community Titles Act 1996 or the Strata Titles Act 1988 where land is to be vested in the Council, to consent to the vesting.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s102(11)(b)	18. Matters Against which Development Must be Assessed 18.3 The power pursuant to Section 102(11)(b) of the PDI Act to impose a reasonable charge on account of an encroachment over land under the care, control and management of the Council when the relevant development is undertaken.	Chief Executive Officer	
s110(2)(b)	19. Restricted Development 19.1 The power pursuant to Section 110(2)(b) of the PDI Act to, in accordance with the regulations and within a period prescribed by the regulations, make representations to the Commission in relation to the granting or refusal of planning consent.	Chief Executive Officer	
s110(c)(ii)	19. Restricted Development 19.2 The power pursuant to Section 110(c)(ii) of the PDI Act to appear personally or by representative before the Commission to be heard in support of the Council's representation.	Chief Executive Officer	
s110(7)	19. Restricted Development 19.3 The power pursuant to Section 110(7) of the PDI Act to appeal against a decision on a development classified as restricted development.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s112(b)	20. Level of Detail 20.1 The power pursuant to Section 112(b) of the PDI Act to express views in relation to the level of detail required in relation to an EIS.	Chief Executive Officer	
s113(5)(a)(iii)	21. EIS Process 21.1 The power pursuant to Section 113(5)(a)(iii) of the PDI Act to comment and report within the time prescribed by the regulations on an EIS referred to the Council by the Minister.	Chief Executive Officer	
s114(2)(b)	22. Amendment of EIS 22.1 The power pursuant to Section 114(2)(b) of the PDI Act to make written submissions on the amendment to the Minister.	Chief Executive Officer	
s130(6)	23. Essential Infrastructure – Alternative Assessment Process 23.1 The power pursuant to Section 130(6) of the PDI Act to report to the Commission on any matters contained in a notice under Section 130(5) of the PDI Act.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s130(14)	<p>23. Essential Infrastructure – Alternative Assessment Process</p> <p>23.2 The power pursuant to Section 130(14) of the PDI Act to, if the Council has, in relation to any matters referred to the Council under Section 130(5) of the PDI Act, expressed opposition to the proposed development in its report under Section 130(6) of the PDI Act, withdraw the Council's opposition.</p>	Chief Executive Officer	
s131(7)	<p>24. Development Assessment – Crown Development</p> <p>24.1 The power pursuant to Section 131(7) of the PDI Act to report to the Commission on any matters contained in a notice under Section 131(6) of the PDI Act.</p>	Chief Executive Officer	
s131(15)	<p>24. Development Assessment – Crown Development</p> <p>24.2 The power pursuant to Section 131(15) of the PDI Act to, if the Council has, in relation to any matters referred to the Council under Section 131(6) of the PDI Act expressed opposition to the proposed development in its report under Section 131(7) of the PDI Act, withdraw the Council's opposition.</p>	Chief Executive Officer	
s138(1)	<p>25. Land Division Certificate</p> <p>25.1 The power pursuant to Section 138(1) of the PDI Act to enter into a binding agreement supported by adequate security and if the regulations so require in a form prescribed by the regulations.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s138(2)	<p>25. Land Division Certificate</p> <p>25.2 The power pursuant to Section 138(2) of the PDI Act to furnish the Commission with appropriate information as to compliance with a particular condition and to comply with any requirement prescribed by the regulations.</p>	Chief Executive Officer	
s141(1)	<p>26. Action if Development Not Completed</p> <p>26.1 The power pursuant to Section 141(1) of the PDI Act, if:</p> <p>26.1.1 an approval is granted under the PDI Act; but</p> <p>26.1.2 -</p> <p>26.1.2.1 the development to which the approval relates has been commenced but not substantially completed within the period prescribed by the regulations for the lapse of the approval; or</p> <p>26.1.2.2 in the case of a development that is envisaged to be undertaken in stages - the development is not undertaken or substantially completed in the manner or within the period contemplated by the approval,</p> <p>to apply to the Court for an order under Section 141 of the PDI Act.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s141(5)	<p>26. Action if Development Not Completed</p> <p>26.1.3 The power pursuant to Section 141(5) of the PDI Act, if the Court makes an order under Section 141(3)(a), (b) or (d) of the PDI Act and a person fails to comply with the order within the period specified by the Court, to cause any work contemplated by the order to be carried out, and to recover the costs of that work, as a debt from the person.</p>	Chief Executive Officer	
s141(6)	<p>26. Action if Development Not Completed</p> <p>26.1.4 The power pursuant to Section 141(6) of the PDI Act, if an amount is recoverable from a person by the Council under Section 141(5) of the PDI Act:</p> <p>26.1.4.1 to, by notice in writing to the person, fix a period, being not less than 28 days from the date of the notice, within which the amount must be paid by the person.</p>	Chief Executive Officer	
s142(1)	<p>27. Completion of Work</p> <p>27.1 The power pursuant to Section 142(1) of the PDI Act, if:</p> <p>27.1.1 an approval is granted under the PDI Act; but</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	27.1.2 the development to which the approval relates has been substantially but not fully completed within the period prescribed by the regulations for the lapse of the approval, to, by notice in writing, require the owner of the relevant land to complete the development within a period specified in the notice.		
s142(2)	27. Completion of Work 27.2 The power pursuant to Section 142(2) of the PDI Act, if an owner fails to carry out work as required by a notice under Section 142(1) of the PDI Act, to cause the necessary work to be carried out.	Chief Executive Officer	
s142(3)	27. Completion of Work 27.3 The power pursuant to Section 142(3) of the PDI Act to recover as a debt due from the owner, the reasonable costs and expenses incurred by the Council (or any person acting on behalf of the Council) under Section 142 of the PDI Act.	Chief Executive Officer	
s142(4)	27. Completion of Work	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	<p>27.4 The power pursuant to Section 142(4) of the PDI Act, if an amount is recoverable from a person by the Council under Section 142 of the PDI Act:</p> <p>27.4.1 to, by notice in writing to the person, fix a period, being not less than 28 days from the date of the notice, within which the amount must be paid by the person.</p>		
s146(3)	<p>28. Notification During Building</p> <p>28.1 The power pursuant to Section 146(3) of the PDI Act to, subject to Section 146(4) of the PDI Act, direct a person who is carrying out building work to stop building work when a mandatory notification stage has been reached pending an inspection by an authorised officer who holds prescribed qualifications.</p>	Chief Executive Officer	
s151(2)	<p>29. Classification of Buildings</p> <p>29.1 The power pursuant to Section 151(2) of the PDI Act to assign to a building erected in the Council's area a classification that conforms with the regulations.</p>	Chief Executive Officer	
s151(3)	<p>29. Classification of Buildings</p> <p>29.2 The power pursuant to Section 151(3) of the PDI Act, if the Council assigns a classification under Section 151 of the PDI Act, to give notice in writing to the owner of the building to which the classification has been assigned, of the classification assigned to the building.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s152(2)	30. Certificates of Occupancy 30.1 The power pursuant to Section 152(2) of the PDI Act to issue a certificate of occupancy.	Chief Executive Officer	
s152(3)(a)	30. Certificates of Occupancy 30.2 The power pursuant to Section 152(3)(a) of the PDI Act to require an application for a certificate of occupancy to include any information required by the delegate.	Chief Executive Officer	
s152(5)	30. Certificates of Occupancy 30.3 The power pursuant to Section 152(5) of the PDI Act to consider any report supplied under Section 152(4) of the PDI Act before deciding the application.	Chief Executive Officer	
s152(6)	30. Certificates of Occupancy 30.4 The power pursuant to Section 152(6) of the PDI Act to issue the certificate if the delegate is satisfied (in accordance with procedures set out in the regulations and on the basis of information provided or obtained under Section 152 of the PDI Act) that the relevant building is suitable for occupation and complies with such requirements as may be prescribed by the regulations for the purposes of Section 152(6) of the PDI Act.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s152(10)	<p>30. Certificates of Occupancy</p> <p>30.5 The power pursuant to Section 152(10) of the PDI Act, if the Council refuses an application to notify the applicant in writing of:</p> <p>30.5.1 the refusal; and</p> <p>30.5.2 the reasons for the refusal; and</p> <p>30.5.3 the applicant's right of appeal under the PDI Act.</p>	Chief Executive Officer	
s152(12)	<p>30. Certificates of Occupancy</p> <p>30.6 The power pursuant to Section 152(12) of the PDI Act to issue a certificate of occupancy that applies to the whole or part of a building.</p>	Chief Executive Officer	
s152(13)	<p>30. Certificates of Occupancy</p> <p>30.7 The power pursuant to Section 152(13) of the PDI Act to, in accordance with the regulations, revoke a certificate of occupancy in prescribed circumstances.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s153(1)	<p>31. Temporary Occupation</p> <p>31.1 The power pursuant to Section 153(1) of the PDI Act to grant an approval to a person to occupy a building on a temporary basis without a certificate of occupancy.</p>	Chief Executive Officer	
s153(2)	<p>31. Temporary Occupation</p> <p>31.2 The power pursuant to Section 153(2) of the PDI Act to grant an approval under Section 153(1) of the PDI Act on such conditions (if any) as the delegate thinks fit to impose.</p>	Chief Executive Officer	
s153(3)	<p>31. Temporary Occupation</p> <p>31.3 The power pursuant to Section 153(3) of the PDI Act if the Council refuses an application to notify the applicant in writing of:</p> <p>31.3.1 the refusal; and</p> <p>31.3.2 the reasons for the refusal; and</p> <p>31.3.3 the applicant's right of appeal under the PDI Act.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s155(5)	<p>32. Emergency Orders</p> <p>32.1 The power pursuant to Section 155(5) of the PDI Act, if an owner fails to carry out work as required by an emergency order, to cause the necessary work to be carried out.</p>	Chief Executive Officer	
s155(6)	<p>32. Emergency Orders</p> <p>32.2 The power pursuant to Section 155(6) of the PDI Act to recover as a debt due from the owner the reasonable costs and expenses incurred by the Council (or any person acting on behalf of the Council) under Section 155 of the PDI Act.</p>	Chief Executive Officer	
s155(7)	<p>32. Emergency Orders</p> <p>32.3 The power pursuant to Section 155(7) of the PDI Act, if an amount is recoverable from a person by the Council under Section 155 of the PDI Act to, by notice in writing to the person, fix a period, being not less than 28 days from the date of the notice, within which the amount must be paid by the person.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s157(16)	<p>33. Fire Safety</p> <p>33.1 The power pursuant to Section 157(16) of the PDI Act to establish a body and designate it as an appropriate authority under Section 157 of the PDI Act.</p>	Chief Executive Officer	
s157(17)	<p>33. Fire Safety</p> <p>33.2 The power pursuant to Section 157(17) of the PDI Act to:</p> <p>33.2.1 appoint to the appropriate authority:</p> <p>33.2.1.1 a person who holds prescribed qualifications in building surveying; and</p> <p>33.2.1.2 an authorised officer under Part 3 Division 5 or Section 86 of the Fire and Emergency Services Act 2005 who has been approved by the Chief Officer of the relevant fire authority to participate as a member of the appropriate authority; and</p> <p>33.2.1.3 a person with expertise in the area of fire safety; and</p> <p>33.2.1.4 if so determined by the delegate, a person selected by the delegate;</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s157(17)	33. Fire Safety 33.2 The power pursuant to Section 157(17) of the PDI Act to: 33.2.2 specify a term of office of a member of the appropriate authority (other than a member under Section 157(17)(a)(ii) of the PDI Act;	Chief Executive Officer	
s157(17)	33. Fire Safety 33.2 The power pursuant to Section 157(17) of the PDI Act to: 33.2.3 remove a member of the appropriate authority from office for any reasonable cause;	Chief Executive Officer	
s157(17)	33. Fire Safety 33.2 The power pursuant to Section 157(17) of the PDI Act to: 33.2.4 appoint deputy members;	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s157(17)	33. Fire Safety 33.2 The power pursuant to Section 157(17) of the PDI Act to: 33.2.5 determine the appropriate authority's procedures (including as to quorum).	Chief Executive Officer	
s163(3)(b)	34. Initiation of Scheme 34.1 The power pursuant to Section 163(3)(b) of the PDI Act to request the Minister initiate a proposal to proceed under Section 163 of the PDI Act.	Chief Executive Officer	
s163(10)	34. Initiation of Scheme 34.2 The power pursuant to Section 163(10) of the PDI Act to make submissions to the Minister in relation to the draft outline.	Chief Executive Officer	
s164(3)	35. Initiation of Scheme 35.1 The power pursuant to Section 164(3) of the PDI Act to request the Minister initiate a proposal to proceed under Section 164 of the PDI Act.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s164(12)	35. Initiation of Scheme 35.2 The power pursuant to Section 164(12) of the PDI Act to make submissions to the Minister in relation to the draft outline.	Chief Executive Officer	
s166(1)(c)	36. Consideration of Proposed Scheme 36.1 The power pursuant to Section 166(1)(c) of the PDI Act to consult with a scheme coordinator in relation to a scheme in accordance with the Community Engagement Charter.	Chief Executive Officer	
s167(7)	37. Adoption of Scheme 37.1 The power pursuant to Section 167(7) of the PDI Act to make submissions to the Minister in relation to a variation to an outline of a scheme.	Chief Executive Officer	
s169(2)(b)	38. Funding Arrangements 38.1 The power pursuant to Section 169(2)(b) of the PDI Act in relation to a scheme that provides for the collection of contributions under Subdivision 8 of the PDI Act to apply for any matter to be considered or determined by ESCOSA or some other prescribed person or body as part of a periodic review of the levels and amounts of those contributions.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s169(9)	<p>38. Funding Arrangements</p> <p>38.2 The power pursuant to Section 169(9) of the PDI Act to make submissions to the Commission in relation to a funding arrangement that is specifically relevant to the Council.</p>	Chief Executive Officer	
s177(4)	<p>39. Contributions by Constituent Councils</p> <p>39.1 The power pursuant to Section 177(4) of the PDI Act to make submissions to the Minister in relation to the Council's share.</p>	Chief Executive Officer	
s177(5)	<p>39. Contributions by Constituent Councils</p> <p>39.2 The power pursuant to Section 177(5) of the PDI Act to, at the request of the Minister, supply the Minister with information in the possession of the Council to enable the Minister to determine shares under Sections 177(2) and (3) of the PDI Act.</p>	Chief Executive Officer	
s180(7)	<p>40. Imposition of Charge by Councils</p> <p>40.1 The power pursuant to Section 180(7) of the PDI Act, if the Council incurs costs in recovering a charge as a debt, to claim the reimbursement of those costs (insofar as they are reasonable) from the relevant fund established under subdivision 9, Division 1, Part 13 of the PDI Act.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s187(1)	<p>41. Authorised Works</p> <p>41.1 The power pursuant to Section 187(1) of the PDI Act, subject to Section 187(3) of the PDI Act, to carry out any infrastructure works if the Council is authorised to so do by or under the PDI Act or any other Act.</p>	Chief Executive Officer,	
s187(5)	<p>41. Authorised Works</p> <p>41.2 The power pursuant to Section 187(5) of the PDI Act, subject to Section 187(6) of the PDI Act, to in relation to a proposal that involves disturbing the surface of a road, or that otherwise relates to a road to:</p> <p>41.2.1 inform the relevant road maintenance authority of the proposal at least 28 days before the proposed commencement of any work; and</p> <p>41.2.2 give the relevant road maintenance authority a reasonable opportunity to consult with the Council in relation to the matter; and</p> <p>41.2.3 ensure that proper consideration is given to the views of the road maintenance authority.</p>	Chief Executive Officer,	
s187(5)(b)	<p>41. Authorised Works</p> <p>41.3 The power pursuant to Section 187(5)(b) of the PDI Act to make submissions to the designated entity in relation to the matter.</p>	Chief Executive Officer,	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s187(6)	<p>41. Authorised Works</p> <p>41.4 The power pursuant to Section 187(6) of the PDI Act, in a case of emergency, to only comply with Section 187(5) of the PDI Act to such extent as is practicable in the circumstances.</p>	Chief Executive Officer,	
s188(1)	<p>42. Entry onto Land</p> <p>42.1 The power pursuant to Section 188(1) of the PDI Act to authorise a person for the purpose of undertaking any work or activity in connection with the exercise of a power under Division 2 of Part 13 of the PDI Act to:</p> <p>42.1.1 enter and pass over any land; and</p> <p>42.1.2 bring onto any land any vehicles, plant or equipment; and</p> <p>42.1.3 temporarily occupy land; and</p> <p>42.1.4 do anything else reasonably required in connection with the exercise of the power.</p>	Chief Executive Officer,	
s188(4)	<p>42. Entry onto Land</p> <p>42.2 The power pursuant to Section 188(4) of the PDI Act to pay reasonable compensation on account of any loss or damage caused by the exercise of a power under Section 188(1) of the PDI Act.</p>	Chief Executive Officer,	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s189(1)	<p>43. Acquisition of Land</p> <p>43.1 The power pursuant to Section 189(1) of the PDI Act, to:</p> <p>43.1.1 seek the consent of the Minister to acquire land for a purpose associated with infrastructure works under and in accordance with the Land Acquisition Act 1969; and</p> <p>43.1.2 with the consent of the Minister, acquire land for a purpose associated with infrastructure works under and in accordance with the Land Acquisition Act 1969.</p>	Chief Executive Officer	
s192(1)	<p>44. Land Management Agreements</p> <p>44.1 The power pursuant to Section 192(1) of the PDI Act to enter into an agreement relating to the development, management, preservation or conservation of land with the owner of the land or a designated entity.</p>	Chief Executive Officer	
s192(2)	<p>44. Land Management Agreements</p> <p>44.2 The power pursuant to Section 192(2) of the PDI Act to enter into an agreement relating to the management, preservation or conservation of the land with a greenway authority.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s192(4)	<p>44. Land Management Agreements</p> <p>44.3 The power pursuant to Section 192(4) of the PDI Act in considering whether to enter into an agreement under Section 192 of the PDI Act which relates to the development of land and, if such an agreement is to be entered into, in considering the terms of the agreement, to have regard to:</p> <p>44.3.1 the provisions of the Planning and Design Code and to any relevant development authorisation under the PDI Act; and</p> <p>44.3.2 the principle that the entering into of an agreement under Section 192 of the PDI Act by the Council should not be used as a substitute to proceeding with an amendment to the Planning and Design Code under the PDI Act.</p>	Chief Executive Officer	
s192(5)	<p>44. Land Management Agreements</p> <p>44.4 The power pursuant to Section 192(5) of the PDI Act to register agreements entered into under Section 192 of the PDI Act in accordance with the regulations.</p>	Chief Executive Officer	
s192(8)	44. Land Management Agreements	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	44.5 The power pursuant to Section 192(8) of the PDI Act to carry out on private land any work for which provision is made by agreement under Section 192 of the PDI Act.		
s192(9)	44. Land Management Agreements 44.6 The power pursuant to Section 192(9) of the PDI Act to include in an agreement under Section 192 of the PDI Act an indemnity from a specified form of liability or right of action, a waiver or exclusion of a specified form of liability or right of action, an acknowledgment of liability, or a disclaimer, on the part of a party to the agreement.	Chief Executive Officer	
s192(10)	44. Land Management Agreements 44.7 The power pursuant to Section 192(10) of the PDI Act to express a provision under Section 192(9) of the PDI Act as extending to, or being for the benefit of, a person or body who or which is not a party to the agreement.	Chief Executive Officer	
s192(11)	44. Land Management Agreements 44.8 The power pursuant to Section 192(11) of the PDI Act to consent to the owner of land entering into an agreement under Section 192 of the PDI Act where the Council has a legal interest in the land.	Chief Executive Officer	
s192(12)	44. Land Management Agreements	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	44.9 The power pursuant to Section 192(12) of the PDI Act to apply to the Registrar-General, to note the agreement against the relevant instrument of title or, in the case of land not under the provisions of the Real Property Act 1886, against the land.		
s192(15)	44. Land Management Agreements 44.10 The power pursuant to Section 192(15) of the PDI Act to apply to the Registrar-General in relation to an agreement to which a note has been made under Section 192 of the PDI Act that has been rescinded or amended, to enter a note of the rescission or amendment against the instrument of title, or against the land.	Chief Executive Officer	
s192(16)	44. Land Management Agreements 44.11 The power pursuant to Section 192(16) of the PDI Act to provide in an agreement under Section 192 of the PDI Act for remission of rates or taxes on the land.	Chief Executive Officer	
s192(17)	44. Land Management Agreements 44.12 The power pursuant to Section 192(17) of the PDI Act to seek the Minister's consent to providing in an agreement under Section 192 of the PDI Act entered into by the Council for the remission of rates or taxes payable to the Crown.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s192(17)	<p>44. Land Management Agreements</p> <p>44.13 The power pursuant to Section 192(17) of the PDI Act to consent to an agreement entered into by the Minister under Section 192 of the PDI Act, providing for the remission of rates or taxes payable to the Council.</p>	Chief Executive Officer	
s192(18)	<p>44. Land Management Agreements</p> <p>44.14 The power pursuant to Section 192(18) of the PDI Act to take into account the existence of an agreement under Section 192 of the PDI Act when assessing an application for a development authorisation under the PDI Act.</p>	Chief Executive Officer	
s193(1)	<p>45. Land Management Agreements – Development Applications</p> <p>45.1 The power pursuant to Section 193(1) of the PDI Act to, subject to Section 193 of the PDI Act, enter into an agreement under Section 193 of the PDI Act with a person who is applying for a development authorisation under the PDI Act that will, in the event that the relevant development is approved, bind:</p> <p>45.1.1 the person; and</p> <p>45.1.2 any other person who has the benefit of the development authorisation; and</p> <p>45.1.3 the owner of the relevant land (if he or she is not within the ambit of Sections 193(a) or (b) of the PDI Act and if the other requirements of Section 193 of the PDI Act are satisfied).</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s193(2)	<p>45. Land Management Agreements – Development Applications</p> <p>45.2 The power pursuant to Section 193(2) of the PDI Act to enter into an agreement under Section 193 of the PDI Act in relation to any matter that the delegate agrees is relevant to the proposed development (including a matter that is not necessarily relevant to the assessment of the development under the PDI Act).</p>	Chief Executive Officer	
s193(3)	<p>45. Land Management Agreements – Development Applications</p> <p>45.3 The power pursuant to Section 193(3) of the PDI Act to have regard to:</p> <p>45.3.1 the provisions of the Planning and Design Code; and</p> <p>45.3.2 the principle that the entering into of an agreement under Section 193 of the PDI Act by the Council should not be used as a substitute to proceeding with an amendment to the Planning and Design Code under the PDI Act.</p>	Chief Executive Officer	
s193(5)	<p>45. Land Management Agreements – Development Applications</p> <p>45.4 The power pursuant to Section 193(5) of the PDI Act to register agreements entered into under Section 193 of the PDI Act in accordance with the regulations.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s193(10)	45. Land Management Agreements – Development Applications 45.5 The power pursuant to Section 193(10) of the PDI Act to consent to an application to note the agreement against the relevant instrument of title or the land.	Chief Executive Officer	
s193(11)	45. Land Management Agreements – Development Applications 45.6 The power pursuant to Section 193(11) of the PDI Act to consent to an owner of land entering into an agreement or giving a consent under Section 192(10) of the PDI Act where the Council has a legal interest in the land.	Chief Executive Officer	
s193(13)	45. Land Management Agreements – Development Applications 45.7 The power pursuant to Section 193(13) of the PDI Act to apply to the Registrar-General to note the agreement against the relevant instrument of title or, in the case of land not under the provisions of the Real Property Act 1886, against the land.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s193(15)	45. Land Management Agreements – Development Applications 45.8 The power pursuant to Section 193(15) of the PDI Act to apply to the Registrar-General in relation to an agreement under Section 193 that has been rescinded or amended, to enter a note of the rescission or amendment against the instrument of title, or against the land.	Chief Executive Officer	
s193(16)	45. Land Management Agreements – Development Applications 45.9 The power pursuant to Section 193(16) of the PDI Act, if an agreement under Section 193 of the PDI Act does not have effect under Section 193 of the PDI Act within the period prescribed by the regulations, to by notice given in accordance with the regulations, lapse the relevant development approval.	Chief Executive Officer	
s197(1)(b)	46. Off-setting Contributions 46.1 The power pursuant to Section 197(1)(b) of the PDI Act to seek the approval of the Minister to act under Section 197 of the PDI Act.	Chief Executive Officer	
s197(2)	46. Off-setting Contributions	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	<p>46.2 The power pursuant to Section 197(2) of the PDI Act to establish a scheme under Section 197 of the PDI Act that is designed to support or facilitate:</p> <p>46.2.1 development that may be in the public interest or otherwise considered by the delegate as being appropriate in particular circumstances (including by the provision of facilities at a different site); or</p> <p>46.2.2 planning or development initiatives that will further the objects of the PDI Act or support the principles that relate to the planning system established by the PDI Act; or</p> <p>46.2.3 any other initiative or policy:</p> <p>46.2.3.1 designated by the Planning and Design Code for the purposes of Section 197(2)(c)(i) of the PDI Act;</p> <p>46.2.3.2 prescribed by the regulations for the purposes of Section 197(2)(c)(ii) of the PDI Act.</p>		
s197(3)	<p>46. Off-setting Contributions</p> <p>46.3 The power pursuant to Section 197(3) of the PDI Act to include in a scheme established under Section 197 of the PDI Act:</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	<p>46.3.1 an ability or requirement for a person who is proposing to undertake development (or who has the benefit of an approval under the PDI Act):</p> <p>46.3.1.1 to make a contribution to a fund established as part of the scheme; or</p> <p>46.3.1.2 to undertake work or to achieve some other goal or outcome (on an 'in kind' basis); or</p> <p>34.2.1.3 to proceed under a combination of Sections 197(3)(a)(i) and (ii) of the PDI Act, in order to provide for or address a particular matter identified by the scheme; and</p> <p>46.3.2 an ability for a provision of the Planning and Design Code to apply with a specified variation under the terms of the scheme; and</p> <p>46.3.3 an ability for any relevant authority to act under or in connection with Sections 197(3)(a) or (b) of the PDI Act.</p>		
s197(4)	<p>46. Off-setting Contributions</p> <p>46.4 The power pursuant to Section 197(4)(b) of the PDI Act to apply the fund towards the purposes of the scheme in accordance with any directions or approvals of the Treasurer made or given after consultation with the Minister.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s197(4)(c)	46. Off-setting Contributions 46.5 The power pursuant to Section 197(4)(c) of the PDI Act to invest money that is not immediately required for the purposes of the fund in accordance with provisions included in the scheme.	Chief Executive Officer	
s197(7)	46. Off-setting Contributions 46.6.1 seek the approval of the Minister to vary or wind up a scheme under Section 197 of the PDI Act; and 46.6.2 to vary or wind up a scheme under Section 197 of the PDI Act with the approval of the Minister.	Chief Executive Officer	
s198(1)	47. Open Space Contribution Scheme 47.1 The power pursuant to Section 198(1) of the PDI Act, where an application for a development authorisation provides for the division of land in the Council's area into more than 20 allotments, and 1 or more allotments is less than 1 hectare in area to require: 47.1.1 that up to 12.5% in area of the relevant area be vested in the Council to be held as open space; or 47.1.2 that the applicant make the contribution prescribed by the regulations in accordance with the requirements of Section 198 of the PDI Act; or	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	47.1.3 that land be vested in the Council under Section 198(1)(c) of the PDI Act and that the applicant make a contribution determined in accordance with Section 198(8) of the PDI Act, according to the determination and specification of the delegate, and to have regard to any relevant provision of the Planning and Design Code that designates land as open space and to seek the concurrence of the Commission to taking any action that is at variance with the Planning and Design Code.		
s198(3)	47. Open Space Contribution Scheme 47.2 The power pursuant to Section 198(3) of the PDI Act to enter into an agreement referred to in Section 198(2)(d) of the PDI Act.	Chief Executive Officer	
s198(4)(a)	47. Open Space Contribution Scheme 47.3 The power pursuant to Section 198(4)(a) of the PDI Act to concur with an area being vested in the Council.	Chief Executive Officer	
s198(11)	47. Open Space Contribution Scheme	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	47.4 The power pursuant to Section 198(11) of the PDI Act in relation to money received under Section 198 of the PDI Act to immediately pay it into a fund established for the purposes of Section 198 of the PDI Act and apply it for the purpose of acquiring or developing land as open space.		
s198(12)	47. Open Space Contribution Scheme 47.5 The power pursuant to Section 198(12) of the PDI Act to form the opinion that the division of land is being undertaken in stages.	Chief Executive Officer	
s200(1)	48. Urban Trees Fund 48.1 The power pursuant to Section 200(1) of the PDI Act to, 48.1.1 seek the approval of the Minister to establish a fund (an urban trees fund) for an area designated by the delegate; and 48.1.2 to, with the approval of the Minister establish a fund (an urban trees fund) for an area designated by the delegate (a designated area).	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s200(2)	48. Urban Trees Fund 48.2 The power pursuant to Section 200(2) of the PDI Act to effect the establishing of the fund by notice published in the Gazette.	Chief Executive Officer	
s200(3)	48. Urban Trees Fund 48.3 The power pursuant to Section 200(3) of the PDI Act to define a designated area by reference to an area established by the Planning and Design Code.	Chief Executive Officer	
s200(5)	48. Urban Trees Fund 48.4 The power pursuant to Section 200(5) of the PDI Act to invest any money in an urban trees fund that is not immediately required for the purpose of the fund and to pay any resultant income into the fund.	Chief Executive Officer	
s200(6)	48. Urban Trees Fund 48.5 The power pursuant to Section 200(6) of the PDI Act to apply money standing to the credit of an urban trees fund:	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	<p>48.5.1 to maintain or plant trees in the designated area which are or will (when fully grown) constitute significant trees under the PDI Act; or</p> <p>48.5.2 to purchase land within the designated area in order to maintain or plant trees which are or will (when fully grown) constitute significant trees under the PDI Act.</p>		
s200(7)	<p>48. Urban Trees Fund</p> <p>48.6 The power pursuant to Section 200(7) of the PDI Act if, the Council subsequently sells land purchased under Section 200(6)(b) of the PDI Act, to pay the proceeds of sale into an urban trees fund maintained by the Council under Section 200 of the PDI Act, subject to the qualifications in Sections 200(7)(a) and (b).</p>	Chief Executive Officer	
s210(1)	<p>49. Appointment of Authorised Officers</p> <p>49.1 The power pursuant to Section 210(1) of the PDI Act to:</p> <p>49.1.1 appoint a person to be an authorised officer for the purposes of the PDI Act; and</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	49.1.2 appoint a person who holds the qualifications prescribed by the regulations to be an authorised officer for the purposes of the PDI Act if the Council is required to do so by the regulations.		
s210(2)	49. Appointment of Authorised Officers 49.2 The power pursuant to Section 210(2) of the PDI Act to make an appointment of an authorised officer subject to conditions.	Chief Executive Officer	
s210(3)	49. Appointment of Authorised Officers 49.3 The power pursuant to Section 210(3) of the PDI Act to issue each authorised officer an identity card: 49.3.1 containing a photograph of the authorised officer; and 49.3.2 stating any conditions of appointment limiting the authorised officer's appointment.	Chief Executive Officer	
s210(5)	49. Appointment of Authorised Officers 49.4 The power pursuant to Section 210(5) of the PDI Act to, at any time, revoke an appointment which the Council has made, or vary or revoke a condition of such an appointment or impose a further such condition.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s213(1)	<p>50. Enforcement Notices</p> <p>50.1 The power pursuant to Section 213(1) of the PDI Act, if the delegate has reason to believe on reasonable grounds that a person has breached the PDI Act or the repealed Act, to do such of the following as the delegate considers necessary or appropriate in the circumstances:</p> <p>50.1.1 direct a person to refrain, either for a specified period or until further notice, from the PDI Act, or course of action, that constitutes the breach;</p> <p>50.1.2 direct a person to make good any breach in a manner, and within a period, specified by the delegate;</p> <p>50.1.3 take such urgent action as is required because of any situation resulting from the breach</p>	Chief Executive Officer	
s213(2)	<p>50. Enforcement Notices</p> <p>50.2 The power pursuant to Section 213(2) of the PDI Act to give a direction under Section 213(1) of the PDI Act by notice in writing unless the delegate considers that the direction is urgently required.</p>	Chief Executive Officer	
s213(5)	<p>50. Enforcement Notices</p> <p>50.3 The power pursuant to Section 213(5) of the PDI Act, if a person fails to comply with a direction under Section 213(1)(b) of the PDI Act within the time specified in the notice, to cause the necessary action to be taken.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s213(6)	<p>50. Enforcement Notices</p> <p>50.4 The power pursuant to Section 213(6) of the PDI Act to recover the reasonable costs and expenses incurred by the Council (or any person acting on behalf of the Council) under Section 213 of the PDI Act, as a debt due from the person whose failure gave rise to the PDI Action</p>	Chief Executive Officer	
s213(7)	<p>50. Enforcement Notices</p> <p>50.5 The power pursuant to Section 213(7) of the PDI Act, if an amount is recoverable from a person by the Council under Section 213 of the PDI Act to, by notice in writing to the person, fix a period, being not less than 28 days from the date of the notice, within which the amount must be paid by the person.</p>	Chief Executive Officer	
s214(1)	<p>51. Applications to Court</p> <p>51.1 The power pursuant to Section 214(1) of the PDI Act to apply to the Court for an order to remedy or restrain a breach of the PDI Act or the repealed Act.</p>	Chief Executive Officer	
s214(2)	51. Applications to Court	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	51.2 The power pursuant to Section 214(2) of the PDI Act to consent to proceedings under Section 214 of the PDI Act being brought in a representative capacity on behalf of the Council.		
s214(4)	51. Applications to Court 51.3 The power pursuant to Section 214(4) of the PDI Act to make an application without notice to any person and to make an application to the Court to serve a summons requiring the respondent to appear before the Court to show cause why an order should not be made under Section 214 of the PDI Act.	Chief Executive Officer	
s214(6)	51. Applications to Court 51.4 The power pursuant to Section 214(6) of the PDI Act to make submissions to the Court on the subject matter of the proceedings.	Chief Executive Officer	
s214(9)	51. Applications to Court 51.5 The power pursuant to Section 214(9) of the PDI Act to appear before a final order is made and be heard in proceedings based on the application.	Chief Executive Officer	
s214(10)	51. Applications to Court	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	51.6 The power pursuant to Section 214(10) of the PDI Act to make an application to the Court to make an interim order under Section 214 of the PDI Act.		
s214(11)	51. Applications to Court 51.7 The power pursuant to Section 214(11) of the PDI Act to make an application for an interim order without notice to any person.	Chief Executive Officer	
s214(12)	51. Applications to Court 51.8 The power pursuant to Section 214(12) of the PDI Act, if the Court makes an order under Section 214(6)(d) of the PDI Act and the respondent fails to comply with the order within the period specified by the Court, to cause any work contemplated by the order to be carried out, and recover the costs of that work, as a debt, from the respondent	Chief Executive Officer	
s214(13)	51. Applications to Court 51.9 The power pursuant to Section 214(13) of the PDI Act, if an amount is recoverable from a person by the Council under Section 214(12) of the PDI Act to, by notice in writing to the person, fix a period, being not less than 28 days from the date of the notice, within which the amount must be paid by the person.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s214(17)	51. Applications to Court 51.10 The power pursuant to Section 214(17) of the PDI Act to apply to the Court to vary or revoke an order previously made under Section 214 of the PDI Act.	Chief Executive Officer	
s219(1)	52. Proceedings for Offences 52.1 The power pursuant to Section 219(1) of the PDI Act to commence proceedings for an offence against the PDI Act.	Chief Executive Officer	
s223(2)	53. Adverse Publicity Orders 53.1 The power pursuant to Section 223(2) of the PDI Act to make an application to the Court for an adverse publicity order.	Chief Executive Officer	
s223(4)	53. Adverse Publicity Orders 53.2 The power pursuant to Section 223(4) of the PDI Act, if the offender fails to give evidence to the Council in accordance with Section 224(1)(b) of the PDI Act to: 53.2.1 take the PDI Action or actions specified in the order; and 53.2.2 authorise a person in writing to take the PDI Action or actions specified in the order.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s223(5)	<p>53. Adverse Publicity Orders</p> <p>53.3 The power pursuant to Section 223(5) of the PDI Act, if:</p> <p>53.3.1 the offender gives evidence to the Council in accordance with Section 223(1)(b) of the PDI Act; and</p> <p>53.3.2 despite the evidence, the delegate is not satisfied that the offender has taken the PDI Action or actions specified in the order in accordance with the order,</p> <p>to apply to the court for an order authorising the Council, or a person authorised in writing by the Council, to take the PDI Action or actions and to authorise a person in writing to take the PDI Action or actions.</p>	Chief Executive Officer	
s223(6)	<p>53. Adverse Publicity Orders</p> <p>53.4 The power pursuant to Section 223(6) of the PDI Act, if the Council, or a person authorised in writing by the Council, takes an action or actions in accordance with Section 223(4) of the PDI Act or an order under Section 223(5) of the PDI Act, to recover from the offender an amount in relation to the reasonable expenses of taking the PDI Action or actions, as a debt, due to the Council.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s225(1)	<p>54. Civil Penalties</p> <p>54.1 The power pursuant to Section 225(1) of the PDI Act, subject to Section 225 of the PDI Act, if the delegate is satisfied that a person has committed an offence by contravening a provision of the PDI Act, to, as an alternative to criminal proceedings, recover, by negotiation or by application to the Court, an amount as a civil penalty in respect of the contravention.</p>	Chief Executive Officer	
s225(2)	<p>54. Civil Penalties</p> <p>54.2 The power pursuant to Section 225(2) of the PDI Act, in respect of a contravention where the relevant offence does not require proof of intention or some other state of mind, to determine whether to initiate proceedings for an offence or take action under Section 225 of the PDI Act, having regard to the seriousness of the contravention, the previous record of the offender and any other relevant factors.</p>	Chief Executive Officer	
s225(3)	<p>54. Civil Penalties</p> <p>54.3 The power pursuant to Section 225(3) of the PDI Act to serve on the person a notice in the prescribed form advising the person that the person may, by written notice to the Council, elect to be prosecuted for the contravention.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s225(13)	54. Civil Penalties 54.4 The power pursuant to Section 225(13) of the PDI Act to seek the authorisation of the Attorney-General to the commencement of proceedings for an order under Section 225 of the PDI Act.	Chief Executive Officer	
s225(17)	54. Civil Penalties 54.5 The power pursuant to Section 225(17) of the PDI Act to seek an authorisation from the Commission for the Council to act under Section 225 of the PDI Act.	Chief Executive Officer	
s228(7)	55. Make Good Order 55.1 The power pursuant to Section 228(7) of the PDI Act to apply to the Court to vary or revoke an order under Section 228 of the PDI Act.	Chief Executive Officer	
s229(5)	56. Recovery of Economic Benefit 56.1 The power pursuant to Section 229(5) of the PDI Act to apply an amount paid to the Council in accordance with an order under Section 229(1) of the PDI Act for the purpose of acquiring or developing land as open space and to hold it in a fund established for the purposes of Section 198 of the PDI Act.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s230(1)	<p>57. Enforceable Voluntary Undertakings</p> <p>57.1 The power pursuant to Section 230(1) of the PDI Act to accept (by written notice) a written undertaking given by a person in connection with a matter relating to a contravention or alleged contravention by the person of the PDI Act.</p>	Chief Executive Officer	
s230(4)	<p>57. Enforceable Voluntary Undertakings</p> <p>57.2 The power pursuant to Section 230(4) of the PDI Act if the delegate considers that a person has contravened an undertaking accepted by the Council, to apply to the Court for enforcement of the undertaking.</p>	Chief Executive Officer	
s230(7)	<p>57. Enforceable Voluntary Undertakings</p> <p>57.3 The power pursuant to Section 230(7) of the PDI Act to agree in writing with a person who has made an undertaking to:</p> <p>57.3.1 vary the undertaking; or</p> <p>57.3.2 withdraw the undertaking.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s230(11)	57. Enforceable Voluntary Undertakings 57.4 The power pursuant to Section 230(11) of the PDI Act to accept an undertaking in respect of a contravention or alleged contravention before proceedings in respect of that contravention have been finalised.	Chief Executive Officer	
s230(12)	57. Enforceable Voluntary Undertakings 57.5 The power pursuant to Section 230(12) of the PDI Act if the delegate accepts an undertaking before the proceedings are finalised, to take all reasonable steps to have the proceedings discontinued as soon as possible.	Chief Executive Officer	
s230(14)	57. Enforceable Voluntary Undertakings 57.6 The power pursuant to Section 230(14) of the PDI Act to seek an authorisation from the Commission for the Council to act under Section 230 of the PDI Act.	Chief Executive Officer	
s231(1)	58. Advertisements 58.1 The power pursuant to Section 231(1) of the PDI Act, if, in the opinion of the delegate, an advertisement or advertising hoarding:	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
	<p>58.1.1 disfigures the natural beauty of a locality or otherwise detracts from the amenity of a locality; or</p> <p>58.1.2 is contrary to the character desired for a locality under the Planning and Design Code,</p> <p>to, by notice served in accordance with the regulations on the advertiser or the owner or occupier of the land on which the advertisement or advertising hoarding is situated, whether or not a development authorisation has been granted in respect of the advertisement or advertising hoarding, order that person to remove or obliterate the advertisement or to remove the advertising hoarding (or both) within a period specified in the notice (of at least 28 days from the date of service of the notice).</p>		
s231(3)	<p>58. Advertisements</p> <p>58.2 The power pursuant to Section 231(3) of the PDI Act if a person on whom a notice is served under Section 231(1) of the PDI Act fails to comply with a notice within the time allowed in the notice to enter on the land and take the necessary steps for carrying out the requirements of the notice and to recover the costs of so doing, as a debt, from the person on whom the notice was served.</p>	Chief Executive Officer	
s235(1)	<p>59. Professional Advice to be Obtained in Relation to Certain Matters</p> <p>59.1 The power pursuant to Section 235(1) of the PDI Act, to, in the exercise of a prescribed function, rely on a certificate of a person with prescribed qualifications.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s235(2)	<p>59. Professional Advice to be Obtained in Relation to Certain Matters</p> <p>59.2 The power pursuant to Section 235(2) of the PDI Act to seek and consider the advice of a person with prescribed qualifications, or a person approved by the Minister for that purpose, in relation to a matter arising under the PDI Act that is declared by regulation to be a matter on which such advice should be sought.</p>	Chief Executive Officer	
s239(1)	<p>60. Charges on Land</p> <p>60.1 The power pursuant to Section 239(1) of the PDI Act if a charge on land is created under a provision of the PDI Act in favour of the Council, to deliver to the Registrar-General a notice in a form determined by the Registrar-General, setting out the amount of the charge and the land over which the charge is claimed.</p>	Chief Executive Officer	
s239(6)	<p>60. Charges on Land</p> <p>60.2 The power pursuant to Section 239(6) of the PDI Act if a charge in the Council's favour exists and the amount to which the charge relates is paid, to by notice to the appropriate authority in a form determined by the Registrar-General, apply for the discharge of the charge.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
s240(1)	<p>61. Registering Authorities to Note Transfer</p> <p>61.1 The power pursuant to Section 240(1) of the PDI Act to apply to the Registrar General or another authority required or authorised under a law of the State to register or record transactions affecting assets, rights or liabilities, or documents relating to such transactions, to register or record in an appropriate manner the transfer to the Council of an asset, right or liability by regulation, proclamation or notice under the PDI Act.</p>	Chief Executive Officer	
cl13(3)(b) sch2	<p>62. Reporting</p> <p>62.1 The power pursuant to Clause 13(3)(b) of Schedule 2 of the PDI Act to require a report under Clause 13(2) of Schedule 2 of the PDI Act to contain any other information or report required by the delegate.</p>	Chief Executive Officer	
cl3(3)	<p>63. Review of Performance</p> <p>63.1 The power pursuant to Clause 3(3) of Schedule 4 of the PDI Act to explain the Council's actions, and to make submissions (including, if relevant, an indication of undertakings that the Council is willing to give in order to take remedial action), to the Minister.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
cl3(14)	<p>63. Review of Performance</p> <p>63.2 The power pursuant to Clause 3(14) of Schedule 4 of the PDI Act to make submissions to the Minister on the report on which the PDI Action to be taken by the Minister under Clause 3(13) of Schedule 4 of the PDI Act is based.</p>	Chief Executive Officer	
cl3(15)	<p>63. Review of Performance</p> <p>63.3 The power pursuant to Clause 3(15) of Schedule 4 of the PDI Act, if the Minister makes a recommendation to the Council under Clause 3(13)(a) of Schedule 4 of the PDI Act and the Minister subsequently considers that the Council has not, within a reasonable period, taken appropriate action in view of the recommendation, to make submissions to the Minister in relation to the directions of the Minister.</p>	Chief Executive Officer	
cl3(16) sch4	<p>63. Review of Performance</p> <p>63.4 The power pursuant to Clause 3(16) of Schedule 4 of the PDI Act to comply with a direction under Clauses 3(13) or (15) of Schedule 4 of the PDI Act.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity (Instrument A)			
Provision	Power and Functions Delegated	Delegate	
cl9(6)(a)	<p>64. Planning and Design Code</p> <p>64.1 The power pursuant to Clause 9(6)(a) of Schedule 8 of the PDI Act to apply to the Minister for approval to commence the process under Section 25 of the repealed Act.</p>	Chief Executive Officer	
cl30(3)	<p>65. General Schemes</p> <p>65.1 The power pursuant to Clause 30(3) of Schedule 8 of the PDI Act to request the Minister make a declaration under Clause 30(2) of Schedule 8 of the PDI Act in relation to a scheme.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r11B(1)	<p>67. Mutual Liability Scheme – Rights of Indemnity</p> <p>67.1 The power pursuant to Regulation 11B(1) of the Planning, Development and Infrastructure (General) Regulations 2019 (the General Regulations) to:</p> <p>67.1.1 in being responsible under Section 83(1)(h)(ii) of the PDI Act for the costs and other liabilities associated with the activities of an assessment panel appointed by the Council; and</p> <p>67.1.2 in being responsible for the costs associated with the activities of a regional assessment panel in accordance with a scheme set out in a notice under Section 84(1)(a) and (i) of the PDI Act,</p> <p>have arrangements in place to indemnify the members of any such panel in respect of a claim against a member of the panel arising out of the performance, exercise or discharge (or purported performance, exercise or discharge) in good faith of their functions, powers or duties under the PDI Act in their role as a member of the panel.</p>	Chief Executive Officer	
r11B(5)	<p>67. Mutual Liability Scheme – Rights of Indemnity</p> <p>67.2 The power pursuant to Regulation 11B(5) of the General Regulations to:</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	<p>67.2.1 in being responsible under Section 87(f) of the PDI Act for the costs and other liabilities associated with the activities of an assessment manager for an assessment panel appointed by the Council; and</p> <p>67.2.2 in being responsible for the costs associated with the activities of a regional assessment panel in accordance with a scheme set out in a notice under Section 87(1)(a) and (i) of the PDI Act,</p> <p>have arrangements in place to indemnify an assessment manager for any such panel in respect of a claim against the assessment manager arising out of the performance, exercise or discharge (or purported performance, exercise or discharge) in good faith of their functions, powers or duties under the PDI Act in their role as an assessment manager.</p>		
r47(4)(d)	<p>68. Performance Assessed Development and Restricted Development</p> <p>68.1 The power pursuant to Regulation 47(4)(d) of the General Regulations to determine the fee payable by the applicant as being appropriate to cover the reasonable costs of placing the notice on the land.</p>	Chief Executive Officer	
r78(1)	69. Underground Main Areas	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	69.1 The power pursuant to Regulation 78(1) of the General Regulations if the delegate considers an area should be declared an underground mains area to seek a report from the relevant electricity authority in relation to the matter.		
r78(2)	69. Underground Main Areas 69.2 The power pursuant to Regulation 78(2) of the General Regulations after having received and considered a report from the electricity authority to declare the area to be an underground mains area.	Chief Executive Officer	
r81(4)	70. Width of Roads and Thoroughfares 70.1 The power pursuant to Regulation 81(4) of the General Regulations to dispense with a width prescribed by Regulations 81(1) or (3) of the General Regulations (and specify a different width) if the delegate is of the opinion that the width so prescribed is not necessary for the safe and convenient movement of vehicles or pedestrians, or for underground services.	Chief Executive Officer	
r81(5)	70. Width of Roads and Thoroughfares	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	70.2 The power pursuant to Regulation 81(5) of the General Regulations to subject to Regulation 81(6) of the General Regulations specify the width of the road at the head of every cul-de-sac in such dimensions as may be acceptable to the delegate.		
r81(6)	70. Width of Roads and Thoroughfares 70.3 The power pursuant to Regulation 81(6) of the General Regulations to dispense with a requirement under Regulation 81(5) of the General Regulations if it appears to the delegate that the cul-de-sac is likely to become a through road.	Chief Executive Officer	
r82(1)	71. Road Widening 71.1 The power pursuant to Regulation 82(1) of the PDI Act, subject to Regulation 82(2) of the General Regulations, if an existing road abuts land which is proposed to be divided, to form the view that the road should be widened in order to provide a road of adequate width having regard to existing and future requirements of the area.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r83(1)	<p>72. Requirement as to Forming of Roads</p> <p>72.1 The power pursuant to Regulation 83(1) of the General Regulations, subject to Regulation 83(2) of the General Regulations, to specify the width and manner of the formation of the roadway of every proposed road on a plan of division.</p>	Chief Executive Officer	
r83(2)	<p>72. Requirement as to Forming of Roads</p> <p>72.2 The power pursuant to Regulation 83(2) of the General Regulations to form the opinion that it is necessary to specify a width for a roadway to be formed under Regulation 83(1) in excess of 7.4m, in view of the volume or type of traffic that is likely to traverse that road.</p>	Chief Executive Officer	
r83(4)	<p>72. Requirement as to Forming of Roads</p> <p>72.3 The power pursuant to Regulation 83(4) of the General Regulations, to dispense with the requirements under Regulation 83(3) of the General Regulations, if the delegate is of the opinion that the cul-de-sac is likely to become a through road.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r83(5)	72. Requirement as to Forming of Roads 72.4 The power pursuant to Regulation 83(5) of the General Regulations, subject to Regulation 83(6) of the General Regulations to require every footpath, water-table, kerbing, culvert and drain of every proposed road to be formed in a manner satisfactory to the delegate.	Chief Executive Officer	
r83(6)	72. Requirement as to Forming of Roads 72.5 The power pursuant to Regulation 83(6) of the General Regulations, to dispense with a requirement under Regulation 83(5) of the General Regulations.	Chief Executive Officer	
r84(1)	73. Construction of Roads, Bridges, Drains and Services 73.1 The power pursuant to Regulation 84(1) of the General Regulations to require the roadway of every proposed road within the relevant division to be constructed and paved and sealed with bitumen, tar or asphalt or other material approved by the delegate.	Chief Executive Officer	
r85(1)	74. Supplementary Provisions	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	74.1 The power pursuant to Regulation 85(1) of the General Regulations to approve the road location and grading plan for the manner of forming any proposed road, footpath, water-table, kerbing, culvert or drain required under Division 6 of the General Regulations.		
r85(2)	<p>74. Supplementary Provisions</p> <p>74.2 The power pursuant to Regulation 85(2) of the General Regulations, subject to Regulation 85(4) of the General Regulations, to require all work referred to in Regulations 83 and 84 of the General Regulations to be carried out in a manner satisfactory to the delegate and in conformity with detailed construction plans and specifications signed by a professional engineer or, at the discretion of the delegate, a licensed surveyor, and approved by the delegate before the commencement of the work.</p>	Chief Executive Officer	
r85(4)	<p>74. Supplementary Provisions</p> <p>74.3 The power pursuant to Regulation 85(4) of the General Regulations to form the opinion that all connections for water supply and sewerage services to any allotment delineated on the plan which, in the opinion of the Chief Executive of the South Australian Water Corporation are necessary and need to be laid under the surface of the proposed road, have been made.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r89(1)	<p>75. General Provisions</p> <p>75.1 The power pursuant to Regulation 89(1) of the General Regulations to form the opinion that another form of arrangement is satisfactory for the purposes of Section 138(1) of the PDI Act.</p>	Chief Executive Officer	
r89(3)	<p>75. General Provisions</p> <p>75.2 The power pursuant to Regulation 89(3) of the General Regulations to provide a certificate which:</p> <p>75.2.1 evidences the consent of the Council to an encroachment by a building over other land; and</p> <p>75.2.2 sets out:</p> <p>75.2.2.1 the date on which any relevant building was erected (if known); and</p> <p>75.2.2.2 the postal address of the site.</p>	Chief Executive Officer	
r89(6)(b)	<p>75. General Provisions</p> <p>75.3 The power pursuant to Regulation 89(6)(b) of the General Regulations to request a written copy of the certificate and plan (or certificates and plans) referred to in Regulation 89(3) of the General Regulations.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r89(8)	75. General Provisions 75.4 The power pursuant to Regulation 89(8) of the General Regulations to make submissions to the Commission before the Commission grants an extension of the period prescribed by Regulation 89(7).	Chief Executive Officer	
r93(1)(b)	76. Notifications During Building Work 76.1 The power pursuant to Regulation 93(1)(b) of the General Regulations to specify by notice to the building owner and to the licensed building work contractor responsible for carrying out the relevant building work (if any), when development approval is granted in respect of the work, any stage of the building work to which the periods and stages prescribed for the purposes of Section 146(1) of the PDI Act relate.	Chief Executive Officer	
r93(1)(c)	76. Notifications During Building Work 76.2 The power pursuant to Regulation 93(1)(c) of the General Regulations to specify by notice in writing to the building owner on the granting of development approval in respect of the work any stage of the building work to which the periods and stages prescribed for the purposes of Section 146(1) of the PDI Act relate.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r94(13)	<p>77. Essential Safety Provisions</p> <p>77.1 The power pursuant to Regulation 94(13) of the General Regulations to require compliance with Regulation 94(10) of the General Regulations if:</p> <p>77.1.1 the essential safety provisions were installed</p> <p>77.1.1.1 under a condition attached to a consent or approval that is expressed to apply by virtue of a variance with the performance requirements of the Building Code; or</p> <p>77.1.1.2 as part of a performance solution under the Building Code; or</p> <p>77.1.2 the building has been the subject of a notice under Section 157 of the PDI Act.</p>	Chief Executive Officer	
r102(3)	<p>78. Classification of Buildings</p> <p>78.1 The power pursuant to Regulation 102(3) of the General Regulations to require an application under Regulation 102(1) or (2) of the General Regulations to be accompanied by:</p> <p>78.1.1 such details, particulars, plans, drawings, specifications, certificates and other documents as the delegate may reasonably require to determine the building's classification.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r102(4)	<p>78. Classification of Buildings</p> <p>78.2 The power pursuant to Regulation 102(4) of the General Regulations, to subject to Regulation 102(5) of the General Regulations, assign the appropriate classification under the Building Code to a building if the delegate is satisfied, on the basis of the owner's application, and accompanying documentation, that the building, in respect of the classification applied for, possesses the attributes appropriate to its present or intended use.</p>	Chief Executive Officer	
r102(5)	<p>78. Classification of Buildings</p> <p>78.3 The power pursuant to Regulation 102(5) of the General Regulations, if an application under Regulation 102 of the General Regulations is made in respect of an existing Class 2 to Class 9 building, to require the applicant to satisfy the delegate that the provisions of any relevant Ministerial building standard relating to upgrading health and safety in existing buildings has been complied with (to the extent reasonably applicable to the building and its present or intended use).</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r102(6)	<p>78. Classification of Buildings</p> <p>78.4 The power pursuant to Regulation 102(6) of the General Regulations, on assigning a classification to a building (or part of a building) to, if relevant, determine and specify in the notice to the owner under Section 151(3) of the PDI Act:</p> <p>78.4.1 the maximum number of persons who may occupy the building (or part of the building); and</p> <p>78.4.2 if the building has more than 1 classification—the part or parts of the building to which each classification relates and the classifications currently assigned to the other parts of the building.</p>	Chief Executive Officer	
Regulation 103A(1)	<p>79. Required Documentation</p> <p>79.1 The power pursuant to Regulation 103A(1) of the General Regulations to, in relation to an application for the issuing of a certificate of occupancy relating to a Class 1b to 9 (inclusive) building under the Building Code, require the following documentation:</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	<p>79.1.1 if the development has been approved subject to conditions, such evidence as the delegate may reasonably require to show that the conditions have been satisfied;</p> <p>79.1.2 if the application relates to the construction or alteration of part of a building and further building work is envisaged in respect of the remainder of the building, such further evidence as the delegate may reasonably require to show –</p> <p>79.1.2.1 in the case of a building more than 1 storey – that the requirements of any relevant Ministerial building standard have been complied with; or</p> <p>79.1.2.2 in any other case – that the building is suitable for occupation.</p>		
Regulation 103A(2)	<p>79. Required Documentation</p> <p>79.2 The power pursuant to Regulation 103A(2) of the General Regulations to, in relation to an application for the issuing on or after 1 July 2022 of a certificate of occupancy relating to a Class 1a building under the Building Code, to require the following documentation:</p> <p>79.2.1 if the development has been approved subject to conditions, such evidence as the delegate may reasonably require to show that any conditions relevant to the suitability of the building for occupation have been satisfied,</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
Regulation 103A(3)	<p>79. Required Documentation</p> <p>79.3 The power pursuant to Regulation 103A(3) of the General Regulations to, other than in relation to a designated building on which building work involving the use of a designated building product is carried out after 1 January 2024, dispense with the requirement to provide a Statement of Compliance under subregulation (1)(a) or (2)(a) if –</p> <p>79.3.1 the delegate is satisfied that a person required to complete 1 or both parts of the statement has refused or failed to complete that part and that the person seeking the issuing of the certificate of occupancy has taken reasonable steps to obtain the relevant certification or certifications; and</p> <p>79.3.2 it appears to the delegate, after undertaking an inspection, that the relevant building is suitable for occupation.</p>	Chief Executive Officer	
Regulation 103C(1)(c)	<p>80. Statement of site suitability</p> <p>80.1 The power pursuant to Regulation 103C(1)(c) of the General Regulations, in relation to a building on a site to which Schedule 8 clause 2A of the General Regulations applies and upon which remediation on the site is necessary, to not grant a certificate of occupancy until a statement of site suitability is issued certifying that the required remediation has been undertaken and the land is suitable for the proposed use.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
Regulation 103D(1)	<p>81. Report from fire authority</p> <p>81.1 The power pursuant to Regulation 103D(1) of the General Regulations, if –</p> <p>81.1.1 a building is –</p> <p>81.1.1.1 to be equipped with a booster assembly for use by a fire authority; or</p> <p>81.1.1.2 to have installed a fire alarm that transmits a signal to a fire station or to a monitoring service approved by the relevant authority; and</p> <p>81.1.2 facilities for fire detection, fire fighting or the control of smoke must be installed in the building pursuant to an approval under the Act,</p> <p>to not grant a certificate of occupancy unless or until the delegate has sought a report from the fire authority as to whether those facilities have been installed and operate satisfactorily.</p>	Chief Executive Officer	
Regulation 103D(2)	<p>81. Report from fire authority</p> <p>81.2 The power pursuant to Regulation 103D(2) of the General Regulations, if a report from the fire authority is not received within 15 business days, to presume that the fire authority does not desire to make a report.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
Regulation 103D(3)	81. Report from fire authority 81.3 The power pursuant to Regulation 103D(3) of the General Regulations to have regard to any report received from a fire authority under subregulation (1) before it issues a certificate of occupancy.	Chief Executive Officer	
Regulation 103E(1)(b)	82. Issue of certificate of occupancy 82.1 The power pursuant to Regulation 103E(1)(b) of the General Regulations to, on receipt of notification of intended completion of building work under Regulation 93(1)(f) of the General Regulations, determine that the building work will be inspected by an authorised officer.	Chief Executive Officer	
Regulation 103E(3)(c)	82. Issue of certificate of occupancy 82.2 The power pursuant to Regulation 103E(3)(c) of the General Regulations, in respect of a Class 1a building, to determine not to inspect the building work.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
Regulation 103F	<p>83. Revocation</p> <p>83.1 The power pursuant to Regulation 103F of the General Regulations to revoke a certificate of occupancy –</p> <p>83.1.1 if –</p> <p>83.1.1.1 there is a change in the use of the building; or</p> <p>83.1.1.2 the classification of the building changes; or</p> <p>83.1.1.3 building work involving an alteration or extension to the building that will increase the floor area of the building by more than 300m2 is about to commence, or is being or has been carried out; or</p> <p>83.1.1.4 the building is about to undergo, or is undergoing or has undergone, major refurbishment,</p> <p>83.1.2 if the delegate considers that the building is no longer suitable for occupation because of building work undertaken, or being undertaken, on the building, or because of some other circumstance; or</p> <p>83.1.3 if the schedule of essential safety provisions has been issued in relation to the building and the owner of the building has failed to comply with the requirements of Regulation 94(10); or</p> <p>83.1.4 if the delegate considers –</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	83.1.4.1 that a condition attached to a relevant development authorisation has not been met, or has been contravened, and that, in the circumstances, the certificate should be revoked; or 83.1.4.2 that a condition attached to the certificate of occupancy has not been met, or has been contravened, or is no longer appropriate.		
r109(1)(b)	84. Mining Production Tenements 84.1 The power pursuant to Regulation 109(1)(b) of the General Regulations to make submissions to the appropriate Authority and object to the granting of the tenement.	Chief Executive Officer	
r111(2)	85. Register of Land Management Agreements (Section 193) 85.1 The power pursuant to Regulation 111(2) of the General Regulations to establish a register of agreements entered into by the Council under Section 193 of the PDI Act.	Chief Executive Officer	
r111(3)	85. Register of Land Management Agreements (Section 193) 85.2 The power pursuant to Regulation 111(3) of the General Regulations to include in a register, or provide access to a copy of each agreement entered into by the Council under Section 193 of the PDI Act and such other information the delegate considers appropriate.	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r112(1)	<p>86. Authorised Officers and Inspections</p> <p>86.1 The power pursuant to Regulation 112(1) of the General Regulations to appoint at least 1 authorised officer under Section 210(1)(b) of the PDI Act:</p> <p>86.1.1 who is an accredited professional who is:</p> <p>86.1.1.1 an Accredited professional - building level 1; or</p> <p>86.1.1.2 an Accredited professional - building level 2; or</p> <p>86.1.1.3 an Accredited professional - building level 3; or</p> <p>86.1.1.4 an Accredited professional - building level 4; or</p> <p>86.1.2 who holds a current accreditation recognised by the Chief Executive for the purposes of this Regulation; or</p> <p>86.1.3 who holds an approval from the Chief Executive.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (Transitional Provisions) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r8(1)(c)	<p>66. Adoption of DPAs</p> <p>66.1 The power pursuant to Regulation 8(1)(c) of the Planning, Development and Infrastructure (Transitional Provisions) Regulations 2017 (the Transitional Provisions Regulations) to apply to the Minister under Regulation 8 of the Transitional Provisions Regulations in accordance with any requirement determined by the Minister.</p>	Chief Executive Officer	

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (Fees, Charges and Contributions) Regulations 2019			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r5(1)	87. Calculation of Assessment of Fees	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (Fees, Charges and Contributions) Regulations 2019			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	<p>87.1 The power pursuant to Regulation 5(1) of the Planning, Development and Infrastructure (Fees, Charges and Contributions) Regulations 2019 (the Fees Regulations) in relation to an application which is duly lodged under a related set of regulations (including via the SA planning portal):</p> <p>87.1.1 to require the applicant to provide such information as the delegate may reasonably require to calculate any fee payable under the Fees Regulations or a related set of regulations; and</p> <p>87.1.2 to make any other determination for the purposes of the Fees Regulations or a related set of regulations (even if the Council is not a relevant authority).</p>		
r5(2)	<p>87. Calculation of Assessment of Fees</p> <p>87.2 The power pursuant to Regulation 5(2) of the Fees Regulations, if the delegate acting under Regulation 5(1) of the Fees Regulations, believes that any information provided by an applicant is incomplete or inaccurate, to calculate any fee on the basis of estimates made by the delegate.</p>	Chief Executive Officer	
r5(3)	<p>87. Calculation or Assessment of Fees</p> <p>87.3 The power pursuant to Regulation 5(3) of the Fees Regulations to at any time, and despite an earlier calculation or acceptance of an amount in respect of the fee, reassess a fee payable under the Fees Regulations or a related set of Regulations.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Planning, Development and Infrastructure (Fees, Charges and Contributions) Regulations 2019			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r7	<p>88. Waiver or Refund of Fee</p> <p>88.1 The power pursuant to Regulation 7 of the Fees Regulations to, as the delegate considers appropriate to do so:</p> <p>88.1.1 waive the payment of the fee, or the payment of part of the fee; or</p> <p>88.1.2 refund the whole or a part of the fee.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
cl5(1)	<p>89. Requirements in Relation to Preparing an Engagement Plan</p> <p>89.1 The power pursuant to clause 5(1) of the State Planning Commission Practice Direction – 2 Preparation and Amendment of Designated Instruments (PD2), to prepare an engagement plan that:</p> <p>89.1.1 meets the principles and performance outcomes of the Charter;</p> <p>89.1.2 describes the persons or bodies to be consulted on the proposed amendment of the Designated Instrument, which must include any persons or bodies:</p> <p>89.1.2.1 require to be consulted with under a condition imposed by the Minister under Section 73(5) of the PDI Act</p> <p>89.1.2.2 specified by the Commission under Section 73(6)(e) of the PDI Act;</p> <p>89.1.2.3 who must be consulted with under the Charter;</p> <p>89.1.3 outlines any relevant previous engagement undertaken to inform the proposal;</p> <p>89.1.4 describes the evaluation framework for the engagement.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
cl5(2)	89. Requirements in Relation to Preparing an Engagement Plan 89.2 The power pursuant to clause 5(2) of PD2 to submit all engagement plans which relate to proposed preparation of or amendment to a State Planning Policy or a Regional Plan to the Commission for approval prior to commencement of formal engagement on the proposal.	Chief Executive Officer	
cl6(1)	90. Preparation of an Engagement Report (Following Consultation) 90.1 The power pursuant to clause 6(1) of PD2, at the completion of engagement on a draft of a proposal to prepare or amend a designated instrument to provide an engagement report to the Minister.	Chief Executive Officer	
cl6(2)	90. Preparation of an Engagement Report (Following Consultation) 90.1 The power pursuant to clause 6(2) of PD2 to set out in an engagement report: 90.1.1 details of the engagement undertaken and how that engagement met the engagement plan, and reasons for variations, if any to the engagement plan;	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	<p>90.1.2 the outcome of the engagement including a summary of the written submission or feedback made;</p> <p>90.1.3 any proposed changes to the proposal to prepare or amend a Designated Instrument (when compared with the proposal that was engaged on) and the reasons for those proposed changes which specifically indicates:</p> <p>90.1.3.1 where changes are proposed to the Designated Instrument based on or as a result of the engagement; and</p> <p>90.1.3.2 any other changes which are proposed based on or as a result of additional investigations or information which was not available when the proposal was released for engagement.</p>		
cl7(1)	<p>91. Initiating a Code Amendment</p> <p>91.1 The power pursuant to clauses 7(1) and (2) of PD2 to lodge a Proposal to initiate with the Department via the SA Planning Portal that sets out:</p> <p>91.1.1 Code Policy – an outline of:</p> <p>91.1.1.1 any overlay, general development policy, zone, subzone or technical or numeric variation in the Code being proposed for amendment; and/or</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	<p>91.1.1.2 the intended spatial application of an overlay, zone, subzone or technical or numeric variation in the Code over an identified area;</p> <p>91.1.2 Affected Area</p> <p>91.1.2.1 a map or description of the Affected Area;</p> <p>91.1.3 State Planning Policies</p> <p>91.1.3.1 identification of the relevant principles or objectives of the State Planning Policies and an assessment of the proposed Code Amendment's alignment with those State Planning Policies;</p> <p>91.1.4 Regional Plan</p> <p>91.1.4.1 Identification of relevant regional plans and assessment of how the matters or issues proposed to be addressed by</p> <p>the proposed Code Amendment will relate to the relevant regional plan;</p> <p>91.1.5 Consultation -</p> <p>91.1.5.1 information regarding any consultation that has already occurred with respect to the proposed Code Amendment;</p>		

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	<p>91.1.5.2 details of further consultation proposed to be undertaken with respect to the proposed Code Amendment;</p> <p>91.1.6 Investigations -</p> <p>91.1.6.1 information regarding any investigations which have already been undertaken with respect to the proposed Code Amendment</p> <p>91.1.6.2 an outline of the further investigations that will be undertaken to support the proposed Code Amendment;</p> <p>91.1.6.3 details of any infrastructure required to support development arising through proposed Code Amendment and how the infrastructure will be provided;</p> <p>91.1.6.4 details of any infrastructure agreement (or agreements) or infrastructure scheme which will need to be established or entered into in connection with the proposed Code Amendment</p> <p>91.1.7 Timetable</p> <p>91.1.7.1 identification of a consultation start date;</p>		

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	91.1.7.2 an outline of the proposed timetable for each step of the Code Amendment process (ensuring that the process is completed within reasonable time limits), and a commitment from the Proponent (where it is also the Designated Entity) that it will take steps to update the timetable and seek approval from the Department if it appears that timeframes will not be met.		
cl7(1) and (3)	<p>91. Initiating a Code Amendment</p> <p>91.2 The power pursuant to clauses 7(1) and (3) of PD2 to lodge the SA Planning Portal Publication Instructions – for Initiation that sets out:</p> <p>91.2.1 identification of a consultation start date, consistent with the Proposal to Initiate timetable;</p> <p>91.2.2 an outline of the consultation approach including period of consultation, key audience and consultation methods (noting the Commission may also recommend specific conditions); and</p> <p>91.2.3 a summary of the Code Amendment in plain English.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
cl7(4)	<p>91.3 Initiating a Code Amendment</p> <p>The power pursuant to clause 7(4) of PD2, in addition to a Code Amendment which is intended to designate a place as a place of local heritage value, to provide a report which:</p> <p>91.3.1 includes a heritage datasheet for each proposed Local Heritage Place, which includes:</p> <p>91.3.1.1 all relevant property details and descriptions (including images);</p> <p>91.3.1.2 historical background and thematic analysis;</p> <p>91.3.1.3 a statement of heritage value;</p> <p>91.3.1.4 an assessment against the Local Heritage Criteria; and</p> <p>91.3.1.5 the extent of listing (including any exclusions);</p> <p>91.3.2 includes an analysis of historic themes of importance to the area;</p> <p>91.3.3 is prepared by a heritage architect, historian or person with similar qualifications, skills or experience; and</p> <p>91.3.4 is otherwise prepared in accordance with any guidelines prepared and published by the Commission under Section 67(2)(c) of the PDI Act.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
cl 7(5)	<p>91. Initiating a Code Amendment</p> <p>91.4 The power pursuant to clause 7(5) of PD2 in relation to a Code Amendment which is intended to designate a tree (or stand of trees) as a significant tree (or trees), to provide a report which:</p> <p>91.4.1 includes relevant details and descriptions of the tree or stand of trees (including images as necessary)</p> <p>91.4.2 includes an assessment of the tree (or stand of trees) against the Significant Tree Criteria;</p> <p>91.4.3 is prepared by an urban planner, arborist or person with qualifications, skills or experience relevant to the assessment in the report.</p>	Chief Executive Officer	
cl8(1)	<p>92. Preparation of a Draft Proposal Code Amendment (Prior to Consultation)</p> <p>92.1 The power pursuant to clause 8(1) of PD 2 to, prior to consultation occurring on a draft Code Amendment, to:</p> <p>92.1.1 carry out investigations and obtain such information:</p> <p>92.1.1.1 as provided in the Proposal to Initiate approved by the Minister;</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	<p>92.1.1.2 as required under any conditions imposed by the Minister under Section 73(5)(b) of the PDI Act; and</p> <p>92.1.1.3 as specified by the Commission under Sections 73(6)(e) or 73(6)(f) of the PDI Act;</p> <p>92.1.2 provide the Department with:</p> <p>92.1.2.1 written instructions (in a form acceptable to the Department) that set out the intent of the proposed Code Amendment for the purposes of the Department writing the draft policy for inclusion in the draft Code Amendment; and</p> <p>92.1.2.2 mapping instructions or a description of the Affected Area (in a form acceptable to the Department) in order to enable</p> <p>the Department to prepare and provide to the Designated Entity, mapping which is suitable for inclusion in the draft Code Amendment;</p> <p>92.1.3 prepare the draft Code Amendment in accordance with the approved Proposal to Initiate and any conditions imposed by the Minister under Section 73(5)(b) of the PDI Act and the requirements of this Practice Direction;</p> <p>92.1.4 provide the Department with written instructions (in a form acceptable to the Department) to prepare the SA Planning Portal for consultation on the draft Code Amendment; and</p>		

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	92.1.5 provide the Department with the engagement plan prepared (and approved, if required) under these Practice Directions, for the purpose of the Department publishing the engagement plan on the SA Planning Portal.		
cl8(2)	92. Preparation of a Draft Proposal Code Amendment (Prior to Consultation) 92.2 The power pursuant to clause 8(2) of PD2, where an engagement plan is amended during any period of consultation or at any time prior to finalisation of the engagement report under the Practice Directions, to provide the Department with the engagement plan (as updated) for the purpose of the Department publishing the updated engagement plan on the SA Planning Portal	Chief Executive Officer	
cl9(1)	93. Requirements For a Draft Code Amendment 93.1 The power pursuant to clause 9(1) of PD2 to support a draft Code Amendment by the following information:	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	<p>93.1.1 an explanation of the current code policy as it applies to the Affected Area (at the time of preparation of the draft Code Amendment)</p> <p>93.1.2 an explanation of the amendments to the Code policy proposed for the Affected Area;</p> <p>93.1.3 an assessment of the strategic planning outcomes intended to be achieved through the draft Code Amendment, including an analysis of the consistency of the draft Code Amendment with the relevant provisions of State Planning Policies, the Regional Plan and any other relevant strategic plans;</p> <p>93.1.4 a summary and explanation of the investigations undertaken and how these support the draft Code Amendment; and</p> <p>93.1.5 an explanation of any infrastructure or services required to support development facilitated by the proposed Code Amendment, and an explanation of how and when the infrastructure will be provided.</p>		
cl11(1)	<p>94. Complying Changes to the Code</p> <p>94.1 The power pursuant to clause 11(1) of PD2, in relation to a proposal to agree to a complying change to the Code under Section 75 of the PDI Act, to provide the following information to the Department:</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	<p>94.1.1 description of the relevant recommendations in the Regional Plan which relate to the proposed Code Amendment, including any specific maps or other specific information which clearly and expressly identify the changes relevant to the proposed Code Amendment;</p> <p>94.1.2 a summary of any consultation which has occurred in accordance with the Charter in relation to the proposed Code Amendment or the relevant Regional Plan, including a copy of the engagement report prepared for the relevant Regional Plan and any additional consultation that has occurred for the proposed Code Amendment;</p> <p>94.1.3 written instructions (in a form acceptable to the Department) that set out the intent of the proposed Code Amendment for the purposes of the Department writing the draft policy for inclusion in the draft Code Amendment; and</p> <p>94.1.4 mapping instructions or a description of the Affected Area (in a form acceptable to the Department) in order to enable the Department to prepare and provide to the Designated Entity, mapping which is suitable for inclusion in the draft Code Amendment</p>		

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
cl12(1)	<p>95. Early Commencement of a Code Amendment</p> <p>95.1 The power pursuant to clause 12(1) of PD2, in relation to a request for early commencement of a Code Amendment under Section 78 of the PDI Act to provide to the Department:</p> <p>95.1.1 explanation, justification and evidence as necessary to demonstrate how early commencement of the Code Amendment is:</p> <p>95.1.1.1 necessary in the interest of the orderly and proper development of an area of the state; and</p> <p>95.1.1.2 required in order to counter applications for undesirable development (which should identify possible future development that would detract from or negate the object of the proposed Code Amendment) ahead of the outcome of consideration of the Code Amendment;</p> <p>95.1.2 written instructions (in a form acceptable to the Department) that set out the intent of the proposed Code Amendment for the purposes of the Department writing the draft policy for inclusion in the draft Code Amendment; and</p> <p>95.1.3 mapping instructions or a description of the Affected Area (in a form acceptable to the Department) in order to enable the Department to prepare and provide to the Designated Entity, mapping which is suitable for inclusion in the draft Code Amendment</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 2 Preparation and Amendment of Designated Instruments			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
cl6(3)	<p>90. Preparation of an Engagement Report (Following Consultation)</p> <p>90.3 The power pursuant to clause 6(3) of PD2 to, in the engagement report also include an evaluation of the effectiveness of the engagement that considers whether:</p> <p>90.3.1 the principles of the Charter have been achieved; and</p> <p>90.3.2 all mandatory requirements identified in the Charter have been met (where the consultation category is applicable).</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction - 3 (Notification of Performance Assessed Development Applications) 2019			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
cl6(3)(b)	<p>96. Responsibility to Undertake Notification</p> <p>96.1 The power pursuant to clause 6(3)(b) of the State Planning Commission Practice Direction – 3 (Notification of Performance Assessed Development Applications) 2019 (PD3) to determine the relevant fee as being appropriate to cover the relevant authority's reasonable costs in giving public notice of the application under Section 107(3)(a)(i) of the PDI Act.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction (Council Inspections) 2020			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
cl2(2)	<p>97. Mandatory Inspections</p> <p>97.1 The power pursuant to clause 2(2) of Part 2 of the State Planning Commission Practice Direction (Council Inspections) 2020 (PD9) to, in carrying out an inspection under PD9, take all reasonable steps to ensure each inspection includes an inspection and assessment of the following elements (elements), as may be present at the time of inspection:</p> <p>97.1.1 primary structural elements;</p> <p>97.1.2 structural framing and roof trusses;</p> <p>97.1.3 wet areas and waterproofing;</p> <p>97.1.4 barriers to prevent falls;</p> <p>97.1.5 cladding;</p> <p>97.1.6 egress provisions;</p> <p>97.1.7 bushfire protection systems;</p> <p>97.1.8 passive and active fire safety elements;</p> <p>97.1.9 private bushfire shelters; and</p> <p>97.1.10 performance solutions.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction (Council Inspections) 2020			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
cl3(2)	<p>98. Additional Inspections</p> <p>98.1 The power pursuant to clause 3(2) of Part 2 of PD9 to consider carrying out an inspection in addition to any specified in clause 2 of Part 2 of PD9 (additional inspections) if the delegate has information to indicate that the circumstances warrant it, having regard to the objects of PD9.</p>	Chief Executive Officer	
cl4(3)	<p>99. Inspections Generally</p> <p>99.1 The power pursuant to clause 4(3) of Part 2 of PD9, in relation to building work listed in Schedule 7 of the General Regulations to consider if an additional inspection may be appropriate.</p>	Chief Executive Officer	
cl1(2)	<p>100. General Requirements</p> <p>100.1 The power pursuant to clause 1(2) of Part 3 of PD9 to ensure that an inspection under PD9 and subsequent assessment of each of the applicable elements in clause 2(2) of Part 2 of PD9 is carried out by a person who has the appropriate qualifications, skills, knowledge and experience to carry out an inspection assigned to that officer under PD9.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - State Planning Commission Practice Direction 10 (Staged Occupation of Multi-Storey Buildings) 2020			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
cl5(2)	101. Conditions that Must be Met for the Staged Occupation of a Partially Completed Building 101.1 The power pursuant to clause 5(2) of the State Planning Commission Practice Direction 10 (Staged Occupation of Multi-Storey Buildings 2020 (PD10) to, agree to partial occupancy of a partially completed multistorey building.	Chief Executive Officer	

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Urban Tree Canopy Off-set Scheme			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
cl 9	83. Use of Money from Fund	Chief Executive Officer	

Adelaide Plains Council

Instrument A - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning & Design Code and Practice Directions of Powers of a Council as a Council; a Designated Authority; a Designated Entity - Urban Tree Canopy Off-set Scheme			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	<p>83.1 The power pursuant to clause 9 of the Urban Tree Canopy Off-set Scheme (UTCOS) to use money distributed from the fund for any of the following purposes (and for no other purpose):</p> <p>83.1.1 to provide for the planting, establishment and maintenance of trees within reserves or public land anywhere within a designated local government area; or</p> <p>83.1.2 the purchase of land within a designated local government area to ensure:</p> <p>83.1.2.1 the preservation of trees; or</p> <p>83.1.2.2 that trees can be established in an area with a low urban tree canopy level or a demonstrated urban tree canopy loss.</p>		

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
s7(5)(a)	<p>1. Environment and Food Production Areas – Greater Adelaide</p> <p>1.1 The power pursuant to Section 7(5)(a) of the Planning, Development and Infrastructure Act 2016 (the PDI Act), in relation to a proposed development in an environment and food production area that involves a division of land that would create 1 or more additional allotments to seek the concurrence of the Commission in the granting of the development authorisation to the development.</p>	Chief Executive Officer	
s7(5)(d)	<p>1. Environment and Food Production Areas – Greater Adelaide</p> <p>1.2 The power pursuant to Section 7(5)(d) of the PDI Act in relation to a proposed development in an environment and food production area that involves a division of land that would create one or more additional allotments, to, if the proposed development will create additional allotments to be used for residential development, refuse to grant development authorisation in relation to the proposed development.</p>	Chief Executive Officer	
s99(2)(b)(ii)	<p>2. Related Provisions</p> <p>2.1 The power pursuant to Section 99(2)(b)(ii) of the PDI Act to, if appropriate, grant development approval in the case of Section 99(1)(d) of the PDI Act.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
s99(3)	<p>2. Related Provisions</p> <p>2.2 The power pursuant to Section 99(3) of the PDI Act where a proposed development is to be undertaken within the area of the Council, to, subject to the regulations, if appropriate, grant the final development approval after all elements of the development have been approved by one or more relevant authorities under Section 99 of the PDI Act.</p>	Chief Executive Officer	
s102(1)	<p>3. Matters Against Which Development Must be Assessed</p> <p>3.1 The power pursuant to Section 102(1) of the PDI Act to assess a development against and grant or refuse a consent in respect of the relevant provisions of the Building Rules (building consent).</p>	Chief Executive Officer	
s102(8)	<p>3. Matters Against Which Development Must be Assessed</p> <p>3.2 The power pursuant to Section 102(8) of the PDI Act, when all relevant consents have been granted in relation to a development, to in accordance with the PDI Act, indicate that the development is approved.</p>	Chief Executive Officer	
s118(1)	<p>4. Building Consent</p> <p>4.1 The power pursuant to Section 118(1) of the PDI Act, if the Regulations provide that a form of building work complies with the Building Rules, to grant any such building work a building consent (subject to such conditions or exceptions as may be prescribed by the regulations).</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
s118(2)(a)	<p>4. Building Consent</p> <p>4.2 The power pursuant to Section 118(2)(a) of the PDI Act to seek the concurrence of the Commission to grant a building consent in respect of a development that is at variance with the performance requirements of the Building Code or a Ministerial building standard.</p>	Chief Executive Officer	
s118(2)	<p>4. Building Consent</p> <p>4.3 The power pursuant to Section 118(2) of the PDI Act, subject to Section 118(6) of the PDI Act, to grant a building consent to a development that is at variance with the Building Rules if:</p> <p>4.3.1 the variance is with a part of the Building Rules other than the Building Code or a Ministerial building standard and the delegate determines that it is appropriate to grant the consent despite the variance on the basis that the delegate is satisfied:</p> <p>4.3.1.1 that:</p> <p>(a) the provisions of the Building Rules are inappropriate to the particular building or building work, or the proposed building work fails to conform with the Building Rules only in minor respects; and</p> <p>(b) the variance is justifiable having regard to the objects of the Planning and Design Code or the performance requirements of the Building Code or a Ministerial building standard (as the case may be)</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
	and would achieve the objects of this Act as effectively, or more effectively, than if the variance were not to be allowed; or 4.3.1.2 in a case where the consent is being sought after the development has occurred - that the variance is justifiable in the circumstances of the particular case.		
s118(4)	4. Building Consent 4.4 The power pursuant to Section 118(4) of the PDI Act, to at the request or with the agreement of the applicant, refer proposed building work to the Commission for an opinion on whether or not it complies with the performance requirements of the Building Code or a Ministerial building standard.	Chief Executive Officer	
s118(6)	4. Building Consent 4.5 The power pursuant to Section 118(6) of the PDI Act if an inconsistency exists between the Building Rules and the Planning Rules in relation to a State heritage place or a local heritage place, to, in determining an application for building consent, ensure, so far as is reasonably practicable, that standards of building soundness, occupant safety and amenity are achieved in respect of the development that are as good as can reasonably be achieved in the circumstances.	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
s118(7)	<p>4. Building Consent</p> <p>4.6 The power pursuant to Section 118(7) of the PDI Act to seek and consider the advice of the Commission before imposing or agreeing to a requirement under Section 18(6) of the PDI Act that would be at variance with the performance requirements of the Building Code or a Ministerial building standard.</p>	Chief Executive Officer	
s118(8)	<p>4. Building Consent</p> <p>4.7 The power pursuant to Section 118(8) of the PDI Act, to, subject to the PDI Act, accept that proposed building work complies with the Building Rules to the extent that:</p> <p>4.7.1 such compliance is certified by the provision of technical details, particulars, plans, drawings or specifications prepared and certified in accordance with the regulations; or</p> <p>4.7.2 such compliance is certified by a building certifier.</p>	Chief Executive Officer	
s118(10)	<p>4. Building Consent</p> <p>4.8 The power pursuant to Section 118(10) of the PDI Act to refuse to grant a consent in relation to any development if, as a result of that development, the type or standard of construction of a building of a particular classification would cease to conform with the requirements of the Building Rules for a building of that classification</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
s118(11)	<p>4. Building Consent</p> <p>4.9 The power pursuant to Section 118(11) of the PDI Act, if a relevant authority decides to grant building consent in relation to a development that is at variance with the Building Rules, to, subject to the regulations, in giving notice of the relevant authority's decision on the application for that consent, specify (in the notice or in an accompanying document):</p> <p>4.9.1 the variance; and</p> <p>4.9.2 the grounds on which the decision is being made.</p>	Chief Executive Officer	
s119(1)(b)	<p>5. Application and Provision of Information</p> <p>5.1 The power pursuant to Section 119(1)(b) of the PDI Act to require an application to the relevant authority for the purposes of Part 7 of the PDI Act, to include any information as the delegate may reasonably require.</p>	Chief Executive Officer	
s119(3)	<p>5. Application and Provision of Information</p> <p>5.2 The power pursuant to Section 119(3) of the PDI Act to request an applicant:</p> <p>5.2.1 to provide such additional documents, assessments or information (including calculations and technical details) as the delegate may reasonably require to assess the application;</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
	5.2.2 to remedy any defect or deficiency in any application or accompanying document or information required by or under the PDI Act; 5.2.3 to consult with an authority or body prescribed by the regulations; 5.2.4 to comply with any other requirement prescribed by the regulations.		
s119(6)(b)	5. Application and Provision of Information 5.3 The power pursuant to Section 119(6)(b) of the PDI Act if a request is made under Section 119(3) of the PDI Act and the request is not complied with within the time specified by the Regulations, subject to Section 119(6)(b)(ii), to refuse the application.	Chief Executive Officer	
s119(7)	5. Application and Provision of Information 5.4 The power pursuant to Section 119(7) of the PDI Act to, in dealing with an application that relates to a regulated tree, consider that special circumstances apply.	Chief Executive Officer	
s119(9)	5. Application and Provision of Information 5.5 The power pursuant to Section 119(9) of the PDI Act to: 5.5.1 permit an applicant:	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
	5.5.1.1 to vary an application; 5.5.1.2 to vary any plans, drawings, specifications or other documents that accompanied an application, (provided that the essential nature of the proposed development is not changed);		
s119(9)	5. Application and Provision of Information 5.5 The power pursuant to Section 119(9) of the PDI Act to: 5.5.2 permit an applicant to lodge an application without the provision of any information or document required by the regulations;	Chief Executive Officer	
s119(9)	5. Application and Provision of Information 5.5 The power pursuant to Section 119(9) of the PDI Act to: 5.5.3 to the extent that the fee is payable to the relevant authority waive payment of whole or part of the application fee, or refund an application fee (in whole or in part);	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
s119(9)	<p>5. Application and Provision of Information</p> <p>5.5 The power pursuant to Section 119(9) of the PDI Act to:</p> <p>5.5.4 if there is an inconsistency between any documents lodged with the relevant authority for the purposes of Part 7 of the PDI Act (whether by an applicant or any other person), or between any such document and a development authorisation that has already been given that is relevant in the circumstances, return or forward any document to the applicant or to any other person and determine not to finalise the matter until any specified matter is resolved, rectified or addressed.</p>	Chief Executive Officer	
s119(10)	<p>5. Application and Provision of Information</p> <p>5.6 The power pursuant to Section 119(10) of the PDI Act to grant a permission under Section 119(9) of the PDI Act unconditionally or subject to such conditions as the delegate thinks fit.</p>	Chief Executive Officer	
s119(12)	<p>5. Application and Provision of Information</p> <p>5.7 The power pursuant to Section 119(12) of the PDI Act to, in a consent, provide for, or envisage, the undertaking of development in stages, with separate consents or approvals for the various stages.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
s119(14)	5. Application and Provision of Information 5.8 The power pursuant to Section 119(14) of the PDI Act to if an applicant withdraws an application to determine to refund the application fee.	Chief Executive Officer	
s120(1)	6. Outline Consent 6.1 The power pursuant to Section 120(1) of the PDI Act and subject to Section 120 of the PDI Act, to on application, grant a consent in the nature of an outline consent.	Chief Executive Officer	
s120(3)	6. Outline Consent 6.2 The power pursuant to Section 120(3) of the PDI Act if an outline consent is granted and a subsequent application is made with respect to the same development (subject to any variations allowed by a practice direction) to: 6.2.1 grant any consent contemplated by the outline consent; and 6.2.2 not impose a requirement that is inconsistent with the outline consent.	Chief Executive Officer	
s122(1)	7. Referrals to Other Authorities or Agencies 7.1 The power pursuant to Section 122(1) of the PDI Act, where an application for consent to, or approval of, a proposed development of a prescribed class is to be assessed by a relevant authority, to:	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
	7.1.1 refer the application, together with a copy of any relevant information provided by the applicant, to a body prescribed by the regulations (including, if so prescribed, the Commission); and 7.1.2 not make a decision until the relevant authority has received a response from that prescribed body in relation to the matter or matters for which the referral was made where the regulations so provide, subject to Section 122 of the PDI Act.		
s122(5)(b)	7. Referrals to Other Authorities or Agencies 7.2 The power pursuant to Section 122(5)(b) of the PDI Act, acting by direction of a prescribed body: 7.2.1 to refuse the application; or 7.2.2 consent to or approve the development and impose such conditions as the prescribed body thinks fit, (subject to any specific limitation under another Act as to the conditions that may be imposed by the prescribed body) where the regulations so provide.	Chief Executive Officer	
s122(7)	7. Referrals to Other Authorities or Agencies	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
	7.3 The power pursuant to Section 122(7) of the PDI Act, if the relevant authority is directed by a prescribed body to refuse an application and the refusal is the subject of an appeal under the PDI Act, to apply for the relevant authority to be joined as a party to the proceedings.		
s122(10)	7. Referrals to Other Authorities or Agencies 7.4 The power pursuant to Section 122(10) of the PDI Act to, if requested by an applicant, defer a referral under Section 122 of the PDI Act to a particular stage in the process of assessment.	Chief Executive Officer	
s124(1)	8. Proposed Development Involving Creation of Fortifications 8.1 The power pursuant to Section 124(1) of the PDI Act, if the delegate has reason to believe that a proposed development may involve the creation of fortifications, to refer the application for consent to, or approval of, the proposed development to the Commissioner of Police (the Commissioner).	Chief Executive Officer	
s124(5)	8. Proposed Development Involving Creation of Fortifications 8.2 The power pursuant to Section 124(5) of the PDI Act, if the Commissioner determines that the proposed development involves the creation of fortification, to: 8.2.1 if the proposed development consists only of the creation of fortifications – refuse the application;	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
	8.2.2 in any other case – impose conditions in respect of any consent to or approval of the proposed development prohibiting the creation of the fortification.		
s124(6)	<p>8. Proposed Development Involving Creation of Fortifications</p> <p>8.3 The power pursuant to Section 124(6) of the PDI Act, if the relevant authority acting on the basis of a determination of the Commissioner under Section 124(2) of the PDI Act refuses an application or imposes conditions in respect of a development authorisation, to notify the applicant that the application was refused, or the conditions imposed, on the basis of a determination of the Commissioner under Section 124 of the PDI Act.</p>	Chief Executive Officer	
s124(7)	<p>8. Proposed Development Involving Creation of Fortifications</p> <p>8.4 The power pursuant to Section 124(7) of the PDI Act, if a refusal or condition referred to in Section 124(5) of the PDI Act is the subject of an appeal under the PDI Act, to apply to the Court to be joined as a party to the appeal.</p>	Chief Executive Officer	
s126(1)	<p>9. Determination of Application</p> <p>9.1 The power pursuant to Section 126(1) of the PDI Act to, on making a decision on an application under Part 7 of the PDI Act, give notice of the decision in accordance with the regulations (and, in the</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
	case of a refusal, to include in the notice the reasons for the refusal and any appeal rights that exist under the PDI Act).		
s126(3)	9. Determination of Application 9.2 The power pursuant to Section 126(3) of the PDI Act to, on the delegate's own initiative or on the application of a person who has the benefit of any relevant development authorisation, extend a period prescribed under Section 126(2) of the PDI Act.	Chief Executive Officer	
s127(1)	10. Conditions 10.1 The power pursuant to Section 127(1) of the PDI Act to make a decision subject to such conditions (if any) as the delegate thinks fit to impose in relation to the development.	Chief Executive Officer	
s127(2)(c)	10. Conditions 10.2 The power pursuant to Section 127(2)(c) of the PDI Act to vary or revoke a condition in accordance with an application under Part 7 of the PDI Act.	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
s128(2)(d)	<p>11. Variation of Authorisation</p> <p>11.1 The power pursuant to Section 128(2)(d) of the PDI Act to approve an application for a variation to a development authorisation previously given under the PDI Act, which seeks to extend the period for which the relevant authorisation remains operative.</p>	Chief Executive Officer	
s133(3)	<p>12. Saving Provisions</p> <p>12.1 The power pursuant to Section 133(3) of the PDI Act to, in order to avoid or reduce hardship, extend the limitation period referred to in Section 133(2) of the PDI Act.</p>	Chief Executive Officer	
s134(1)	<p>13. Requirement to Up-grade</p> <p>13.1 The power pursuant to Section 134(1) of the PDI Act to form the opinion that the building is unsafe, structurally unsound or in an unhealthy condition.</p>	Chief Executive Officer	
s134(1)	<p>13. Requirement to Up-grade</p> <p>13.2 The power pursuant to Section 134(1) of the PDI Act, if:</p> <p>13.2.1.1 building work in the nature of an alteration to a building constructed before the date prescribed by regulation for the purposes of Section 134(1) of the PDI Act; or</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
	<p>13.2.1.2 a change of classification of a building; and</p> <p>13.2.2 the building is, in the opinion of the delegate, unsafe, structurally unsound or in an unhealthy condition,</p> <p>to require that building work that conforms with the requirements of the Building Rules be carried out to the extent reasonably necessary to ensure that the building is safe and conforms to proper structural and health standards.</p>		
s134(2)	<p>13. Requirement to Up-grade</p> <p>13.3 The power pursuant to Section 134(2) of the PDI Act, when imposing a requirement under Section 134(1) of the PDI Act, to specify (in reasonable detail) the matters under Section 134(1)(b) of the PDI Act that must, in the opinion of the delegate, be addressed.</p>	Chief Executive Officer	
s134(3)	<p>13. Requirement to Up-grade</p> <p>13.4 The power pursuant to Section 134(3) of the PDI Act to impose a requirement under Section 134(1) of the PDI Act:</p> <p>13.4.1 subject to Section 134(3)(b) of the PDI Act - on the basis that the relevant matters must be addressed as part of the application before the relevant authority will grant building consent; and</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
	13.4.2 in cases prescribed by the regulations - as a condition of the building consent that must be complied with within a prescribed period after the building work to which the application for consent relates is completed		
s134(4)	<p>13. Requirement to Up-grade</p> <p>13.5 The power pursuant to Section 134(4) of the PDI Act if:</p> <p>13.5.1 an application is made for building consent for building work in the nature of an alteration of a class prescribed by the regulations; and</p> <p>13.5.2 the delegate is of the opinion that the affected part of the building does not comply with the performance requirements of the Building Code or a Ministerial building standard in relation to access to buildings, and facilities and services within buildings, for people with disabilities, to require that building work or other measures be carried out to the extent necessary to ensure that the affected part of the building will comply with those performance requirements of the Building Code or the Ministerial building standard (as the case may be).</p>	Chief Executive Officer	
s134(5)	<p>13. Requirement to Up-grade</p> <p>13.6 The power pursuant to Section 134(5) of the PDI Act to impose a requirement under Section 134(4) of the PDI Act:</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
	<p>13.6.1 subject to Section 134(5)(b) of the PDI Act - on the basis that the building work or other measures to achieve compliance with the relevant performance requirements must be addressed before the relevant authority will grant building consent; and</p> <p>13.6.2 in cases prescribed by the regulations - as a condition of the building consent that must be complied with within a prescribed period after the building work to which the application for consent relates is completed.</p>		
s135(2)(d)	<p>14. Urgent Building Work</p> <p>14.1 The power pursuant to Section 135(2)(d) of the PDI Act to issue any direction.</p>	Chief Executive Officer	
s143(1)	<p>15. Cancellation of Development Authorisation</p> <p>15.1 The power pursuant to Section 143(1) of the PDI Act to, on the application of a person who has the benefit of the authorisation, cancel a development authorisation previously given by the relevant authority.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
s143(2)	15. Cancellation of Development Authorisation 15.2 The power pursuant to Section 143(2) of the PDI Act to make a cancellation under Section 143(1) of the PDI Act subject to such conditions (if any) as the delegate thinks fit to impose.	Chief Executive Officer	
s235(1)	16. Professional Advice to be Obtained in Relation to Certain Matters 16.1 The power pursuant to Section 235(1) of the PDI Act, to, in the exercise of a prescribed function, rely on a certificate of a person with prescribed qualifications.	Chief Executive Officer	
s235(2)	16. Professional Advice to be Obtained in Relation to Certain Matters 16.2 The power pursuant to Section 235(2) of the PDI Act to seek and consider the advice of a person with prescribed qualifications, or a person approved by the Minister for that purpose, in relation to a matter arising under the PDI Act that is declared by regulation to be a matter on which such advice should be sought.	Chief Executive Officer	
cl18(2) sch8	17. Continuation of Processes 17.1 The power pursuant to Clause 18(2) of Schedule 8 of the PDI Act, to:	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority (Instrument B);			
Provision	Power and Functions Delegated	Delegate	Conditions & Limitations
	<p>17.1.1 adopt any findings or determinations of a relevant authority under the repealed Act that may be relevant to an application to which Clause 18(1) of Schedule 8 of the PDI Act applies; and</p> <p>17.1.2 adopt or make any decision (including a decision in the nature of a determination), direction or order in relation to an application to which Clause 18(1) of Schedule 8 of the PDI Act applies; and</p> <p>17.1.3 deal with any matter that is subject to a reserved decision under the repealed Act before the designated day; and</p> <p>17.1.4 deal with any requirement or grant any variation imposed or proposed in connection with an application to which Clause 18(1) of Schedule 8 of the PDI Act applies; and</p> <p>17.1.5 take any other step or make any other determination authorised by the regulations, or that is reasonably necessary to promote or ensure a smooth transition on account of the transfer of functions, powers or duties under Clause 18 of Schedule 8 of the PDI Act.</p>		

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r25(7)(c)	<p>18. Accredited Professionals</p> <p>18.1 The power pursuant to Regulation 25(7)(c) of the Planning, Development and Infrastructure (General) Regulations 2017 (the General Regulations) to form the opinion and be satisfied, on the basis of advice received from the accreditation authority under the Planning, Development and Infrastructure (Accredited Professionals) Regulations 2019, a relevant professional association, or other relevant registration or accreditation authority, that a person has engineering or other qualifications that qualify the person to act as a technical expert under Regulation 25 of the General Regulations.</p>	Chief Executive Officer	
r31(1)	<p>19. Verification of Application</p> <p>19.1 The power pursuant to Regulation 31(1) of the General Regulations, on the receipt of an application under Section 119 of the PDI Act, and in addition to any other requirement under the General Regulations, to, in order to ensure that an application has been correctly lodged and can be assessed in accordance with the PDI Act:</p> <p>19.1.1 determine the nature of the development; and</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r31(1)	<p>19. Verification of Application</p> <p>19.1 The power pursuant to Regulation 31(1) of the General Regulations, on the receipt of an application under Section 119 of the PDI Act, and in addition to any other requirement under the General Regulations, to, in order to ensure that an application has been correctly lodged and can be assessed in accordance with the PDI Act:</p> <p>19.1.2 if the application is for planning consent - determine:</p> <p>19.1.2.1 whether the development involves 2 or more elements and, if so, identify each of those elements for the purposes of assessment against the provisions of the Planning and Design Code; and</p> <p>19.1.2.2 the category or categories of development that apply for the purposes of development assessment; and</p>	Chief Executive Officer	
r31(1)	<p>19. Verification of Application</p> <p>19.1 The power pursuant to Regulation 31(1) of the General Regulations, on the receipt of an application under Section 119 of the PDI Act, and in addition to any other requirement under the General Regulations, to, in order to ensure that an application has been correctly lodged and can be assessed in accordance with the PDI Act:</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	19.1.3 determine whether the relevant authority is the correct entity to assess the application under the PDI Act; and		
r31(1)	<p>19. Verification of Application</p> <p>19.1 The power pursuant to Regulation 31(1) of the General Regulations, on the receipt of an application under Section 119 of the PDI Act, and in addition to any other requirement under the General Regulations, to, in order to ensure that an application has been correctly lodged and can be assessed in accordance with the PDI Act:</p> <p>19.1.4 if the relevant authority is the correct entity to assess the application (or any part of the application):</p> <p>19.1.4.1 check that the appropriate documents and information have been lodged with the application; and</p> <p>19.1.4.2 confirm the prescribed fees required to be paid at that point ; and</p> <p>19.1.4.3 provide an appropriate notice via the SA planning portal; and</p>	Chief Executive Officer	
r31(1)	<p>19. Verification of Application</p> <p>19.1 The power pursuant to Regulation 31(1) of the General Regulations, on the receipt of an application under Section 119 of the PDI Act, and in addition to any other requirement under the</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	<p>General Regulations, to, in order to ensure that an application has been correctly lodged and can be assessed in accordance with the PDI Act:</p> <p>19.1.5 if the relevant authority is not the correct entity to assess the application (or any part of the application):</p> <p>19.1.5.1 provide the application (or any relevant part of the application), and any relevant plans, drawings, specifications and other documents and information in its possession, to the entity that the delegate considers to be the correct relevant authority in accordance with any practice direction; and</p> <p>19.1.5.2 provide an appropriate notice via the SA planning portal.</p>		
r35(3)	<p>20. Amended Applications</p> <p>20.1 The power pursuant to Regulation 35(3) of the General Regulations if an application is varied following referral under Division 2 or giving of notice under Division 3, to, if the variations are not substantial, consider the application without the need to repeat an action otherwise required under Division 2 or Division 3.</p>	Chief Executive Officer	
r35(4)	<p>20. Amended Applications</p> <p>20.2 The power pursuant to Regulation 35(4) of the General Regulations if a variation would change the essential nature of a proposed development (as referred to in Section 119(9)(a) of the PDI Act),</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	to agree with the applicant to proceed with the variation on the basis that the application (as so varied) will be treated as a new application under the General Regulations.		
r38(1)	<p>21. Withdrawing/Lapsing Applications</p> <p>21.1 The power pursuant to Regulation 38(1) of the General Regulations if an application is withdrawn by the applicant under Section 119(14) of the PDI Act, to notify:</p> <p>21.1.1 any agency to which the application has been referred under Division 2 of the General Regulations; and</p> <p>21.1.2 any person who has made a representation in relation to the application under Division 3 of the General Regulations, of the withdrawal.</p>	Chief Executive Officer	
r38(2)	<p>21. Withdrawing/Lapsing Applications</p> <p>21.2 The power pursuant to Regulation 38(2) of the General Regulations to lapse an application for a development authorisation under Part 7 of the PDI Act if at least one year has passed since the date on which the application was lodged with the relevant authority.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r38(3)	<p>21. Withdrawing/Lapsing Applications</p> <p>21.3 The power pursuant to Regulation 38(3) of the General Regulations before taking action to lapse an application under Regulation 38(2) of the General Regulations to:</p> <p>21.3.1 take reasonable steps to notify the applicant of the action under consideration; and</p> <p>21.3.2 allow the applicant a reasonable opportunity to make submissions to the delegate (in a manner and form determined by the delegate) about the proposed course of action.</p>	Chief Executive Officer	
r40	<p>22. Court Proceedings</p> <p>22.1 The power pursuant to Regulation 40 of the General Regulations to, subject to Section 214(14) of the PDI Act, by notice in writing to the applicant, decline to deal with the application until any proceedings under the PDI Act have been concluded.</p>	Chief Executive Officer	
r42(1)	<p>23. Additional Information or Amended Plans</p> <p>23.1 The power pursuant to Regulation 42(1) of the General Regulations if the relevant authority has referred an application to a prescribed body under Division 1 of the General Regulations and the relevant authority subsequently receives additional information, or an amended plan, drawing or specification, which is materially relevant to the referral, or to any report obtained as part of the referral process, to repeat the referral process.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r45(1)	<p>24. Building Matters</p> <p>24.1 The power pursuant to Regulation 45(1) of the General Regulations to, if, in assessing an application for building consent, the delegate considers that:</p> <p>24.1.1 a proposed performance solution within the meaning of the Building Code requires assessment against a performance requirement of the Building Code which provides for the intervention of a fire authority; or</p> <p>24.1.2 the proposed development is at variance with a performance requirement of the Building Code which provides for the intervention of a fire authority; or</p> <p>24.1.3 special problems for fire fighting could arise due to hazardous conditions of a kind described in Section E of the Building Code,</p> <p>refer the application to the relevant fire authority for comment and report unless the fire authority indicates to the relevant authority that a referral is not required.</p>	Chief Executive Officer	
r45(2)	<p>24. Building Matters</p> <p>24.2 The power pursuant to Regulation 45(2) of the General Regulations, if a report is not received from the fire authority on a referral under Regulation 45(1) of the General Regulations within 20 business days, to presume that the fire authority does not desire to make a report.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r45(3)	<p>24. Building Matters</p> <p>24.3 The power pursuant to Regulation 45(3) of the General Regulations to have regard to any report received from a fire authority under Regulation 45 of the General Regulations.</p>	Chief Executive Officer	
r45(4)	<p>24. Building Matters</p> <p>24.4 The power pursuant to Regulation 45(4) of the General Regulations, if, in respect of an application referred to a fire authority under Regulation 45 of the General Regulations, the fire authority:</p> <p>24.4.1 recommends against the granting of building consent; or</p> <p>24.4.2 concurs in the granting of consent on conditions specified in its report, but the delegate:</p> <p>24.4.3 proposes to grant building consent despite a recommendation referred to in Regulation 45(4)(a) of the General Regulations; or</p> <p>24.4.4 does not propose to impose the conditions referred to in Regulation 45(b) of the General Regulations, or proposes to impose the conditions in varied form, on the grant of consent, to:</p> <p>24.4.5 refer the application to the Commission; and</p> <p>24.4.6 not grant consent unless the Commission concurs in the granting of the consent.</p>	Chief Executive Officer	

Adelaide Plains Council

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Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r45(5)	<p>24. Building Matters</p> <p>24.5 The power pursuant to Regulation 45(5) of the General Regulations to provide to the Commission a copy of any report received from a fire authority under Regulation 45(1) of the General Regulations that relates to an application that is referred to the Commission under the PDI Act.</p>	Chief Executive Officer	
r57(4)(a)	<p>25. Notice of Decision (Section 126(1))</p> <p>25.1 The power pursuant to Regulation 57(4)(a) of the General Regulations to endorse a set of any approved plans and other relevant documentation with an appropriate form of authentication.</p>	Chief Executive Officer	
r60	<p>26. Consideration of Other Development Authorisations</p> <p>26.1 The power pursuant to Regulation 60 of the General Regulations, to, in deciding whether to grant a development authorisation, take into account any prior development authorisation that relates to the same proposed development under the PDI Act, and any conditions that apply in relation to that prior development authorisation.</p>	Chief Executive Officer	
r61(4)(c)	<p>27. Certificate of Independent Technical Expert in Certain Cases</p> <p>27.1 The power pursuant to Regulation 61(4)(c) of the General Regulations to form the opinion and be satisfied on the basis of advice received from the accreditation authority under the Planning, Development and Infrastructure (Accredited Professionals) Regulations 2019, a relevant professional</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
	association, or another relevant registration or accreditation authority, that a person has engineering or other qualifications, qualify the person to act as a technical expert under this regulation.		
r63(1)	<p>28. Urgent Work</p> <p>28.1 The power pursuant to Regulation 63(1) of the General Regulations to,</p> <p>28.1.1 determine a telephone number determined for the purposes of Regulation 63(1)(a) of the General Regulations; and</p> <p>28.1.2 determine the email address for the purposes of Regulation 63(1)(b) of the General Regulations.</p>	Chief Executive Officer	
r63(2)	<p>28. Urgent Work</p> <p>28.2 The power pursuant to Regulation 63(2) of the General Regulations to, for the purposes of Section 135(2)(c) of the PDI Act, allow a longer period.</p>	Chief Executive Officer	
r63(3)	<p>28. Urgent Work</p> <p>28.3 The power pursuant to Regulation 63(3) of the General Regulations to, for the purposes of Section 135(2)(c) of the PDI Act, allow a longer period.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r65(1)(a)	<p>29. Variation of Authorisation (Section 128)</p> <p>29.1 The power pursuant to Regulation 65(1)(a) of the General Regulations to, for the purposes of Section 128(2)(b) of the PDI Act, if a person requests the variation of a development authorisation previously given under the Act (including by seeking the variation of a condition imposed with respect to the development authorisation) to form the opinion and be satisfied that the variation is minor in nature, and approve the variation.</p>	Chief Executive Officer	
r99(4)	<p>30. Construction Industry Training Fund</p> <p>30.1 The power pursuant to Regulation 99(4) of the General Regulations, if after assessing a proposed development against the building rules the delegate is yet to be satisfied that the appropriate levy has been paid under the Construction Industry Training Fund Act 1993 or is not payable, to notify the applicant that the delegate cannot issue a building consent until the delegate is satisfied that the levy has been paid or is not payable.</p>	Chief Executive Officer	
r99(5)	<p>30. Construction Industry Training Fund</p> <p>30.2 The power pursuant to Regulation 99(5) of the General Regulations, if a notification has been given under Regulation 99(4) of the General Regulations and if satisfactory evidence is not provided to the delegate within 20 business days after the date of the notification to, if the delegate thinks fit, determine that the application has lapsed.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (General) Regulations 2017			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
cl4(3) sch8	<p>31. Plans for Building Work</p> <p>31.1 The power pursuant to Clause 4(3) of Schedule 8 of the General Regulations, in relation to an application for building consent for development consisting of or involving an alteration to a building if:</p> <p>31.1.1 the applicant is applying for a change in the classification of the building to a classification other than Class 10 under the Building Code; or</p> <p>31.1.2 the building was erected before 1 January 1974 and the applicant is applying for a classification other than Class 10 under the Building Code to be assigned to the building,</p> <p>to require the application to be accompanied by such details, particulars, plans, drawings, specifications and other documents (in addition to the other documents required to accompany the application) as the delegate reasonably requires to show that the entire building will, on completion of the building work, comply with the requirements of the PDI Act and the General Regulations for a building of the classification applied for or with so many of those requirements as will ensure that the building is safe and conforms to a proper structural standard.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (Fees, Charges and Contributions) Regulations 2019			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
r5(1)	<p>32. Calculation or Assessment of Fees</p> <p>32.1 The power pursuant to Regulation 5(1) of the PDI (Fees, Charges and Contributions) Regulations 2019 (the Fees Regulations) in relation to an application which is duly lodged with the Council under a related set of regulations (including via the SA planning portal):</p> <p>32.1.1 to require the applicant to provide such information as the delegate may reasonably require to calculate a prescribed fee; and</p> <p>32.1.2 to make any other determination for the purposes of the Fees Regulations a related set of regulations or a fee notice (even if the Council is not a relevant authority)</p>	Chief Executive Officer	
r5(2)	<p>32. Calculation or Assessment of Fees</p> <p>32.2 The power pursuant to Regulation 5(2) of the Fees Regulations, if the delegate is acting under Regulation 5(1) of the Fees Regulations, or as the delegate of a relevant authority, believes that any information provided by an applicant is incomplete or inaccurate, to calculate a prescribed fee on the basis of estimates made by the delegate.</p>	Chief Executive Officer	

Adelaide Plains Council

Instrument B – Instrument of Delegation under the Planning, Development and Infrastructure Act 2016, Regulations, Planning and Design Code and Practice Directions of Powers of a Council as a Relevant Authority - Planning, Development and Infrastructure (Fees, Charges and Contributions) Regulations 2019			
Provision	Power and Functions Delegated	Delegate	Conditions and Limitations
5(3)	<p>32. Calculation or Assessment of Fees</p> <p>32.3 The power pursuant to Regulation 5(3) of the Fees Regulations to, at any time, and despite an earlier calculation or acceptance of an amount in respect of the fee, reassess a fee payable under the Fees Regulations or a related set of regulations.</p>	Chief Executive Officer	
r7	<p>33. Waiver or Refund of Fee</p> <p>33.1 The power pursuant to Regulation 7 of the Fees Regulations to, as the delegate considers appropriate to do so:</p> <p>33.1.1 waive the payment of the fee, or the payment of part of the fee; or</p> <p>33.1.2 refund the whole or a part of the fee.</p>	Chief Executive Officer	





14.3 LEGATUS GROUP STRATEGIC PLAN 2023-2027, ANNUAL BUSINESS PLAN AND BUDGET 2023-2024 AND LONG TERM FINANCIAL PLAN

Record Number: D23/15835

Author: Director Corporate Services

Authoriser: Chief Executive Officer

Attachments:

1. Legatus Group Draft Strategic Plan 2023-2027 [↓](#) 
2. Legatus Group Draft Long Term Financial Plan 2024-2027 [↓](#) 
3. Legatus Group Draft Annual Business Plan 2023-2024 [↓](#) 
4. Legatus Group Draft Budget 2023-2024 [↓](#) 

EXECUTIVE SUMMARY

- The purpose of this report is for Council to consider, and endorse, the Legatus Group's Draft Strategic Plan 2023-2027, Draft Long Term Financial Plan 2024-2027 and Draft Annual Business Plan and Budget 2023-2024 ('Strategic Documents').
- The Legatus Group Chief Executive Officer, Mr Simon Millcock, has written to Council noting that the Group considered its draft Strategic Plan for 2023-2027 and Long Term Financial Plan for 2023-2027 at the Legatus Group meeting held on 10 February 2023.
- The Legatus Group is seeking Council's support for the Strategic Documents.
- It is considered that the outcomes, strategies, and actions noted in the Strategic Documents are reasonable, and it is therefore recommended that Council support them.
- Mr Simon Millcock, Chief Executive Officer and Mayor Rodney Reid, Chair, Legatus Group attended Council's Ordinary Meeting held on 30 January 2023 to present the Legatus Group's Draft Strategic Plan 2023-2027 to Council Members, and answer any questions from members in relation to same.

RECOMMENDATION

"that Council, having considered Item 14.3 – *Legatus Group Strategic Plan 2023-2027, Annual Business Plan and Budget 2023-2024 and Long Term Financial Plan*, dated 24 April 2023, receives and notes the report and in doing so:

1. **Supports the proposed outcomes, strategies and actions contained within the Legatus Group Draft Strategic Plan for 2023-2027, Draft Long Term Financial Plan 2023-2027, Draft Business Plan 2023-2024 and Draft Budget 2023-2024 and thereby endorses the Strategic Documents (Attachment 1 to 4); and**
2. **Include in its 2023-2024 Draft Annual Business Plan and Budget an amount of \$12,760 as its Member Council contribution to support the operations of Legatus."**

BUDGET IMPACT

Estimated Cost: \$12,760 annual fee

Future ongoing operating costs: Yes

Is this Budgeted? Yes

RISK ASSESSMENT

As a constituent council, it is recommended that Council support the strategic planning of the central local government group representative body.

DETAILED REPORT

Purpose

The purpose of this report is for Council to consider, and endorse, the Legatus Group's Draft Strategic Plan 2023-2027, Draft Long Term Financial Plan 2024-2027 and Draft Annual Business Plan and Budget 2023-2024.

Background

The Legatus Group is a section 43 subsidiary of Council pursuant to the *Local Government Act 1999*. Council pays an annual contribution fee (membership) to be part of the Legatus Group. The Legatus Group exists as one of six (6) regional local government groups, which forms support and advocacy to the formal structures as established by the Local Government Association of South Australia (LGA). As members may recall from the November 2022 Council Meeting, the Mayor is Council's representative on the Legatus Group (with voting rights).

The Legatus Group has recently reviewed its key strategic documents and associated annual business plan and budget, and is seeking endorsement from its member councils.

Mr Simon Millcock, Chief Executive Officer and Mayor Rodney Reid, Chair, Legatus Group attended Council's Ordinary Meeting held on 30 January 2023 to present the Legatus Group's Draft Strategic Plan 2023-2027 to Council Members, and answer questions from members. If members have any further questions regarding the documents, it is recommended that these be channelled through to the Legatus Group ahead of the 24 April Council meeting.

Discussion

The documents presented have been broadly assessed and comments follow for Council's review and consideration.

Draft Annual Business Plan 2023-2024

The Annual Business Plan and Budget is developed to increase the advocacy role of the Legatus Group for 2023/2024 on infrastructure, capacity, collaboration, and operations. The key focus areas are Roads Transport Infrastructure, Waste Management – including Wastewater, Community Capacity Wellbeing, and Environmental Sustainability.

Key priorities and actions for 2023/2024 are:

1. Board Governance and Operations
 - a) Ensure all operations are conducted under the charter in terms of legislation and current objectives of members
 - b) Develop a 2-year action plan based on an approved 2023-2027 Legatus Group Strategic Plan.
 - c) Implement board governance and operations in accordance with legislative and policy provisions through the annual work plan.
 - d) Maintain an online system that allows for all communications and committees and board meetings to be held electronically if required.
2. Local Government Leadership
 - a) Foster regional priorities through collaboration with members and stakeholders via agreed actions and support to regional alliance plans.

- b) Support activities and provide a pathway for topics of interest to SAROC through to the Local Government Association and State and National Government Agencies and regularly present the views of the Legatus Group to these organisations.
- c) Support the Northern and Yorke Regional Alliance and foster the partnership with RDA Far North.
- d) Progress opportunities associated with information technology and use of data.
- e) Continue to advocate to the SA Government to resolve the Rating Equity outcomes to benefit member councils.
- f) Continue to advocate on behalf of the region for increased health services.
- g) Expand on Cultural Awareness programs and support the Northern and Yorke Landscape Board Aboriginal Engagement Committee.
- h) Monitor support and provide advocacy with regards current Regional Housing and Workforce needs.

3. Regional and Community Sustainability

- a) Be a proactive partner in the review, monitoring and implementation of the Yorke Mid North Regional Plan.
- b) Advocate on behalf of the region to secure increased and equitable resources identified in the Legatus Group Regional Transport Plan and Bridges Report and the SAROC Priority Roads Report.
- c) Support initiatives to secure the future sustainability of regional communities, including infrastructure, service provision, population growth, workforce and leadership.
- d) Be an active partner in regional capacity building programs including Volunteering and Community Development.
- e) Support and develop partnerships with other organisations to increase opportunities to build Social Infrastructure and Community Services.
- f) Support the development of social capital through regional forums.
- g) Implement and support the actions in the Regional Climate Change Sector Agreement seeking funding and partners to expand on regional water projects including opportunities under the Future Drought Fund and the Northern and Yorke Drought Resilience Plan.
- h) Provide a proactive role in supporting the findings of the report being developed on local government (as an industry sector) contributing to the production of Australian Carbon Credit Units
- i) Progress the areas identified in reports and research for Community Wastewater Management.
- j) Progress actions from the Legatus Group Waste Resource and Recovery Strategy and Action Plan.
- k) Progress opportunities associated with regional tourism.
- l) Assist with the progress of the SA Coastal Council Alliance and with implementing the Yorke Mid North Coastal Management Action Plan.

Project outlines and timelines are included within the Plan for performance purposes. The Plan also notes the Board's strategic regional alliance through its membership of the Mid North and Yorke

Regional Alliance in partnership with the RDA Yorke and Mid North and the Northern and Yorke Landscape Board. The Legatus group is a joint signatory with the SA Government, RDA Yorke Mid North, RDA Barossa Light Gawler Adelaide Plains and the Northern and Yorke Landscape Board with a Climate Change Sector Agreement.

Draft Budget 2023-2024

Notes of interest from the Legatus 2023/2024 Draft Budget document are:

- Individual council contribution is proposed at \$12,760.
- The Statement of Comprehensive Income forecasts an operating deficit of \$73,300, an improvement on previous years. Operating Income of \$336,100 and expenses of \$409,400 is noted.
- A Net Assets position of \$477,800 is shown in the Statement of Financial Position (balance sheet). Current Assets are mainly made up of Reserve Funds held, while Provisions make up the bulk of the current and non-current liabilities.
- Cash Flows note a decrease of \$65,900 on cash held due to the 2023/2024 operations. Ratios are noted as Operating Surplus Ratio (21.8%) and Net Financial Liabilities Ratio (112.7%). There are no asset renewals proposed for 2023/2024.
- Major income comes from the annual council contributions \$191,300 and grants \$87,200. Of the Expenses, employee costs of \$226,500 accounts for approximately 55% of operational costs.
- The Board employs a fulltime CEO and a part time administration assistant.

Conclusion

It is for Council to consider the Strategic Documents of the Legatus Group and provide a response accordingly.

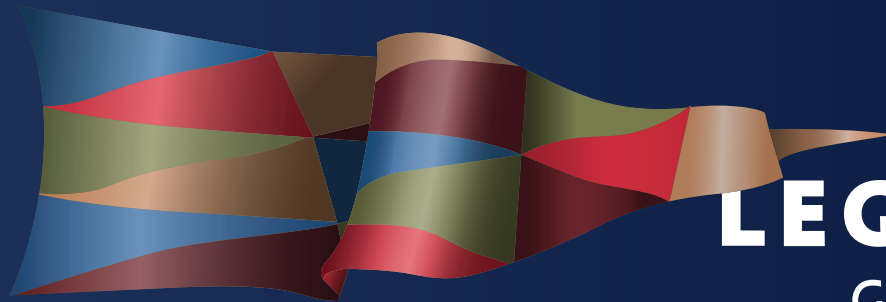
References

Legislation

Local Government Act 1999

Council Policies/Plans

Strategic Plan 2021-2024 Proactive Leadership



LEGATUS
GROUP

DRAFT STRATEGIC PLAN

2023 TO 2027

FOR CONSULTATION WITH LEGATUS GROUP COUNCILS DATE JANUARY 2023

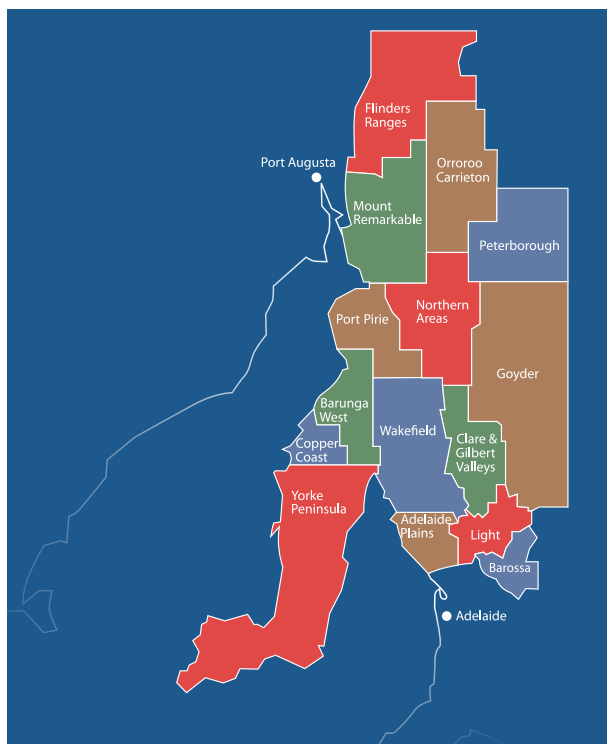
*Legatus Group – Regional Local Government
ambassador and advocate*

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority and continues as a regional subsidiary of its establishing councils under Part 2 of Schedule 2 of the Local Government Act 1999 ("the Act") by virtue of the provisions of Section 43 of the Local Government (Implementation) Act 1999.

In 2016 the Central Local Government Region of South Australia adopted the name of the Legatus Group to which it is now referred.

OVERVIEW

LEGATUS GROUP STRATEGIC PLAN 2023 - 2027



MEMBER COUNCILS:

- Adelaide Plains Council
- Barunga West Council
- Clare and Gilbert Valleys Council
- Copper Coast Council
- District Council of Mount Remarkable
- District Council of Orroroo Carrieton
- District Council of Peterborough
- Light Regional Council
- Northern Areas Council
- Port Pirie Regional Council
- Regional Council of Goyder
- The Barossa Council
- The Flinders Ranges Council
- Wakefield Regional Council
- Yorke Peninsula Council

The Legatus Group Charter provides the role of the Legatus Group to:

- undertake co-ordinating, advocacy and representational roles on behalf of the members at a regional level;
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of the members;
- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community;
- develop further co-operation between the members for the benefit of the communities of the region;
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region;
- undertake projects and activities that benefit the region and its communities;
- associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest;
- provide strong advocacy speaking with one voice on what matters most to the communities of the members;

- work together to make the best use of available resources;
- collaborate to deliver effective services;
- build partnerships with those who can contribute to stronger and sustainable communities;
- the Strategic Plan includes a 2 year Action Plan; and
- develop and implement a robust Business Plan.

The Legatus Group provides an opportunity for members to have a:

- cohesive point of view;
- combined and collective voice;
- work collaboratively to achieve common goals;
- attract funding and resources;
- be proactive and responsive to regional matters of interest; and
- share experiences and information.

The Board is the Legatus Group's governing body and has the responsibility for the administration of the affairs of the Legatus Group ensuring that the Legatus Group acts in accordance with this Charter and all relevant legislation including the Act. The Board comprises the principal members (Mayors) of all the Constituent Councils.

OVERVIEW

LEGATUS GROUP STRATEGIC PLAN 2023 - 2027

Legatus Group's Vision:

The Legatus Group is recognised, respected and supported as a strong and successful region.

FOCUS AREAS:

(1) ADVOCACY

To support its member council to ensure their voice is heard from a state and national perspective and that they can successfully influence outcomes for the benefit of the region including, high quality services, facilities and initiatives that meet the needs of its members communities.

(2) COLLABORATION

To achieve its strategic objectives requires the support of other tiers of governments, industry and importantly, its community.

(3) SUSTAINABLE ORGANISATION

To operate in accordance with legislative requirements and its policies whilst managing a robust and financially sustainable model to underpins its operations.

The Legatus Group has identified a series of targeted projects that leverage advocacy and collaboration to deliver targeted outcomes that focus on:

- **Roads and Transport Infrastructure**
- **Waste Management – including Wastewater**
- **Community Capacity Wellbeing**
- **Environmental Stainability**

SETTING STRATEGIC DIRECTIONS

The following pages set out the themes and show:

- **Outcomes** – results if successful.
- **Strategies** – key approaches to take.
- **Priority actions** – more detailed activities to deliver the strategies.
- **Timelines**

Each year, the relevant targets from this plan will inform an Annual Business Plan and Budget, including specific annual performance targets. As such this strategy needs to be read in conjunction with its annual business plans and budgets.

The Legatus Group will measure and regularly report progress against these plans.

These outcomes are guided by the identified areas from a review during 2021 and 2022 which were:

1. Greater clarity and relevancy with the need for increased input by the Board.
2. Providing a greater platform for Mayors and CEOs of Constituent Councils to engage.
3. Value in partnerships whilst ensuring clarity of the role to ensure no duplication.
4. Key focus areas for advocacy and collaboration: Roads, Waste, Wastewater, Community, Climate Change and Coastal.
5. Sub-regional approaches to be encouraged and supported.
6. Strengthen capacity building opportunities for both elected and operational members. Noting this brings a level of complexity re communication and involvement across all member councils which could be strengthened by increased dialogue beyond just advisory committees.
7. Develop more effective ways of communicating and distribution of information.

The Legatus Group Strategic Plan aligns with the following regional strategies:

- Regional Plan – Alliance RDAYMN, Landscape & Legatus Group
- Climate Change Sector Agreement
- Legatus Group Regional Transport Plan
- Legatus Group Waste Resource & Recovery Strategy
- Drought Resilience Plan

And the following Legatus Group endorsed reports :

- Sludge Processing Plant Viability
- Expansion options for CWMS
- Wellbeing Gap Analysis Legatus Group Northern Councils
- Inclusive and Accessible Tourism Experiences Yorke Peninsula
- Reconciliation Action Planning Northern and Yorke Region
- Socio – economic impacts from the NDIS
- Digital Maturity
- Youth into Volunteering
- Creative Industries in the Legatus Group Region
- Tourism and the use of Mixed Reality
- Emerging themes for drought responses and climate change resilience
- Future Drought Fund
- Northern and Yorke Coastal Management Action Plan

OBJECTIVES, KEY STRATEGIES & PRIORITY ACTIONS

LEGATUS GROUP STRATEGIC PLAN 2023 - 2027

1. INFRASTRUCTURE / CAPACITY

To successfully influence and achieve outcomes for the benefit of the region.

OBJECTIVES	KEY STRATEGIES	PRIORITY ACTIONS
1. THE QUALITY OF THE REGION'S ROAD AND TRANSPORT INFRASTRUCTURE MEETS ITS NEEDS.	<i>Increased local road funding</i>	<ol style="list-style-type: none"> 1. Implement, monitor, review and update the Legatus Group 2030 Regional Transport Plan. 2. Manage the regions requirements for the Special Local Roads Program and assist with other funding applications. 3. Advocate for increased resources and equity for local priority roads and associated infrastructure funding based on the socio and economic needs of the region. 4. Advocate for increased public transport services. 5. Collaborate with the SA Regional Organisation of Councils on a State Regional Road Priority report.
	<i>Increased investment in State and National Road Networks</i>	<ol style="list-style-type: none"> 1. Advocate for increased resourcing for the State and National Roads within the region. 2. Foster a working partnership with industry bodies and regional associations to identify areas of support for gaining equity of investment for South Australia's regional State and National Road Network.

OBJECTIVES	KEY STRATEGIES	PRIORITY ACTIONS
2. THE REGION IS RECOGNISED AS A LEADER IN WASTE MANAGEMENT.	<i>Reduction in waste to landfill</i>	<ol style="list-style-type: none"> 1. Implement, monitor and review the Legatus Group Waste and Resource Recovery Strategy and a Waste Management Action Plan 2021 including assisting with regional awareness campaigns. 2. Support state, regional and sub-regional local government collaborations with the development of a "suite of resources" to support councils in the development and implementation of their waste management plans through cross council collaboration and facilitate strategic discussion and networking.
	<i>Investment in waste infrastructure and reduced costs including Wastewater Management</i>	<ol style="list-style-type: none"> 1. Support the development of grant applications for regional waste infrastructure. 2. Advocate for the state government on increased equity in funding due to specific regional and rural waste management challenges such as transport, disposal and infrastructure costs. 3. Assist the member councils to manage their Community Wastewater Management Schemes at the highest level through collaboration and through areas identified in the 2021 Legatus Group Expansion Options for CWMS report. 4. Support and monitor the use through data and machine learning for asset management of infrastructure. 5. Support uses of sludge and reclaimed water.

OBJECTIVES, KEY STRATEGIES & PRIORITY ACTIONS

LEGATUS GROUP STRATEGIC PLAN 2023 - 2027

1. INFRASTRUCTURE / CAPACITY *cont.*

To successfully influence and achieve outcomes for the benefit of the region.

OBJECTIVES	KEY STRATEGIES	PRIORITY ACTIONS
3. THE REGION HAS A HIGH LEVEL OF COMMUNITY CAPACITY AND WELLBEING.	<i>Assist with Regional Growth through supporting the health and wellbeing including inclusiveness and cultural awareness</i>	<ol style="list-style-type: none"> 1. Support initiatives for regional capacity building including volunteering, community development and creativity. 2. Support initiatives to secure infrastructure and services to support population growth. 3. Advocate for increased support for regional health. 4. Deliver and support cultural awareness.
OBJECTIVES	KEY STRATEGIES	PRIORITY ACTIONS
4. THE REGION FOCUSES ON ENVIRONMENTAL SUSTAINABILITY.	<i>Assist in reducing the impacts and support the adaptation regarding Climate Change and Disasters</i>	<ol style="list-style-type: none"> 1. Implement, monitor, support and evaluate the Northern and Yorke Climate Change Sector Agreement. 2. Support the SA Drought Innovation and Adoption Hub and the Yorke Mid North Drought Resilience Plan. 3. Support and advocate for funding associated with the Future Drought Fund - Opportunities for the Northern and Yorke region 2020 Future Drought Fund report with specific regard to water and urban environments. 4. Support and advocate for appropriate resourcing for those in the region who are impacted by disasters such as fires, floods, drought and pandemics. 5. Support and partner with the SA Coastal Council Alliance for increased advocacy to support impacts to coastal communities and infrastructure. 6. Support the collaboration between Legatus Group Coastal Councils and the Northern and Yorke Landscape Board in attracting funding to support the Northern and Yorke Coastal Management Action Plan.



OBJECTIVES, KEY STRATEGIES & PRIORITY ACTIONS

LEGATUS GROUP STRATEGIC PLAN 2023 - 2027

2. COLLABORATION

Building effective partnership and relationships to delivery our vision whilst ensuring that support is complementary and not duplicating so that it is well regarded by members and stakeholders.

OBJECTIVES	KEY STRATEGIES	PRIORITY ACTIONS
1. BUILD STRONG AND EFFECTIVE REGIONAL PARTNERSHIPS INCLUDING WITH THE STATE AND FEDERAL GOVERNMENT.	<i>Partner with the North and Yorke Alliance to provide a united regional voice</i>	1. Be a proactive partner with the Northern and Yorke Alliance (RDA Yorke Mid North, RDA Barossa Light Gawler Adelaide Plains and Northern and Yorke Landscape Board) for implementing and monitoring regional plans. 2. Actively engage with and RDA Far North to support their regional plans. 3. Support the Northern and Yorke Landscape Board Aboriginal Engagement Committee.
	<i>Collaborations with State and Federal Govt</i>	1. Provide a mechanism for State and Federal Governments to use the Legatus Group as a conduit for supporting awareness of their programs and policies that impact Local Government. 2. Develop appropriate data driven responses in advocating for changes to State and Federal Government policies and ensure that appropriate departments staff are kept informed.

OBJECTIVES	KEY STRATEGIES	PRIORITY ACTIONS
2. BUILD STRONG AND EFFECTIVE REGIONAL PARTNERSHIPS WITH LOCAL GOVERNMENT.	<i>Partnerships within Local Government</i>	1. Provide a mechanism for both the SA Local Government Association and Australian Local Government Association to use the Legatus Group as a conduit for supporting awareness of their programs and policies. 2. Support the SA Regional Organisation of Councils in delivering and developing their Strategic and Business Plans. 3. Maintain an active role in collaborating with the other SA Regional LGAs through the Regional LGA Executive Officers Forum. 4. Support member councils: <ul style="list-style-type: none"> a. As the conduit for progressing recommendations to SAROC and the LGASA. b. Via a platform for member councils to engage. c. To build capacity within their organisations.

OBJECTIVES, KEY STRATEGIES & PRIORITY ACTIONS

LEGATUS GROUP STRATEGIC PLAN 2023 - 2027

2. COLLABORATION *cont.*

Building effective partnership and relationships to delivery our vision whilst ensuring that support is complementary and not duplicating so that it is well regarded by members and stakeholders.

OBJECTIVES	KEY STRATEGIES	PRIORITY ACTIONS
3. FOSTER AND STRENGTHEN OTHER RELEVANT PARTNERSHIPS.	<i>Partner with external agencies to provide a value to the Local Government sector</i>	<ol style="list-style-type: none"> 1. Collaborate and support LG Professionals in their efforts in developing people within the local government sector who are committed to public good. 2. Create an environment that supports greater opportunities for engagement with researchers and educators in areas relevant to local government including: <ol style="list-style-type: none"> a. Memorandums of Understanding and Collaborative Research Agreements with Universities. b. Identifying and supporting areas for local government involvement with collaborative research centres. c. Support businesses and industry bodies to trial research with member councils.



OBJECTIVES, KEY STRATEGIES & PRIORITY ACTIONS

LEGATUS GROUP STRATEGIC PLAN 2023 - 2027

3. MANAGE A ROBUST & FINANCIALLY SUSTAINABLE ORGANISATION

Ensure that the Legatus Group operates effectively in accordance with its legislative requirements within a model that underpins its activities.

OBJECTIVES	KEY STRATEGIES	PRIORITY ACTIONS
1. OPERATIONS	<i>Effective monitoring of the board and its lines of communication and decision making</i>	<ol style="list-style-type: none"> 1. Develop, implement and monitor an Annual Business Plan and a 2-year Action Plan that sets clear regional priorities and guides the budget and business planning. 2. Ensure that Constituent Council elected members and staff are adequately informed and able to actively contribute. 3. Maintain sound working relationships with the principal decision makers, policy influences and regional partners that are based on mutual respect and timely communication. 4. Build strong positive relationships with state and regional partners to ensure the region has a high profile and is seen as the "go-to" opinion leader on matters of interest to Local Government. 5. With other regional partners convene an annual "Regional Forum / Think Tank" plus other regional and state related forums that assist with identifying and informing decision making.

OBJECTIVES	KEY STRATEGIES	PRIORITY ACTIONS
2. FINANCIAL	<i>Ensure that it operates via a robust and financially sustainable model</i>	<ol style="list-style-type: none"> 1. Maintain a strong and robust governance model by implement a sustainable resourcing model for the management of the organisation and its activities. 2. Support skills training and developmental support to Constituent Council's both elected and administrative to enable their effective contribution to the region. 3. Identify opportunities for resource sharing and support to Constituent Councils through regional and sub regional activities that add value and build capacity.

PARTNERSHIPS

LEGATUS GROUP STRATEGIC PLAN 2023 - 2027



The Legatus Group will work with a range of key regional stakeholders to deliver the priority actions and stakeholders include:

- Legatus Group of Councils and sub regional Alliances
- Local Government Association – South Australian Regional Organisation of Councils
- Yorke and Mid North Regional Alliance
- Regional Development Australia (RDA) Yorke and Mid North
- RDA Barossa Light Gawler Adelaide Plains
- RDA Far North
- Northern and Yorke Landscape Board
- Regional Local Government Associations
- South Australian and Australian Government Agencies
- SA Drought Hub

***WORKING
WITH OTHERS
TO DELIVER.***



LEGATUS GROUP

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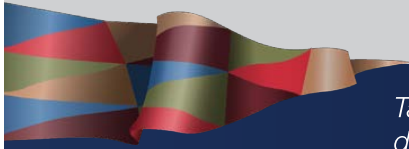
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PRIORITY PROJECTS

2 YEAR ACTION PLAN



Targeted projects that leverage advocacy and collaboration activities to deliver targeted outcomes for the region.



GOAL	2023 - 2024	2024 - 2025
<i>Increased local road funding</i>	<ol style="list-style-type: none"> 1. Review the Legatus Group Road Transport and Infrastructure Advisory Committee. 2. Major review of the Legatus Group 2030 Regional Transport Plan. 3. Undertake assessments for the regions Special Local Roads Program and assist with other funding applications. 4. Progress recommendations from Bridge and Culverts report. 5. Deliver a Legatus Group Roads Forum. 6. Develop a report that identifies the current needs and gaps in the regions public transport. 7. Support SAROC on their state-wide local roads hierarchy including the delivery of an SA and Legatus Group Regional Roads Conference. 8. Support applications and lobby for increased funding for regional priority bridge infrastructure. 	<ol style="list-style-type: none"> 1. Undertake a minor update to the Legatus Group Regional Transport Plan. 2. Undertake assessments for the regions Special Local Roads Program and assist with other funding applications. 3. Deliver a Legatus Group Regional Roads Forum. 4. Via the results of the report on public transport lobby for better services. 5. Assess the equity between the Legatus Group Regional Roads against SA and National levels.
<i>Increased investment in State and National Road Networks</i>	<ol style="list-style-type: none"> 1. Develop a report to gain support via SAROC and the LGA re advocacy on gaining equity for the Regional SA Roads. 2. Monitor the progress and adapt communications and collateral associated with securing roads funding. 	Monitor the progress and adapt communications and collateral associated with securing roads funding.

PRIORITY PROJECTS

2 YEAR ACTION PLAN



GOAL	2023 - 2024	2024 - 2025
<i>Reduction in waste to landfill</i>	<ol style="list-style-type: none"> 1. Review the Legatus Group Road Transport and Infrastructure Advisory Committee. 2. Continue to implement and monitor the progress and identify grant programs and collaborations associated with the Legatus Group Waste and Resource Recovery Strategy & Action Plan. 3. Identify support from member councils re interest in a Waste Management Authorities and joint procurement opportunities. 4. Support member councils re composting opportunities within the Legatus Group region. 5. Support regional education programs. 6. Identify support from member councils re interest in a Waste Management Authorities and joint procurement opportunities. 7. Investigate the options for SA Regionally based Material Recovery Facilities. 8. Deliver a Legatus Group Waste Management Forum. 9. Partner in delivering a SA Regional Waste Forum and workshops. 	<ol style="list-style-type: none"> 1. Action Plan including with joint procurement and education. 2. Review the effectiveness of the Legatus Group Waste Management Advisory Committee. 3. Deliver a Legatus Group Waste Management Forum.
<i>Investment in waste infrastructure and reduced costs</i>	<ol style="list-style-type: none"> 1. Assist councils with identifying projects to secure funding through programs such as: <ol style="list-style-type: none"> (a) Council Modernisation Grants (b) Recycling Infrastructure Grants 2. Assist community groups with the development of strategic and business plans associated with waste and recycling to allow them to gain grants and or industry investment. 3. Further research the costs models for the Waste Management Infrastructure for South Australian Regional Local Government through a partnership with UniSA. 	Continue to support councils and community groups with grants applications and strategic planning.

PRIORITY PROJECTS

2 YEAR ACTION PLAN

GOAL	2023 - 2024	2024 - 2025
<i>Wastewater Management</i>	<ol style="list-style-type: none"> 1. Secure funding from LGA CWMS to assist with state-wide communication sessions / reform. 2. Review the role of the Legatus Group CWMS Advisory Committee and of the Project Manager. 3. Deliver a state-wide annual conference and sub regionals workshops. 4. Expand the areas of research and training identified through the research and collaborations. 5. Increase knowledge associated with the use of reclaimed water to support urban environments. 6. Develop and extension of the MoU with UniSA for research projects. 	<p>Develop a report on the effectiveness of support provided to the sector on wastewater management via major survey of all councils.</p>



PRIORITY PROJECTS

2 YEAR ACTION PLAN



GOAL	2023 - 2024	2024 - 2025
<i>Community capacity and wellbeing</i>	<ol style="list-style-type: none"> 1. Based on outcomes from 22/23 identify projects and grants to expand on community capacity building projects. 2. Monitor the progress of mental health services in the region. 3. Assist with increasing the level of support for accessibility for locals and visitors by identifying regional and sub-regional projects. 4. Provide support to forums and communications around inclusiveness and cultural awareness. 5. Support the Northern and Yorke Aboriginal Engagement Committee for the delivery of Reconciliation Awareness. 6. Support regional or sub regional reconciliation action by councils. 7. Support the Yorke Peninsula Accessible Tourism report recommendations. 	<ol style="list-style-type: none"> 1. Undertake a review of the mental health services and community capacity building projects undertaken during 21/22 and 22/23 and seek to advocate and support the findings from the review. 2. Assist with increasing the level of support for accessibility for locals and visitors by identifying regional and sub-regional projects. 3. Support the Northern and Yorke Aboriginal Engagement Committee for the delivery of Reconciliation Awareness. 4. Support regional or sub regional reconciliation action by councils.

PRIORITY PROJECTS

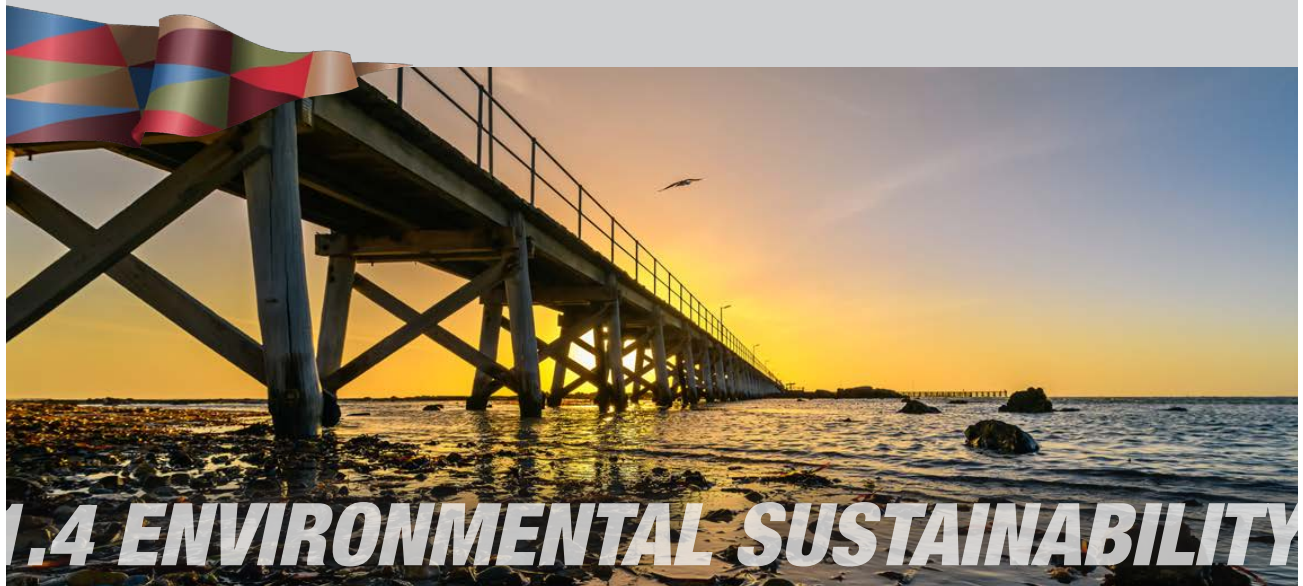
2 YEAR ACTION PLAN

GOAL	2023 - 2024	2024 - 2025
<i>Regional Development</i>	<ol style="list-style-type: none"> 1. Assist with a review of the Yorke and Mid North Regional Plan and continue to provide support to the Yorke and Mid North Alliance. 2. Support the delivery of the Yorke Mid North Forum. 3. Support areas for increased training to assist with the retention of local government workforce. 4. Support or deliver relevant regional forums that focus on the roles that local government can directly support. 5. Identify areas of council data gathering and digital projects and explore solutions via collaboration on technical problem solving for member councils. 	<ol style="list-style-type: none"> 1. Review the effectiveness of the Yorke Mid North Alliance and other alliances and the role of the Legatus Group. 2. Support or deliver relevant regional forums that focus on the roles that local government can directly support. 3. Identify areas of council data gathering and digital projects and explore solutions via collaboration on technical problem solving for member councils.



PRIORITY PROJECTS

2 YEAR ACTION PLAN



1.4 ENVIRONMENTAL SUSTAINABILITY

GOAL	2023 - 2024	2024 - 2025
<i>Climate Change</i>	<ol style="list-style-type: none"> 1. Support the projects identified in the Northern and Yorke Climate Change Sector Agreements and provide the administrative support for associated reports. 2. Review the role of the Legatus Group with the SA Drought Hub and identify and develop / support associated grant funding. 3. Partner through the Yorke Mid North Alliance with the Regional Drought Resilience Project. 4. Continue to support, monitor and look to expand the initial trial projects of (1) Smart Irrigation System and (2) Storm Water Harvesting. 5. Support a Regional SA forum. 6. Identify and support or develop grant funding that will assist with resilience and innovation. 	<ol style="list-style-type: none"> 1. Support the projects identified in the Northern and Yorke Climate Change Sector Agreements and provide the administrative support for associated reports. 2. Review the role of the Legatus Group with the SA Drought Hub and identify and develop / support associated grant funding. 3. Partner through the Yorke Mid North Alliance with the Regional Drought Resilience Project. 4. Facilitate a regional forum.
<i>Coastal</i>	<ol style="list-style-type: none"> 1. Provide support to a Northern and Yorke Coastal Management Action Plan. 3. Support the SA Coastal Council Alliance. 	<ol style="list-style-type: none"> 1. Provide support to a Northern and Yorke Coastal Management Action Plan. 2. Support the SA Coastal Council Alliance.

[Legend Group](#)

Long Term Financial Plan
Statement of Comprehensive Income
LTFP for 2023-2027

\$	2021 - 2022		2022 - 2023		Rev Budget	Budget Notes	Long Term Financial Plan			
	Budget	Actual	Budget	YTD Actual 31 Dec 22			2024	2025	2026	2027
Income										
Council Contributions	170,400	170,400	173,900	178,850	178,900	Refer SCI (Worksheet for notes)	224,300	241,100	253,200	262,100
Grants, Subsidies and Contributions	93,800	93,783	42,000	61,500	114,000		87,200	42,400	43,700	45,000
Investment Income	7,600	7,032	6,100	9,197	14,000		6,300	6,500	6,700	6,900
Reimbursements	-	-	-	-	-		-	-	-	-
Other Income	8,100	3,108	10,000	1,403	16,500		10,300	10,600	10,900	11,200
Total Income	279,900	274,323	232,000	250,950	323,400		328,100	300,600	314,500	325,200
Expenses										
Employee Costs	254,800	256,947	218,900	126,172	270,800		225,300	183,400	188,900	194,600
Materials, Contracts & Other Expenses	320,850	311,620	218,500	62,057	255,300		170,600	114,300	118,600	122,900
Depreciation, Amortisation & Impairment	7,000	7,209	7,000	-	7,000		7,400	7,400	7,400	7,400
Finance Costs	-	-	-	-	-		-	-	-	-
Total Expenses	582,650	575,776	444,400	188,229	533,100		403,300	305,100	314,900	324,900
Operating Surplus / (Deficit)	(302,750)	(301,453)	(212,400)	62,721	(209,700)		(75,200)	(4,500)	(400)	300
Asset Disposal & Fair Value Adjustments	-	-	-	-	-		-	-	-	-
Amounts Rec. Specifically for New / Upgraded Assets	-	-	-	-	-		-	-	-	-
Physical Resources Received Free of Charge	-	-	-	-	-		-	-	-	-
Operating Result from Discontinued Operations	-	-	-	-	-		-	-	-	-
Net Surplus / (Deficit)	(302,750)	(301,453)	(212,400)	62,721	(209,700)		(75,200)	(4,500)	(400)	300
Other Comprehensive Income										
<i>Amounts which will not be reclassified subsequently to op. result</i>										
Changes in Revaluation Surplus - I,PP&E										
Share of Other Comp. Income - Equity Acc. Council Businesses										
Impairment (Expense) / Recoup. Offset to Asset Rev. Reserve										
Transfer to Acc. Surplus on Sale of Revalued I,PP&E										
Net Assets Transferred - Council Restructure										
<i>Amounts which will be reclassified subsequently to op. result</i>										
Available-for-Sale Financial Instruments - Change in Fair Value										
Transfer to Acc. Surplus on Sale of AfS Financial Instruments										
Movements in Other Reserves (enter details here)										
Total Other Comprehensive Income	-	-	-	-	-		-	-	-	-
Total Comprehensive Income	(302,750)	(301,453)	(212,400)	62,721	(209,700)		(75,200)	(4,500)	(400)	300

Legatus Group

Long Term Financial Plan
Statement of Financial Position
LTFP for 2023-2027

	2021 - 2022		2022 - 2023				Long Term Financial Plan			
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
ASSETS										
Current Assets										
Cash and Cash Equivalents	694,038	657,733	486,600	719,241	479,300	Refer SCI Worksheet for notes	412,000	392,500	400,100	408,400
Trade & Other Receivables	10,000	2,152	10,000	12,749	10,000		10,000	10,000	10,000	10,000
Other Financial Assets										
Inventories										
Non-Current Assets Held for Sale										
Total Current Assets	704,038	659,885	496,600	731,990	489,300		422,000	402,500	410,100	418,400
Non-Current Assets										
Financial Assets										
Equity Accounted Investments in Council Businesses										
Investment Property										
Property, Plant & Equipment	20,000	13,872	23,000	14,781	33,000	New vehicle less depreciation	25,600	41,200	33,800	26,400
Other Non-Current Assets										
Total Non-Current Assets	20,000	13,872	23,000	14,781	33,000		25,600	41,200	33,800	26,400
Total Assets	724,038	673,757	519,600	746,771	522,300		447,600	443,700	443,900	444,800
LIABILITIES										
Current Liabilities										
Trade & Other Payables	10,000	15,037	10,000	25,330	10,000		10,000	10,000	10,000	10,000
Borrowings										
Provisions	18,000	23,881	18,000	23,881	18,000		18,500	19,100	19,700	20,300
Other Current Liabilities										
Liabilities relating to Non-Current Assets Held for Sale										
Total Current Liabilities	28,000	38,918	28,000	49,211	28,000		28,500	29,100	29,700	30,300
Non-Current Liabilities										
Trade & Other Payables										
Borrowings										
Provisions	12,000	15,667	16,500	15,667	16,500		16,500	16,500	16,500	16,500
Liability - Equity Accounted Council Businesses										
Other Non-Current Liabilities										
Total Non-Current Liabilities	12,000	15,667	16,500	15,667	16,500		16,500	16,500	16,500	16,500
Total Liabilities	40,000	54,585	44,500	64,878	44,500		45,000	45,600	46,200	46,800
NET ASSETS	684,038	619,172	475,100	681,893	477,800		402,600	398,100	397,700	398,000
EQUITY										
Accumulated Surplus	414,268	349,402	205,300	412,123	208,000		132,800	128,300	127,900	128,200
Asset Revaluation Reserves	-	-	-	-	-		-	-	-	-
Other Reserves	269,770	269,770	269,800	269,770	269,800		269,800	269,800	269,800	269,800
Total Equity	684,038	619,172	475,100	681,893	477,800		402,600	398,100	397,700	398,000

Legatus Group

Long Term Financial Plan Statement of Changes in Equity LTFP for 2023-2027

\$	2021 - 2022		2022 - 2023			Budget Notes	Long Term Financial Plan			
	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget		2024	2025	2026	2027
ACCUMULATED SURPLUS										
Balance at end of previous reporting period	717,018	650,855	417,700	349,402	417,700	Refer to SCI (Worksheets) for notes	208,000	132,800	128,300	127,900
a. Adjustments (Correction of Prior Period Errors)										
b. Adjustments (Changes in Accounting Policies)										
c. Adjustments (Changes in Accounting Standards)										
Restated Opening Balance	717,018	650,855	417,700	349,402	417,700		208,000	132,800	128,300	127,900
Net Surplus / (Deficit) for year	(302,750)	(301,453)	(212,400)	62,721	(209,700)		(75,200)	(4,500)	(400)	300
Other Comprehensive Income										
- Gain (Loss) on Revaluation of I,PP&E										
- IPP&E Impairment (Expense) / Recoupments Offset to ARR										
- Transfer to Accumulated Surplus on Sale of I,PP&E										
- Transfer to Acc. Surplus on Sale of AFS Financial Instruments										
Other Comprehensive Income	-	-	-	-	-		-	-	-	-
Total Comprehensive Income	(302,750)	(301,453)	(212,400)	62,721	(209,700)		(75,200)	(4,500)	(400)	300
Transfers to Reserves (from Acc Surplus)	(68,400)		-	-	-		-	-	-	-
Transfers from Reserves (to Acc Surplus)	68,400		-	-	-		-	-	-	-
Balance at End of Reporting Period	414,268	349,402	205,300	412,123	208,000		132,800	128,300	127,900	128,200
ASSET REVALUATION RESERVE										
Balance at end of previous reporting period										
a. Adjustments (Correction of Prior Period Errors)										
b. Adjustments (Changes in Accounting Policies)										
c. Adjustments (Changes in Accounting Standards)										
Restated Opening Balance	-	-	-	-	-		-	-	-	-
Net Surplus / (Deficit) for year										
Other Comprehensive Income										
- Gain (Loss) on Revaluation of I,PP&E	-	-	-	-	-		-	-	-	-
- IPP&E Impairment (Expense) / Recoupments Offset to ARR										
- Transfer to Accumulated Surplus on Sale of I,PP&E										
- Transfer to Acc. Surplus on Sale of AFS Financial Instruments										
Other Comprehensive Income	-	-	-	-	-		-	-	-	-
Total Comprehensive Income	-	-	-	-	-		-	-	-	-
Transfers from Acc Surplus (to Reserves)										
Transfers to Acc Surplus (from Reserves)										

\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Balance at End of Reporting Period	-	-	-	-	-		-	-	-	-
OTHER RESERVES										
General Reserve										
Opening Balance	201,370	269,770	269,800	269,770	269,800		269,800	269,800	269,800	269,800
Transfers from Acc Surplus (to Reserves)	68,400									
Transfers to Acc Surplus (from Reserves)	-									
	269,770	269,770	269,800	269,770	269,800		269,800	269,800	269,800	269,800
Rubble Royalties Reserve										
Opening Balance							-	-	-	-
Transfers from Acc Surplus (to Reserves)										
Transfers to Acc Surplus (from Reserves)	-	-	-	-	-		-	-	-	-
	-	-	-	-	-		-	-	-	-
P001 - Regional & Community Sustainability										
Opening Balance	1,400						-	-	-	-
Transfers from Acc Surplus (to Reserves)										
Transfers to Acc Surplus (from Reserves)	(1,400)						-	-	-	-
	-	-	-	-	-		-	-	-	-
P009 - CWMS & Climate Change Co-ord										
Opening Balance	16,000						-	-	-	-
Transfers from Acc Surplus (to Reserves)										
Transfers to Acc Surplus (from Reserves)	(16,000)						-	-	-	-
	-	-	-	-	-		-	-	-	-
P028 - Regional Capacity Building										
Opening Balance	22,000						-	-	-	-
Transfers from Acc Surplus (to Reserves)										
Transfers to Acc Surplus (from Reserves)	(22,000)						-	-	-	-
	-	-	-	-	-		-	-	-	-
P036 - LGA R&D - Reg Youth Volunteering										
Opening Balance	5,000						-	-	-	-
Transfers from Acc Surplus (to Reserves)										
Transfers to Acc Surplus (from Reserves)	(5,000)						-	-	-	-
	-	-	-	-	-		-	-	-	-
P037 - Creative Industries Project										
Opening Balance	14,000						-	-	-	-
Transfers from Acc Surplus (to Reserves)										
Transfers to Acc Surplus (from Reserves)	(14,000)						-	-	-	-
	-	-	-	-	-		-	-	-	-
P043 - Stormwater Harvesting										
Opening Balance	10,000						-	-	-	-
Transfers from Acc Surplus (to Reserves)										
Transfers to Acc Surplus (from Reserves)	(10,000)						-	-	-	-
	-	-	-	-	-		-	-	-	-
Balance at End of Reporting Period	269,770	269,770	269,800	269,770	269,800		269,800	269,800	269,800	269,800
TOTAL EQUITY	684,038	619,172	475,100	681,893	477,800		402,600	398,100	397,700	398,000

Legato Group

Long Term Financial Plan
Statement of Cash Flows
LTFP for 2023-2027

	2021 - 2022		2022 - 2023		Long Term Financial Plan					
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Cash Flows from Operating Activities										
Receipts										
Operating Receipts	272,300	305,107	225,900	231,156	309,400	Refer SCI (worksheet) for notes	321,800	294,100	307,800	318,300
Investment Receipts	7,600	7,032	6,100	9,197	14,000		6,300	6,500	6,700	6,900
Payments										
Operating Payments to Suppliers and Employees	(569,620)	(582,606)	(432,900)	(177,936)	(521,600)		(395,400)	(297,100)	(306,900)	(316,900)
Finance Payments	-	-	-	-	-					
Net Cash provided by (or used in) Operating Activities	(289,720)	(270,467)	(200,900)	62,417	(198,200)		(67,300)	3,500	7,600	8,300
Cash Flows from Investing Activities										
Receipts										
Nil										
Amounts Received Specifically for New/Upgraded Assets										
Sale of Replaced Assets			18,000		18,000			7,000		
Sale of Surplus Assets										
Payments										
Nil										
Expenditure on Renewal/Replacement of Assets			(28,000)		(38,000)			(30,000)		
Expenditure on New/Upgraded Assets		(1,720)		(909)						
Net Cash provided by (or used in) Investing Activities	-	(1,720)	(10,000)	(909)	(20,000)		-	(23,000)	-	-
Cash Flows from Financing Activities										
Receipts										
Nil										
Proceeds from Borrowings										
Receipt of Funds from Finance Leases										
Proceeds from Other Borrowings										
Proceeds from Bonds & Deposits										
Payments										
Nil										
Repayments of Borrowings										
Repayment of Finance Lease Liabilities										
Repayment of Other Borrowings										
Repayment of Bonds & Deposits										
Net Cash provided by (or used in) Financing Activities	-	-	-	-	-		-	-	-	-
Net Increase (Decrease) in Cash Held	(289,720)	(272,187)	(210,900)	61,508	(218,200)		(67,300)	(19,500)	7,600	8,300
plus: Cash & Cash Equivalents at beginning of period	983,758	929,920	697,500	657,733	697,500		479,300	412,000	392,500	400,100
Cash & Cash Equivalents at End of Reporting Period	694,038	657,733	486,600	719,241	479,300		412,000	392,500	400,100	408,400

Legative Group

Long Term Financial Plan Uniform Presentation of Finances LTFP for 2023-2027

	2021 - 2022		2022 - 2023				Long Term Financial Plan			
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
The following is a high level summary of both operating and capital investment activities of the organisation prepared on a simplified Uniform Presentation Framework basis.										
Local Government in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.										
The arrangements ensure that all organisations provide a common 'core' of financial information, which enables meaningful comparisons of each organisation's finances.										
Income	279,900	274,323	232,000	250,950	323,400	Refer SCI Worksheet for notes	328,100	300,600	314,500	325,200
less Expenses	(582,650)	(575,776)	(444,400)	(188,229)	(533,100)		(403,300)	(305,100)	(314,900)	(324,900)
Operating Surplus / (Deficit)	(302,750)	(301,453)	(212,400)	62,721	(209,700)		(75,200)	(4,500)	(400)	300
less Net Outlays on Existing Assets										
Capital Expenditure on Renewal and Replacement of Existing Ass	-	-	28,000	-	38,000		-	30,000	-	-
less Depreciation, Amortisation and Impairment	(7,000)	(5,489)	(7,000)	-	(7,000)		(7,400)	(7,400)	(7,400)	(7,400)
less Proceeds from Sale of Replaced Assets	-	-	(18,000)	-	(18,000)		-	(7,000)	-	-
	(7,000)	(5,489)	3,000	-	13,000		(7,400)	15,600	(7,400)	(7,400)
less Net Outlays on New & Upgraded Assets										
Capital Expenditure on New & Upgraded Assets	-	-	-	-	-		-	-	-	-
less Amounts Received Specifically for New & Upgraded Assets										
less Proceeds from Sale of Surplus Assets	-	-	-	-	-		-	-	-	-
	-	-	-	-	-		-	-	-	-
Net Lending / (Borrowing) for Financial Year	(295,750)	(295,964)	(215,400)	62,721	(222,700)		(67,800)	(20,100)	7,000	7,700

Legatus Group

Long Term Financial Plan

Financial Indicators

LTFP for 2023-2027

\$	2021 - 2022		2022 - 2023		Rev Budget	Budget Notes	Long Term Financial Plan			
	Budget	Actual	Budget	YTD Actual 31 Dec 22			2024	2025	2026	2027

These Financial Indicators have been calculated in accordance with Information Paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Financial Statements.

1. Operating Surplus Ratio	(108.2%)	(109.9%)	(91.6%)	25.0%	(64.8%)		(22.9%)	(1.5%)	(0.1%)	0.1%
Operating Surplus	(302,750)	(301,453)	(212,400)	62,721	(209,700)	Refer SCI Worksheet for notes	(75,200)	(4,500)	(400)	300
Total Operating Revenue	279,900	274,323	232,000	250,950	323,400		328,100	300,600	314,500	325,200

This ratio expresses the operating surplus as a percentage of total operating revenue.

2. Net Financial Liabilities Ratio	(237.2%)	(220.7%)	(194.9%)	(265.8%)	(137.5%)		(114.9%)	(118.7%)	(115.7%)	(114.3%)
Net Financial Liabilities	(664,038)	(605,300)	(452,100)	(667,112)	(444,800)		(377,000)	(356,900)	(363,900)	(371,600)
Total Operating Revenue	279,900	274,323	232,000	250,950	323,400		328,100	300,600	314,500	325,200

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

3. Asset Sustainability Ratio	0.0%	0.0%	142.9%		285.7%		0.0%	310.8%	0.0%	0.0%
Net Asset Renewals	0	0	10,000	0	20,000		0	23,000	0	0
Infrastructure & Asset Management Plan required expenditure	7,000	5,489	7,000	0	7,000		7,400	7,400	7,400	7,400

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets. Depreciation is used as a substitute where a I& does not exist.

Long Term Financial Plan
Statement of Comprehensive Income - Functions & Projects Consolidated
LTFP for 2023-2027

\$	2021 - 2022		2022 - 2023			Budget Notes	Long Term Financial Plan				
	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget		2024	2025	2026	2027	
Income											
41000	Council Contributions	170,400	170,400	173,900	178,850	178,900	Refer SCI Worksheet for notes	224,300	241,100	253,200	262,100
42000	Grants : Federal Government	-	-	-	7,500	-	-	-	-	-	-
42001	Grants : State Government	-	-	-	-	46,000	-	46,000	-	-	-
42002	Grants : LGA	85,800	85,783	42,000	54,000	68,000	-	41,200	42,400	43,700	45,000
42003	Grants : NRM	8,000	8,000	-	-	-	-	-	-	-	-
42004	Grants : CLGR	-	-	-	-	-	-	-	-	-	-
43000	Interest : Bank Account	100	-	-	-	-	-	-	-	-	-
43001	Interest : LGFA	7,500	7,032	6,100	9,197	14,000	-	6,300	6,500	6,700	6,900
44000	Reimbursement	-	-	-	-	-	-	-	-	-	-
44001	Motor Vehicle Contribution	-	-	-	-	-	-	-	-	-	-
45000	Event / Conference Income	2,100	3,108	-	1,403	-	-	-	-	-	-
49000	Other Income	6,000	-	10,000	-	16,500	-	10,300	10,600	10,900	11,200
49001	Project Management	-	-	-	-	-	-	-	-	-	-
49002	Procurement Administration	-	-	-	-	-	-	-	-	-	-
Total Income		279,900	274,323	232,000	250,950	323,400	-	328,100	300,600	314,500	325,200
Expenses											
Employment Costs											
61001	Payroll : Gross	197,200	198,882	173,200	91,651	215,600	-	178,300	139,700	143,900	148,200
61002	Annual Leave	17,000	20,024	15,000	17,535	20,000	-	14,600	12,600	13,000	13,400
61003	Sick Leave	1,000	1,941	400	1,464	400	-	400	400	400	400
61004	Long Service Leave	5,500	3,554	-	-	-	-	-	-	-	-
61005	Public Holidays	6,800	6,250	6,000	884	6,000	-	5,900	5,000	5,200	5,400
61006	Superannuation	22,100	22,064	20,400	12,139	25,900	-	22,100	21,600	22,200	22,900
61007	Workers Comp Premium	5,000	4,232	3,900	2,499	2,900	-	4,000	4,100	4,200	4,300
61008	Other	200	-	-	-	-	-	-	-	-	-
61009	Professional Development	1,500	127	1,200	414	1,200	-	1,200	1,200	1,200	1,200
61010	Employee Relocation	-	-	-	-	-	-	-	-	-	-
61011	Pay in Lieu of Notice	-	-	-	-	-	-	-	-	-	-
61012	Redundancy	-	-	-	-	-	-	-	-	-	-
64001	FBT	6,000	6,098	15,000	1,555	7,000	-	10,500	10,800	11,100	11,400
Operational Expenses											
62001	Accounting Services	19,000	18,647	20,000	9,233	20,000	-	21,100	12,000	12,500	13,000
62002	Advertising & Promotion	2,000	704	2,000	153	2,000	-	2,100	2,200	2,300	2,400
62003	Audit Fees	2,500	2,338	2,500	2,441	2,500	-	2,600	2,700	2,800	2,900
62004	Bank Fees & Charges	200	48	50	23	50	-	100	100	100	100
62005	Consultants	182,050	204,741	102,000	24,434	129,300	-	75,300	43,600	45,000	46,400
62006	Contractors	18,200	17,992	5,000	-	12,500	-	-	-	-	-
62007	Legal Fees	200	80	500	-	500	-	500	500	500	500
62008	Committee Sitting Fees	1,200	-	1,000	-	1,000	-	1,100	1,200	1,300	1,400
62009	Rent/Hire of Premises/Equip	6,300	9,604	-	(245)	3,000	-	-	-	-	-
62010	Project Management	-	-	-	-	-	-	-	-	-	-
63001	Catering	6,900	6,820	2,000	2,642	8,000	-	3,000	2,200	2,300	2,400
63005	Clothing and PPE	-	-	-	-	-	-	-	-	-	-
63006	Telephone & Internet	4,700	3,871	3,500	1,430	4,000	-	3,700	3,900	4,100	4,300
63007	Postage & Stationery Supp	1,500	784	1,500	89	1,500	-	1,600	1,700	1,800	1,900
63008	Plants	-	-	-	-	-	-	-	-	-	-
63012	IT & Web	11,000	10,963	2,000	3,087	4,000	-	2,100	2,200	2,300	2,400
64002	Interest	-	-	-	-	-	-	-	-	-	-
69003	Grants	-	-	-	-	-	-	-	-	-	-
69004	Insurance	9,000	8,921	8,000	7,844	8,000	-	8,400	8,800	9,200	9,600
69005	Members Allowances	6,000	4,125	6,000	1,125	6,000	-	6,300	6,600	6,900	7,200
69007	Conferences	13,100	4,807	32,000	1,654	28,000	-	17,000	-	-	-
69009	Other Expenses	16,500	253	1,500	1,220	1,500	-	1,600	1,700	1,800	1,900
69902	Depn : Software & Computers	-	1,720	-	-	-	-	-	-	-	-
Motor Vehicle											
63002	Fuel	4,000	4,060	6,000	1,417	6,000	-	6,300	6,600	6,900	7,200
63004	Registration	700	492	700	491	700	-	700	700	700	700
63009	Fuel - Unleaded	-	15	-	-	-	-	-	-	-	-
63011	Vehicle Maintenance	2,500	2,246	1,000	2,130	3,000	-	1,100	1,200	1,300	1,400
63013	Vehicle Cleaning	300	14	150	26	150	-	200	200	200	200
69901	Depn : Motor Vehicles	7,000	5,489	7,000	-	7,000	-	7,400	7,400	7,400	7,400
Travel & Accomodation											
63003	Meals (non FBT)	700	176	200	80	200	-	200	200	200	200
63010	Meals (FBT)	-	375	300	-	300	-	300	300	300	300
69001	Accommodation	2,700	1,932	2,000	373	2,000	-	2,100	2,200	2,300	2,400
69002	Airfares	-	-	-	-	-	-	-	-	-	-
69006	Travel : Reimbursement	1,300	1,124	1,500	386	2,000	-	600	600	600	600
69008	Taxi & Other Fares	300	27	400	-	400	-	400	400	400	400
69010	Parking	500	236	500	55	500	-	500	500	500	500
Total Expenses		582,650	575,776	444,400	188,229	533,100	-	403,300	305,100	314,900	324,900
Operating Surplus / (Deficit)		(302,750)	(301,453)	(212,400)	62,721	(209,700)	-	(75,200)	(4,500)	(400)	300
92001	Asset Disposal & Fair Value Adjustments	-	-	-	-	-	-	-	-	-	-
	Amounts Rec. Specifically for New / Upgraded Assets	-	-	-	-	-	-	-	-	-	-
	Physical Resources Received Free of Charge	-	-	-	-	-	-	-	-	-	-
	Operating Result from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Surplus / (Deficit)		(302,750)	(301,453)	(212,400)	62,721	(209,700)	-	(75,200)	(4,500)	(400)	300

Legatus Group

Long Term Financial Plan
Corporate Function
LTFP for 2023-2027

		2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$		Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income											
41000	Council Contributions	170,400	170,400	173,900	173,850	173,900	15 x \$11,590 (2% increase on 2021-22)	191,300	205,600	215,900	223,500
42000	Grants : Federal Government							-	-	-	-
42001	Grants : State Government							-	-	-	-
42002	Grants : LGA							-	-	-	-
42003	Grants : NRM							-	-	-	-
42004	Grants : CLGR							-	-	-	-
43000	Interest : Bank Account	100						-	-	-	-
43001	Interest : LGFA	7,500	7,032	6,100	9,197	14,000	Higher interest rates	6,300	6,500	6,700	6,900
44000	Reimbursement							-	-	-	-
44001	Motor Vehicle Contribution							-	-	-	-
45000	Event / Conference Income				1,403			-	-	-	-
49000	Other Income	4,000		10,000		9,000		-	10,300	10,600	10,900
49001	Project Management							-	-	-	-
49002	Procurement Administration							-	-	-	-
Total Income		182,000	177,432	190,000	184,450	196,900		207,900	222,700	233,500	241,600
Expenses											
Employment Costs											
61001	Payroll : Gross	170,400	170,054	173,200	77,712	166,200	Employment costs include full-time CEO, 20hrs per	167,300	139,700	143,900	148,200
61002	Annual Leave	14,700	17,989	15,000	15,697	20,000	week Admin Officer	14,600	12,600	13,000	13,400
61003	Sick Leave	1,000	1,686	400	938	400		400	400	400	400
61004	Long Service Leave	5,500	3,293					-	-	-	-
61005	Public Holidays	5,900	5,357	6,000	752	6,000		-	5,900	5,000	5,200
61006	Superannuation	19,100	18,732	20,400	10,354	20,200		-	21,000	21,600	22,200
61007	Workers Comp Premium	4,500	4,232	3,900	2,499	2,900		-	4,000	4,100	4,200
61008	Other	200						-	-	-	-
61009	Professional Development	1,500	127	1,200	414	1,200		-	1,200	1,200	1,200
61010	Employee Relocation							-	-	-	-
61011	Pay in Lieu of Notice							-	-	-	-
61012	Redundancy							-	-	-	-
64001	FBT	6,000	6,098	15,000	1,555	7,000	CEO vehicle, meals	10,500	10,800	11,100	11,400
Operational Expenses											
62001	Accounting Services	19,000	18,647	20,000	9,233	20,000		-	21,100	12,000	12,500
62002	Advertising & Promotion	1,000	105	2,000		2,000		-	2,100	2,200	2,300
62003	Audit Fees	2,500	2,338	2,500	2,441	2,500		-	2,600	2,700	2,800
62004	Bank Fees & Charges	200	47	50	23	50		-	100	100	100
62005	Consultants	2,500	4,343	1,000	11,507	12,300	Payment to LCLGA of \$11,300 approved by Board	1,100	1,200	1,300	1,400
62006	Contractors							-	-	-	-
62007	Legal Fees	200	80	500		500		-	500	500	500
62008	Committee Sitting Fees	1,200		1,000		1,000		-	1,100	1,200	1,300
62009	Rent/Hire of Premises/Equip	5,000	7,015					-	-	-	-
62010	Project Management							-	-	-	-
63001	Catering	3,500	675	2,000		2,000	Includes induction / networking event	2,100	2,200	2,300	2,400
63005	Clothing and PPE							-	-	-	-
63006	Telephone & Internet	4,200	3,351	3,500	1,170	3,500	CEO & Admin Officer	3,700	3,900	4,100	4,300
63007	Postage & Stationery Supp	1,500	784	1,500	89	1,500		-	1,600	1,700	1,800
63008	Plants							-	-	-	-
63012	IT & Web	11,000	10,963	2,000	3,087	4,000		-	2,100	2,200	2,300
64002	Interest							-	-	-	-
69003	Grants							-	-	-	-
69004	Insurance	9,000	8,921	8,000	7,844	8,000		-	8,400	8,800	9,200
69005	Members Allowances	6,000	4,125	6,000	1,125	6,000		-	6,300	6,600	6,900
69007	Conferences	600	655	32,000	1,654	28,000	Accesible Tourism \$3k, Volunteering \$3k, Urban Sustainability \$3k, Yorke Mid North Annual Forum \$15k, Roads Forum \$2k, CWMS \$3k Waste \$3k	17,000	-	-	-
69009	Other Expenses	2,500	90	1,500	1,220	1,500		-	1,600	1,700	1,800
69902	Depn : Software & Computers		1,720					-	-	-	-
Motor Vehicle											
63002	Fuel	4,000	4,060	6,000	1,417	6,000		-	6,300	6,600	6,900
63004	Registration	700	492	700	491	700		-	700	700	700
63009	Fuel - Unleaded							-	-	-	-
63011	Vehicle Maintenance	2,500	2,246	1,000	2,130	3,000		-	1,100	1,200	1,300
63013	Vehicle Cleaning	300	14	150	26	150		-	200	200	200
69901	Depn : Motor Vehicles	7,000	5,489	7,000		7,000		-	7,400	7,400	7,400
Travel & Accommodation											
63003	Meals (non FBT)	500	28	200	80	200		-	200	200	200
63010	Meals (FBT)		375	300		300		-	300	300	300
69001	Accommodation	2,200	1,495	2,000	373	2,000		-	2,100	2,200	2,300
69002	Airfares							-	-	-	-
69006	Travel : Reimbursement	500		1,500	160	1,500		-	600	600	600
69008	Taxi & Other Fares	300	27	400		400		-	400	400	400
69010	Parking	500	236	500	55	500		-	500	500	500
Total Expenses		317,200	305,889	338,400	154,046	338,500		316,100	262,700	271,200	279,900
Operating Surplus / (Deficit)		(135,200)	(128,457)	(148,400)	30,404	(141,600)		(108,200)	(40,000)	(37,700)	(38,300)
92001	Asset Disposal & Fair Value Adjustments							-	-	-	-
	Amounts Rec. Specifically for New / Upgraded Assets							-	-	-	-
	Physical Resources Received Free of Charge							-	-	-	-
	Operating Result from Discontinued Operations							-	-	-	-
Net Surplus / (Deficit)		(135,200)	(128,457)	(148,400)	30,404	(141,600)		(108,200)	(40,000)	(37,700)	(38,300)

Legatus Group

Long Term Financial Plan
Project - P001 - Regional & Community Sustainability
LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001					46,000	SAFECOM Northern and Yorke Community Continuity Planning Grant	46,000		-	-
42002					16,000	LGA Regional Capacity Building Allocations		-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	62,000		46,000	-	-	-
Expenses										
Employment Costs										
61001					15,000	Part time Project Officer and Admin	11,000	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006					2,000		1,100	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	1,400	1,414	10,000		42,000	\$10K Community / Volunteering Brighter Future \$32K N	33,000	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009					3,000	Nth Yorke Community Continuity Planning	-	-	-	-
62010							-	-	-	-
63001					4,500		900	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accommodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	1,400	1,414	10,000	-	66,500		46,000	-	-	-
Operating Surplus / (Deficit)	(1,400)	(1,414)	(10,000)	0	(4,500)		0	0	0	0
92001							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	(1,400)	(1,414)	(10,000)	0	(4,500)		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P003 - Regional Waste Management
LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000		980					-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	980	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	4,850	4,845					-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	4,850	4,845	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	(4,850)	(3,865)	0	0	0		0	0	0	0
92001							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	(4,850)	(3,865)	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P005 - Natural Resources Management
LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	4,000	3,939					-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	4,000	3,939	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	(4,000)	(3,939)	0	0	0		0	0	0	0
92001							-	-	-	-
Asset Disposal & Fair Value Adjustments										
Amounts Rec. Specifically for New / Upgraded Assets										
Physical Resources Received Free of Charge										
Operating Result from Discontinued Operations										
Net Surplus / (Deficit)	(4,000)	(3,939)	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P007 - LGA R&D Projects
LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	4,900	4,900					-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	4,900	4,900	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	(4,900)	(4,900)	0	0	0		0	0	0	0
92001							-	-	-	-
Asset Disposal & Fair Value Adjustments										
Amounts Rec. Specifically for New / Upgraded Assets										
Physical Resources Received Free of Charge										
Operating Result from Discontinued Operations										
Net Surplus / (Deficit)	(4,900)	(4,900)	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P009 - CWMS & Climate Change Co-ordinator
LTFP for 2023-2027

	2021 - 2022		2022 - 2023		Long Term Financial Plan					
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000 Council Contributions				5,000	5,000	DCP Contribution	-	-	-	-
42000 Grants : Federal Government							-	-	-	-
42001 Grants : State Government							-	-	-	-
42002 Grants : LGA	28,000	28,000		14,000	28,000		-	-	-	-
42003 Grants : NRM							-	-	-	-
42004 Grants : CLGR							-	-	-	-
43000 Interest : Bank Account							-	-	-	-
43001 Interest : LGFA							-	-	-	-
44000 Reimbursement							-	-	-	-
44001 Motor Vehicle Contribution							-	-	-	-
45000 Event / Conference Income	2,100	2,128					-	-	-	-
49000 Other Income							-	-	-	-
49001 Project Management							-	-	-	-
49002 Procurement Administration							-	-	-	-
Total Income	30,100	30,128	-	19,000	33,000		-	-	-	-
Expenses										
Employment Costs										
61001 Payroll : Gross	26,800	28,828		13,939	34,400		-	-	-	-
61002 Annual Leave	2,300	2,035		1,838			-	-	-	-
61003 Sick Leave		255		526			-	-	-	-
61004 Long Service Leave		261					-	-	-	-
61005 Public Holidays	900	893		132			-	-	-	-
61006 Superannuation	3,000	3,332		1,785	3,700		-	-	-	-
61007 Workers Comp Premium	500						-	-	-	-
61008 Other							-	-	-	-
61009 Professional Development							-	-	-	-
61010 Employee Relocation							-	-	-	-
61011 Pay in Lieu of Notice							-	-	-	-
61012 Redundancy							-	-	-	-
64001 FBT							-	-	-	-
Operational Expenses										
62001 Accounting Services							-	-	-	-
62002 Advertising & Promotion							-	-	-	-
62003 Audit Fees							-	-	-	-
62004 Bank Fees & Charges							-	-	-	-
62005 Consultants	7,500	7,350	18,000		12,000	Pump monitoring, divetsing from CWMS support and storm water and smart irrigation projects	-	-	-	-
62006 Contractors							-	-	-	-
62007 Legal Fees							-	-	-	-
62008 Committee Sitting Fees							-	-	-	-
62009 Rent/Hire of Premises/Equip							-	-	-	-
62010 Project Management							-	-	-	-
63001 Catering	1,200	1,187					-	-	-	-
63005 Clothing and PPE							-	-	-	-
63006 Telephone & Internet	500	520		260	500		-	-	-	-
63007 Postage & Stationery Supp							-	-	-	-
63008 Plants							-	-	-	-
63012 IT & Web							-	-	-	-
64002 Interest							-	-	-	-
69003 Grants							-	-	-	-
69004 Insurance							-	-	-	-
69005 Members Allowances							-	-	-	-
69007 Conferences	2,800	652					-	-	-	-
69009 Other Expenses							-	-	-	-
69902 Depn : Software & Computers							-	-	-	-
Motor Vehicle										
63002 Fuel							-	-	-	-
63004 Registration							-	-	-	-
63009 Fuel - Unleaded		15					-	-	-	-
63011 Vehicle Maintenance							-	-	-	-
63013 Vehicle Cleaning							-	-	-	-
69901 Depn : Motor Vehicles							-	-	-	-
Travel & Accommodation										
63003 Meals (non FBT)	200	148					-	-	-	-
63010 Meals (FBT)							-	-	-	-
69001 Accommodation	500	437					-	-	-	-
69002 Airfares							-	-	-	-
69006 Travel : Reimbursement	600	952		226	500		-	-	-	-
69008 Taxi & Other Fares							-	-	-	-
69010 Parking							-	-	-	-
Total Expenses	46,800	46,865	18,000	18,706	51,100		-	-	-	-
Operating Surplus / (Deficit)	(16,700)	(16,737)	(18,000)	294	(18,100)		0	0	0	0
92001 Asset Disposal & Fair Value Adjustments							-	-	-	-
Amounts Rec. Specifically for New / Upgraded Assets							-	-	-	-
Physical Resources Received Free of Charge							-	-	-	-
Operating Result from Discontinued Operations							-	-	-	-
Net Surplus / (Deficit)	(16,700)	(16,737)	(18,000)	294	(18,100)		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P017 - Waste Management Composting
LTFP for 2023-2027

\$	2021 - 2022		2022 - 2023		Rev Budget	Budget Notes	Long Term Financial Plan			
	Budget	Actual	Budget	YTD Actual 31 Dec 22			2024	2025	2026	2027
Income										
41000	Council Contributions						-	-	-	-
42000	Grants : Federal Government						-	-	-	-
42001	Grants : State Government						-	-	-	-
42002	Grants : LGA						-	-	-	-
42003	Grants : NRM						-	-	-	-
42004	Grants : CLGR						-	-	-	-
43000	Interest : Bank Account						-	-	-	-
43001	Interest : LGFA						-	-	-	-
44000	Reimbursement						-	-	-	-
44001	Motor Vehicle Contribution						-	-	-	-
45000	Event / Conference Income						-	-	-	-
49000	Other Income						-	-	-	-
49001	Project Management						-	-	-	-
49002	Procurement Administration						-	-	-	-
Total Income		-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001	Payroll : Gross						-	-	-	-
61002	Annual Leave						-	-	-	-
61003	Sick Leave						-	-	-	-
61004	Long Service Leave						-	-	-	-
61005	Public Holidays						-	-	-	-
61006	Superannuation						-	-	-	-
61007	Workers Comp Premium						-	-	-	-
61008	Other						-	-	-	-
61009	Professional Development						-	-	-	-
61010	Employee Relocation						-	-	-	-
61011	Pay in Lieu of Notice						-	-	-	-
61012	Redundancy						-	-	-	-
64001	FBT						-	-	-	-
Operational Expenses										
62001	Accounting Services						-	-	-	-
62002	Advertising & Promotion						-	-	-	-
62003	Audit Fees						-	-	-	-
62004	Bank Fees & Charges						-	-	-	-
62005	Consultants			10,000		10,000	Progress with Compost Trials and other actions from WRRS	-	-	-
62006	Contractors						-	-	-	-
62007	Legal Fees						-	-	-	-
62008	Committee Sitting Fees						-	-	-	-
62009	Rent/Hire of Premises/Equip						-	-	-	-
62010	Project Management						-	-	-	-
63001	Catering	200	1,156				-	-	-	-
63005	Clothing and PPE						-	-	-	-
63006	Telephone & Internet						-	-	-	-
63007	Postage & Stationery Supp						-	-	-	-
63008	Plants						-	-	-	-
63012	IT & Web						-	-	-	-
64002	Interest						-	-	-	-
69003	Grants						-	-	-	-
69004	Insurance						-	-	-	-
69005	Members Allowances						-	-	-	-
69007	Conferences						-	-	-	-
69009	Other Expenses						-	-	-	-
69902	Depn : Software & Computers						-	-	-	-
Motor Vehicle										
63002	Fuel						-	-	-	-
63004	Registration						-	-	-	-
63009	Fuel - Unleaded						-	-	-	-
63011	Vehicle Maintenance						-	-	-	-
63013	Vehicle Cleaning						-	-	-	-
69901	Depn : Motor Vehicles						-	-	-	-
Travel & Accomodation										
63003	Meals (non FBT)						-	-	-	-
63010	Meals (FBT)						-	-	-	-
69001	Accommodation						-	-	-	-
69002	Airfares						-	-	-	-
69006	Travel : Reimbursement						-	-	-	-
69008	Taxi & Other Fares						-	-	-	-
69010	Parking						-	-	-	-
Total Expenses		200	1,156	10,000	-	10,000		-	-	-
Operating Surplus / (Deficit)		(200)	(1,156)	(10,000)	0	(10,000)		0	0	0
92001	Asset Disposal & Fair Value Adjustments						-	-	-	-
	Amounts Rec. Specifically for New / Upgraded Assets						-	-	-	-
	Physical Resources Received Free of Charge						-	-	-	-
	Operating Result from Discontinued Operations						-	-	-	-
Net Surplus / (Deficit)		(200)	(1,156)	(10,000)	0	(10,000)		0	0	0

Legatus Group

Long Term Financial Plan
Project - P019 - Coastal Adaptation
LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income										
	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005		5,000					-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses										
	-	5,000	-	-	-		-	-	-	-
Operating Surplus / (Deficit)										
	0	(5,000)	0	0	0		0	0	0	0
92001										
Asset Disposal & Fair Value Adjustments							-	-	-	-
Amounts Rec. Specifically for New / Upgraded Assets							-	-	-	-
Physical Resources Received Free of Charge							-	-	-	-
Operating Result from Discontinued Operations							-	-	-	-
Net Surplus / (Deficit)										
	0	(5,000)	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P022 - Roads & Transport
LTFP for 2023-2027

	2021 - 2022		2022 - 2023		Long Term Financial Plan						
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027	
Income											
41000							-	33,000	35,500	37,300	38,600
42000							-	-	-	-	-
42001							-	-	-	-	-
42002	15,000	15,000			6,000	LGA Regional Capacity Building Allocations	-	-	-	-	-
42003							-	-	-	-	-
42004							-	-	-	-	-
43000							-	-	-	-	-
43001							-	-	-	-	-
44000							-	-	-	-	-
44001							-	-	-	-	-
45000							-	-	-	-	-
49000							-	-	-	-	-
49001							-	-	-	-	-
49002							-	-	-	-	-
Total Income	15,000	15,000	-	-	6,000		33,000	35,500	37,300	38,600	
Expenses											
Employment Costs											
61001							-	-	-	-	-
61002							-	-	-	-	-
61003							-	-	-	-	-
61004							-	-	-	-	-
61005							-	-	-	-	-
61006							-	-	-	-	-
61007							-	-	-	-	-
61008							-	-	-	-	-
61009							-	-	-	-	-
61010							-	-	-	-	-
61011							-	-	-	-	-
61012							-	-	-	-	-
64001							-	-	-	-	-
Operational Expenses											
62001							-	-	-	-	-
62002							-	-	-	-	-
62003							-	-	-	-	-
62004							-	-	-	-	-
62005	36,500	44,788	15,000		30,000	Progress updates of the Transport Plan and Bridges Report	-	-	-	-	-
62006							-	-	-	-	-
62007							-	-	-	-	-
62008							-	-	-	-	-
62009							-	-	-	-	-
62010							-	-	-	-	-
63001							-	-	-	-	-
63005							-	-	-	-	-
63006							-	-	-	-	-
63007							-	-	-	-	-
63008							-	-	-	-	-
63012							-	-	-	-	-
64002							-	-	-	-	-
69003							-	-	-	-	-
69004							-	-	-	-	-
69005							-	-	-	-	-
69007	3,000						-	-	-	-	-
69009							-	-	-	-	-
69902							-	-	-	-	-
Motor Vehicle											
63002							-	-	-	-	-
63004							-	-	-	-	-
63009							-	-	-	-	-
63011							-	-	-	-	-
63013							-	-	-	-	-
69901							-	-	-	-	-
Travel & Accommodation											
63003							-	-	-	-	-
63010							-	-	-	-	-
69001							-	-	-	-	-
69002							-	-	-	-	-
69006							-	-	-	-	-
69008							-	-	-	-	-
69010							-	-	-	-	-
Total Expenses	39,500	44,788	15,000	-	30,000		-	-	-	-	
Operating Surplus / (Deficit)	(24,500)	(29,788)	(15,000)	0	(24,000)		33,000	35,500	37,300	38,600	
92001							-	-	-	-	-
							-	-	-	-	-
							-	-	-	-	-
							-	-	-	-	-
Net Surplus / (Deficit)	(24,500)	(29,788)	(15,000)	0	(24,000)		33,000	35,500	37,300	38,600	

Legatus Group

Long Term Financial Plan
Project - P024 - Climate Change
LTFP for 2023-2027

	2021 - 2022		2022 - 2023		Long Term Financial Plan					
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002					3,000	Carbon offsetting	-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	3,000		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005					3,000		-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	-	-	-	-	3,000		-	-	-	-
Operating Surplus / (Deficit)	0	0	0	0	0		0	0	0	0
92001							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	0	0	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P027 - Community Capacity Building
LTFP for 2023-2027

	2021 - 2022		2022 - 2023		Long Term Financial Plan					
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000				7,500			-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	7,500	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002	1,000	564					-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	24,000	24,542					-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009	800	1,725		(425)			-	-	-	-
62010							-	-	-	-
63001	1,500	1,698		1,217	1,500		-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007	3,200						-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	30,500	28,529	-	792	1,500		-	-	-	-
Operating Surplus / (Deficit)	(30,500)	(28,529)	0	6,708	(1,500)		0	0	0	0
92001							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	(30,500)	(28,529)	0	6,708	(1,500)		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P028 - Regional Capacity Building
LTFP for 2023-2027

	2021 - 2022		2022 - 2023		Long Term Financial Plan					
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002	42,800	42,783	42,000	40,000	15,000	LGA Regional Capacity Building Grant	41,200	42,400	43,700	45,000
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	42,800	42,783	42,000	40,000	15,000		41,200	42,400	43,700	45,000
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	18,800	10,000	43,000	5,200	15,000	Workforce \$5k, Reconciliation \$10k	41,200	42,400	43,700	45,000
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001				909			-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	18,800	10,000	43,000	6,109	15,000		41,200	42,400	43,700	45,000
Operating Surplus / (Deficit)	24,000	32,783	(1,000)	33,891	0		0	0	0	0
92001							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	24,000	32,783	(1,000)	33,891	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P029 - LGA R&D
LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	4,600	4,600					-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	4,600	4,600	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	(4,600)	(4,600)	0	0	0		0	0	0	0
92001							-	-	-	-
Asset Disposal & Fair Value Adjustments							-	-	-	-
Amounts Rec. Specifically for New / Upgraded Assets							-	-	-	-
Physical Resources Received Free of Charge							-	-	-	-
Operating Result from Discontinued Operations							-	-	-	-
Net Surplus / (Deficit)	(4,600)	(4,600)	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P031 - Digital Maturity Index
LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005							-	-	-	-
62006	10,000	10,000	5,000		5,000	Review 21/22 project and develop 22/23 project	-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	10,000	10,000	5,000	-	5,000		-	-	-	-
Operating Surplus / (Deficit)	(10,000)	(10,000)	(5,000)	0	(5,000)		0	0	0	0
92001 Asset Disposal & Fair Value Adjustments										
							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	(10,000)	(10,000)	(5,000)	0	(5,000)		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P032 Sustainability Hub
LTFP for 2023-2027

	2021 - 2022		2022 - 2023		Long Term Financial Plan					
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005							-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	-	-	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	0	0	0	0	0		0	0	0	0
92001							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	0	0	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P033 Coastal Strategic Priorities
LTFP for 2023-2027

\$	2021 - 2022		2022 - 2023		Rev Budget	Budget Notes	Long Term Financial Plan			
	Budget	Actual	Budget	YTD Actual 31 Dec 22			2024	2025	2026	2027
Income										
41000	Council Contributions						-	-	-	-
42000	Grants : Federal Government						-	-	-	-
42001	Grants : State Government						-	-	-	-
42002	Grants : LGA						-	-	-	-
42003	Grants : NRM						-	-	-	-
42004	Grants : CLGR						-	-	-	-
43000	Interest : Bank Account						-	-	-	-
43001	Interest : LGFA						-	-	-	-
44000	Reimbursement						-	-	-	-
44001	Motor Vehicle Contribution						-	-	-	-
45000	Event / Conference Income						-	-	-	-
49000	Other Income						-	-	-	-
49001	Project Management						-	-	-	-
49002	Procurement Administration						-	-	-	-
Total Income		-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001	Payroll : Gross						-	-	-	-
61002	Annual Leave						-	-	-	-
61003	Sick Leave						-	-	-	-
61004	Long Service Leave						-	-	-	-
61005	Public Holidays						-	-	-	-
61006	Superannuation						-	-	-	-
61007	Workers Comp Premium						-	-	-	-
61008	Other						-	-	-	-
61009	Professional Development						-	-	-	-
61010	Employee Relocation						-	-	-	-
61011	Pay in Lieu of Notice						-	-	-	-
61012	Redundancy						-	-	-	-
64001	FBT						-	-	-	-
Operational Expenses										
62001	Accounting Services						-	-	-	-
62002	Advertising & Promotion						-	-	-	-
62003	Audit Fees						-	-	-	-
62004	Bank Fees & Charges						-	-	-	-
62005	Consultants						-	-	-	-
62006	Contractors			5,000		Assist with implementing the Resilient Coastal Ecosystems in Northern and Yorke Caring for our Coastal Way project	-	-	-	-
62007	Legal Fees						-	-	-	-
62008	Committee Sitting Fees						-	-	-	-
62009	Rent/Hire of Premises/Equip						-	-	-	-
62010	Project Management						-	-	-	-
63001	Catering						-	-	-	-
63005	Clothing and PPE						-	-	-	-
63006	Telephone & Internet						-	-	-	-
63007	Postage & Stationery Supp						-	-	-	-
63008	Plants						-	-	-	-
63012	IT & Web						-	-	-	-
64002	Interest						-	-	-	-
69003	Grants						-	-	-	-
69004	Insurance						-	-	-	-
69005	Members Allowances						-	-	-	-
69007	Conferences						-	-	-	-
69009	Other Expenses						-	-	-	-
69902	Depn : Software & Computers						-	-	-	-
Motor Vehicle										
63002	Fuel						-	-	-	-
63004	Registration						-	-	-	-
63009	Fuel - Unleaded						-	-	-	-
63011	Vehicle Maintenance						-	-	-	-
63013	Vehicle Cleaning						-	-	-	-
69901	Depn : Motor Vehicles						-	-	-	-
Travel & Accomodation										
63003	Meals (non FBT)						-	-	-	-
63010	Meals (FBT)						-	-	-	-
69001	Accommodation						-	-	-	-
69002	Airfares						-	-	-	-
69006	Travel : Reimbursement						-	-	-	-
69008	Taxi & Other Fares						-	-	-	-
69010	Parking						-	-	-	-
Total Expenses		-	-	5,000	-	5,000	-	-	-	-
Operating Surplus / (Deficit)		0	0	(5,000)	0	(5,000)	0	0	0	0
92001	Asset Disposal & Fair Value Adjustments						-	-	-	-
	Amounts Rec. Specifically for New / Upgraded Assets						-	-	-	-
	Physical Resources Received Free of Charge						-	-	-	-
	Operating Result from Discontinued Operations						-	-	-	-
Net Surplus / (Deficit)		0	0	(5,000)	0	(5,000)	0	0	0	0

Legatus Group

Long Term Financial Plan
 Project - P034 - N&Y Coastal Management Action Plan
 LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003	8,000	8,000					-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	8,000	8,000	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	5,000	15,789					-	-	-	-
62006	5,000	4,810					-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009	11,000						-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	21,000	20,599	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	(13,000)	(12,599)	0	0	0		0	0	0	0
92001							-	-	-	-
Asset Disposal & Fair Value Adjustments							-	-	-	-
Amounts Rec. Specifically for New / Upgraded Assets							-	-	-	-
Physical Resources Received Free of Charge							-	-	-	-
Operating Result from Discontinued Operations							-	-	-	-
Net Surplus / (Deficit)	(13,000)	(12,599)	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
 Project - P035 - LGA R&D - Rating Equity
 LTFP for 2023-2027

	2021 - 2022		2022 - 2023		Long Term Financial Plan					
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005							-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	-	-	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	0	0	0	0	0		0	0	0	0
92001							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	0	0	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P036 - Regional Youth Volunteering
LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000					7,500		-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	7,500		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	3,500	3,500					-	-	-	-
62006					7,500		-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	3,500	3,500	-	-	7,500		-	-	-	-
Operating Surplus / (Deficit)	(3,500)	(3,500)	0	0	0		0	0	0	0
92001							-	-	-	-
Asset Disposal & Fair Value Adjustments							-	-	-	-
Amounts Rec. Specifically for New / Upgraded Assets							-	-	-	-
Physical Resources Received Free of Charge							-	-	-	-
Operating Result from Discontinued Operations							-	-	-	-
Net Surplus / (Deficit)	(3,500)	(3,500)	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P037 - Creative Industries Project
LTFP for 2023-2027

	2021 - 2022		2022 - 2023		Long Term Financial Plan					
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	14,000	14,000					-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	14,000	14,000	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	(14,000)	(14,000)	0	0	0		0	0	0	0
92001							-	-	-	-
Asset Disposal & Fair Value Adjustments							-	-	-	-
Amounts Rec. Specifically for New / Upgraded Assets							-	-	-	-
Physical Resources Received Free of Charge							-	-	-	-
Operating Result from Discontinued Operations							-	-	-	-
Net Surplus / (Deficit)	(14,000)	(14,000)	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P038 - Regional Waste Strategy
LTFP for 2023-2027

	2021 - 2022		2022 - 2023		Long Term Financial Plan					
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000	2,000						-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	2,000	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002		35					-	-	-	-
62003							-	-	-	-
62004		1					-	-	-	-
62005	13,000	13,456					-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009	100	500					-	-	-	-
62010							-	-	-	-
63001		1,603					-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007	3,500	3,500					-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accommodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006	200	172					-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	16,800	19,267	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	(14,800)	(19,267)	0	0	0		0	0	0	0
92001 Asset Disposal & Fair Value Adjustments										
							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	(14,800)	(19,267)	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P039 - Community Collaborator
LTFP for 2023-2027

	2021 - 2022		2022 - 2023		Long Term Financial Plan					
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005							-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	-	-	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	0	0	0	0	0		0	0	0	0
92001							-	-	-	-
Asset Disposal & Fair Value Adjustments							-	-	-	-
Amounts Rec. Specifically for New / Upgraded Assets							-	-	-	-
Physical Resources Received Free of Charge							-	-	-	-
Operating Result from Discontinued Operations							-	-	-	-
Net Surplus / (Deficit)	0	0	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
 Project - P040 - Disability Inclusion Action Plan
 LTFP for 2023-2027

	2021 - 2022		2022 - 2023		Long Term Financial Plan					
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	22,500	23,324					-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009				180			-	-	-	-
62010							-	-	-	-
63001				516			-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009		163					-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	22,500	23,487	-	696	-		-	-	-	-
Operating Surplus / (Deficit)	(22,500)	(23,487)	0	(696)	0		0	0	0	0
92001							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	(22,500)	(23,487)	0	(696)	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P041 - SFRCA Tourism Project
LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005							-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	-	-	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	0	0	0	0	0		0	0	0	0
92001							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	0	0	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
 Project - P042 - Drought Wellbeing Project
 LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	5,000	4,886					-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	5,000	4,886	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	(5,000)	(4,886)	0	0	0		0	0	0	0
92001							-	-	-	-
Asset Disposal & Fair Value Adjustments							-	-	-	-
Amounts Rec. Specifically for New / Upgraded Assets							-	-	-	-
Physical Resources Received Free of Charge							-	-	-	-
Operating Result from Discontinued Operations							-	-	-	-
Net Surplus / (Deficit)	(5,000)	(4,886)	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
Project - P043 - Stormwater Harvesting Trial
LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005	10,000	10,000					-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	10,000	10,000	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	(10,000)	(10,000)	0	0	0		0	0	0	0
92001							-	-	-	-
Asset Disposal & Fair Value Adjustments							-	-	-	-
Amounts Rec. Specifically for New / Upgraded Assets							-	-	-	-
Physical Resources Received Free of Charge							-	-	-	-
Operating Result from Discontinued Operations							-	-	-	-
Net Surplus / (Deficit)	(10,000)	(10,000)	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
 Project - P044 - IT Data Gathering & Digital Research
 LTTP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005							-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009	400	364					-	-	-	-
62010							-	-	-	-
63001	500	501					-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	900	865	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	(900)	(865)	0	0	0		0	0	0	0
92001							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	(900)	(865)	0	0	0		0	0	0	0

Legatus Group

Long Term Financial Plan
 Project - P045 - Aboriginal Engagement Committee
 LTTP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002				153			-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
62005		4,065		7,727			-	-	-	-
62006	3,200	3,182					-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009	3,000						-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	6,200	7,247	-	7,880	-		-	-	-	-
Operating Surplus / (Deficit)	(6,200)	(7,247)	0	(7,880)	0		0	0	0	0
92001 Asset Disposal & Fair Value Adjustments										
							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	(6,200)	(7,247)	0	(7,880)	0		0	0	0	0

Legatus Group

Long Term Financial Plan
New Projects Under Consideration
LTFP for 2023-2027

	2021 - 2022		2022 - 2023			Long Term Financial Plan				
\$	Budget	Actual	Budget	YTD Actual 31 Dec 22	Rev Budget	Budget Notes	2024	2025	2026	2027
Income										
41000							-	-	-	-
42000							-	-	-	-
42001							-	-	-	-
42002							-	-	-	-
42003							-	-	-	-
42004							-	-	-	-
43000							-	-	-	-
43001							-	-	-	-
44000							-	-	-	-
44001							-	-	-	-
45000							-	-	-	-
49000							-	-	-	-
49001							-	-	-	-
49002							-	-	-	-
Total Income	-	-	-	-	-		-	-	-	-
Expenses										
Employment Costs										
61001							-	-	-	-
61002							-	-	-	-
61003							-	-	-	-
61004							-	-	-	-
61005							-	-	-	-
61006							-	-	-	-
61007							-	-	-	-
61008							-	-	-	-
61009							-	-	-	-
61010							-	-	-	-
61011							-	-	-	-
61012							-	-	-	-
64001							-	-	-	-
Operational Expenses										
62001							-	-	-	-
62002							-	-	-	-
62003							-	-	-	-
62004							-	-	-	-
18900							-	-	-	-
62006							-	-	-	-
62007							-	-	-	-
62008							-	-	-	-
62009							-	-	-	-
62010							-	-	-	-
63001							-	-	-	-
63005							-	-	-	-
63006							-	-	-	-
63007							-	-	-	-
63008							-	-	-	-
63012							-	-	-	-
64002							-	-	-	-
69003							-	-	-	-
69004							-	-	-	-
69005							-	-	-	-
69007							-	-	-	-
69009							-	-	-	-
69902							-	-	-	-
Motor Vehicle										
63002							-	-	-	-
63004							-	-	-	-
63009							-	-	-	-
63011							-	-	-	-
63013							-	-	-	-
69901							-	-	-	-
Travel & Accomodation										
63003							-	-	-	-
63010							-	-	-	-
69001							-	-	-	-
69002							-	-	-	-
69006							-	-	-	-
69008							-	-	-	-
69010							-	-	-	-
Total Expenses	-	-	-	-	-		-	-	-	-
Operating Surplus / (Deficit)	0	0	0	0	0		0	0	0	0
92001							-	-	-	-
							-	-	-	-
							-	-	-	-
							-	-	-	-
Net Surplus / (Deficit)	0	0	0	0	0		0	0	0	0



ABN: 34 728 242 315

Chairman:
Mayor Rodney Reid

Chief Executive Officer:
Simon Millcock

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CLARE SA 5453

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Member Councils:

Adelaide Plains Council
Barunga West Council
Clare and Gilbert Valleys Council
Copper Coast Council
District Council of Mount Remarkable
District Council of Orroroo Carrieton
District Council of Peterborough
Light Regional Council
Northern Areas Council
Port Pirie Regional Council
Regional Council of Goyder
The Barossa Council
The Flinders Ranges Council
Wakefield Regional Council
Yorke Peninsula Council

DRAFT ANNUAL BUSINESS PLAN AND BUDGET 2023 / 2024

The following draft Legatus Group Business Plan and Budget for 2023/2024 is provided to all member councils for their consideration noting the relevant Legatus Group Charter requirements.

Legatus Group Charter:

5 Financials

5.1 Budget

5.1.1 The proposed Annual Business Plan and the Budget must be referred to the Constituent Councils at least eight (8) weeks prior to the date of the meeting at which the budget is to be adopted.

5.1.2 Constituent Councils may comment on the Annual Business Plan and the Budget in writing to the Chief Executive Officer at least ten (10) business days before the meeting at which the budget is to be adopted or through its Board Member at that meeting.

5.1.3 The Legatus Group must adopt the Annual Business Plan and Budget after 31 May and before 30 June for the ensuing Financial Year.

5.4 Levies

5.4.1 The Legatus Group may levy Constituent Councils or any of them for a specified purpose or purposes.

5.4.2 A levy must be imposed by a meeting of the Board.

5.4.3 The Chief Executive Officer must give notice of the levy to all affected Constituent Councils.

5.4.4 A levy will not be binding on Constituent Councils until the expiration of one calendar month from the date of the notice.

5.4.5 A Constituent Council which objects in writing to the imposition of the levy within one month of the date of the notice shall be exempt from payment of the levy until its objection is considered at a meeting of the Board.

5.4.6 The Legatus Group must, after consideration of the objection of one or more Constituent Councils to a levy, confirm or vary the levy on that Council or exempt that Council from payment of the levy.

5.4.7 The Chair may convene an urgent meeting to consider an objection to a levy.

6.2 Annual Business Plan the Legatus Group shall:

6.2.1 prepare an Annual Business Plan linking the core activities of the Legatus Group to strategic, operational and organisational requirements with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period;

6.2.2 consult with the Constituent Councils prior to adopting or amending the Annual Business Plan; and

6.2.3 ensure contents of the Business Plan is in accordance with the Act.

7.2 Subscription

7.2.1 Every Constituent Council shall be liable to contribute monies to the Legatus Group each financial year.

7.2.2 The amount of each Constituent Council's subscription will be decided at the meeting where they adopt the Annual Business Plan and Budget and that subscriptions will be due and payable within one month of a written request from the Chief Executive Officer for payment.

Timelines

The Legatus Group are meeting on Friday 2 June 2023 to consider the 2023/2024 Legatus Group Business Plan and Budget as such this draft Business Plan and Budget is required to be distributed prior to the 7 April 2023.

Role of Legatus Group / Purpose of Plan

Local Government Act 1999

Introduction and Context

Schedule 2, part 2, clause 24 of the Local Government Act 1999 outlines that in consultation with each of its Constituent Councils, a regional subsidiary must prepare and adopt a business plan.

Role: Central Local Government Region of South Australia (referred to as Legatus Group)

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority and continues in existence and as a regional subsidiary of its establishing councils under Part 2 of Schedule 2 of the Local Government Act 1999 ("the Act") by virtue of the provisions of Section 25 of the Local Government (Implementation) Act 1999. In 2016 the Central Local Government Region of South Australia adopted the trading name of Legatus Group to which it is now referred. The constituent councils (members) of Legatus Group are:

- | | |
|---|-------------------------------|
| • Adelaide Plains Council | • Northern Areas Council |
| • Barunga West Council | • Port Pirie Regional Council |
| • Clare and Gilbert Valleys Council | • Regional Council of Goyder |
| • Copper Coast Council | • The Barossa Council |
| • District Council of Mount Remarkable | • The Flinders Ranges Council |
| • District Council of Orroroo Carrieton | • Wakefield Regional Council |
| • District Council of Peterborough | • Yorke Peninsula Council |
| • Light Regional Council | |

Consistent with the charter, the role of Legatus Group is to:

- undertake co-ordinating, advocacy and representational roles on behalf of the members at a regional level;
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of the members;
- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community;
- develop further co-operation between the members for the benefit of the communities of the region;
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region;
- undertake projects and activities that benefit the region and its communities;
- associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest;

- provide strong advocacy speaking with one voice on what matters most to the communities of the members;
- work together to make the best use of available resources;
- collaborate to deliver effective services;
- build partnerships with those who can contribute to stronger and sustainable communities; and
- develop and implement a robust Business Plan.

The Legatus Group provides an opportunity for members to have a:

- cohesive point of view;
- combined and collective voice;
- work collaboratively to achieve common goals;
- attract funding and resources;
- be proactive and responsive to regional matters of interest; and
- share experiences and information.

The Board comprises of the 15 Mayors with the following set of advisory committees to assist in developing, monitoring, reviewing and recommending the business plan and budget.

- Audit and Risk Committee
- Regional Management Group (CEOs)
- Road Transport and Infrastructure Advisory Committee
- Waste Management Advisory Committee
- Community Wastewater Management Advisory Committee

Staffing – CEO (full time) contracted till 5 June 2024 plus this draft Business Plan and Budget seeks to extend (but reduce the hours) of the current part time Administration Officer whose contract expires in June 2023. Following funding from SAFECOM there is a current part time Project Officer whose contract is until December 2023. There is 1 years remaining on the contract with CJ Davies for financial services. Subject to funding there may be a Project Manager but this role has not been factored into the budget.

Vision

‘The Legatus Group is recognised, respected and supported as a strong and successful region’

“Legatus – Regional Local Government ambassador and advocate”

Targets

This Business Plan is to be read in conjunction with the draft Legatus Group Strategic Plan 2023-2027 which is being considered by member councils for adoption in May 2023.

This Business Plan is developed in alignment with the:

- South Australian Regional Organisation of Councils (SAROC) Strategic and Business Plans
- Northern and Yorke Regional Plan
- Northern and Yorke Climate Change Sector Agreement
- Legatus Group Regional Transport Plan
- Legatus Group Waste Resource & Recovery Strategy
- Northern and Yorke Drought Resilience Plan

This plan is supported by the following reports undertaken and endorsed by the Legatus Group

- Sludge Processing Plant Viability Investigation
- Expansion options for CWMS report
- Wellbeing Gap Analysis Legatus Group Northern Councils + its 2022 update
- Inclusive and Accessible Tourism Experiences Yorke Peninsula
- Reconciliation Action Planning Northern and Yorke Region
- Socio – economic impacts from the NDIS
- Digital Maturity
- Youth into Volunteering
- Creative Industries in the Legatus Group Region
- Tourism and the use of Mixed Reality
- Emerging themes for drought responses and climate change resilience
- Future Drought Fund
- Northern and Yorke Coastal Management Action Plan
- Sustainability Hub Reports
- Local Govt Workforce

This Business Plan considers the alliance the Legatus Group has with Regional Development Australia (RDA) Yorke and Mid North, Northern and Yorke Landscape Board and RDA Barossa Light Gawler Adelaide Plains and the informal alliance with RDA Far North. The Legatus Group are members of the Northern and Yorke Alliance which includes their membership of their Aboriginal Engagement Committee.

This Business Plan also notes that there is a carry over Project from 2022/2023 which is the Community Continuity Planning for Disasters and the funding for this is from a SAFECOM Grant of \$92,000 that has been split equally across each year. The first instalment is due in June 2023.

FOCUS

This Business Plan is developed with an effort to increase the advocacy role of the Legatus Group and for 2023/2024 continues its focus on infrastructure, capacity, collaboration and operations. The key focus areas are:

- Roads Transport Infrastructure
- Waste Management – including Wastewater
- Community Capacity Wellbeing
- Environmental Sustainability
- Local Government Workforce

BOARD OPERATION AND GOVERNANCE

Operation of Legatus Group is in accordance with legislative requirements and the boards policies and procedures.

LOCAL GOVERNMENT LEADERSHIP AND SUSTAINABILITY

Legatus Group are well regarded by its members and stakeholders as a valid and relevant organisation that assists with regional collaboration and is supportive of actions on key identified regional priorities.

Support members to engage collaboratively to improve service delivery, resourcing and financial capacity including through identified procurement activities.

Increased awareness by key stakeholders and political decision makers of key regional issues.

The Legatus Group has taken a leadership role for the Local Government Sector and works in alignment and provides support to the sector including via the Regional Local Government Associations and SA Regional Organisation of councils. Continued support will be provided in progressing recommendations including:

1. 2021 SAROC report on Waste Management Infrastructure
2. 2022 SAROC SA Regional Road Priority Project
3. CWMS Discussion paper
4. Regional Local Govt workforce issues
5. Carbon Offsetting Project
6. Regional Health Workforce
7. Disaster Risk Reduction

REGIONAL & COMMUNITY SUSTAINABILITY

The long-term regional economic, environmental and social sustainability is fostered through pro-active, innovative, efficient and collaborative approaches to priority issues.

Key Priorities and Actions for 2023/2024

1. Board Governance and Operations

Target:

- I. **Operation of Legatus Group is in accordance with legislative requirements and board policies and procedures.**

Actions:

- a) Ensure all operations are conducted under the charter in terms of legislation and current objectives of members.
- b) Develop a 2-year action plan based on an approved 2023-2027 Legatus Group Strategic Plan.

- c) Implement board governance and operations in accordance with legislative and policy provisions through the annual work plan.
- d) Maintain an online system that allows for all communications and committees and board meetings to be held electronically if required.

2. Local Government Leadership

Targets:

- 1. Well regarded by members and stakeholders as valid and relevant through regional collaboration and undertaking or supporting actions on identified priorities.**
- 2. Support members to collaboratively improve service delivery, resourcing and financial capacity.**
- 3. Increased awareness by key stakeholders and political decision makers of the key regional issues.**

Actions:

- a) Foster regional priorities through collaboration with members and stakeholders via agreed actions and support to regional alliance plans.
- b) Support activities and provide a pathway for topics of interest to SAROC through to the Local Government Association and State and National Government Agencies and regularly present the views of Legatus Group to these organisations.
- c) Support the Northern and Yorke Regional Alliance and foster the partnership with RDA Far North.
- d) Progress opportunities associated with information technology and use of data.
- e) Continue to advocate to the SA Government to resolve the Rating Equity outcomes to benefit member councils.
- f) Continue to advocate on behalf of the region for increased health services.
- g) Expand on Cultural Awareness programs and support the Northern and Yorke Landscape Board Aboriginal Engagement Committee.
- h) Monitor support and provide advocacy with regards current Regional Housing and Workforce needs.

3. Regional and Community Sustainability

Target:

- 1. Economic, environmental and social sustainability is fostered through pro-active, innovative, efficient and collaborative approaches to priority issues.**

Actions:

- a) Be a proactive partner in the review, monitoring and implementation of the Yorke Mid North Regional Plan.
- b) Advocate on behalf of the region to secure increased and equitable resources identified in the Legatus Group Regional Transport Plan and Bridges Report and the SAROC Priority Roads Report.
- c) Support initiatives to secure the future sustainability of regional communities, including infrastructure, service provision, population growth, workforce and leadership.
- d) Be an active partner in regional capacity building programs including Volunteering and Community Development.
- e) Support and develop partnerships with other organisations to increase opportunities to build Social Infrastructure and Community Services.
- f) Support the development of social capital through regional forums.
- g) Implement and support the actions in the Regional Climate Change Sector Agreement seeking funding and partners to expand on regional water projects including opportunities under the Future Drought Fund and the Northern and Yorke Drought Resilience Plan.
- h) Provide a proactive role in supporting the findings of the report being developed on local government (as an industry sector) contributing to the production of Australian Carbon Credit Units
- i) Progress the areas identified in reports and research for Community Wastewater Management.
- j) Progress actions from the Legatus Group Waste Resource and Recovery Strategy and Action Plan.
- k) Progress opportunities associated with regional tourism.
- l) Assist with the progress of the SA Coastal Council Alliance and with implementing the Yorke Mid North Coastal Management Action Plan.

Regional Alliance

The Legatus Group is a member of the Northern and Yorke Regional Alliance in partnership with RDA Yorke and Mid North and the Northern and Yorke Landscape Board to work collaboratively on strategic issues of importance to the region. The primary role is to provide a mechanism for regional partner organisations to work closely together, share information and resources and promote better coordination and collaboration on initiatives that may have a better long-term benefit for the community. The membership to the Alliance comprises the Chair and Executive Officer (or their proxy) of each organisation. The Legatus Group is supportive of the inclusion of the RDA Barossa Light Adelaide Plains Gawler to the Alliance. The Legatus Group will continue to liaise with RDA Far North which includes The Flinders Ranges Council. The Port Pirie Regional Council is also a member of the Legatus Group and the Upper Spencer Gulf Common Purpose Group.

Climate Change Sector Agreement

The Legatus Group is a joint signatory with the SA Government, RDA Yorke Mid North, RDA Barossa Light Gawler Adelaide Plains and the Northern and Yorke Landscape Board with a Climate Change Sector Agreement.

MoUs

The Legatus Group has MoU's with the University of Adelaide, the University of South Australia, Lifeline Country to Coast and Lions International which will require reviews.

Budget 2023/2024

The draft 2023/2024 Budget is contained in Attachment A and should be read in conjunction with the draft Legatus Group Long Term Financial Plan. The Legatus Group has made a genuine effort during the past 3 years to reduce its cash reserves to an agreed level. This is to ensure the reserves provide around 18 months of operational expenses to cover its commitments. In 2022/2023 the Legatus Group reviewed its longer term sustainability and has noted the following when deciding on the budget and membership fees to ensure they start to cover its operational expenses:

- a. The main source of income is membership fees which for the financial year 2017-2018 were set at \$10,850 and is currently at \$11,590 (an average increase over the 6 years of less than 1.5% per annum). These amounts have not covered the full administration costs of the Legatus Group.
- b. Grants and funding from the Rubble Royalties Program which saw 80% of what Adelaide Plains Council, Clare & Gilbert Valleys Council, Barunga West Council, District Council of Mount Remarkable, Northern Areas Council, Regional Council of Goyder, Wakefield Regional Council and Yorke Peninsula Council pay to the SA Govt being returned to the Legatus Group through the LGA. The Legatus Group successfully lobbied for these royalties to be removed and as such all 8 member councils no longer have to pay this royalty. These funds have been used during the period 2017-2022 by the Legatus Group for project work including being leveraged to gain other grants and to help offset Project Officer expenses. It also meant that some of the project work undertaken by the Legatus Group CEO which would normally be allocated into a budget for grant applications did not need to occur (ability to provide in-kind).
- c. As such there has been a disparity and lack of equity in the funding of the Legatus Group by its members and membership fees have not increased in line with CPI or the administrative requirements.
- d. The Legatus Group member fees have been the lowest on average for several years in comparison to the other Regional LGAs by between 45% - 65% less.
- e. There is a projected decrease in administrative costs in 2023/2024

The Legatus Group Audit and Risk Management Committee undertook a workshop in January 2023 and a report was provided to the Legatus Group 10 February 2023 meeting which included the approach to the long-term financial plan as outlined in the CEOs report that was noted at the Legatus Group 16 December 2022 meeting which now includes:

Income:

1. 2023/2024 – Membership increases of 10% (inflation + 2%) then 5% increase for 2024/2025 and back to 3.5% for 2025/2026 and 2026/2027
2. 2023/2024 – and each following year \$30,000 from a levy which would come from member councils who receive SLRP funding in that year (this would cover the costs associated with the Regional Transport Plan)
3. 2023/2024 – and onwards LGA Regional Development Capacity funding at \$40,000

Expenditure:

1. 2023/2024 – reduce the Admin Officer by 30%
2. 2024/2025 and onwards
 - CEO position reduce by 20% e.g. .8FTE but allow for 3% CPI increase.
 - Remove the staging of forums / conferences at no cost to members.
 - Reduce the financial services by 50%

This would allow for increases to the CEO and Admin support subject to gaining grant funding and an allocation in the grant fund for administrative costs. Whilst the draft budget shows:

- No allocation of funding of projects included for the CWMS Joint Agreement with LGA this is subject to funding from the LGA which will need to be applied and will be included if funding provided.

- No allocation for grant funding has been included and projects listed can seek to use allocated amounts for leverage from grant funding.
- No allocation for funding SA Coastal Council Alliance on behalf of member councils.
- The equity as of 30 June 2024 will be approx. \$404,000 which is in line with previous recommendations by the Board to cover 18 months of administrative expenses / commitments.

Priority Project Outline

1. Board Governance and Operations		Budget Ref
2-year action plan	Q1 – finalise and distribute the Strategic Plan and develop and align the 2-year action plan and Long-Term Financial Plan Q3 – review 2023/2024 business plan Q4 – develop budget / business plan	Admin
Charter	Q1 – finalise outcomes of the Charter review as per the May 2023 recommendations. Q2 – Ensure compliance with the Act for Charter Updates	Admin
Work Plan	Review quarterly the Legatus Group workplan	Admin
New members	Undertake an induction / workshop / networking event for any new board members as required	Admin
Marketing and Communications Plan	<ul style="list-style-type: none"> • Deliver a bi-monthly CEOs newsletter for constituent councils and partners and required updates to SAROC • Manage the Legatus Group social media • Review and update the Legatus Group Website 	Admin
Working relationship with constituent councils	Attendance at council meetings and proactive partner with constituent councils including attending meetings on request and assistance in hosting of forums / workshops.	Admin
Profile of Legatus Group	Q2 – Review all alliance and partnerships. Q3 – Report to Board & implement recommendations	Admin
Regional Forums	Q1 – Finalise the 2023/24 program of forums which will include: <ul style="list-style-type: none"> • Community • Northern and Yorke Annual • Legatus Roads Forum • CWMS • Waste 	69007
2. Local Government Leadership		
Regional Health	<ul style="list-style-type: none"> • Expand the MoU with Lifeline to the development of a formal alliance between the Legatus Group and Lifeline Broken Hill Country to Coast. 	PO28
Workforce attraction	Q1 – Assist with finalising the development of the frameworks, strategies, case studies and toolkits and final Report for the Local Govt Career Pathways & Workforce Toolkit for Regional SA Q2 – Release the tool kit Q3-4 Support the tool kits implementation	PO28
Reconciliation	Q1 – Develop the program for 23/24 cultural awareness training and offer support to member councils. Q2-Q3 Deliver Q4 - Review Implement and monitor progress through consultation with the Northern and Yorke Landscape Board Aboriginal Engagement Committee	PO28
Rating Equity	Q1 - Consider lobbying needs associated with responses to current status of discussions between LGA and State Govt	Admin
3. Regional and Community Sustainability		

Road Transport Network	<p>Q1 – Review the needs for upgrades to Legatus Group Transport Plan</p> <ul style="list-style-type: none"> Progress with updates for the Legatus Group Transport Plan and develop priority listings for 24/25 SLRP. Support member councils with grant applications for bridge infrastructure based on the Legatus Regional Bridges Report Review the progress and commence an extended lobby campaign based on the SAROC Regional Roads Priority Report 	PO22
Community including Youth – Volunteering	<p>Seeking funding and partnerships support applications for funding based on these projects.</p> <p>Q1-</p> <ol style="list-style-type: none"> (1) Review the Volunteering SA NT iPad training program and develop a program for the Community Capacity – Seek funding and partnerships for grant applications. (2) Deliver the Disaster Resilience workshops and draft the toolkit. <p>Q2-3 Deliver and monitor workshops and finalise the toolkit.</p> <p>Q 4 Review</p>	PO01
Community Wastewater Management	<ul style="list-style-type: none"> Support the extended life of systems using wetlands project in collaboration with UniSA and Yorke Peninsula Council Investigate the use of sludge in alignment with Compost opportunities. Support and promote the on-line training program. Assist member councils with decisions on remaining and or divesting from both the operations and assets of CWMS. 	PO09
Waste Management	<ul style="list-style-type: none"> Assist with progress of the Legatus Group Waste Resource Recovery Strategic and Action Plan. Progress identified opportunities to work and support community led initiatives. Monitor the Trial Compost Project at Peterborough. 	PO38
Regional Climate Change / Drought	<p>Q1 – Assist with implementing the Northern and Yorke Drought Resilience Plan</p> <ul style="list-style-type: none"> Progress and support grant applications and lobbying requirements associated with the Future Drought Fund and the Northern and Yorke Drought Resilience Plan as outlined in the 3-year action plan associated with the Sector Agreement Monitor and review current stormwater harvesting and smart irrigation projects and identify other members councils. Progress a research project / trial on reuse of wastewater 	PO05
4. Manage a robust and financially sustainable model.		
Strong robust governance and sustainability models	Refer to the Legatus Group Audit and Risk Committee work plan which is designed to comply with the Legatus Group Charter.	Admin
Skills training and support for Constituent Councils	Q1 – Undertake a survey of councillors on skills training requirements and assist with the development and implementation of the programs.	Admin
Identify opportunities for resource sharing.	Q2 - Workshop with Constituent Councils on the opportunities identified and develop an action plan.	Admin

Long Term Financial Plan
Statement of Comprehensive Income
Budget 2023-2024

\$	2021 - 2022		2022 - 2023			2023-24 Budget	Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
Income							
Council Contributions	170,400	170,400	173,900	173,850	178,900	224,300	Refer SCl (Worksheet for notes)
Grants, Subsidies and Contributions	93,800	93,783	42,000	61,500	114,000	87,200	
Investment Income	7,600	7,032	6,100	12,935	14,000	6,300	
Reimbursements	-	-	-	-	-	-	
Other Income	8,100	3,108	10,000	6,403	16,500	18,300	
Total Income	279,900	274,323	232,000	254,688	323,400	336,100	
Expenses							
Employee Costs	254,800	256,947	218,900	145,714	270,800	216,400	
Materials, Contracts & Other Expenses	327,050	318,867	218,500	68,453	255,300	185,600	
Depreciation, Amortisation & Impairment	7,000	7,209	7,000	-	7,000	7,400	
Finance Costs	-	-	-	-	-	-	
Total Expenses	588,850	583,023	444,400	214,167	533,100	409,400	
Operating Surplus / (Deficit)	(308,950)	(308,700)	(212,400)	40,521	(209,700)	(73,300)	
Asset Disposal & Fair Value Adjustments	-	-	-	-	-	-	
Amounts Rec. Specifically for New / Upgraded Assets	-	-	-	-	-	-	
Physical Resources Received Free of Charge	-	-	-	-	-	-	
Operating Result from Discontinued Operations	-	-	-	-	-	-	
Net Surplus / (Deficit)	(308,950)	(308,700)	(212,400)	40,521	(209,700)	(73,300)	
Other Comprehensive Income							
<i>Amounts which will not be reclassified subsequently to op. result</i>							
Changes in Revaluation Surplus - I,PP&E							
Share of Other Comp .Income - Equity Acc. Council Businesses							
Impairment (Expense) / Recoup. Offset to Asset Rev. Reserve							
Transfer to Acc. Surplus on Sale of Revalued I,PP&E							
Net Assets Transferred - Council Restructure							
<i>Amounts which will be reclassified subsequently to op. result</i>							
Available-for-Sale Financial Instruments - Change in Fair Value							
Transfer to Acc. Surplus on Sale of Afs Financial Instruments							
Movements in Other Reserves (enter details here)							
Total Other Comprehensive Income	-	-	-	-	-	-	
Total Comprehensive Income	(308,950)	(308,700)	(212,400)	40,521	(209,700)	(73,300)	

Prepared by CJ Davies Consulting 5 September 2022

Long Term Financial Plan
Statement of Financial Position
Budget 2023-2024

	2021 - 2022		2022 - 2023			2023-24 Budget	
\$	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	Budget Notes
ASSETS							
Current Assets							
Cash and Cash Equivalents	694,038	657,733	486,600	693,250	479,300	413,400	Refer SCI Worksheet for notes
Trade & Other Receivables	10,000	2,152	10,000	-	10,000	10,000	
Other Financial Assets							
Inventories							
Non-Current Assets Held for Sale							
Total Current Assets	704,038	659,885	496,600	693,250	489,300	423,400	
Non-Current Assets							
Financial Assets							
Equity Accounted Investments in Council Businesses							
Investment Property							
Property, Plant & Equipment	20,000	13,872	23,000	14,781	33,000	25,600	
Other Non-Current Assets							
Total Non-Current Assets	20,000	13,872	23,000	14,781	33,000	25,600	
Total Assets	724,038	673,757	519,600	708,031	522,300	449,000	
LIABILITIES							
Current Liabilities							
Trade & Other Payables	10,000	15,037	10,000	8,790	10,000	10,000	
Borrowings							
Provisions	18,000	23,881	18,000	23,881	18,000	18,000	
Other Current Liabilities							
Liabilities relating to Non-Current Assets Held for Sale							
Total Current Liabilities	28,000	38,918	28,000	32,671	28,000	28,000	
Non-Current Liabilities							
Trade & Other Payables							
Borrowings							
Provisions	12,000	15,667	16,500	15,667	16,500	16,500	
Liability - Equity Accounted Council Businesses							
Other Non-Current Liabilities							
Total Non-Current Liabilities	12,000	15,667	16,500	15,667	16,500	16,500	
Total Liabilities	40,000	54,585	44,500	48,338	44,500	44,500	
NET ASSETS	684,038	619,172	475,100	659,693	477,800	404,500	
EQUITY							
Accumulated Surplus	414,268	349,402	205,300	389,923	208,000	134,700	
Asset Revaluation Reserves	-	-	-	-	-	-	
Other Reserves	269,770	269,770	269,800	269,770	269,800	269,800	
Total Equity	684,038	619,172	475,100	659,693	477,800	404,500	

Prepared by CJ Davies Consulting 5 September 2022

Long Term Financial Plan
Statement of Changes in Equity
Period 2023-2024

	2021 - 2022		2022 - 2023			2023-24 Budget	Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
Accumulated Surplus							
Balance at end of previous reporting period	717,018	650,855	417,700	349,402	417,700	208,000	Refer to SCI (Worksheets) for notes
Adjustments (Correction of Prior Period Errors)							
Adjustments (Changes in Accounting Policies)							
Adjustments (Changes in Accounting Standards)							
Adjusted Opening Balance	717,018	650,855	417,700	349,402	417,700	208,000	
Surplus / (Deficit) for year	(302,750)	(308,700)	(212,400)	40,521	(209,700)	(73,300)	
Transfer Comprehensive Income							
Gain (Loss) on Revaluation of I, PP&E							
Impairment (Expense) / Recoupments Offset to ARR							
Transfer to Accumulated Surplus on Sale of I, PP&E							
Transfer to Acc. Surplus on Sale of AFS Financial Instruments							
Transfer Comprehensive Income	-	-	-	-	-	-	
Total Comprehensive Income	(302,750)	(308,700)	(212,400)	40,521	(209,700)	(73,300)	
Transfers to Reserves (from Acc Surplus)	(68,400)		-	-	-	-	
Transfers from Reserves (to Acc Surplus)	68,400		-	-	-	-	
Balance at End of Reporting Period	414,268	342,155	205,300	389,923	208,000	134,700	
REVALUATION RESERVE							
Balance at end of previous reporting period							
Adjustments (Correction of Prior Period Errors)							
Adjustments (Changes in Accounting Policies)							
Adjustments (Changes in Accounting Standards)							
Adjusted Opening Balance	-	-	-	-	-	-	
Surplus / (Deficit) for year							
Transfer Comprehensive Income							
Gain (Loss) on Revaluation of I, PP&E	-	-	-	-	-	-	

Prepared by CJ Davies Consulting 5 September 2022

	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	Budget Notes
&E Impairment (Expense) / Recoupments Offset to ARR nsfer to Accumulated Surplus on Sale of I,PP&E nsfer to Acc. Surplus on Sale of AFS Financial Instruments							
r Comprehensive Income	-	-	-	-	-	-	
l Comprehensive Income	-	-	-	-	-	-	
sfers from Acc Surplus (to Reserves) sfers to Acc Surplus (from Reserves)							
ince at End of Reporting Period	-	-	-	-	-	-	
IER RESERVES							
ral Reserve							
ing Balance	201,370	269,770	269,800	269,770	269,800	269,800	
sfers from Acc Surplus (to Reserves)	68,400				-		
sfers to Acc Surplus (from Reserves)	-				-		
	269,770	269,770	269,800	269,770	269,800	269,800	
le Royalties Reserve							
ing Balance					-	-	
sfers from Acc Surplus (to Reserves)					-		
sfers to Acc Surplus (from Reserves)					-		
	-	-	-	-	-	-	
- Regional & Community Sustainability							
ing Balance	1,400				-	-	
sfers from Acc Surplus (to Reserves)					-		
sfers to Acc Surplus (from Reserves)	(1,400)				-		
	-	-	-	-	-	-	
i - CWMS & Climate Change Co-ord							
ing Balance	16,000				-	-	
sfers from Acc Surplus (to Reserves)					-		
sfers to Acc Surplus (from Reserves)	(16,000)				-		
	-	-	-	-	-	-	
i - Regional Capacity Building							
ing Balance	22,000				-	-	
sfers from Acc Surplus (to Reserves)					-		
sfers to Acc Surplus (from Reserves)	(22,000)				-		
	-	-	-	-	-	-	
i - LGA R&D - Reg Youth Volunteering							

Prepared by CJ Davies Consulting 5 September 2022

	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	Budget Notes
ing Balance	5,000				-	-	
sfers from Acc Surplus (to Reserves)					-		
sfers to Acc Surplus (from Reserves)	(5,000)				-		
	-	-	-	-	-	-	
- Creative Industries Project							
ing Balance	14,000				-	-	
sfers from Acc Surplus (to Reserves)					-		
sfers to Acc Surplus (from Reserves)	(14,000)				-		
	-	-	-	-	-	-	
- Stormwater Harvesting							
ing Balance	10,000				-	-	
sfers from Acc Surplus (to Reserves)					-		
sfers to Acc Surplus (from Reserves)	(10,000)				-		
	-	-	-	-	-	-	
ince at End of Reporting Period	269,770	269,770	269,800	269,770	269,800	269,800	
AL EQUITY	684,038	611,925	475,100	659,693	477,800	404,500	

Long Term Financial Plan
Statement of Cash Flows
Budget 2023-2024

	2021 - 2022		2022 - 2023			2023-24 Budget	
\$	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	Budget Notes
Cash Flows from Operating Activities							
Receipts							
Operating Receipts	272,300	305,107	225,900	243,905	309,400	329,800	Refer SCI (worksheet) for notes
Investment Receipts	7,600	7,032	6,100	12,935	14,000	6,300	
Payments							
Operating Payments to Suppliers and Employees	(569,620)	(582,606)	(432,900)	(220,414)	(521,600)	(402,000)	
Finance Payments	-	-	-	-	-	-	
Net Cash provided by (or used in) Operating Activities	(289,720)	(270,467)	(200,900)	36,426	(198,200)	(65,900)	
Cash Flows from Investing Activities							
Receipts							
Nil							
Amounts Received Specifically for New/Upgraded Assets							
Sale of Replaced Assets			18,000		18,000		
Sale of Surplus Assets							
Payments							
Nil							
Expenditure on Renewal/Replacement of Assets			(28,000)		(38,000)		
Expenditure on New/Upgraded Assets		(1,720)		(909)			
Net Cash provided by (or used in) Investing Activities	-	(1,720)	(10,000)	(909)	(20,000)	-	
Cash Flows from Financing Activities							
Receipts							
Nil							
Proceeds from Borrowings							
Receipt of Funds from Finance Leases							
Proceeds from Other Borrowings							
Proceeds from Bonds & Deposits							
Payments							
Nil							
Repayments of Borrowings							
Repayment of Finance Lease Liabilities							
Repayment of Other Borrowings							
Repayment of Bonds & Deposits							
Net Cash provided by (or used in) Financing Activities	-	-	-	-	-	-	
Net Increase (Decrease) in Cash Held	(289,720)	(272,187)	(210,900)	35,517	(218,200)	(65,900)	
plus: Cash & Cash Equivalents at beginning of period	983,758	929,920	697,500	657,733	697,500	479,300	
Cash & Cash Equivalents at End of Reporting Period	694,038	657,733	486,600	693,250	479,300	413,400	

Prepared by CJ Davies Consulting 5 September 2022

Long Term Financial Plan
 Uniform Presentation of Finances
 Budget 2023-2024

	2021 - 2022		2022 - 2023			2023-24 Budget	
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	Budget Notes
The following is a high level summary of both operating and capital statement activities of the organisation prepared on a simplified Uniform Presentation Framework basis.							
The Local Government in South Australia have agreed to summarise annual budgets long-term financial plans on the same basis.							
These arrangements ensure that all organisations provide a common 'core' financial information, which enables meaningful comparisons of an organisation's finances.							
Revenue	279,900	274,323	232,000	254,688	323,400	336,100	Refer SCI Worksheet for notes
Expenses	(588,850)	(583,023)	(444,400)	(214,167)	(533,100)	(409,400)	
Operating Surplus / (Deficit)	(308,950)	(308,700)	(212,400)	40,521	(209,700)	(73,300)	
Net Outlays on Existing Assets							
Capital Expenditure on Renewal and Replacement of Existing Assets	-	-	28,000	-	38,000	-	
Depreciation, Amortisation and Impairment	(7,000)	(5,489)	(7,000)	-	(7,000)	(7,400)	
Proceeds from Sale of Replaced Assets	-	-	(18,000)	-	(18,000)	-	
	(7,000)	(5,489)	3,000	-	13,000	(7,400)	
Net Outlays on New & Upgraded Assets							
Capital Expenditure on New & Upgraded Assets	-	-	-	-	-	-	
Amounts Received Specifically for New & Upgraded Assets	-	-	-	-	-	-	
Proceeds from Sale of Surplus Assets	-	-	-	-	-	-	
	-	-	-	-	-	-	
Lending / (Borrowing) for Financial Year	(301,950)	(303,211)	(215,400)	40,521	(222,700)	(65,900)	

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Long Term Financial Plan
Financial Indicators
Budget 2023-2024

	2021 - 2022		2022 - 2023			2023-24 Budget	Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	

These Financial Indicators have been calculated in accordance with Information Paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Financial Statements.

Operating Surplus Ratio	(110.4%)	(112.5%)	(91.6%)	15.9%		(21.8%)	
Operating Surplus	(308,950)	(308,700)	(212,400)	40,521	(209,700)	(73,300)	Refer SCI Worksheet for notes
Total Operating Revenue	279,900	274,323	232,000	254,688	323,400	336,100	

The ratio expresses the operating surplus as a percentage of total operating revenue.

Net Financial Liabilities Ratio	(237.2%)	(220.7%)	(194.9%)	(253.2%)	(137.5%)	(112.7%)	
Financial Liabilities	(664,038)	(605,300)	(452,100)	(644,912)	(444,800)	(378,900)	
Total Operating Revenue	279,900	274,323	232,000	254,688	323,400	336,100	

Financial Liabilities are defined as total liabilities less financial assets (including equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

Asset Sustainability Ratio	0.0%	0.0%	142.9%		285.7%	0.0%	
Asset Renewals	0	0	10,000	0	20,000	0	
Infrastructure & Asset Management Plan required expenditure	7,000	5,489	7,000	0	7,000	7,400	

Asset renewals expenditure is defined as net capital expenditure on renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets. Depreciation is not included as a substitute where a I& does not exist.

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Term Financial Plan
Statement of Comprehensive Income - Functions & Projects Consolidated
2023-2024

		2021 - 2022		2022 - 2023			2023-24 Budget	Budget Notes
		Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16								
1	Council Contributions	170,400	170,400	173,900	173,850	178,900	224,300	Refer SCI Worksheet for notes
2	Grants : Federal Government	-	-	-	7,500	-	-	-
1	Grants : State Government	-	-	-	-	46,000	46,000	-
2	Grants : LGA	85,800	85,783	42,000	54,000	68,000	41,200	-
3	Grants : NRM	8,000	8,000	-	-	-	-	-
1	Grants : CLGR	-	-	-	-	-	-	-
1	Interest : Bank Account	100	-	-	-	-	-	-
1	Interest : LGFA	7,500	7,032	6,100	12,935	14,000	6,300	-
1	Reimbursement	-	-	-	-	-	-	-
1	Motor Vehicle Contribution	-	-	-	-	-	-	-
1	Event / Conference Income	2,100	3,108	-	1,403	-	8,000	-
1	Other Income	6,000	-	10,000	-	16,500	10,300	-
1	Project Management	-	-	-	5,000	-	-	-
2	Procurement Administration	-	-	-	-	-	-	-
Income		279,900	274,323	232,000	254,688	323,400	336,100	
16								
Expenses								
Employment Costs								
1	Payroll : Gross	197,200	198,882	173,200	103,007	215,600	170,300	-
2	Annual Leave	17,000	20,024	15,000	21,210	20,000	14,600	-
1	Sick Leave	1,000	1,941	400	1,465	400	400	-
1	Long Service Leave	5,500	3,554	-	-	-	-	-
1	Public Holidays	6,800	6,250	6,000	3,536	6,000	5,900	-
1	Superannuation	22,100	22,064	20,400	13,997	25,900	21,200	-
1	Workers Comp Premium	5,000	4,232	3,900	2,499	2,900	4,000	-
3	Other	200	-	-	-	-	-	-
1	Professional Development	1,500	127	1,200	414	1,200	1,200	-
1	Employee Relocation	-	-	-	-	-	-	-
1	Pay in Lieu of Notice	-	-	-	-	-	-	-
2	Redundancy	-	-	-	-	-	-	-
1	FBT	6,000	6,098	15,000	3,110	7,000	10,500	-
Operational Expenses								
1	Accounting Services	19,000	18,647	20,000	11,324	20,000	21,100	-
2	Advertising & Promotion	2,000	704	2,000	249	2,000	2,100	-
3	Audit Fees	2,500	2,338	2,500	2,441	2,500	2,600	-
1	Bank Fees & Charges	200	48	50	31	50	100	-
1	Consultants	182,050	208,806	102,000	24,434	129,300	92,300	-
1	Contractors	21,400	21,174	5,000	-	12,500	-	-
1	Legal Fees	200	80	500	-	500	500	-
1	Committee Sitting Fees	1,200	-	1,000	-	1,000	1,100	-
1	Rent/Hire of Premises/Equip	6,300	9,604	-	(245)	3,000	-	-
1	Project Management	-	-	-	-	-	-	-
1	Catering	6,900	6,820	2,000	2,642	8,000	3,000	-
1	Clothing and PPE	-	-	-	-	-	-	-
1	Telephone & Internet	4,700	3,871	3,500	1,550	4,000	3,700	-
1	Postage & Stationery Supp	1,500	784	1,500	310	1,500	1,600	-
1	Plants	-	-	-	-	-	-	-
2	IT & Web	11,000	10,963	2,000	3,417	4,000	2,100	-
2	Interest	-	-	-	-	-	-	-
1	Grants	-	-	-	-	-	-	-
1	Insurance	9,000	8,921	8,000	7,844	8,000	8,400	-
1	Members Allowances	6,000	4,125	6,000	1,125	6,000	6,300	-
1	Conferences	13,100	4,807	32,000	2,485	28,000	15,000	-
1	Other Expenses	19,500	253	1,500	1,220	1,500	1,600	-
2	Depn : Software & Computers	-	1,720	-	-	-	-	-
Motor Vehicle								
2	Fuel	4,000	4,060	6,000	1,952	6,000	6,300	-
1	Registration	700	492	700	491	700	700	-
1	Fuel - Unleaded	-	15	-	-	-	-	-
1	Vehicle Maintenance	2,500	2,246	1,000	2,537	3,000	1,100	-
1	Vehicle Cleaning	300	14	150	26	150	200	-
1	Depn : Motor Vehicles	7,000	5,489	7,000	-	7,000	7,400	-
Travel & Accommodation								
3	Meals (non FBT)	700	176	200	116	200	200	-
1	Meals (FBT)	-	375	300	-	300	300	-
1	Accommodation	2,700	1,932	2,000	373	2,000	2,100	-
1	Airfares	-	-	-	-	-	-	-
3	Travel : Reimbursement	1,300	1,124	1,500	519	2,000	600	-
3	Taxi & Other Fares	300	27	400	-	400	400	-
1	Parking	500	236	500	88	500	500	-
Expenses		588,850	583,023	444,400	214,167	533,100	409,400	
Operating Surplus / (Deficit)		(308,950)	(308,700)	(212,400)	40,521	(209,700)	(73,300)	
1	Asset Disposal & Fair Value Adjustments	-	-	-	-	-	-	-
1	Amounts Rec. Specifically for New / Upgraded Assets	-	-	-	-	-	-	-
1	Physical Resources Received Free of Charge	-	-	-	-	-	-	-
1	Operating Result from Discontinued Operations	-	-	-	-	-	-	-
Surplus / (Deficit)		(308,950)	(308,700)	(212,400)	40,521	(209,700)	(73,300)	

3 Term Financial Plan
 4 orate Function
 5 t 2023-2024

		2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
		Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16								
1	Council Contributions	170,400	170,400	173,900	173,850	173,900	191,300	15 x \$12755 (10% increase on 2022-23 - Inflation + 2%)
2	Grants : Federal Government						-	-
3	Grants : State Government						-	-
4	Grants : LGA						-	-
5	Grants : NRM						-	-
6	Grants : CLGR						-	-
7	Interest : Bank Account	100					-	-
8	Interest : LGFA	7,500	7,032	6,100	12,935	14,000	6,300	Higher interest rates
9	Reimbursement						-	-
10	Motor Vehicle Contribution						-	-
11	Event / Conference Income				1,403		8,000	4 events @ \$50 per attendee (average 40 attendees)
12	Other Income	4,000		10,000		9,000	10,300	-
13	Project Management						-	-
14	Procurement Administration						-	-
Income		182,000	177,432	190,000	188,188	196,900	215,900	
nses								
Employment Costs								
1	Payroll : Gross	170,400	170,054	173,200	87,752	166,200	159,300	Employment costs include full-time CEO, 15hrs per
2	Annual Leave	14,700	17,989	15,000	18,451	20,000	14,600	week Admin Officer
3	Sick Leave	1,000	1,686	400	939	400	400	-
4	Long Service Leave	5,500	3,293				-	-
5	Public Holidays	5,900	5,357	6,000	3,010	6,000	5,900	-
6	Superannuation	19,100	18,732	20,400	11,935	20,200	20,100	-
7	Workers Comp Premium	4,500	4,232	3,900	2,499	2,900	4,000	-
8	Other	200					-	-
9	Professional Development	1,500	127	1,200	414	1,200	1,200	-
10	Employee Relocation						-	-
11	Pay in Lieu of Notice						-	-
12	Redundancy						-	-
13	FBT	6,000	6,098	15,000	3,110	7,000	10,500	CEO vehicle, meals
Operational Expenses								
1	Accounting Services	19,000	18,647	20,000	11,324	20,000	21,100	-
2	Advertising & Promotion	1,000	105	2,000	96	2,000	2,100	-
3	Audit Fees	2,500	2,338	2,500	2,441	2,500	2,600	-
4	Bank Fees & Charges	200	47	50	31	50	100	-
5	Consultants	2,500	4,343	1,000	11,507	12,300	1,100	-
6	Contractors						-	-
7	Legal Fees	200	80	500		500	500	-
8	Committee Sitting Fees	1,200		1,000		1,000	1,100	-
9	Rent/Hire of Premises/Equip	5,000	7,015	-			-	-
10	Project Management						-	-
11	Catering	3,500	675	2,000		2,000	2,100	Includes induction / networking event
12	Clothing and PPE						-	-
13	Telephone & Internet	4,200	3,351	3,500	1,250	3,500	3,700	CEO & Admin Officer
14	Postage & Stationery Supp	1,500	784	1,500	310	1,500	1,600	-
15	Plants						-	-
16	IT & Web	11,000	10,963	2,000	3,417	4,000	2,100	-
17	Interest						-	-
18	Grants						-	-
19	Insurance	9,000	8,921	8,000	7,844	8,000	8,400	-
20	Members Allowances	6,000	4,125	6,000	1,125	6,000	6,300	-
21	Conferences	600	655	32,000	2,258	28,000	15,000	Roads \$3k, Waste \$3k, Wastewater \$3k, Community \$3k, Regional \$3k
22	Other Expenses	2,500	90	1,500	1,220	1,500	1,600	-
23	Deprn : Software & Computers		1,720				-	-
Motor Vehicle								
1	Fuel	4,000	4,060	6,000	1,952	6,000	6,300	-
2	Registration	700	492	700	491	700	700	-
3	Fuel - Unleaded						-	-
4	Vehicle Maintenance	2,500	2,246	1,000	2,537	3,000	1,100	-
5	Vehicle Cleaning	300	14	150	26	150	200	-
6	Deprn : Motor Vehciles	7,000	5,489	7,000		7,000	7,400	-
Travel & Accommodation								
1	Meals (non FBT)	500	28	200	116	200	200	-
2	Meals (FBT)		375	300		300	300	-
3	Accommodation	2,200	1,495	2,000	373	2,000	2,100	-
4	Airfares						-	-
5	Travel : Reimbursement	500		1,500	293	1,500	600	-
6	Taxi & Other Fares	300	27	400		400	400	-
7	Parking	500	236	500	88	500	500	-
Expenses		317,200	305,889	338,400	176,809	338,500	305,200	
ating Surplus / (Deficit)		(135,200)	(128,457)	(148,400)	11,379	(141,600)	(89,300)	
1	Asset Disposal & Fair Value Adjustments						-	-
2	Amounts Rec. Specifically for New / Upgraded Assets						-	-
3	Physical Resources Received Free of Charge						-	-
4	Operating Result from Discontinued Operations						-	-
urplus / (Deficit)		(135,200)	(128,457)	(148,400)	11,379	(141,600)	(89,300)	

3 Term Financial Plan
 3 ect - P001 - Regional & Community Sustainability
 1 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government					46,000	46,000	SAFECOM Northern and Yorke Community Continuity Planning Grant
2 Grants : LGA					16,000	-	LGA Regional Capacity Building Allocations
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
1 Procurement Administration						-	-
Income	-	-	-	-	62,000	46,000	
16							
nses							
Employment Costs							
1 Payroll : Gross					15,000	11,000	Part time Project Officer and Admin
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
5 Superannuation					2,000	1,100	
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
3 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
3 Bank Fees & Charges						-	-
3 Consultants	1,400	1,414	10,000		42,000	33,000	Workshop and Tool Kit
3 Contractors						-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip					3,000	-	-
3 Project Management						-	-
1 Catering					4,500	900	
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
3 Insurance						-	-
3 Members Allowances						-	-
7 Conferences						-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehicles						-	-
Travel & Accommodation							
3 Meals (non FBT)						-	-
3 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
3 Parking						-	-
Expenses	1,400	1,414	10,000	-	66,500	46,000	
ating Surplus / (Deficit)	(1,400)	(1,414)	(10,000)	0	(4,500)	0	
1 Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	(1,400)	(1,414)	(10,000)	0	(4,500)	0	

3 Term Financial Plan
 3 3 - P003 - Regional Waste Management
 3 2023-2024

	2021 - 2022		Budget	2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual		YTD Actual 31 Jan 23	FY Forecast	Draft 1		
16								
1 Council Contributions						-		-
1 Grants : Federal Government						-		-
1 Grants : State Government						-		-
2 Grants : LGA						-		-
3 Grants : NRM						-		-
4 Grants : CLGR						-		-
1 Interest : Bank Account						-		-
1 Interest : LGFA						-		-
1 Reimbursement						-		-
1 Motor Vehicle Contribution						-		-
1 Event / Conference Income		980				-		-
1 Other Income						-		-
1 Project Management						-		-
2 Procurement Administration						-		-
Income	-	980		-	-	-		
nses								
Employment Costs								
1 Payroll : Gross						-		-
2 Annual Leave						-		-
3 Sick Leave						-		-
4 Long Service Leave						-		-
5 Public Holidays						-		-
5 Superannuation						-		-
7 Workers Comp Premium						-		-
3 Other						-		-
3 Professional Development						-		-
3 Employee Relocation						-		-
1 Pay in Lieu of Notice						-		-
2 Redundancy						-		-
1 FBT						-		-
Operational Expenses								
1 Accounting Services						-		-
2 Advertising & Promotion						-		-
3 Audit Fees						-		-
4 Bank Fees & Charges						-		-
5 Consultants	4,850	4,845				-		-
5 Contractors						-		-
7 Legal Fees						-		-
3 Committee Sitting Fees						-		-
3 Rent/Hire of Premises/Equip						-		-
1 Project Management						-		-
1 Catering						-		-
5 Clothing and PPE						-		-
3 Telephone & Internet						-		-
7 Postage & Stationery Supp						-		-
3 Plants						-		-
2 IT & Web						-		-
2 Interest						-		-
3 Grants						-		-
4 Insurance						-		-
5 Members Allowances						-		-
7 Conferences						-		-
3 Other Expenses						-		-
2 Deprn : Software & Computers						-		-
Motor Vehicle								
2 Fuel						-		-
4 Registration						-		-
3 Fuel - Unleaded						-		-
1 Vehicle Maintenance						-		-
3 Vehicle Cleaning						-		-
1 Deprn : Motor Vehicles						-		-
Travel & Accommodation								
3 Meals (non FBT)						-		-
3 Meals (FBT)						-		-
1 Accommodation						-		-
2 Airfares						-		-
3 Travel : Reimbursement						-		-
3 Taxi & Other Fares						-		-
3 Parking						-		-
Expenses	4,850	4,845		-	-	-		
ating Surplus / (Deficit)	(4,850)	(3,865)		0	0	0		0
1 Asset Disposal & Fair Value Adjustments						-		-
Amounts Rec. Specifically for New / Upgraded Assets						-		-
Physical Resources Received Free of Charge						-		-
Operating Result from Discontinued Operations						-		-
urplus / (Deficit)	(4,850)	(3,865)		0	0	0		0

3 Term Financial Plan
 30 Oct - P005 - Natural Resources Management
 11/2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	-	-	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
5 Consultants	4,000	3,939				-	-
3 Contractors						-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
5 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
5 Members Allowances						-	-
7 Conferences						-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehicles						-	-
Travel & Accommodation							
3 Meals (non FBT)						-	-
1 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
1 Parking						-	-
Expenses	4,000	3,939	-	-	-	-	
ating Surplus / (Deficit)	(4,000)	(3,939)	0	0	0	0	
1 Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	(4,000)	(3,939)	0	0	0	0	

3 Term Financial Plan
 3 Oct - P007 - LGA R&D Projects
 1 2023-2024

	2021 - 2022		Budget	2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual		YTD Actual 31 Jan 23	FY Forecast	Draft 1		
16								
1 Council Contributions						-		-
1 Grants : Federal Government						-		-
1 Grants : State Government						-		-
2 Grants : LGA						-		-
3 Grants : NRM						-		-
4 Grants : CLGR						-		-
1 Interest : Bank Account						-		-
1 Interest : LGFA						-		-
1 Reimbursement						-		-
1 Motor Vehicle Contribution						-		-
1 Event / Conference Income						-		-
1 Other Income						-		-
1 Project Management						-		-
2 Procurement Administration						-		-
Income	-	-		-	-	-		
nses								
Employment Costs								
1 Payroll : Gross						-		-
2 Annual Leave						-		-
3 Sick Leave						-		-
4 Long Service Leave						-		-
5 Public Holidays						-		-
3 Superannuation						-		-
7 Workers Comp Premium						-		-
3 Other						-		-
3 Professional Development						-		-
1 Employee Relocation						-		-
1 Pay in Lieu of Notice						-		-
2 Redundancy						-		-
1 FBT						-		-
Operational Expenses								
1 Accounting Services						-		-
2 Advertising & Promotion						-		-
3 Audit Fees						-		-
4 Bank Fees & Charges						-		-
5 Consultants	4,900	4,900				-		-
3 Contractors						-		-
7 Legal Fees						-		-
3 Committee Sitting Fees						-		-
3 Rent/Hire of Premises/Equip						-		-
1 Project Management						-		-
1 Catering						-		-
3 Clothing and PPE						-		-
3 Telephone & Internet						-		-
7 Postage & Stationery Supp						-		-
3 Plants						-		-
2 IT & Web						-		-
2 Interest						-		-
3 Grants						-		-
4 Insurance						-		-
5 Members Allowances						-		-
7 Conferences						-		-
3 Other Expenses						-		-
2 Deprn : Software & Computers						-		-
Motor Vehicle								
2 Fuel						-		-
4 Registration						-		-
3 Fuel - Unleaded						-		-
1 Vehicle Maintenance						-		-
3 Vehicle Cleaning						-		-
1 Deprn : Motor Vehicles						-		-
Travel & Accommodation								
3 Meals (non FBT)						-		-
1 Meals (FBT)						-		-
1 Accommodation						-		-
2 Airfares						-		-
3 Travel : Reimbursement						-		-
3 Taxi & Other Fares						-		-
1 Parking						-		-
Expenses	4,900	4,900		-	-	-		
ating Surplus / (Deficit)	(4,900)	(4,900)		0	0	0	0	
1 Asset Disposal & Fair Value Adjustments						-		-
Amounts Rec. Specifically for New / Upgraded Assets						-		-
Physical Resources Received Free of Charge						-		-
Operating Result from Discontinued Operations						-		-
urplus / (Deficit)	(4,900)	(4,900)		0	0	0	0	

3 Term Financial Plan
 3 Oct - P009 - CWMS & Climate Change Co-ordinator
 1 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions					5,000	-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA	28,000	28,000		14,000	28,000	-	-
3 Grants : NRM						-	-
1 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income	2,100	2,128				-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	30,100	30,128	-	14,000	33,000	-	
nses							
Employment Costs							
1 Payroll : Gross	26,800	28,828		15,255	34,400	-	-
2 Annual Leave	2,300	2,035		2,759		-	-
3 Sick Leave		255		526		-	-
3 Long Service Leave		261				-	-
3 Public Holidays	900	893		526		-	-
3 Superannuation	3,000	3,332		2,062	3,700	-	-
7 Workers Comp Premium	500					-	-
3 Other						-	-
3 Professional Development						-	-
3 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
3 Bank Fees & Charges						-	-
3 Consultants	7,500	7,350	18,000		12,000	-	-
3 Contractors						-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
3 Project Management						-	-
1 Catering	1,200	1,187				-	-
3 Clothing and PPE						-	-
3 Telephone & Internet	500	520		300	500	-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
3 Insurance						-	-
3 Members Allowances						-	-
7 Conferences	2,800	652				-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
3 Registration						-	-
3 Fuel - Unleaded		15				-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehicles						-	-
Travel & Accommodation							
3 Meals (non FBT)	200	148				-	-
3 Meals (FBT)						-	-
1 Accommodation	500	437				-	-
2 Airfares						-	-
3 Travel : Reimbursement	600	952		226	500	-	-
3 Taxi & Other Fares						-	-
3 Parking						-	-
Expenses	46,800	46,865	18,000	21,654	51,100	-	
ating Surplus / (Deficit)	(16,700)	(16,737)	(18,000)	(7,654)	(18,100)	0	
1 Asset Disposal & Fair Value Adjustments						-	-
1 Amounts Rec. Specifically for New / Upgraded Assets						-	-
1 Physical Resources Received Free of Charge						-	-
1 Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	(16,700)	(16,737)	(18,000)	(7,654)	(18,100)	0	

5 Year Financial Plan
Project - P017 - Waste Management Composting
Fiscal Year 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	Budget Notes
10							
Council Contributions						-	-
Grants : Federal Government						-	-
Grants : State Government						-	-
Grants : LGA						-	-
Grants : NRM						-	-
Grants : CLGR						-	-
Interest : Bank Account						-	-
Interest : LGFA						-	-
Reimbursement						-	-
Motor Vehicle Contribution						-	-
Event / Conference Income						-	-
Other Income						-	-
Project Management						-	-
Procurement Administration						-	-
Income	-	-	-	-	-	-	
11							
Employment Costs							
Payroll : Gross						-	-
Annual Leave						-	-
Sick Leave						-	-
Long Service Leave						-	-
Public Holidays						-	-
Superannuation						-	-
Workers Comp Premium						-	-
Other						-	-
Professional Development						-	-
Employee Relocation						-	-
Pay in Lieu of Notice						-	-
Redundancy						-	-
FBT						-	-
Operational Expenses							
Accounting Services						-	-
Advertising & Promotion						-	-
Audit Fees						-	-
Bank Fees & Charges						-	-
Consultants			10,000		10,000	-	-
Contractors						-	-
Legal Fees						-	-
Committee Sitting Fees						-	-
Rent/Hire of Premises/Equip						-	-
Project Management						-	-
Catering	200	1,156				-	-
Clothing and PPE						-	-
Telephone & Internet						-	-
Postage & Stationery Supp						-	-
Plants						-	-
IT & Web						-	-
Interest						-	-
Grants						-	-
Insurance						-	-
Members Allowances						-	-
Conferences						-	-
Other Expenses						-	-
Depn : Software & Computers						-	-
Motor Vehicle							
Fuel						-	-
Registration						-	-
Fuel - Unleaded						-	-
Vehicle Maintenance						-	-
Vehicle Cleaning						-	-
Depn : Motor Vehicles						-	-
Travel & Accommodation							
Meals (non FBT)						-	-
Meals (FBT)						-	-
Accommodation						-	-
Airlines						-	-
Travel : Reimbursement						-	-
Taxi & Other Fares						-	-
Parking						-	-
Expenses	200	1,156	10,000	-	10,000	-	
Operating Surplus / (Deficit)	(200)	(1,156)	(10,000)	0	(10,000)	0	
12							
Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
Surplus / (Deficit)	(200)	(1,156)	(10,000)	0	(10,000)	0	

3 Term Financial Plan
 30 Oct - P019 - Coastal Adaptation
 11 Oct 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	-	-	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
6 Superannuation						-	-
7 Workers Comp Premium						-	-
8 Other						-	-
9 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
5 Consultants		5,000				-	-
6 Contractors						-	-
7 Legal Fees						-	-
8 Committee Sitting Fees						-	-
9 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
5 Clothing and PPE						-	-
6 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
5 Members Allowances						-	-
7 Conferences						-	-
9 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehicles						-	-
Travel & Accommodation							
3 Meals (non FBT)						-	-
1 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
1 Parking						-	-
Expenses	-	5,000	-	-	-	-	
ating Surplus / (Deficit)	0	(5,000)	0	0	0	0	
1 Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	0	(5,000)	0	0	0	0	

5 Term Financial Plan
 6 ect - P022 - Roads & Transport
 7 t 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						33,000	Allocation from Council Special Local Roads Grants
2 Grants : Federal Government						-	-
3 Grants : State Government						-	-
4 Grants : LGA	15,000	15,000			6,000	-	-
5 Grants : NRM						-	-
6 Grants : CLGR						-	-
7 Interest : Bank Account						-	-
8 Interest : LGFA						-	-
9 Reimbursement						-	-
0 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
2 Other Income						-	-
3 Project Management						-	-
4 Procurement Administration						-	-
Income	15,000	15,000	-	-	6,000	33,000	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
6 Superannuation						-	-
7 Workers Comp Premium						-	-
8 Other						-	-
9 Professional Development						-	-
0 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
3 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
5 Consultants	36,500	44,788	15,000		30,000	17,000	Regional Roads Plan Update
6 Contractors						-	-
7 Legal Fees						-	-
8 Committee Sitting Fees						-	-
9 Rent/Hire of Premises/Equip						-	-
0 Project Management						-	-
1 Catering						-	-
2 Clothing and PPE						-	-
3 Telephone & Internet						-	-
4 Postage & Stationery Supp						-	-
5 Plants						-	-
6 IT & Web						-	-
7 Interest						-	-
8 Grants						-	-
9 Insurance						-	-
0 Members Allowances						-	-
1 Conferences	3,000					-	-
2 Other Expenses						-	-
3 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
3 Registration						-	-
4 Fuel - Unleaded						-	-
5 Vehicle Maintenance						-	-
6 Vehicle Cleaning						-	-
7 Deprn : Motor Vehicles						-	-
Travel & Accomodation							
3 Meals (non FBT)						-	-
4 Meals (FBT)						-	-
5 Accommodation						-	-
6 Airfares						-	-
7 Travel : Reimbursement						-	-
8 Taxi & Other Fares						-	-
9 Parking						-	-
Expenses	39,500	44,788	15,000	-	30,000	17,000	
ating Surplus / (Deficit)	(24,500)	(29,788)	(15,000)	0	(24,000)	16,000	
1 Asset Disposal & Fair Value Adjustments						-	-
2 Amounts Rec. Specifically for New / Upgraded Assets						-	-
3 Physical Resources Received Free of Charge						-	-
4 Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	(24,500)	(29,788)	(15,000)	0	(24,000)	16,000	

3 Term Financial Plan
 30 Oct - P024 - Climate Change
 1 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA					3,000	-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	-	3,000	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
3 Consultants					3,000	-	-
3 Contractors						-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
3 Members Allowances						-	-
7 Conferences						-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehciles						-	-
Travel & Accomodation							
3 Meals (non FBT)						-	-
3 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
3 Parking						-	-
Expenses	-	-	-	-	3,000	-	
ating Surplus / (Deficit)	0	0	0	0	0	0	
1 Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	0	0	0	0	0	0	

3 Term Financial Plan
 30 Budget - P027 - Community Capacity Building
 10 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
10							
1 Council Contributions				7,500		-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	7,500	-	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion	1,000	564				-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
3 Consultants	24,000	24,542				-	-
3 Contractors						-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip	800	1,725		(425)		-	-
1 Project Management						-	-
1 Catering	1,500	1,698		1,217	1,500	-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
3 Members Allowances						-	-
7 Conferences	3,200					-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehicles						-	-
Travel & Accommodation							
3 Meals (non FBT)						-	-
3 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
3 Parking						-	-
Expenses	30,500	28,529	-	792	1,500	-	
ating Surplus / (Deficit)	(30,500)	(28,529)	0	6,708	(1,500)	0	
1 Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	(30,500)	(28,529)	0	6,708	(1,500)	0	

5 Year Financial Plan
Project - P028 - Regional Capacity Building
Fiscal Year 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	Budget Notes
Income							
Council Contributions						-	
Grants : Federal Government						-	
Grants : State Government						-	
Grants : LGA	42,800	42,783	42,000	40,000	15,000	41,200	LGA Regional Capacity Building Grant
Grants : NRM						-	
Grants : CLGR						-	
Interest : Bank Account						-	
Interest : LGFA						-	
Reimbursement						-	
Motor Vehicle Contribution						-	
Event / Conference Income						-	
Other Income						-	
Project Management						-	
Procurement Administration						-	
Income	42,800	42,783	42,000	40,000	15,000	41,200	
Expenses							
Employment Costs							
Payroll : Gross						-	
Annual Leave						-	
Sick Leave						-	
Long Service Leave						-	
Public Holidays						-	
Superannuation						-	
Workers Comp Premium						-	
Other						-	
Professional Development						-	
Employee Relocation						-	
Pay in Lieu of Notice						-	
Redundancy						-	
FBT						-	
Operational Expenses							
Accounting Services						-	
Advertising & Promotion						-	
Audit Fees						-	
Bank Fees & Charges						-	
Consultants	18,800	10,000	43,000	5,200	15,000	41,200	Population / housing \$5k, Regional Health \$25k, Reconciliation \$10k
Contractors						-	
Legal Fees						-	
Committee Sitting Fees						-	
Rent/Hire of Premises/Equip						-	
Project Management						-	
Catering				909		-	
Clothing and PPE						-	
Telephone & Internet						-	
Postage & Stationery Supp						-	
Plants						-	
IT & Web						-	
Interest						-	
Grants						-	
Insurance						-	
Members Allowances						-	
Conferences						-	
Other Expenses						-	
Depn : Software & Computers						-	
Motor Vehicle							
Fuel						-	
Registration						-	
Fuel - Unleaded						-	
Vehicle Maintenance						-	
Vehicle Cleaning						-	
Depn : Motor Vehicles						-	
Travel & Accomodation							
Meals (non FBT)						-	
Meals (FBT)						-	
Accommodation						-	
Airfares						-	
Travel : Reimbursement						-	
Taxi & Other Fares						-	
Parking						-	
Expenses	18,800	10,000	43,000	6,109	15,000	41,200	
Operating Surplus / (Deficit)	24,000	32,783	(1,000)	33,891	0	0	
Asset Disposal & Fair Value Adjustments						-	
Amounts Rec. Specifically for New / Upgraded Assets						-	
Physical Resources Received Free of Charge						-	
Operating Result from Discontinued Operations						-	
Surplus / (Deficit)	24,000	32,783	(1,000)	33,891	0	0	

3 Term Financial Plan
 3 Oct - P029 - LGA R&D
 1 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	-	-	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
3 Consultants	4,600	4,600				-	-
3 Contractors						-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
3 Members Allowances						-	-
7 Conferences						-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehcles						-	-
Travel & Accomodation							
3 Meals (non FBT)						-	-
3 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
3 Parking						-	-
Expenses	4,600	4,600	-	-	-	-	
ating Surplus / (Deficit)	(4,600)	(4,600)	0	0	0	0	
1 Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	(4,600)	(4,600)	0	0	0	0	

3 Term Financial Plan
 301 - P031 - Digital Maturity Index
 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	-	-	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
3 Consultants			5,000		5,000	-	-
3 Contractors	10,000	10,000				-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
3 Members Allowances						-	-
7 Conferences						-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehcles						-	-
Travel & Accomodation							
3 Meals (non FBT)						-	-
3 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
3 Parking						-	-
Expenses	10,000	10,000	5,000	-	5,000	-	
ating Surplus / (Deficit)	(10,000)	(10,000)	(5,000)	0	(5,000)	0	
1 Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	(10,000)	(10,000)	(5,000)	0	(5,000)	0	

3 Term Financial Plan
 302 - P032 Sustainability Hub
 1 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	-	-	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
3 Consultants						-	-
3 Contractors						-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
3 Members Allowances						-	-
7 Conferences						-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehciles						-	-
Travel & Accomodation							
3 Meals (non FBT)						-	-
3 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
3 Parking						-	-
Expenses	-	-	-	-	-	-	
ating Surplus / (Deficit)	0	0	0	0	0	0	
1 Asset Disposal & Fair Value Adjustments							
Amounts Rec. Specifically for New / Upgraded Assets							
Physical Resources Received Free of Charge							
Operating Result from Discontinued Operations							
urplus / (Deficit)	0	0	0	0	0	0	

3 Term Financial Plan
 3 oct - P033 Coastal Strategic Priorities
 1 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	-	-	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
3 Consultants						-	-
3 Contractors			5,000		5,000	-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
3 Members Allowances						-	-
7 Conferences						-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehicles						-	-
Travel & Accommodation							
3 Meals (non FBT)						-	-
1 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
1 Parking						-	-
Expenses	-	-	5,000	-	5,000	-	
ating Surplus / (Deficit)	0	0	(5,000)	0	(5,000)	0	
1 Asset Disposal & Fair Value Adjustments							
Amounts Rec. Specifically for New / Upgraded Assets							
Physical Resources Received Free of Charge							
Operating Result from Discontinued Operations							
urplus / (Deficit)	0	0	(5,000)	0	(5,000)	0	

3 Term Financial Plan
 303 - P034 - N&Y Coastal Management Action Plan
 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM	8,000	8,000				-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	8,000	8,000	-	-	-	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
3 Consultants	5,000	15,789				-	-
3 Contractors	5,000	4,810				-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
3 Members Allowances						-	-
7 Conferences						-	-
3 Other Expenses	11,000					-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehciles						-	-
Travel & Accomodation							
3 Meals (non FBT)						-	-
3 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
1 Parking						-	-
Expenses	21,000	20,599	-	-	-	-	
ating Surplus / (Deficit)	(13,000)	(12,599)	0	0	0	0	
1 Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	(13,000)	(12,599)	0	0	0	0	

3 Term Financial Plan
 3 Oct - P035 - LGA R&D - Rating Equity
 1 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	-	-	-	-
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
3 Consultants						-	-
3 Contractors						-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
3 Members Allowances						-	-
7 Conferences						-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehciles						-	-
Travel & Accomodation							
3 Meals (non FBT)						-	-
3 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
3 Parking						-	-
Expenses	-	-	-	-	-	-	-
ating Surplus / (Deficit)	0	0	0	0	0	0	0
1 Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	0	0	0	0	0	0	0

3 Term Financial Plan
 30 Oct - P036 - Regional Youth Volunteering
 1 Oct 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income					7,500	-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	-	7,500	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
3 Consultants	3,500	3,500				-	-
3 Contractors					7,500	-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
3 Members Allowances						-	-
7 Conferences						-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehciles						-	-
Travel & Accomodation							
3 Meals (non FBT)						-	-
3 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
1 Parking						-	-
Expenses	3,500	3,500	-	-	7,500	-	
ating Surplus / (Deficit)	(3,500)	(3,500)	0	0	0	0	
1 Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	(3,500)	(3,500)	0	0	0	0	

3 Term Financial Plan
 30 Project - P037 - Creative Industries Project
 10 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	-	-	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
3 Consultants	14,000	14,000				-	-
3 Contractors						-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
3 Members Allowances						-	-
7 Conferences						-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehciles						-	-
Travel & Accomodation							
3 Meals (non FBT)						-	-
3 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
1 Parking						-	-
Expenses	14,000	14,000	-	-	-	-	
ating Surplus / (Deficit)	(14,000)	(14,000)	0	0	0	0	
1 Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	(14,000)	(14,000)	0	0	0	0	

3 Term Financial Plan
 30 Oct - P038 - Regional Waste Strategy
 11 Oct 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income	2,000					-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	2,000	-	-	-	-	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion		35				-	-
3 Audit Fees						-	-
4 Bank Fees & Charges		1				-	-
3 Consultants	13,000	13,456				-	-
3 Contractors						-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip	100	500				-	-
1 Project Management						-	-
1 Catering		1,603				-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
3 Members Allowances						-	-
7 Conferences	3,500	3,500				-	-
7 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehcles						-	-
Travel & Accomodation							
3 Meals (non FBT)						-	-
1 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement	200	172				-	-
3 Taxi & Other Fares						-	-
1 Parking						-	-
Expenses	16,800	19,267	-	-	-	-	
ating Surplus / (Deficit)	(14,800)	(19,267)	0	0	0	0	
1 Asset Disposal & Fair Value Adjustments						-	-
Amounts Rec. Specifically for New / Upgraded Assets						-	-
Physical Resources Received Free of Charge						-	-
Operating Result from Discontinued Operations						-	-
urplus / (Deficit)	(14,800)	(19,267)	0	0	0	0	

3 Term Financial Plan
 30 Oct - P039 - Community Collaborator
 1 2023-2024

	2021 - 2022		2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
4 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	-	-	-	
nses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
3 Superannuation						-	-
7 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
3 Consultants						-	-
3 Contractors						-	-
7 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
7 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
4 Insurance						-	-
3 Members Allowances						-	-
7 Conferences						-	-
3 Other Expenses						-	-
2 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
4 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Deprn : Motor Vehciles						-	-
Travel & Accomodation							
3 Meals (non FBT)						-	-
3 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
3 Parking						-	-
Expenses	-	-	-	-	-	-	
ating Surplus / (Deficit)	0	0	0	0	0	0	
1 Asset Disposal & Fair Value Adjustments							
Amounts Rec. Specifically for New / Upgraded Assets							
Physical Resources Received Free of Charge							
Operating Result from Discontinued Operations							
urplus / (Deficit)	0	0	0	0	0	0	

3 Term Financial Plan
 3 Act - P040 - Disability Inclusion Action Plan
 1 2023-2024

	2021 - 2022		Budget	2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual		YTD Actual 31 Jan 23	FY Forecast	Draft 1		
1e								
1 Council Contributions						-		-
1 Grants : Federal Government						-		-
1 Grants : State Government						-		-
2 Grants : LGA						-		-
3 Grants : NRM						-		-
1 Grants : CLGR						-		-
1 Interest : Bank Account						-		-
1 Interest : LGFA						-		-
1 Reimbursement						-		-
1 Motor Vehicle Contribution						-		-
1 Event / Conference Income						-		-
1 Other Income						-		-
1 Project Management						-		-
2 Procurement Administration						-		-
Income	-	-	-	-	-	-		-
nses								
Employment Costs								
1 Payroll : Gross						-		-
2 Annual Leave						-		-
3 Sick Leave						-		-
3 Long Service Leave						-		-
3 Public Holidays						-		-
3 Superannuation						-		-
7 Workers Comp Premium						-		-
3 Other						-		-
3 Professional Development						-		-
3 Employee Relocation						-		-
1 Pay in Lieu of Notice						-		-
2 Redundancy						-		-
1 FBT						-		-
Operational Expenses								
1 Accounting Services						-		-
2 Advertising & Promotion						-		-
3 Audit Fees						-		-
3 Bank Fees & Charges						-		-
3 Consultants	22,500	23,324				-		-
3 Contractors						-		-
7 Legal Fees						-		-
3 Committee Sitting Fees						-		-
3 Rent/Hire of Premises/Equip				180		-		-
3 Project Management						-		-
1 Catering				516		-		-
3 Clothing and PPE						-		-
3 Telephone & Internet						-		-
7 Postage & Stationery Supp						-		-
3 Plants						-		-
2 IT & Web						-		-
2 Interest						-		-
3 Grants						-		-
3 Insurance						-		-
3 Members Allowances						-		-
7 Conferences				227		-		-
3 Other Expenses		163				-		-
2 Deprn : Software & Computers						-		-
Motor Vehicle								
2 Fuel						-		-
1 Registration						-		-
3 Fuel - Unleaded						-		-
1 Vehicle Maintenance						-		-
3 Vehicle Cleaning						-		-
1 Deprn : Motor Vehicles						-		-
Travel & Accommodation								
3 Meals (non FBT)						-		-
3 Meals (FBT)						-		-
1 Accommodation						-		-
2 Airfares						-		-
3 Travel : Reimbursement						-		-
3 Taxi & Other Fares						-		-
3 Parking						-		-
Expenses	22,500	23,487	-	923	-	-		-
ating Surplus / (Deficit)	(22,500)	(23,487)	0	(923)	0	0		0
1 Asset Disposal & Fair Value Adjustments						-		-
Amounts Rec. Specifically for New / Upgraded Assets						-		-
Physical Resources Received Free of Charge						-		-
Operating Result from Discontinued Operations						-		-
urplus / (Deficit)	(22,500)	(23,487)	0	(923)	0	0		0

3 Term Financial Plan
 30 Oct - P041 - SFRCA Tourism Project
 11 Oct 2023-2024

	2021 - 2022		2022 - 2023		2021 - 2022 Budg		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
Income							
1 Council Contributions						-	-
2 Grants : Federal Government						-	-
3 Grants : State Government						-	-
4 Grants : LGA						-	-
5 Grants : NRM						-	-
6 Grants : CLGR						-	-
7 Interest : Bank Account						-	-
8 Interest : LGFA						-	-
9 Reimbursement						-	-
10 Motor Vehicle Contribution						-	-
11 Event / Conference Income						-	-
12 Other Income						-	-
13 Project Management						-	-
14 Procurement Administration						-	-
Income	-	-	-	-	-	-	-
Expenses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
6 Superannuation						-	-
7 Workers Comp Premium						-	-
8 Other						-	-
9 Professional Development						-	-
10 Employee Relocation						-	-
11 Pay in Lieu of Notice						-	-
12 Redundancy						-	-
13 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
5 Consultants						-	-
6 Contractors						-	-
7 Legal Fees						-	-
8 Committee Sitting Fees						-	-
9 Rent/Hire of Premises/Equip						-	-
10 Project Management						-	-
11 Catering						-	-
12 Clothing and PPE						-	-
13 Telephone & Internet						-	-
14 Postage & Stationery Supp						-	-
15 Plants						-	-
16 IT & Web						-	-
17 Interest						-	-
18 Grants						-	-
19 Insurance						-	-
20 Members Allowances						-	-
21 Conferences						-	-
22 Other Expenses						-	-
23 Depn : Software & Computers						-	-
Motor Vehicle							
1 Fuel						-	-
2 Registration						-	-
3 Fuel - Unleaded						-	-
4 Vehicle Maintenance						-	-
5 Vehicle Cleaning						-	-
6 Depn : Motor Vehicles						-	-
Travel & Accommodation							
1 Meals (non FBT)						-	-
2 Meals (FBT)						-	-
3 Accommodation						-	-
4 Airfares						-	-
5 Travel : Reimbursement						-	-
6 Taxi & Other Fares						-	-
7 Parking						-	-
Expenses	-	-	-	-	-	-	-
Operating Surplus / (Deficit)	0	0	0	0	0	0	0
1 Asset Disposal & Fair Value Adjustments							
2 Amounts Rec. Specifically for New / Upgraded Assets							
3 Physical Resources Received Free of Charge							
4 Operating Result from Discontinued Operations							
Surplus / (Deficit)	0	0	0	0	0	0	0

3 Term Financial Plan
 30 Oct - P042 - Drought Wellbeing Project
 11 Oct 2023-2024

	2021 - 2022		2022 - 2023		2021 - 2022 Budg		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
Revenue							
1 Council Contributions						-	-
2 Grants : Federal Government						-	-
3 Grants : State Government						-	-
4 Grants : LGA						-	-
5 Grants : NRM						-	-
6 Grants : CLGR						-	-
7 Interest : Bank Account						-	-
8 Interest : LGFA						-	-
9 Reimbursement						-	-
10 Motor Vehicle Contribution						-	-
11 Event / Conference Income						-	-
12 Other Income						-	-
13 Project Management						-	-
14 Procurement Administration						-	-
Income	-	-	-	-	-	-	-
Expenditures							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
6 Superannuation						-	-
7 Workers Comp Premium						-	-
8 Other						-	-
9 Professional Development						-	-
10 Employee Relocation						-	-
11 Pay in Lieu of Notice						-	-
12 Redundancy						-	-
13 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
5 Consultants	5,000	4,886				-	-
6 Contractors						-	-
7 Legal Fees						-	-
8 Committee Sitting Fees						-	-
9 Rent/Hire of Premises/Equip						-	-
10 Project Management						-	-
11 Catering						-	-
12 Clothing and PPE						-	-
13 Telephone & Internet						-	-
14 Postage & Stationery Supp						-	-
15 Plants						-	-
16 IT & Web						-	-
17 Interest						-	-
18 Grants						-	-
19 Insurance						-	-
20 Members Allowances						-	-
21 Conferences						-	-
22 Other Expenses						-	-
23 Deprn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
3 Registration						-	-
4 Fuel - Unleaded						-	-
5 Vehicle Maintenance						-	-
6 Vehicle Cleaning						-	-
7 Deprn : Motor Vehicles						-	-
Travel & Accommodation							
3 Meals (non FBT)						-	-
4 Meals (FBT)						-	-
5 Accommodation						-	-
6 Airfares						-	-
7 Travel : Reimbursement						-	-
8 Taxi & Other Fares						-	-
9 Parking						-	-
Expenses	5,000	4,886	-	-	-	-	-
Operating Surplus / (Deficit)	(5,000)	(4,886)	0	0	0		
1 Asset Disposal & Fair Value Adjustments							
2 Amounts Rec. Specifically for New / Upgraded Assets							
3 Physical Resources Received Free of Charge							
4 Operating Result from Discontinued Operations							
Surplus / (Deficit)	(5,000)	(4,886)	0	0	0		

3 Term Financial Plan
 30 Oct - P043 - Stormwater Harvesting Trial
 11 Oct 2023-2024

	2021 - 2022		2022 - 2023		2021 - 2022 Budg		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
Income							
1 Council Contributions						-	-
2 Grants : Federal Government						-	-
3 Grants : State Government						-	-
4 Grants : LGA						-	-
5 Grants : NRM						-	-
6 Grants : CLGR						-	-
7 Interest : Bank Account						-	-
8 Interest : LGFA						-	-
9 Reimbursement						-	-
10 Motor Vehicle Contribution						-	-
11 Event / Conference Income						-	-
12 Other Income						-	-
13 Project Management						-	-
14 Procurement Administration						-	-
Income	-	-	-	-	-	-	-
Expenses							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
4 Long Service Leave						-	-
5 Public Holidays						-	-
6 Superannuation						-	-
7 Workers Comp Premium						-	-
8 Other						-	-
9 Professional Development						-	-
10 Employee Relocation						-	-
11 Pay in Lieu of Notice						-	-
12 Redundancy						-	-
13 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion						-	-
3 Audit Fees						-	-
4 Bank Fees & Charges						-	-
5 Consultants	10,000	10,000				-	-
6 Contractors						-	-
7 Legal Fees						-	-
8 Committee Sitting Fees						-	-
9 Rent/Hire of Premises/Equip						-	-
10 Project Management						-	-
11 Catering						-	-
12 Clothing and PPE						-	-
13 Telephone & Internet						-	-
14 Postage & Stationery Supp						-	-
15 Plants						-	-
16 IT & Web						-	-
17 Interest						-	-
18 Grants						-	-
19 Insurance						-	-
20 Members Allowances						-	-
21 Conferences						-	-
22 Other Expenses						-	-
23 Depn : Software & Computers						-	-
Motor Vehicle							
1 Fuel						-	-
2 Registration						-	-
3 Fuel - Unleaded						-	-
4 Vehicle Maintenance						-	-
5 Vehicle Cleaning						-	-
6 Depn : Motor Vehicles						-	-
Travel & Accommodation							
1 Meals (non FBT)						-	-
2 Meals (FBT)						-	-
3 Accommodation						-	-
4 Airfares						-	-
5 Travel : Reimbursement						-	-
6 Taxi & Other Fares						-	-
7 Parking						-	-
Expenses	10,000	10,000	-	-	-	-	-
Operating Surplus / (Deficit)	(10,000)	(10,000)	0	0	0		
1 Asset Disposal & Fair Value Adjustments							
2 Amounts Rec. Specifically for New / Upgraded Assets							
3 Physical Resources Received Free of Charge							
4 Operating Result from Discontinued Operations							
Surplus / (Deficit)	(10,000)	(10,000)	0	0	0		

3 Term Financial Plan
 30 Oct - P044 - IT Data Gathering & Digital Research
 11 Oct 2023-2024

	2021 - 2022		2022 - 2023		2021 - 2022 Budg		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
Income							
Council Contributions						-	-
Grants : Federal Government						-	-
Grants : State Government						-	-
Grants : LGA						-	-
Grants : NRM						-	-
Grants : CLGR						-	-
Interest : Bank Account						-	-
Interest : LGFA						-	-
Reimbursement						-	-
Motor Vehicle Contribution						-	-
Event / Conference Income						-	-
Other Income						-	-
Project Management						-	-
Procurement Administration						-	-
Income	-	-	-	-	-	-	-
Expenses							
Employment Costs							
Payroll : Gross						-	-
Annual Leave						-	-
Sick Leave						-	-
Long Service Leave						-	-
Public Holidays						-	-
Superannuation						-	-
Workers Comp Premium						-	-
Other						-	-
Professional Development						-	-
Employee Relocation						-	-
Pay in Lieu of Notice						-	-
Redundancy						-	-
FBT						-	-
Operational Expenses							
Accounting Services						-	-
Advertising & Promotion						-	-
Audit Fees						-	-
Bank Fees & Charges						-	-
Consultants						-	-
Contractors						-	-
Legal Fees						-	-
Committee Sitting Fees						-	-
Rent/Hire of Premises/Equip	400	364				-	-
Project Management						-	-
Catering	500	501				-	-
Clothing and PPE						-	-
Telephone & Internet						-	-
Postage & Stationery Supp						-	-
Plants						-	-
IT & Web						-	-
Interest						-	-
Grants						-	-
Insurance						-	-
Members Allowances						-	-
Conferences						-	-
Other Expenses						-	-
Depn : Software & Computers						-	-
Motor Vehicle							
Fuel						-	-
Registration						-	-
Fuel - Unleaded						-	-
Vehicle Maintenance						-	-
Vehicle Cleaning						-	-
Depn : Motor Vehicles						-	-
Travel & Accommodation							
Meals (non FBT)						-	-
Meals (FBT)						-	-
Accommodation						-	-
Airfares						-	-
Travel : Reimbursement						-	-
Taxi & Other Fares						-	-
Parking						-	-
Expenses	900	865	-	-	-	-	-
Operating Surplus / (Deficit)	(900)	(865)	0	0	0		
Asset Disposal & Fair Value Adjustments							
Amounts Rec. Specifically for New / Upgraded Assets							
Physical Resources Received Free of Charge							
Operating Result from Discontinued Operations							
Surplus / (Deficit)	(900)	(865)	0	0	0		

3 Term Financial Plan
 3 Oct - P045 - Aboriginal Engagement Committee
 1 2023-2024

	2021 - 2022		2022 - 2023		2021 - 2022 Budg		Budget Notes
	Budget	Actual	Budget	YTD Actual 31 Jan 23	FY Forecast	Draft 1	
16							
1 Council Contributions						-	-
1 Grants : Federal Government						-	-
1 Grants : State Government						-	-
2 Grants : LGA						-	-
3 Grants : NRM						-	-
1 Grants : CLGR						-	-
1 Interest : Bank Account						-	-
1 Interest : LGFA						-	-
1 Reimbursement						-	-
1 Motor Vehicle Contribution						-	-
1 Event / Conference Income						-	-
1 Other Income						-	-
1 Project Management						-	-
2 Procurement Administration						-	-
Income	-	-	-	-	-	-	
17							
17							
Employment Costs							
1 Payroll : Gross						-	-
2 Annual Leave						-	-
3 Sick Leave						-	-
1 Long Service Leave						-	-
3 Public Holidays						-	-
3 Superannuation						-	-
3 Workers Comp Premium						-	-
3 Other						-	-
3 Professional Development						-	-
1 Employee Relocation						-	-
1 Pay in Lieu of Notice						-	-
2 Redundancy						-	-
1 FBT						-	-
Operational Expenses							
1 Accounting Services						-	-
2 Advertising & Promotion				153		-	-
3 Audit Fees						-	-
3 Bank Fees & Charges						-	-
3 Consultants		4,065		7,727		-	-
3 Contractors	3,200	3,182				-	-
3 Legal Fees						-	-
3 Committee Sitting Fees						-	-
3 Rent/Hire of Premises/Equip						-	-
1 Project Management						-	-
1 Catering						-	-
3 Clothing and PPE						-	-
3 Telephone & Internet						-	-
3 Postage & Stationery Supp						-	-
3 Plants						-	-
2 IT & Web						-	-
2 Interest						-	-
3 Grants						-	-
3 Insurance						-	-
3 Members Allowances						-	-
3 Conferences						-	-
3 Other Expenses	3,000					-	-
2 Depn : Software & Computers						-	-
Motor Vehicle							
2 Fuel						-	-
1 Registration						-	-
3 Fuel - Unleaded						-	-
1 Vehicle Maintenance						-	-
3 Vehicle Cleaning						-	-
1 Depn : Motor Vehicles						-	-
Travel & Accommodation							
3 Meals (non FBT)						-	-
1 Meals (FBT)						-	-
1 Accommodation						-	-
2 Airfares						-	-
3 Travel : Reimbursement						-	-
3 Taxi & Other Fares						-	-
1 Parking						-	-
Expenses	6,200	7,247	-	7,880	-		
Operating Surplus / (Deficit)	(6,200)	(7,247)	0	(7,880)	0		
1 Asset Disposal & Fair Value Adjustments							
Amounts Rec. Specifically for New / Upgraded Assets							
Physical Resources Received Free of Charge							
Operating Result from Discontinued Operations							
Surplus / (Deficit)	(6,200)	(7,247)	0	(7,880)	0		

3 Term Financial Plan
 3 Act - P046 - DCP Pilot Organics Processing
 1 2023-2024

	2021 - 2022		Budget	2022 - 2023		2021 - 2022 Budg		Budget Notes
	Budget	Actual		YTD Actual 31 Jan 23	FY Forecast	Draft 1		
16								
1 Council Contributions						-		-
1 Grants : Federal Government						-		-
1 Grants : State Government						-		-
2 Grants : LGA						-		-
3 Grants : NRM						-		-
4 Grants : CLGR						-		-
1 Interest : Bank Account						-		-
1 Interest : LGFA						-		-
1 Reimbursement						-		-
1 Motor Vehicle Contribution						-		-
1 Event / Conference Income						-		-
1 Other Income						-		-
1 Project Management				5,000		-		-
2 Procurement Administration						-		-
Income	-	-	-	5,000	-			
nses								
Employment Costs								
1 Payroll : Gross						-		-
2 Annual Leave						-		-
3 Sick Leave						-		-
4 Long Service Leave						-		-
5 Public Holidays						-		-
5 Superannuation						-		-
7 Workers Comp Premium						-		-
3 Other						-		-
3 Professional Development						-		-
3 Employee Relocation						-		-
1 Pay in Lieu of Notice						-		-
2 Redundancy						-		-
1 FBT						-		-
Operational Expenses								
1 Accounting Services						-		-
2 Advertising & Promotion						-		-
3 Audit Fees						-		-
4 Bank Fees & Charges						-		-
5 Consultants		4,065				-		-
5 Contractors	3,200	3,182				-		-
7 Legal Fees						-		-
3 Committee Sitting Fees						-		-
3 Rent/Hire of Premises/Equip						-		-
1 Project Management						-		-
1 Catering						-		-
5 Clothing and PPE						-		-
5 Telephone & Internet						-		-
7 Postage & Stationery Supp						-		-
3 Plants						-		-
2 IT & Web						-		-
2 Interest						-		-
3 Grants						-		-
4 Insurance						-		-
5 Members Allowances						-		-
7 Conferences						-		-
5 Other Expenses	3,000					-		-
2 Deprn : Software & Computers						-		-
Motor Vehicle								
2 Fuel						-		-
4 Registration						-		-
3 Fuel - Unleaded						-		-
1 Vehicle Maintenance						-		-
3 Vehicle Cleaning						-		-
1 Deprn : Motor Vehicles						-		-
Travel & Accommodation								
3 Meals (non FBT)						-		-
3 Meals (FBT)						-		-
1 Accommodation						-		-
2 Airfares						-		-
3 Travel : Reimbursement						-		-
3 Taxi & Other Fares						-		-
1 Parking						-		-
Expenses	6,200	7,247	-	-	-			
ating Surplus / (Deficit)	(6,200)	(7,247)	0	5,000	0			
1 Asset Disposal & Fair Value Adjustments								
Amounts Rec. Specifically for New / Upgraded Assets								
Physical Resources Received Free of Charge								
Operating Result from Discontinued Operations								
urplus / (Deficit)	(6,200)	(7,247)	0	5,000	0			

itus Group

3 Term Financial Plan
 3 Projects Under Consideration
 1 2023-2024

	2021 - 2022		Budget	2022 - 2023		2023-24 Budget		Budget Notes
	Budget	Actual		YTD Actual 31 Jan 23	FY Forecast	Draft 1		

Prepared by CJ Davies Consulting 5 September 2022

Grants : Local Government						
Grants : State Government						-
Grants : LGA						-
Grants : NRM						-
Grants : CLGR						-
Interest : Bank Account						-
Interest : LGFA						-
Reimbursement						-
Motor Vehicle Contribution						-
Event / Conference Income						-
Other Income						-
Project Management						-
Procurement Administration						-
Income	-	-	-	-	-	-
nses						
Employment Costs						
Payroll : Gross						-
Annual Leave						-
Sick Leave						-
Long Service Leave						-
Public Holidays						-
Superannuation						-
Workers Comp Premium						-
Other						-
Professional Development						-
Employee Relocation						-
Pay in Lieu of Notice						-
Redundancy						-
FBT						-
Operational Expenses						
Accounting Services						-
Advertising & Promotion						-
Audit Fees						-
Bank Fees & Charges						-
Consultants						-
Contractors						-
Legal Fees						-
Committee Sitting Fees						-
Rent/Hire of Premises/Equip						-
Project Management						-
Catering						-
Clothing and PPE						-
Telephone & Internet						-
Postage & Stationery Supp						-
Plants						-
IT & Web						-
Interest						-
Grants						-
Insurance						-
Members Allowances						-
Conferences						-
Other Expenses						-
Deprn : Software & Computers						-
Motor Vehicle						
Fuel						-
Registration						-
Fuel - Unleaded						-
Vehicle Maintenance						-
Vehicle Cleaning						-
Deprn : Motor Vehicles						-
Travel & Accommodation						
Meals (non FBT)						-
Meals (FBT)						-
Accommodation						-
Airfares						-
Travel : Reimbursement						-
Taxi & Other Fares						-
Parking						-
Expenses	-	-	-	-	-	-
ating Surplus / (Deficit)	0	0	0	0	0	0
Asset Disposal & Fair Value Adjustments						-
Amounts Rec. Specifically for New / Upgraded Assets						-
Physical Resources Received Free of Charge						-
Operating Result from Discontinued Operations						-
urplus / (Deficit)	0	0	0	0	0	0

14.4 THOMPSON BEACH VEHICLE ACCESS – PUBLIC CONSULTATION

Record Number: D23/13416

Author: Strategic Project Officer

Authoriser: Director Growth and Investment

Attachments: 1. Report to Infrastructure and Environment Committee 15 June 2021 [↓](#) 

EXECUTIVE SUMMARY

- At its meeting on 27 February 2023, Council resolved to seek a report addressing the intention of Council to undertake public consultation on the possible seasonal closure of Thompson Beach for vehicle access.
- The Thompson Beach was trialled for vehicle closure between October 2020 and May 2021 to support the bird breeding season. Council has received various reports about the trial, including a report via the Infrastructure and Environment Committee of 15 June 2021 to Council on 26 July 2021 about what was learnt during the trial.
- The purpose of consulting on possible seasonal vehicle access closure would be to inform a possible resolution of Council under the *Local Government Land By-Law 2019*.
- The goals of consulting could be:
 - Increase understanding of the options before Council for seasonal vehicle closure and the impacts
 - Increase understanding of residents, visitors and peak bodies of the factors influencing vehicle use of the foreshore, and the need for limiting vehicle access through the bird breeding season
 - Enable discussion amongst the differing interests of the pros and cons of seasonal closure of Thompsons Beach.
 - Identify a preferred approach.
- Emergency Service, Police, Council or Council Contractor vehicles are allowed to access the beach even should a beach closure be in place. Options for seasonal closure for other vehicles could include:
 - Not restricting vehicle access at all
 - Allow locally owned and registered jinkers
 - Allow vehicles launching and retrieving boats
- Discussion during community consultation may identify other options.
- A discussion paper with background and facts to be provided should consultation occur is suggested in order to inform discussion during the consultation and comments that are received.
- Consultation would include the following:
 - Public Notices
 - Information on Council Website
 - Written correspondence to residents and/or other stakeholders, including bird, crabbing/fishing, boating interests, Department for Environment and Water (DEW), and regular beach users.

- Workshop at the TBPA (The Shed)
- Submission form.
- A consultation process informed by a discussion paper with the variety of stakeholders interested in vehicle access on the beach enables those stakeholders to consider what is a reasonable approach to vehicle use of the beach. This is particularly the case given the foreshore role for shorebirds and what was observed in the last closure.
- The preparation of a discussion paper and sharing widely, and inviting discussion and comment around a series of questions informs Council about how it could approach making a resolution under the Local Government Land By-Law.
- The next step is to prepare the Discussion Paper and to bring it to Council for endorsement for consultation.

RECOMMENDATION

“that Council, having considered Item 14.4 – *Thompson Beach Vehicle Access – Public Consultation*, dated 24 April 2023, receives and notes the report and in doing so:-

- 1. Endorses in principle undertaking public consultation about a seasonal vehicle closure of Thompson Beach to inform a Council resolution under the *Local Government Land By-Law 2019*.**
- 2. Instructs the Chief Executive Officer to prepare the Thompson Beach Seasonal Vehicle Closure Discussion Paper and to bring it to Council for endorsement for use for public consultation.”**

BUDGET IMPACT

Estimated Cost:	\$1,000.00 consultation costs, in addition to staff time
Future ongoing operating costs:	Nil
Is this Budgeted?	No

RISK ASSESSMENT

Preparing a Discussion Paper to inform subsequent consultation presents no notable risks to Council.

DETAILED REPORT

Purpose

The purpose of this report is to provide Council with information regarding a proposed public consultation process about the seasonal closure of Thompson Beach for vehicle access.

Background

Council Resolution

At the 27 February 2023 Meeting, Council considered an information report outlining factors influencing the potential restriction of motor vehicle access on the foreshore at Thompson Beach.

At that meeting, Council resolved the following:

15.4 Thompson Beach Vehicle Access

Moved Councillor Keen Seconded Councillor Strudwicke 2023/ 062

“that Council, having considered item 15.4 – Thompson Beach Vehicle Access, dated 27 February 2023, instructs the Chief Executive Officer to bring back a report addressing the intention of Council to undertake public consultation on the possible seasonal closure of Thompson Beach for vehicle access.”

CARRIED

About Local Government Land By-Law

The foreshore land at Thompson Beach is under Council’s care and control and the *Local Government Land By-Law 2019* (the By-Law) applies.

Under the By-Law:

- Privately owned vehicles are able to be driven on the foreshore unless a resolution is made by Council restricting access.
- Emergency Service, Police, Council or Council Contractor vehicles are able to access the foreshore when needed and are exempted by the By-Law (clause 8.1)
- Council is empowered by the By-Law to be able to resolve to restrict vehicle access where it considers it necessary.

About Thompson Beach Vehicle Access

The foreshore land at Thompson Beach is influenced by a range of factors:

- Part of a settlement with some 200 residents that is steadily growing and is a key entry point for residents and visitors to the Adelaide International Bird Sanctuary National Park - Winaityinaityi Pangkara (AIBSNP-WP).
- Part of a wetland of national importance.
- Important for shorebird conservation, including being influenced by the Shorebird Conservation Management Plan of the Australian Government.

- Used for by residents and visitors for recreation, in particular fishing, crabbing, swimming, and kayaking.

A trial vehicle beach closure occurred between October 2020 and May 2021 to support the bird breeding season. Council has received various reports about that closure, including a report to the Infrastructure and Environment Committee on 15 June 2021 (Attachment 1) and subsequently Council on 26 July 2021 about what was learnt during the trial.

Public Consultation on Seasonal Vehicle Closure of Thompson Beach

In order to inform the process and methods of consultation, it is important to define the purpose and goals of undertaking consultation, as well as who are the stakeholders.

For consultation about seasonal beach vehicle access, stakeholders include:

- Residents
- Visitors for recreation, e.g. fishing/crabbing, kayaking, bird watching. This includes peak bodies that may represent those interests, such as Birds SA.
- Department for Environment and Water interest in AIBSNP-WP, as well as Friends of AIBSNP-WP.
- Local groups, including Thompson Beach Progress Association and the Coalition of Coastal Communities.

The purpose of consulting on possible seasonal vehicle access closure would be to inform a possible resolution of Council under the By-Law.

The goals of consulting could be:

- Increase understanding of the options before Council for seasonal vehicle closure and the impacts
- Increase understanding of residents, visitors and peak bodies of the factors influencing vehicle use of the foreshore, and the need for limiting vehicle access through the bird breeding season
- Enable discussion amongst the differing interests of the pros and cons of seasonal closure
- Identify a preferred approach.

Emergency Service, Police, Council or Council Contractor vehicles are allowed to access the beach even if a closure was in place. Options for seasonal closure for other vehicles could include:

1. Not restricting vehicle access at all
2. Allow locally owned and registered jinkers
3. Allow vehicles launching and retrieving boats

Discussion during consultation may identify other options.

A discussion paper with background and facts is suggested in order to inform discussion during the consultation and comments that are received. A discussion paper is anticipated to outline:

- The important role of coastal areas for migratory shorebirds including Thompson Beach. This should reference:
 - Wildlife Conservation Plan for Migratory Shorebirds of the Australian Government

- Environment Protection and Biodiversity Conservation Act 1999 about shorebirds
- Council's Natural and Coastal Management Plan within the Community Land Management Plan
- Council's Tourism and Economic Development Strategy
- AIBSNP-WP Management Plan.
- Migratory shorebird breeding information.
- What was learnt from the trial between October 2020 and May 2021. This would draw on the observations reported to Council via the Infrastructure and Environment Committee report of 15 June 2021 (**Attachment 1**). This may include past letters of support from Friends of AIBSNP-WP, Bird Life, Birds SA and National Parks and Wildlife SA. It is noted some of these letters seek whole year vehicle closure.
- Available parking during seasonal beach vehicle closure.
- Approaches in other comparable locations. This may reference past work undertaken by the Local Government Association.
- Other controls on vehicles on beaches, such as speed limits.
- A chronology of past Council decisions.
- Other considerations including:
 - Council's monitoring and enforcement capability
 - Need for permanent signage, noting that signage may be vandalised
 - Need for supporting educational material and communications
 - Need for monitoring and reporting to ensure intended benefits are occurring
 - Whether similar foreshore vehicle restrictions should apply to other coastal settlements.

Such consultation would be consistent with Clause 9 of Council's Public Consultation Policy which describes non-mandatory consultation 'may include specific matters of interest to the community or specific stakeholder groups'.

The Public Consultation Policy states:

"Council is committed to open, accountable and responsive decision making, which is informed by public consultation. Council is committed to genuine, effective and timely community consultation encouraging the public to participate in policy development and planning, the management and evaluation of services and in identifying areas of concern.

Council will endeavour to take into account the views and consideration of the community balancing those views with factors such as infrastructure, financial constraints, health and safety and legislative requirements in order to make decisions compatible with Council's strategic direction and providing accurate information while maintaining financial viability and confidentiality.

Council appreciates that the community seeks to be involved and consulted with respect to decisions that affect the community culturally, financially, environmentally and socially. Council understands that the consultation process can identify a range of issues, ideas and solutions, providing a balanced outcome for the community within the parameters set by Council."

In the context of the Public Consultation Policy, and noting goals could be increased understanding of the options before Council, increased understanding of residents, visitors and peak bodies of the factors influencing beach vehicles, enabling discussion of pros and cons, and to identify a preferred approach, it is recommended that public consultation use the following methods:

- Local newspaper and Council website public notices advising of the consultation, the discussion paper and inviting submissions within a twenty-one (21) day period. A slightly longer period is suggested to enable stakeholders to consider the questions, review background material, attend the workshop, and then make informed submissions.
- Advertisement via the Thompson Beach Progress Association (TBPA) and the Coalition of Coastal Communities.
- Council's 'Communicator', depending on consultation timing/'Communicator' publication
- Written correspondence to residents and/or other stakeholders, including bird, crabbing/fishing, boating interests, Department for Environment and Water (DEW), and regular beach users.
- Workshop likely at the TBPA 'The Shed'
- Stakeholder one on one briefings as requested
- Standard questions in a submission form to gain feedback in a structured manner
- Fixed notice within TBPA 'The Shed', Dublin General Store. Council's Principal Office, and Two Wells Service Centre.

Discussion

A consultation process informed by a discussion paper with the variety of stakeholders interested in vehicle access on the beach enables those stakeholders to consider what is a reasonable approach to vehicle use of the beach. This is particularly the case given the foreshore role for shorebirds and what was observed in the trial.

The preparation of a discussion paper and sharing widely, and inviting discussion and comment around a series of questions, informs Council about how it could approach making a resolution under the Local Government Land By-Law.

The next step is to prepare the Discussion Paper and to bring it to Council for endorsement for consultation.

Conclusion

Seasonal closure is about the beach being prioritised for migratory shorebird feeding, whilst also allowing bird watching, and use of the beach for a variety of recreational activities, including necessary vehicle use.

At the February 2023 meeting, Council resolved to seek more information regarding an intention to undertake public consultation on the possible seasonal closure of Thompson Beach for vehicle access.

Non-mandatory community consultation should be undertaken in accordance with the Public Consultation Policy and consist of various consultation measures, including a discussion paper.

Prior to making any resolution to restrict vehicle access, Council should also take into account a number of other considerations around use of the beach and resources required around education, monitoring and enforcing any vehicle restrictions.

References


Legislation

Local Government Act 1999

Local Government Land By-Law 2019

Council Policies/Plans

Public Consultation Policy

 Adelaide Plains Council	7.1	Thompson Beach, Seasonal Closure of Beach to Vehicles	
	Department:	Infrastructure and Environment	
	Report Author:	Coastal Conservation Officer	
Date:	15 June 2021	Document Ref:	D21/25841

EXECUTIVE SUMMARY

- The purpose of this report is to provide the Infrastructure and Environment Committee (the Committee) information on the trial closure of Thompson Beach from motor vehicles between October 2020 and May 2021 with the view to extend the seasonal closure.
- On 11 November 2019 Management were approached by the Senior Ranger for the Adelaide International Bird Sanctuary, who requested a seasonal restriction on motor vehicles at Thompson Beach between September and May annually.
- Council, at its Ordinary Meeting on 26 October 2020, resolved to trial prohibiting vehicles on the beach at Thompson Beach and Prime Beach between 5 October 2020 and 30 May 2021.
- Migratory shorebirds utilise our coastal areas over the summer months to feed and fatten up in preparation for their annual migration to the northern hemisphere to breed. Disturbance by off road vehicles has been identified threat to migratory shorebirds.
- Migratory Shorebirds are protected under the Environmental Protection and Biodiversity Act 1999. Some of the species utilising Council's coastal areas are classified as critically endangered.
- Minimising human induced threats to migratory shorebirds in Australia is a key objective in Birdlife Australia's Migratory Shorebird Conservation Action Plan. This is supported by Council's Natural and Coastal Areas Management Plan which was developed to guide the management of the natural and coastal areas to ensure these lands remain a valuable natural resource for existing and future generations
- The closure has improved beach safety for migratory and residents birds, pedestrians, and recreational fishers. At the same time, reducing vehicle use and damage to vegetation and the sensitive mudflat from compaction and damage from vehicles getting bogged.
- It is recommended that vehicles be prohibited on the beach at Thompson Beach with the exception of emergency services, Council and Department of Environment and Water service vehicles or those launching and/or retrieving boats, and locally owned and registered jinkers to access the beach.
- The recommendation is support by Friends of the International Bird Sanctuary, Friends of Parks, Bird Life, Birds SA, National Parks and Wildlife and presented as **Attachment 1** to this report.
- Access management is important for recreational and environmental outcomes and the proposed recommendation seeks to balance visitor use whilst seeking to reduce the impact caused by off road vehicles.

RECOMMENDATION

“that the Infrastructure and Environment Committee, having considered Item 7.1 – *Thompson Beach, Seasonal Closure of Beach to Vehicles*, dated 15 June 2021, receives and notes the report and in doing so, recommends to Council that public consultations is undertaken in relation to vehicles being prohibited on the beach at Thompson Beach with the exception of emergency services, Council and Department of Environment and Water service vehicles or those launching and/or retrieving boats, and locally owned and registered jinkers to access the beach.”

BUDGET IMPACT

Estimated Cost:	\$1000 (signage installation at vehicle access points within Thompson Beach)
Future ongoing operating costs:	\$500 (signage replacement)
Is this Budgeted?	Yes

RISK ASSESSMENT

The recommendation will improve beach safety for pedestrians, fishers and crabbers. Reduced vehicle use will also lessen risk of damage to vegetation and levees surrounding the township. The proposed resolution and long term adoption of the recommendation would benefit natural assets and provide an improved visitor attraction to the region for bird tourism.

Attachments

1. Support letters - Friends of the International Bird Sanctuary, Friends of Parks, Bird Life, Birds SA, National Parks and Wildlife.

DETAILED REPORT

Purpose

The purpose of this report is to provide the Infrastructure and Environment Committee (the Committee) information on the trial closure of Thompson Beach from motor vehicles between October 2020 and May 2021 with the view to extend the seasonal closure.

Background/History

Council, at its Ordinary Meeting on 28 September 2020, resolved as follows:-

12.2 *Infrastructure and Environment Committee Meeting – 3 September 2020*

Moved Councillor Keen Seconded Councillor Parker 2020/ 300

“that Council endorses resolution 2020/022 of the Infrastructure and Environment Committee and in doing so resolves to trial prohibiting vehicles on the beach at Thompson Beach and Prime Beach between 5 October 2020 and 30 May 2021, with the exception of emergency services, Council and Department of Environment and Water service vehicles or those launching and/or retrieving boats.

CARRIED

Additionally Council, at its Ordinary Meeting on 26 October 2020, resolved as follows:-

18.1 *Amend Resolution 2020/300 – Thompson Beach, Seasonal Closure of Beach to Vehicles*

Moved Councillor Keen Seconded Councillor 2020/ 372
Strudwicke

“that Council resolves that resolution 2020/300, in relation to the trial prohibiting vehicles on the beach at Thompson Beach and Prime Beach between 5 October 2020 and 30 May 2021 with the exception of emergency services, Council and Department of Environment and Water service vehicles or those launching and/or retrieving boats, be amended to also permit locally owned and registered jinkers to access the beach at Thompson Beach during the trial prohibition period.”

CARRIED

Discussion

As a land manager Council has a responsibility to manage its land in line with its relevant Community Land Management plan. Council's Natural and Coastal Management plan objectives have a focus on strengthening biodiversity and habitat value and allowing for the management of access to protect natural values.

Migratory shorebirds have seen dramatic population declines and face a number of threats along their flyway. Thompson Beach is a terminal feeding site for many species, some of which are considered critically endangered. Management actions which reduce disturbance whilst the birds are present will assist in maintaining habitat condition within our local area.

Thompson Beach is a popular destination for fishers and crabbers with seasonal visitation over the summer months increasing. Maintaining legitimate access whilst reducing impacts from disturbance and habitat decline would be a desired outcome.

Thompson Beach currently has 2 vehicle access points and 17 pedestrian access points within a 3km stretch of coastline. This level of access provides multiple options for people to access the beach without the need to drive onto the sand. There are a small number of residents and visitors who launch a boats from Thompson Beach. By limiting vehicle access to those who launch and retrieve a vessel, the proposed restriction will still maintain legitimate activity whilst discouraging the north and south movement of vehicles. It is the north and south traffic which results in vehicles regularly becoming bogged, leading to the wide spread disturbance and compaction of soils.

The Department of Environment have installed infrastructure at the northern end of Thompson Beach to restrict vehicles accessing the beach area north of the township and infrastructure at Pt Prime to limit access from the south. When on the beach there are limited natural features which provide clear guidance to know when you are on Council Managed Land or National Park.

The proposed recommendation would provide clarity for visitors and residents regarding vehicle use on the beach and maintain access that provides for the recreational activities of fishing, crabbing and bird watching.

Closure Results

The closure has improved beach safety for migratory and residents birds, pedestrians, and recreational fishers. At the same time, reducing vehicle use and damage to vegetation and the sensitive mudflat from compaction and damage from vehicles getting bogged.

- During the high peak period of Summer School holidays, 2020/2021 vehicles were observed in large numbers on the beach, 30 in one day. Once more prominent signs were installed and coastal officer education was implemented, including removing vehicles from the beach, a sharp decline was noted
- Positive impacts on shorebirds and resident birds cannot be fully proven at this stage. Longer observations of 1-2 years is needed to see if seasonal counts have increased as a result of less disturbance on the beach by vehicles.
- Personal Communication with residents with Coastal Conservation Officer:
 - "Once larger signs were installed (no car and motorbike signs) in September 2020, noticeable change in beach usage by vehicles was observed."
 - "Rubbish on the beach has reduced dramatically, with noticeable decline and in many cases not finding toilet paper, baby wipes and nappies anymore."
 - "Decline in vehicles getting bogged during the period only observed two cars bogged in the early stages of the trial while signage was limited."

- “Regular Bird watchers noted an increase in bird observations since vehicle access to the beach was stopped.”
- “Unruly Motorbikes behaviour on the beach noted reduction.”

Next Steps

It is recommended to continue the closure with two methods of closure available, they are;

1. Permanent Closure (recommended) and supported by Friends of the International Bird Sanctuary, Friends of Parks, Bird Life, Birds SA, National Parks and Wildlife and presented as **Attachment 1** to this report.
 - Vehicles be prohibited on the beach at Thompson Beach with the exception of emergency services, Council and Department of Environment and Water service vehicles or those launching and/or retrieving boats, and locally owned and registered jinkers to access the beach.
 - Implementing of compliance (New signage)
2. Partial Closure during shorebird season February to October
 - Vehicles be prohibited on the beach at Thompson Beach with the exception of emergency services, Council and Department of Environment and Water service vehicles or those launching and/or retrieving boats, and locally owned and registered jinkers to access the beach.
 - Implementing of compliance and signage

Conclusion

As a responsible land manager, Council has a duty to manage its land for all user groups and to do so in accordance with relevant management plans. Access management is important for recreational and environmental outcomes and the proposed recommendation seeks to balance visitor use whilst seeking to reduce the impact caused by off road vehicles.]

References

Legislation

Environmental Protection and Biodiversity Act 1999

Council Policies/Plans

Council's Natural and Coastal Areas Management Plan



President: Mr Duncan MacKenzie OAM
4 Edinburgh Avenue, Stonyfell SA 5066
Telephone: 8332 1204
<http://www.friendsofparkssa.org.au/home>
ABN 32 457 858 155

Patrons: Dr. Barbara Hardy, AO; Mrs. Jean McLaren;
Hon. David Wotton AM; Mr Dene Cordes, PSM

24th of May 2021

Mr James Miller
CEO, Adelaide Plains Council
Po Box 18, Mallala SA 5502

Dear James,

Re: Support for permanent closure of Thompson Beach for vehicles post- trial.

The Friends of Parks Inc. and Adelaide International Bird Sanctuary would like to express our support for the continuation or permanent closure of Thompson Beach post the trial completed on May 31st 2021.

A continued closure would provide the added protection and reduce vehicle damage to fragile mudflats and shorelines where the migratory birds and resident birds feed and roost. Vehicles assessing the beach provide disturbance and an increased risk to the safety and welfare of the birds and other coastal species. A continued closure would also protect the assets of the Adelaide International Bird Sanctuary.

The Adelaide International Bird Sanctuary is one of the key feeding and roosting sites for migratory birds using the East-Asian Australasian Flyway. Many, including Red-necked Stints, Sharp-tailed Sandpipers and Pacific Golden Plovers, fly from as far away as Siberia and Alaska, passing through 22 countries. The flyway is a vital migratory route used by more than 5 million birds a year. Every summer, up to 25,000 shorebirds gather across the Sanctuary, and particularly at Thompson Beach, which is one of the most important feeding sites in the Sanctuary. More than 50 different species of migratory birds have been recorded across the Sanctuary, with many of these listed as threatened under the Australian Government EPBC Act 1999.

In addition, the beaches of the Sanctuary provide prime roosting areas and breeding sites for a number of shorebird species, so it is vital that vehicles are kept off beaches – such as Thompson's Beach – during the feeding and breeding season. During April 2021, a motorist driving on a Kangaroo Island beach where cars are banned, ran over and killed 20 Red-necked Stints.

We very much appreciate your efforts in closing off Thompsons Beach to protect the shorebirds and their food sources, and more than welcome continued closure, preferably on a permanent basis.

Yours Sincerely

Duncan MacKenzie OAM
Chairman, Adelaide International Bird Sanctuary
President, Friends of Parks Inc. SA
Board member, BirdLife Australia

May 27th 2021

Dear Mr. Miller and Elected Members,

On behalf of BirdLife Australia I am writing to congratulate Council on it's positive decision to support the seasonal (Oct – May) closure of off-road vehicles on the foreshore and sabkha areas of Thompson Beach this past summer.

As you may be aware the tidal flats and backing clay-pans/sabkhas are critically important feeding and resting sites for our migratory shorebirds from early spring through summer and into April/May when the flocks depart for their northern hemisphere breeding grounds. This time on our shores and within the Adelaide International Bird Sanctuary and upper Gulf St Vincent is a crucial stage where they must rest and put on the weight needed to make their migrations to breed and thus continue to sustain their populations. Some of these birds are flying **non-stop for 7-10 days covering distances of 12,000 kms.**

Vehicles that drive on the beach cause great disturbance and can even in some instances cause death to shorebirds that are resting at the high tide. Vehicles on beaches can also have detrimental effects to the shorebirds food by crushing and compacting the mudflats where their prey inhabit.

The step Council has taken to close these areas off to motor vehicles has shown leadership and resolute action for the conservation of migratory shorebirds within your Council area. It is our hope that this has set a positive example and precedence for other Local Governments with a duty of care to manage important shorebird habitats in their areas.

We encourage Council to continue this leadership and positive momentum by establishing a **permanent closure** to all vehicles (Jinkers exempt) on the Thompson Beach foreshore.

BirdLife Australia's Sharing our Shores Project will continue to support and work alongside the Council and local community, including the Thompson Beach Progress Association, AIBS National Park, Friends of AIBS, and the

broader Community to deliver great outcomes for the Sanctuary, local residents, and the birds.

Kind regards,



Aleisa Lamanna
Sharing our Shores with Coastal Wildlife Project Coordinator
BirdLife Australia

Email: aleisa.lamanna@birdlife.org.au
Phone: 0435 544 939



The South Australian Ornithological Association Inc
Founded 1899

ABN: 76 339 976 789

Postal Address:

C/o South Australian Museum
North Terrace
ADELAIDE SA 5000
2 June 2021

To: James Miller – CEO Adelaide Plains Council

Re: Vehicle Restrictions – Thompson Beach

Dear James,

I am writing to you on behalf of the South Australian Ornithological Association (operating as Birds SA). Our membership is close to 1,000 strong. We are affiliated with the national birding organisation, BirdLife Australia.

Support for Vehicle Restrictions on Thompson Beach

Birds SA strongly supported the implementation of the trial ban for vehicles on Thompson Beach between 5 October 2020 and 30 May 2021. We also strongly support the continuation of a vehicle ban on Thompson Beach in future years.

Success of the Trial Ban

It is our view that the trial has been a success and we congratulate the Adelaide Plains Council for this initiative. Although we witnessed several transgressions throughout the trial period, anecdotal reports indicate that education and clear signage had a positive effect in reducing such incidents.

Positive Benefits of the Trial Ban

- There was far less disturbance to feeding birds. This is critically important for migratory birds that are fattening up for their return journey to the northern hemisphere.
- Sea grasses were not squashed by vehicles. This is particularly important for migratory birds such as the Ruddy Turnstone that seek food in the sea grass as well as using it for safe roosting.
- Pied Oystercatcher numbers recorded at Thompson Beach were higher than in any of the past six years with 31 recorded in January, 25 in March and 16 in April. This provides some confidence that there may be successful breeding of Oystercatchers on the beach in future years.
- Great Egrets and Little Egrets were seen in numbers greater than bird observers could ever remember at this site. These elegant birds can be easily disturbed by motor vehicles. On 6 May 2021, 65 Great Egret and 40 Little Egret were observed at Thompson Beach, a sight which would impress any tourist or expert birder alike.

Importance of Thompson Beach for Birdlife

Thompson Beach is an important terminal for migratory shorebirds utilising the East Asian - Australasian Flyway. It is a resource of international significance, hosting birds which are globally threatened including Eastern Curlew, Bar-tailed Godwit, Great Knot and Curlew Sandpiper. Thompson Beach also plays an important role in hosting local shorebirds such as the Pied Oystercatcher, Sooty Oystercatcher and Red-capped Plover. These birds breed on the beach between the months of August and February and their eggs and chicks can be destroyed by vehicle traffic on the beach.

Vehicles Destroy Important Bird Food Resources

The ban has not enabled us to fully evaluate the impact on molluscs and bi-valves, food resources upon which many of the shorebirds rely. We have plenty of evidence of the reverse occurring where highly abundant areas of molluscs have been decimated by vehicle traffic resulting in the birds being forced to leave those areas permanently.

Banning of Vehicles for the Whole Year

It is our hope that in the long-term, vehicles will be banned for the whole year, similar to what has been done in other Council areas and interstate, with exceptions for boat launching and emergency service vehicles.

Documentary Video on Off-road Vehicle Impact

Birds SA has produced a documentary on the impact of off-road vehicles in coastal areas. This will be released publicly within the next few months and we look forward to sharing it with you.

I sense that there is a genuine enthusiasm within your Council, within DEW, within Friends of the Adelaide International Bird Sanctuary and within birding organisations such as Birds SA to do everything within our power to give the birds at Thompson Beach the best chance of survival long-term. Birds SA looks forward to working with you to achieve this.

For reference I have attached Birds SA's bird list for Thompson Beach which demonstrates just what an impressive site this is for bird diversity.

Yours sincerely,



Jeff Groves
Vice-President, Birds SA
jeff.groves@birdssa.asn.au
Ph 0401 125 510



Attached : Thompson Beach Bird List

www.birdssa.asn.au	Checklist for THOMPSON BEACH	
Black Swan	Lesser Sand Plover	White-winged Fairywren
Australian Shelduck	Greater Sand Plover	New Holland Honeyeater
Pacific Black Duck	Oriental Plover	White-fronted Chat
Grey Teal	Bar-tailed Godwit	Spiny-cheeked Honeyeater
Chestnut Teal	Black-tailed Godwit	Red Wattlebird
Stubble Quail	Whimbrel	Singing Honeyeater
Brown Quail	Far Eastern Curlew	White-browed Scrubwren
Hoary-headed Grebe	Marsh Sandpiper	Weebill
Australian White Ibis	Common Greenshank	White-browed Babbler
Royal Spoonbill	Terek Sandpiper	Black-faced Cuckooshrike
Nankeen Night Heron	Ruddy Turnstone	Gilbert's Whistler
Eastern Great Egret (Great Egret)	Great Knot	Grey Butcherbird
White-faced Heron	Red Knot	Australian Magpie
Little Egret	Red-necked Stint	Grey Shrike-thrush
Australian Pelican	Sharp-tailed Sandpiper	Willie Wagtail
Australasian Gannet	Curlew Sandpiper	Grey Fantail
Little Pied Cormorant	Silver Gull	Magpie-lark
Black-faced Cormorant	Pacific Gull	Little Raven
Little Black Cormorant	Gull-billed Tern	Australian Raven
Pied Cormorant	Caspian Tern	*Eurasian Skylark
Osprey	Greater Crested Tern	Welcome Swallow
Black-shouldered Kite	Fairy Tern	Fairy Martin
Swamp Harrier	Whiskered Tern	Tree Martin
Spotted Harrier	*Feral Pigeon	Brown Songlark
Black Kite	*Spotted Dove	Silvereye
Whistling Kite	Brush Bronzewing	*Common Starling
White-bellied Sea Eagle	Crested Pigeon	*Common Blackbird
Australian Crane	Horsfield's Bronze Cuckoo	*House Sparrow
Black-tailed Nativehen	Pacific Swift	Australian Pipit
Painted Buttonquail	Sacred Kingfisher	
White-headed Stilt	Nankeen Kestrel	
Banded Stilt	Australian Hobby	
Red-necked Avocet	Brown Falcon	
Pied Oystercatcher	Black Falcon	
Sooty Oystercatcher	Peregrine Falcon	
Spur-winged Plover (Masked Lapwing)	Galah	
Red-kneed Dotterel	Eastern Bluebonnet	
Pacific Golden Plover	Elegant Parrot	
Grey Plover	Blue-winged Parrot	
Red-capped Plover	Rock Parrot	
Double-banded Plover	Purple-crowned Lorikeet	

Mr James Miller
Chief Executive Officer
Adelaide Plains Council
PO Box 18
MALLALA SA 5502

Dear Mr Miller and Elected Members

I write on behalf of the Department of Environment to thank the Adelaide Plains Council for its trial closure prohibiting vehicles onto Thompson Beach.

We commend the Adelaide Plains Council for the leadership you have displayed in helping to protect this internationally important area and we support the continuation of seasonal closures to vehicles in the future.

Facilitating a safe and seamless transition for people between the park and adjacent townships is a key objective within the Management Plan. The closure to vehicles to Thompson Beach, has helped improve public safety for pedestrians utilising the beach, reduced fire risk from bogged vehicles and is a key step in contributing to shorebird management goals and raising awareness of the areas significance.

As you are already aware Thompson Beach offers important habitat over the summer months for migratory shorebirds to feed and fatten up in preparation for their annual migration to the northern hemisphere to breed. Migratory shorebirds are protected under the Environmental Protection and Biodiversity Act 1999 and the Adelaide International Bird Sanctuary forms part of the East Asian-Australian Flyway.

Disturbance by vehicles driving on the beach has been identified as a threat to both migratory and resident shorebirds. Managing access to the areas of habitat that shorebirds depend on is an important step to reduce the impact caused by off road vehicles.

We look forward to continuing to work with you to help protect this area long into the future.

Yours sincerely



Craig Nixon
National Parks and Wildlife Manager
NPW - Regional Operations - Yorke and Mid North

25/5/2021

14.5 DOG REGISTRATION FEES 2023/2024

Record Number: D23/15537

Author: Manager Regulatory

Authoriser: Group Manager - Development and Community

Attachments: Nil

EXECUTIVE SUMMARY

- The purpose of this report is for Council to set dog registration and management fees for 2023/2024, noting that money received from dog registrations must be expended in the administration or enforcement of the provisions of the *Dog and Cat Management Act 1995* (the Act) relating to dogs.
- The number of individual dog registrations within Council has increased from 4104 in 2019/2020 to 5198 in the current registration period.
- The Dogs and Cats Online (DACO) state-wide registration system was introduced on 1 July 2018 under the Act. Council is required to approve dog registration fees by the end of May 2023 to ensure data for 2023/2024 can be entered into DACO with adequate time for renewal notices to be generated and approved.
- In line with general inflation increases in South Australia, it is recommended that an increase be made to existing registration fees, including those for individual registrations, business registrations and working dogs/racing greyhounds. Dog management fees are also proposed to be increased, including impounding, and daily pound holding. An increased surrender fee to match external re-homing costs (AWL) is also proposed.
- Assistance Dog registration categories, with no fee as required under the Act, are also recommended, as is the maintenance of the 50% rebate applicable to holders of relevant concession cards.

RECOMMENDATION 1

“that Council, having considered Item 14.5 – *Dog Registration Fees 2023/2024*, dated 24 April 2023, receives and notes the report and in doing so sets the 2023/2024 registration fee for a:

- 1. Non-Standard dog at \$80; and**
- 2. Standard dog (desexed and microchipped) at \$40.00 (50% off the Non-Standard dog fee as previously recommended by the Dog and Cat Management Board).”**

RECOMMENDATION 2

“that Council, having considered Item 14.5 – *Dog Registration Fees 2023/2024*, dated 24 April 2023, sets the 2023/2024 dog business registration fees at:

- **\$417 for 1-19 business dogs (no additional rebates)**
- **\$539 for 20 or more business dogs (no additional rebates).”**

RECOMMENDATION 3

“that Council, having considered Item 14.5 – *Dog Registration Fees 2023/2024*, dated 24 April 2023, offers an Assistance Dog and Assistance Dog in Training registration category in 2023/2024, with no fees, as required by the *Dog and Cat Management Act 1995*.”

RECOMMENDATION 4

“that Council, having considered Item 14.5 – *Dog Registration Fees 2023/2024*, dated 24 April 2023, offers the following discretionary dog registration fee rebates in 2023/2024:

- Working livestock dog \$35 flat fee (no additional rebates)
- Racing greyhound \$35 flat fee (no additional rebates)
- Concession card 50%.”

RECOMMENDATION 5

“that Council, having considered Item 14.5 – *Dog Registration Fees 2023/2024*, dated 24 April 2023, offers dog registration fee rebates in 2023/2024 to holders of the following Centrelink concession cards :

- DVA Gold Card
- Pensioner Card - All
- Seniors Health Card.”

RECOMMENDATION 6

“that Council, having considered Item 14.5 – *Dog Registration Fees 2023/2024*, dated 24 April 2023, sets the following dog management fees for 2023/2024:

- Late registration \$25
- Impounding \$70
- Daily pound holding \$27 Weekday and \$43 Weekends”

RECOMMENDATION 7

“that Council, having considered Item 14.5 – *Dog Registration Fees 2023/2024*, dated 24 April 2023, sets the surrender fee for 2023/2024 to match the re-homing fee set by the Animal Welfare League (AWL) for 2023/2024 and provided by the AWL to Council prior to 30 June 2023.”

BUDGET IMPACT

Estimated Cost:	Approximate \$20,000 income increase
Future ongoing operating costs:	Nil
Is this Budgeted?	Not applicable

RISK ASSESSMENT

If 2023/2024 dog registration fees are not entered into DACO by early June 2023, renewal letters sent out by the Dog and Cat Management Board will specify a zero fee, and the DACO online system will charge a zero fee, i.e. dog owners will receive free registration. This will effectively remove the ability of Council to collect dog registration fee income in 2023/2024.

DETAILED REPORT

Purpose

The purpose of this report is for Council to set dog registration and management fees for 2023/2024.

Background

In 2016 State Parliament passed significant changes to the *Dog and Cat Management Act 1995* (the Act). The first changes were implemented on 1 July 2017 and included:

- Introduction of Standard and Non-Standard dog registration fee categories
- Complete Council discretion in setting dog registration fees
- Increased power of authorised persons, and
- Increases to maximum penalties and expiation fees.

The second phase came into effect on 1 July 2018 and incorporated the following major reforms:

- Mandatory microchipping (dogs and cats over 12 weeks of age) by 1 July 2018
- Mandatory desexing (dogs and cats born after 1 July 2018 must be desexed by 6 months of age – exemptions apply)
- Breeder registration and provisions relating to the sale and advertising of dogs and cats, and
- Lifetime dog registration tags/numbers.

Significantly, councils retain discretion over whether they introduce cat registration, limits on numbers or cat confinement, by way of a cat bylaw.

To support the need for increased data collection and management resulting from the above changes, the Dog and Cat Management Board (the Board) introduced a new state-wide registration system – Dogs and Cats Online (DACO). The Board worked with Local Government to develop the DACO database and web portal. Council regulatory and administration staff were extensively involved in the planning, testing and implementation process, in particular in relation to the migration of Council's dog registration data into the new system.

To assist with the design, build and maintenance of the DACO system, the percentage of dog registration fees required to be submitted to the Board (Council's annual contribution) increased from 10% to 12%.

Advantages of the DACO system include:

- A more practical alternative to the upgrading of 69 Council systems throughout the state
- The ability to include microchip numbers, desexing details, dog control orders, dog incident records, assistance dog records, register of dog and cat breeders, etc
- Council is no longer required to send initial renewal letters or issue dog registration discs
- Customers can register dogs and cats online rather than attending a Council office. They can also update their contact and animal details, upload animal photos and transfer registration between councils – all from various IT devices
- 24/7 availability with remote access for Council community safety staff.

Importantly, dog owners who do not have access to the internet or choose not to use the DACO system are still able to register their dogs at a Council office.

Discussion

DACO fee data

Councils are required to set dog, and where applicable, cat registration fees annually pursuant to the Act. In setting fees the Board recommends that the number of fee configurations approved by Council should be limited. In addition to making DACO easier to manage and cheaper to operate, this also limits the chance of human error when setting fees in the system.

In accordance with Section 26(3) of the Act, money received from dog registrations must be expended in the administration or enforcement of the provisions of the Act relating to dogs.

Councils are also able to set other dog/cat management fees (e.g. impounding, daily holding, etc), which are not required to be entered into DACO.

Council is required to approve dog registration fees for 2023/2024 by the end of May 2023 to ensure that data can be entered into the DACO system with adequate time for renewals to be generated and approved. If this does not occur, renewal letters sent out by the Board in early July will specify a zero fee, and DACO will charge a zero fee, i.e. dog owners will receive free registration. This will effectively eliminate Council's dog registration fee income in 2023/2024.

The current dog registration and management fees charged by Council were set at the 26 April 2022 ordinary meeting.

Standard and Non-Standard Dogs

Councils are required to offer two mandatory registration fee categories.

1. 'Standard' (mandatory legislated rebate)

This applies only to a dog or cat (in those Councils where cat registration is applicable) that is both desexed and microchipped. All Councils are required to provide a mandatory percentage rebate off the 'non-standard' fee, for a 'standard' dog registration or 'standard' cat registration (where applicable).

The Board has previously recommended that Councils set a 50% rebate for a 'standard dog' or 'standard cat', however Councils have the discretion to determine the percentage rebate they wish to offer. Since the implementation of DACO, Council has continued to adopt the 50% rebate previously recommended by the Board, as have many other Councils throughout the State.

2. 'Non-standard' (full fee)

This applies to all other kinds of dogs or cats (where applicable), even if they are exempt from the requirement to desex or microchip (e.g. dogs/cats belonging to registered breeders, working livestock dogs, etc).

It is recommended that Council increase the 'Non-standard' or full dog registration fee from \$75 to \$80, consistent with general inflation increases in South Australia.

As a comparison, the full Non-standard registration fees currently charged by other Councils in the region are as follows:

- Town of Gawler \$98.00
- Light Regional Council \$75.00
- Wakefield Regional Council \$72.50
- City of Playford \$77.40
- The Barossa Council \$84.00

The proposed fee increase would result in a fee slightly below the \$81.38 average fee for the above five Councils, and noting that the above fees are current, and may be increased by the relevant Councils for the new registration period. The increase would also still be consistent with the current state average of \$74.50, which is also likely to increase in the new financial year.

It is also recommended that the 50% rebate for a 'Standard dog' (desexed and microchipped) previously recommended by the Board and currently applied by Council again be adopted for the 2023/2024 registration period. This would amount to a fee of \$40.

Fee increases will assist in the administration or enforcement of the provisions of the Act relating to dogs. They will also assist in providing services and facilities to cater for the steady increase in dog numbers within the Council.

Individual dog registrations in APC have increased from 4104 in 2019/2020 to 5198 in the current registration period.

Business Registration

It is recommended that Council continue to offer a two tiered business registration option on the DACO database. This tiered system was introduced by Council at the 21 May 2018 ordinary meeting and includes a current fee of \$390 for between 1 and 19 business dogs, and \$505 for 20 or more business dogs. A tiered system provides a more equitable system of business fee registration, dependent on dog numbers. Prior to 2018 Council had only offered a single fee category for business registrations.

The Board have recently advised that 42% of dog businesses within South Australia are located in Adelaide Plains Council. A total of 123 business registrations are recorded on the DACO system within Council's boundaries.

It is proposed that the business registration fees be raised in line with the percentage increase for non-standard and standard dogs. Fees would increase from \$390 to \$417 for between 1 and 19 business dogs, and from \$505 to \$539 for 20 or more business dogs.

It is noted that the registration fee amount for 19 non-business dogs (Non-standard dogs) would be \$1520, which reflects the significant savings still offered by the above tiered structure.

Assistance Dogs

It is also proposed that Council continues to offer an Assistance Dog registration category on DACO for 2023/2024, with no fee, as required by the Act. An Assistance Dog in Training category, with no fee, also required under the Act, is also recommended. An Assistance Dog is defined under the Act and means a dog trained and used for the purpose of assisting a person who is wholly or partially disabled and includes a dog undergoing training of a kind approved by the Board.

Discretionary rebates

Councils also have the discretion to offer additional non-mandatory or discretionary registration fee rebates if they choose to (e.g. for concession card holders, working livestock dogs, training, etc), which provides flexibility for Councils to tailor registration fees to their local community. These rebates can only be applied once the mandatory 'standard dog or cat' rebate has been applied (if applicable).

In relation to working dogs and racing greyhounds the current \$32 flat fee is proposed to be slightly increased in line with previously mentioned fees, to \$35, noting the increased fee is still a significant reduction from the proposed \$80 Non-standard fee.

Rebate percentages for concession card holders, currently at 50%, are proposed to be retained.

The Board have provided a list of concession card options on the DACO database which Council may choose to accept when offering dog registration fee concessions, as shown below:

- DVA Gold Card
- Pensioner Card – All OR Pensioner Card – AGED Only
- Seniors Health Card
- Health Care Card

Council currently gives concession to DVA Gold Card, Pensioner Card (All) and Seniors Health Card holders. Council resolved to remove Health Care Cards from the list of accepted concession cards in 2019/2020 due to instances where some dog owners had taken advantage of the Health Care Card concession, e.g. transferring dog ownership to another Health Care Card holder in a family to gain concession.

It is recommended that Council again only offer the 50% rebate to DVA Gold Card, Pensioner Card (All) and Seniors Health Card holders.

Other Council approved fees for dog management

Under the Act, Councils are also able to set additional fees relating to dog and cat management.

The current late registration fee of \$25 (applicable to both individual and business registrations) is proposed to remain unchanged.

Impounding fees are proposed to be increased from \$65 to \$70. For comparison, the impounding fees currently charged by other Councils in the region are as follows:

- Town of Gawler \$109
- Light Regional Council \$109
- Wakefield Regional Council \$60
- City of Playford \$75
- The Barossa Council \$95

This increase is considered reasonable considering the costs often associated with impounding animals – travel time, fuel, dog food, administrative notices, liaison with owners, etc.

Daily pound holding fees are proposed to increase from \$25 to \$27 on weekdays, and from \$40 to \$43 on weekend days. The higher weekend day fee recognises the increased costs for Council over the weekend, e.g. travel to feed/clean, etc.

Current daily pound holding fees for other Councils are shown below.

- Town of Gawler \$22.50 weekdays / \$41 per day weekends
- Light Regional Council \$22.50 weekdays / \$41 per day weekends (utilise Gawler pound)
- Wakefield Regional Council \$25 weekdays / \$40 per day weekends
- City of Playford \$25
- The Barossa Council \$15

An increased surrender fee is proposed for those people wishing to surrender a dog to Council. This fee will match a re-homing fee soon to be confirmed by the Animal Welfare League (AWL) and which is expected to increase in line with March quarter CPI. Dogs surrendered to Council are normally delivered to the AWL for assessment and possible re-homing if free re-homing options are unavailable. The current re-homing fee charged by the AWL is \$261.75, which is Council's 2022/2023 surrender fee.

Conclusion

Council is required to approve dog registration fees by the end of May 2023 to ensure data for 2023/2024 can be entered into the DACO state-wide registration system with adequate time for renewal notices to be generated and approved. Money received from dog registrations must be expended in the administration or enforcement of the provisions of the Act relating to dogs.

It is recommended that existing registration fees be increased in line with general inflation, including those for individual registrations, business registrations and working dogs/racing greyhounds. Dog management fees are also proposed to be increased, including impounding, and daily pound holding. A surrender fee increased to match external assessment/re-homing costs is also proposed.

Assistance Dog registration categories, with no fee as required under the Act, are also recommended, as is the maintenance of the 50% rebate applicable to holders of relevant concession cards.

References

Legislation

Dog and Cat Management Act 1995

14.6 TWO WELLS OVAL MASTER PLAN BRIEF

Record Number: D23/16046

Author: Strategic Project Officer

Authoriser: Director Growth and Investment

Attachments: 1. Two Wells Oval Master Plan Brief [↓](#) 

EXECUTIVE SUMMARY

- A contemporary Two Wells Oval master plan is a significant and critical planning project for Two Wells future, noting the need for updated guidance about the precincts future concurrent with Two Well's residential growth to around 10,500 in 2040.
- A brief (**Attachment 1**) has been prepared to seek a suitable consultant team to undertake the detailed investigations and stakeholder/community engagement necessary to prepare a master plan.
- A contemporary master plan enables Council and the various clubs to have discussion around needed upgrades, undertaking detailed design work, and to seek funding via grants. A contemporary master plan also enables Council to take an informed approach to the level of funding support for precinct upgrades within Council's Long Term Financial Plan and Annual Business Plan.
- Should the brief be adopted, the next steps involve:
 - Advise lessees of the brief, seek their review to check facts, and to request they be prepared to allocate time to participate throughout 2023/24.
 - Once facts are checked and any updates undertaken, release the brief to seek a suitable consultant team in accordance with Council's Procurement Policy.
 - Consultant proposals will be evaluated according to the criteria in the brief and Council's Procurement Policy.
 - Once appointed, lessees, key local stakeholders, and Council will be advised of investigations and engagement commencing.
- Two Wells Oval Precinct presents a range of opportunities and constraints that are to be investigated and engaged about through a master planning process. The draft brief, once endorsed, will form the basis for a consultant team to work with stakeholders and community, and with semi-regular input from Council, to prepare a contemporary master plan.

RECOMMENDATION

"that Council, having considered Item 14.6 – *Two Wells Oval Master Plan Brief*, dated 24 April 2023, receives and notes the report and in doing so:

- 1. Endorses in principle the Two Wells Oval Master Plan Brief as presented in Attachment 1 to this Report; and**
- 2. Instructs the Chief Executive Officer to finalise the brief, noting the brief will be used to seek a suitable consultant team."**

BUDGET IMPACT

Estimated Cost:	\$ 100,000.00
Future ongoing operating costs:	To be determined.
Is this Budgeted?	Yes

RISK ASSESSMENT

Adopting the brief presents no particular risks to Council.

DETAILED REPORT

Purpose

To enable Council to consider the draft Two Wells Oval Master Plan brief prior to commencing procurement processes to seek a suitable consultant team to undertake master planning.

Background

Draft Brief

A contemporary master plan is a significant and critical planning project for Two Wells future, noting the need for updated guidance about the precincts future concurrent with Two Well's residential growth to around 10,500 in 2040.

A brief (**Attachment 1**) has been prepared to seek a suitable consultant team to undertake the detailed investigations and stakeholder/community engagement necessary to prepare a master plan.

Council's 2022 – 2023 Business Plan envisages preparing a master plan with a budget of up to \$100k.

Master planning progresses the draft Growth Strategy action 'Town Centre Recreation Precinct - Plan and create upgraded sport and recreation precinct adjacent the Town Centre. Consider need and business case for indoor recreation. Consider Crown Land and land adjacent Cemetery.'

The draft brief includes standard information for master planning briefs. This includes:

- Scope and goals of the master planning project
- The spatial area to be subject to master planning.
 - The 'Core Study Area' (see Image – Core and Secondary Study Areas) comprises existing sport and recreation facilities and land to the west anticipated following investigations to be able to be used for recreation and sport purposes.
 - The Core Study Area also includes what is called the creek triangle adjacent Two Wells Cemetery. The 'Secondary Study Area' comprises the historic wells, waste transfer station and vegetation.
 - The Secondary Study Area is located between the Core Study Area and a future town centre development on the north side of Wells Road. The purpose of including this land is to explore potential recreation activities that may be suitable noting existing vegetation and to ensure a planned approach to north/south movement connections, be it vehicle, walking or cycling, integrating the Core Study Area and the future town centre development on the north wide of Wells Road.
- Context about Two Wells and the region. This includes, for example, population trends, intended Xavier recreation precinct, and various projects underway in the Two Wells town centre.
- Context about the site. This includes, for example, information about leases, Community Land status, the 2016 master plan, and the former landfill.

- Investigations available.
- Suggested methodology.
- Project Management.
- Expertise anticipated in consultant teams. This includes:
 - Recreation and sport expertise to understand emerging trends and relevance for the Precinct.
 - Landscape architecture to bring all the variables together in a coherent and logical master plan.
 - Supportive expertise in community engagement, civil engineering, and architecture.

The brief has been prepared with input from staff.



Image – Core and Secondary Study Areas

How The Master Plan is anticipated to be Used

The brief identifies that one goal of the master plan is to 'Provide an investigation basis to:

- Inform detail design (this is to be done in subsequent work packages)
- underpin grant applications
- Inform Council's long-term asset and financial planning

- d. Manage risks associated with the former landfill
- e. Inform Council's policy work, such as Community Land Management planning.'

A contemporary master plan enables Council and the various clubs to have discussions around needed upgrades, undertaking detailed design work, and to seek funding via grants. A contemporary master plan also enables Council to take an informed approach to the level of funding support for precinct upgrades within Council's Long Term Financial Plan and Annual Business Plan.

A contemporary master plan directly informs updating Council's Community Land Management Plan.

Next Steps

Should the brief be adopted, the next steps are:

- Advise lessees of the brief, seek their review to check facts, and to advise them to be prepared to allocate time to participate throughout 2023/24.
- Once facts are checked and any updates undertaken, release the brief to seek a suitable consultant team in accordance with Council's Procurement Policy.
- Consultant proposals will be evaluated according to the criteria in the brief and based on Council's Procurement Policy.
- Once appointed, lessees, key local stakeholders, and Council will be advised of investigations and engagement commencing.

Two Wells Oval master planning is one project amongst several influencing the Two Wells town centre. It is anticipated:

- Update reports will be provided to Council throughout the master planning process to enable Council to be kept informed and have input as needed.
- The 'Two Wells Invest and Grow' (TWIG) administrative group will be kept informed and have input where needed.

During the master planning process, there may be the need to undertake works at the Oval precinct. Having a collaborative process – including lessees and reports to Council and TWIG – should enable an ordered approach to necessary short-term works.

Discussion

The Oval precinct will play an important role in recreation, sport and community activities as Two Wells and the region experiences long term population growth.

The Oval Precinct is under Council's care and control, with a range of existing lessees that are to be involved in the process. The brief envisages a collaborative process with lessees, residents, town stakeholders and Main Street businesses.

Of particular importance is specialist advice about what other sporting and recreation facilities not currently at Two Wells may be needed in the Precinct in light of population growth.

This intent for a planned approach to needed recreation, sport and community outcomes is captured in the following goal that is part of the brief.

- ‘Create a Two Wells Recreation and Sport Precinct Master Plan envisaging how the precinct can accommodate a wide variety of sport, recreation, and community uses, and associated commercial uses, aligning with Two Wells long-term growth, and activating the Oval precinct seven days a week, including evenings. This includes identifying sporting codes not currently present in the precinct but likely to need space, or more space, at the Two Wells Oval Precinct and to plan for them to be accommodated.’

Conclusion

Two Wells Oval Precinct presents a range of opportunities and constraints that are to be investigated and engaged about through a master planning process. The draft brief, once endorsed, will form the basis for procuring a consultant team to work with stakeholders and community, and with semi-regular input from Council, to prepare a contemporary master plan.

References

Legislation

Local Government Act 1999

Council Policies/Plans

Procurement Policy

Public Consultation Policy

Community Land Management Plans

Consultancy Brief – Two Wells Recreation and Sport Precinct Master Plan



April 2023



Two Wells Oval Precinct Saturday 3 September 2016

Council acknowledges that we are on the traditional country of the Kurna people of the Adelaide Plains and pays respect to elders past, present and emerging. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

Contents

Background	3
About Adelaide Plains	3
About the Two Wells Oval Precinct	3
Study Area	4
Key Drivers	5
Available Investigations	7
Proposed Master Plan	8
Scope	8
Goals	8
Engagement	9
Outputs	9
Methodology	9
Project Management	12
Reporting	12
Council Support	12
Budget	12
Expertise	12
Evaluation Criteria	13
Information Expected in Proposals	13
Attachments	15
A Overview of Two Wells Recreation and Sport Precinct & Environs	15
B 2016 Master Plan Concept	17
C Two Wells Population Growth	18
D Regional Population Growth	20
E 1967 Aerial of Former Landfill	22

Version	Comment
April 2023	For Council Report

Background

About Adelaide Plains

Adelaide Plains Council is a vibrant community located on Kurna Country about 45 kilometres north of the Adelaide CBD. With large areas of rural and horticultural land, Adelaide Plains also has a large tidal coastal region (47 kilometres of coast) facing the Gulf of St Vincent, a number of vibrant and historic townships and settlements and a rapidly growing urban areas in and around Two Wells, Lewiston, and Mallala.

Covering an area of 935 square kilometres and containing the Light River and Gawler Rivers, along with almost 6000 rateable properties, the Adelaide Plains Council provides a diverse economic base with a strong community focus. It is a place where people can choose to live and work locally, with quality services, facilities and open space that support community wellbeing and resilience.

Two Wells is the Council area's fastest growing town, growing at 5% per annum between 2016 and 2021, and planned to eventually be around 10,500 residents. To support this planned growth, the established Oval Precinct needs to be planned to provide for future sport and recreation needs.

Adelaide Plains Council promotes the growth of businesses and tourism, and encourages a place that provides local opportunities.

About the Two Wells Oval Precinct

Council has care and control of the land that forms the precinct, noting all land is 'community land' under the *Local Government Act 1999*, and some land is Crown Land under Council's care and control (see **Attachment A**).

In its current form, the Oval Precinct comprises six existing sporting and community uses (**Attachment A**). Leases with Council are as follows:

- Two Wells Football and Netball Club Ground Lease of 2019 expires in 2040.
 - Two Wells Football and Netball Club and the Two Wells and Districts Tennis Club Inc have historically made informal arrangements for the shared use of the courts. Both clubs are considering a formal sub-lease agreement which would need Council approval.
 - The Two Wells Football and Netball Club entered a sub-lease to Two Wells Cricket Club in 2016. This expires in 2036.
- The Two Wells and Districts Tennis Club Inc Ground Lease was awaiting development approval by Crown Lands before proceeding. Approval was granted on 13 December 2022. The Two Wells and Districts Tennis Club Inc Ground Lease is being prepared to send to the club for consideration.
- Two Wells Community Centre Inc lease till 2030.
- Two Wells Bowling Club lease commenced 2018 and expires 2039.
- Two Wells Scouts are relocating south of the Bowling Club. This involves establishing a lease with Scouts in 2022 which expires in 2037.

The 2016 Master Plan Concept (**Attachment B**) is of insufficient detail to provide the necessary master plan for both Council and existing sporting clubs and with respect to different sports and emerging recreation options that a Two Wells of 10,500 needs to offer, such as Parkrun.

Council has a 10-year asset plan linked with a long-term financial plan. Council has budgeted ahead for certain major capital investments, but needs an up to date Master Plan for the Oval Precinct.

Study Area



Image – Core and Secondary Study Areas

For the purpose of this Brief, there is a 'Core Study Area'. The Core Study Area comprises existing sport and recreation facilities and land to the west anticipated following investigations to be able to be used for recreation and sport purposes. The Core Study Area also includes what is called the creek triangle adjacent Two Wells Cemetery.

The 'Secondary Study Area' comprises the historic wells, waste transfer station and vegetation. The Secondary Study Area is located between the Core Study Area and a future town centre development on the north side of Wells Road. The purpose of including this land in this study is for various reasons:

- To explore potential recreation activities that may be suitable noting existing vegetation.
- To ensure a planned approach to north/south movement connections, be it vehicle, walking or cycling, integrating the Core Study Area and the future town centre development on the north wide of Wells Road.

Key Drivers

It is critical that there is a master plan so that Council, working with site sport and community interests and future sport or community interests, can seek grant funding along with its own funds to inform detail design to lead to a staged, ordered upgrade timed with Two Wells population growth.

Key drivers that influence the Oval Precinct are within Two Wells itself and regionally, as well as about the site itself.

Two Wells and regional drivers include:

- **A growing population needing a wider range of sport and recreation facilities.**
 - Two Wells comprised 3256 residents in 2021, and is forecast to grow to around 10,500 in 2041
 - Adelaide Plains population is likely to grow from 9,977 in 2021 to 18,500 by 2041 (20 years). 80% of planned growth is at Two Wells
 - Two Wells has grown 5% per annum since 2016. By comparison, Greater Adelaide's growth rate is between 0.5% and 1.5%¹
 - Two Wells demographics is broadening, with increasing younger people and families, as well as ageing and various health challenges, including disability
 - A growing and changing population needs a wider range of sporting and recreation facilities
 - Summary information is in **Attachment C**.

- **Other Sporting Ovals** includes the Two Wells Primary School Oval and Xavier College within the Liberty housing estate.

Xavier at Two Wells was established in 2020 and in 2023, has around 600 students. Long term, Xavier is anticipated to grow to over 1000. The 2012 Development Deed between Hickinbotham Group (Liberty developer) and Council envisage the Xavier precinct being developed to include:

- One playing field that can be used for Australian Rules Football in the winter season and cricket in the summer season.
- One soccer pitch.
- Two courts that can each be used for tennis in the summer season and netball in the winter season.

The Primary School Oval is principally used for school purposes and has been used for informal training in the past.

- **Regional growth** with potential recreation and sport facilities associated with growth at Riverlea, Virginia and Angle Vale. Summary information is in **Attachment D**.
- Establishing **good walking, cycling, and vehicle connectivity** with the Main Street, the envisaged future town centre development on the north side of Wells Road, and the overall Two Wells township. A draft Two Wells Walking Cycling Plan is ready for consultation.

¹ profile.id.com.au/adelaide-plains/population-estimate?WebID=120

Site drivers include:

- Ensure that future sports can be accommodated, where appropriate, within the wider precinct as the urban growth of Two Wells occurs.
- Ensuring **sport facilities meet the required standards** (e.g. lighting, court run-off areas). Note that State sporting bodies can assist. Lighting and the quality of surfaces is important to increasing the hours of usage and flexibility. Existing tennis/netball courts are being resurfaced in 2023 with a 'short term' surface to address particular risks and to not overinvest understanding that a master plan may/may not identify a different location for investment in 'long term' courts.
- The role of the precinct in **disaster 'incident' operations** needs consideration, be it for disaster operation hubs e.g. SES, CFS, areas of refuge, or of community infrastructure for refuge from extreme heat for vulnerable community members.
- **Recognising non sporting events** occur at the Oval Precinct and as the town grows, so will interest in a variety of events at the Oval.
- **Existing buildings** are of varying ages, with the main buildings being the Football and Netball Club Rooms, Community Centre, and Bowling Clubrooms.
- **Existing leases** to a variety of associations entail these leaseholders have a key stake in the Oval Precinct's future.
- Applying **Universal and Child safety design principles**. This assists progress Council's Disability Access and Inclusion Plan.
- Establishing **water and energy saving** initiatives including water harvesting, installation of new or upgrades to existing irrigation infrastructure, or connection to existing water infrastructure. Irrigation was installed in the Oval in 2022. Funding was also allocated in 2022 from the Two Wells Community Fund to replace bulbs in the lights on the western side of the Oval.
- Regard for **established mature trees and potential further greening**, noting increasing heat is a climate risk.
- **Appropriate Public Toilets** to serve public use associated with the main street and direct informal use of the Oval precinct. New public toilets were installed near the Bowling Club in 2021.
- **Appropriate Club Toilets** to directly serve the sporting clubs, such as within Club rooms.
- Regard about **former landfill** to the west of the existing Oval (**Attachment E**). The State Planning Commission Practice Direction 14 Site Contamination Assessment 2021 identifies development of land for 'Open space /recreation area', such as 'Parks, playgrounds, playing ovals and other recreational areas in the open' is a sensitive use for which the Practice Direction is relevant.

Development for sports fields and associated buildings, roads and paths need to be sited with regard to the risk and challenges associated with the former landfill. The facts around what is known about the landfill is to inform the master plan. Further work in implementing the master plan is anticipated in order to meet relevant statutory obligations.

- The **Creek triangle** to the east of the Oval is within scope for consideration for activity associated with the Precinct. The report to Council about the 2021 Cemetery Capacity study advised 'The 'Creek Triangle' would provide 1500 interments, being 75 years capacity at 20 burials/annum. However, its location adjacent the oval and main street of a growing township suggests the triangle be considered for purposes more aligned to the oval and main street. Given the intent to undertake oval master planning in the next few years as budget becomes available, it is suggested the triangle be considered within that scope. That master planning will best determine the triangles future, noting that it may conclude the triangle does not suit oval or main street related purposes.'
- Reviewing '**How to Plan for a Community Recreation and Sports Hub – Guide**' by the Office of Recreation, Sport and Racing². This includes integrating a variety of activities in one location and facilities being shared by different sports bringing economic benefits.
- Draft **Growth Strategy action** 'Town Centre Recreation Precinct - Plan and create upgraded sport and recreation precinct adjacent the Town Centre. Consider need and business case for indoor recreation. Consider Crown Land and land adjacent Cemetery.'

Available Investigations

- Adelaide Plains Strategic Plan
- Growth Strategy and Background 2022
- Demographic data from idconsulting. An assessment of forecast population growth prepared by Council staff is available
- Resident Survey Results 2019 and 2022
- Tourism and Economic Development Strategy and Background 2022
- Equine Strategy and Background 2022
- Council Accommodation and Service Review 2022
- A Plan for Open Space Directions Report 2016
- Community Land Management Plans 2016
- Various Two Wells urban design strategies
 - KBR Urban Design Framework 2008
 - WAX Main Street Design Guidelines 2011
 - Jensen Old Port Wakefield Road Two Wells Master Plan 2020
- Two Wells Traffic Assessment 2023 BE Engineering
- SMEC Preliminary Site Investigation 61 Old Port Wakefield Road 2016
- Regional Public Health Plan 2022
- Disability Access and Inclusion Plan 2020
- Dog and Cat Management Plan 2022

² [PowerPoint Presentation \(orsr.sa.gov.au\)](https://orsr.sa.gov.au)

- Cemetery Capacity 2021
- Emergency Management Plan 2021 and background

Note that investigations underway include:

- Two Wells Walking and Cycling Plan
- Hart Reserve Master Plan implementation
- Delivering commercial, retail and community facilities on 8 HA of Crown Land³ as part of the Two Wells town centre
- New civic and community facilities
- Preliminary Two Wells transport investigations
- Two Wells Golf Club further visioning.

In 2022/23, a proposed 'Open Space and Recreation Strategy' and 'Social and Community Infrastructure Plan' are yet to commence by Council.

Proposed Master Plan

Scope

The scope of the project is about delivering a detailed Two Wells Recreation and Sport Precinct master plan with suitable community participation by the end of 2023.

Goals

1. Create a Two Wells Recreation and Sport Precinct Master Plan envisaging how the precinct can accommodate a wide variety of sport, recreation, and community uses, and associated commercial uses, aligning with Two Wells long-term growth, and activating the Oval precinct seven days a week, including evenings.

This includes identifying sporting codes not currently present in the precinct but likely to need space, or more space, at the Two Wells Oval Precinct and to plan for them to be accommodated.

2. Enable the Two Wells growing number and diversity of stakeholders and community to influence the future vision for the Oval Precinct.
3. Work with the Oval's existing sporting and community groups to enable them to influence and understand the master plan vision and their groups role in its future.
4. Identify infrastructure constraints to accommodating a wide variety of sport, recreation, and community uses, and associated commercial uses
5. Identify an alteration and upgrade program of proposed works with preferred staging in order to build the physical changes needed. Works are to include:
 - a. sport fields and facilities

³ [Investing in Our Community's Future | Adelaide Plains Council \(apc.sa.gov.au\)](https://www.adelaideplainscouncil.gov.au/investing-in-our-communitys-future)

- b. sporting and community use buildings (including multi-use buildings and sustainable design features)
- c. movement networks for a variety of transport modes
- d. wayfinding
- e. greening
- f. water sensitive and flood hazard design.

The alteration and upgrade program should include preliminary indicative cost estimates. Separate future detailed design stages will provide increasing clarity on costs.

6. Provide an investigation basis to:
 - a. Inform detail design (this is to be done in subsequent work packages)
 - b. underpin grant applications
 - c. Inform Council's long-term asset and financial planning
 - d. Manage any risks associated with the former landfill
 - e. Inform Council's policy work, such as Community Land Management planning.
7. Integrate with Main Street, envisaged future town centre development, and consider movement connections.

Engagement

Within Two Wells, Council officers have established relationships with respect to community, sport and recreation groups. It is expected the consultant will work with Council staff in mapping stakeholders and community, preparing a targeted engagement plan, and in delivering that plan.

Outputs

Two Wells Recreation and Sport Precinct Master Plan document.

It is expected the document will contain, as a minimum, summary level information and imagery and maps showing overall vision, specific locations, and staging of improvements.

Methodology

The below method is one way of progressing the master plan. Council is open to innovative and different methodologies.

We seek proposals that outline methodologies with Gantt charts of key milestones that achieve the project outputs.

Stage	Outcome	Output
Start Up	Expectations Clarity	
Background Review and Specialist Analysis	1. Understand demographic trends and forecast at Two Wells and in region.	Background and Observation Paper identifying Oval precinct

	<ol style="list-style-type: none"> 2. Identify sport code trends, including sporting codes not present currently in Two Wells 3. Understand site and town context, including Main Street, The Wells historic area and the vision for centre development north of Wells Road 4. Assess condition of onsite physical assets. Assess current facility compliance to approved standards <ol style="list-style-type: none"> a. Football b. Cricket c. Tennis d. Netball e. Lawn Bowls f. BMX Track 5. Two Wells Primary School and Xavier College engaged regarding what they currently have on offer and what is planned for the future 6. Discussions with key State peak sport bodies 7. Identify up to three comparable sport precinct upgrades and summarise the outcome, and what was involved. 8. Complete initial analysis to identify strengths, constraints, opportunities, and priorities based on best practice and ORSR Guidelines. 	opportunities and challenges
Preparing Plan for Engagement	<p>A cost-effective plan to involve relevant community and stakeholders prepared in collaboration with Council officers.</p> <p>The engagement plan is to be prepared based on Guidelines of the International Association for Public Participation.</p> <p>Precinct users, lessees, residents of various ages (children, youth, family, ageing, disability) are to be part of engagement.</p> <p>Council officers will review this plan regarding Council's Consultation Policy.</p>	Engagement Plan

	Consider role of various engagement tools such as public notices, face to face meetings, surveys, workshops.	
Initial Engagement	<p>Stakeholders and community engaged around opportunities and challenges.</p> <p>This stage should also involve the consultant's initial analysis being discussed with existing groups at the Oval Precinct early on so they understand the rationale underpinning the proposed master plan and the groups are at the table about the long-term changes at the precinct.</p>	Revised Observations Paper
Draft Master Plan prepared	<p>Draft Master Plan with Council administration input.</p> <p>Master Plan to include:</p> <ul style="list-style-type: none"> • Facilities • Accessibility and site connectivity • Community infrastructure and social amenity • Sports field provisions and suitability • Approach to implement including: <ul style="list-style-type: none"> ○ suggested staging ○ priority of actions ○ indicative cost estimates. <p>Master Plan presented to Council for endorsement for next stage</p>	Draft Master Plan
Draft Master Plan Stakeholder/Community Engagement	Engagement with Two Wells Recreation and Sport Precinct stakeholders and from wider township.	Engagement delivered and Engagement Report prepared
Refined Master Plan prepared	<p>Master Plan refined with Council administration input.</p> <p>Staging, priority and indicative cost estimates to be refined</p> <p>Refined Master Plan discussed with existing groups so they understand the rationale.</p>	Revised Master Plan

	Master Plan presented to Council for endorsement.	
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Project Management

Reporting

Day to day reporting is via Council's Strategic Project Officer. The Officer will manage information flow with other Council officers, and in regards to formal reporting to the Elected Council.

The Officer will refer to an Internal Project Control Group comprising Director Growth and Investment, Manager Library and Community Services, and Manager, Infrastructure and Assets. At appropriate project stages, the internal Two Wells Invest and Grow (TWIG) advisory group will be engaged with. The intent of TWIG is to ensure communication about and integration between different projects changing Two Wells. Project sponsor is the Director Growth and Investment.

Council Support

Council will provide marketing and engagement logistics, such as venue hire, food, and Council's website. Consultants will need to provide digital engagement tools.

Budget

Competitive proposals are sought.

Expertise

It is expected a range of specialists will form collaborative teams.

It is expected specialists will inform themselves about relevant background and learnings from engagement/the process to inform their advice. Relevant background for each area of expertise includes current and emerging trends as well as Adelaide Plains specific and regional context.

Preliminary indicative cost estimates are sought. Separate future detailed design stages will provide increasing clarity on costs. We are open to quantity surveyors being part of teams. Alternately, it may be that analysis of comparable precinct upgrades in other locations combined with the teams expertise is sufficient for preliminary indicative cost estimates, or range of costs.

Expertise is expected to include:

Expertise	Overview of Intended Purpose in Master Plan
Central Roles	
Sport and Recreation/ Social Planning	Inform understanding of needed recreation and sporting uses and infrastructure, and directly associated commercial uses.
Stakeholder and Community Engagement	Ensure a planned approach to engagement enables local and peak stakeholders and community to participate in a way that is orderly, that informs the outcomes, and that builds stakeholder and community understanding about the outcomes and rationale. It is expected practitioners are qualified in IAP2.
Urban Planning	Review growth projections and planned urban growth for Two Wells as it impacts on the demand for services and facilities within the Two Wells Oval Precinct
Landscape Architecture/Urban Design	Ensuring an integrated, coordinated, and wholistic master plan.
Supporting Roles	
Architecture	Building needs and sustainable building approaches. Advice about contemporary approaches to buildings in recreation and sport precincts.
Civil Engineering	Civil infrastructure, including traffic, walking, cycling, stormwater, and water sensitive urban design.
Team and Project Management	Ensure collaborative approach between specialists and with Council and key stakeholders

Evaluation Criteria

1. Relevant experience of the Team
2. Technical skills & qualifications of the Team
3. Methodology
4. Value for money
5. Capacity to undertake the project in a reasonable timeframe.

Information Expected in Proposals

Information that responds to the evaluation criteria and Council's procurement policy

Work, Health and Safety policy.

Information about the consultant team, including each consultants:

- Key value they add to the project
- Qualifications, relevant experience and accreditations

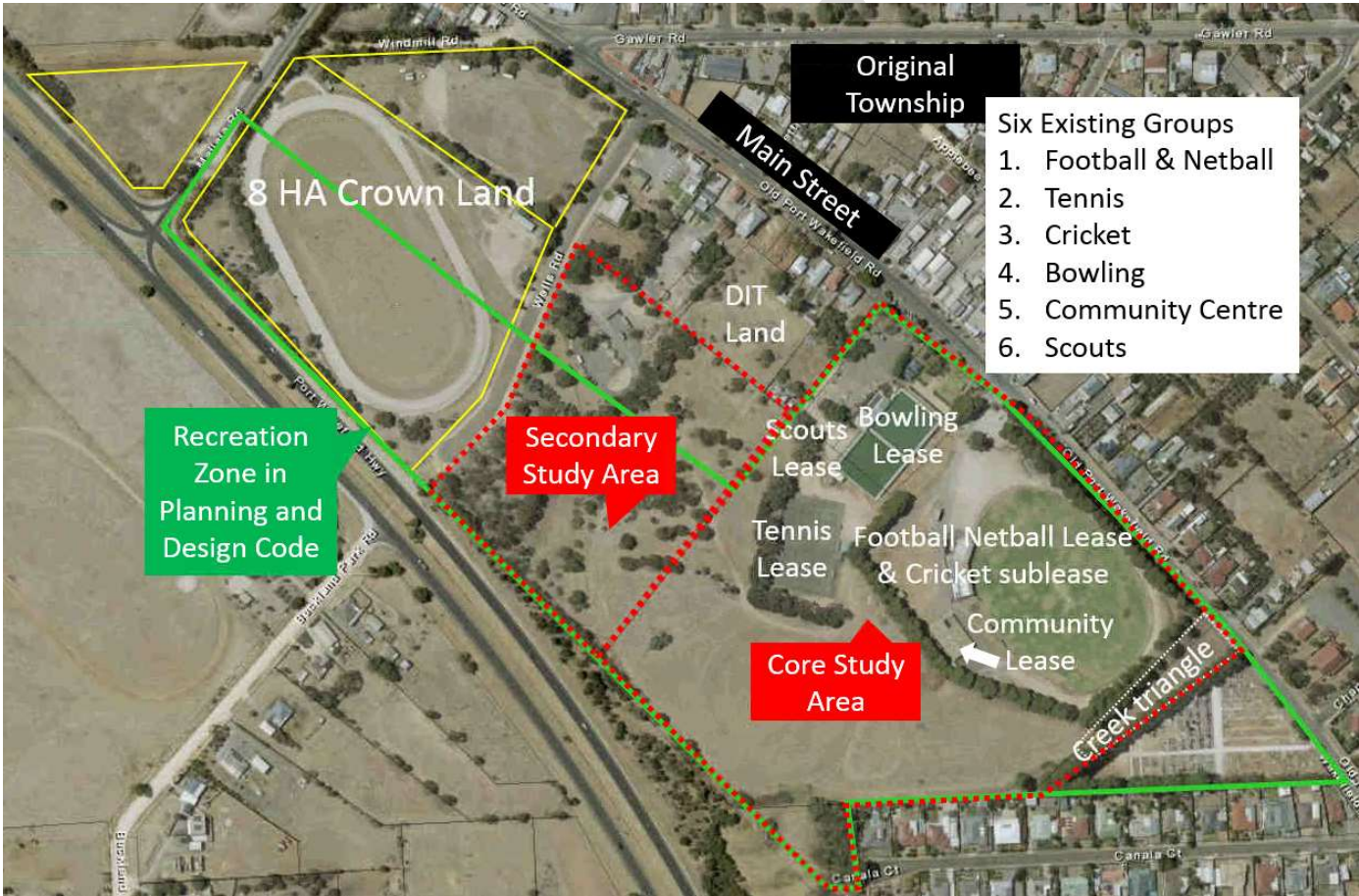
- Charge out rate/hour
- Hours planned for this project.

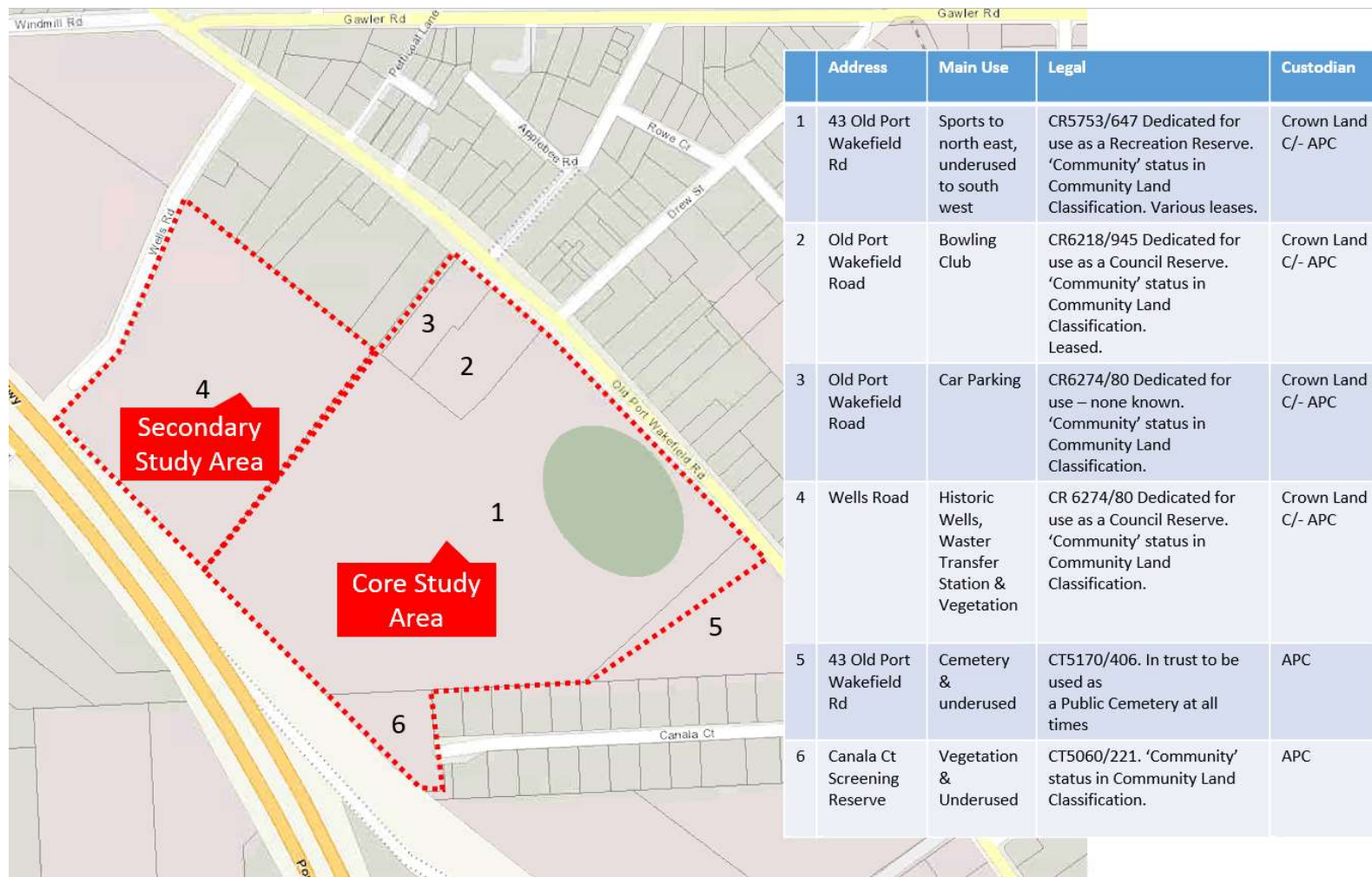
Three referees for similar projects.

DRAFT

Attachments

A Overview of Two Wells Recreation and Sport Precinct & Environs

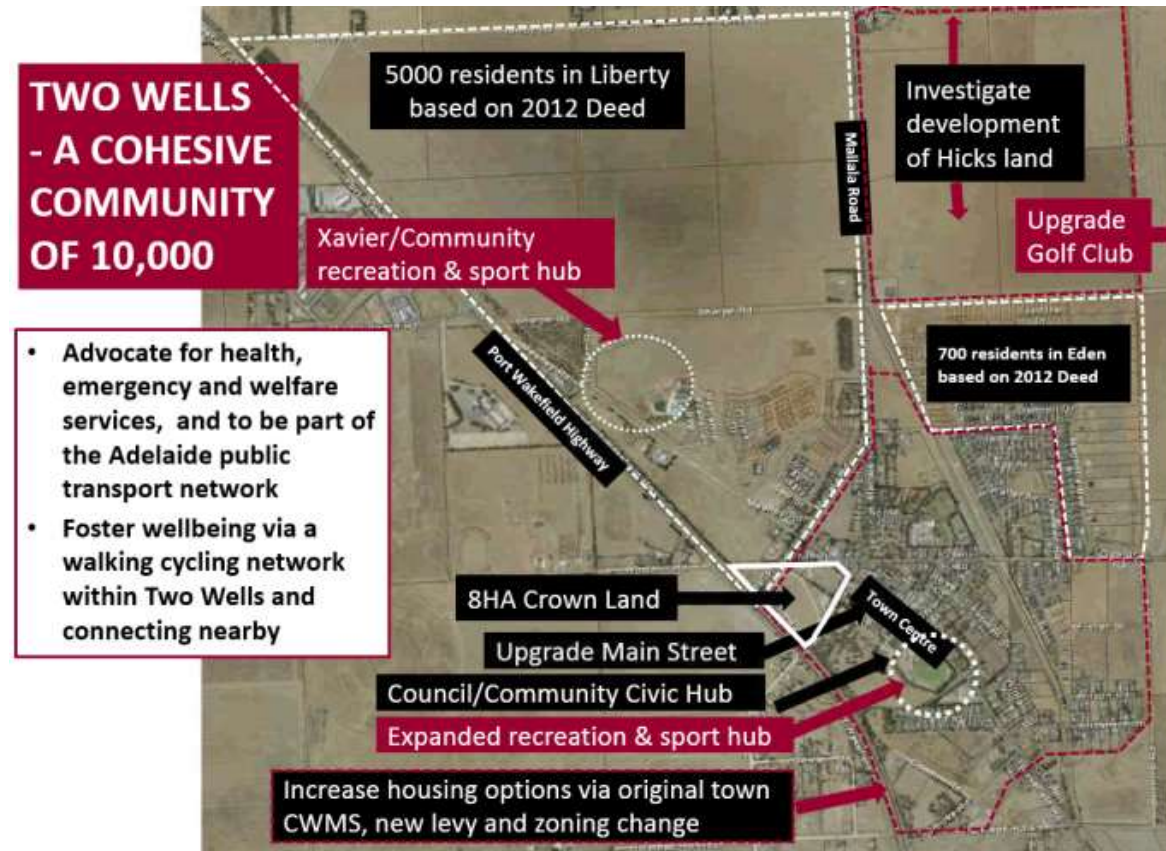




B 2016 Master Plan Concept



C Two Wells Population Growth



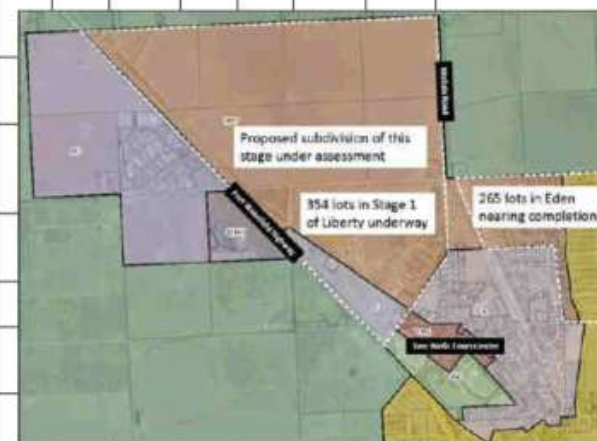
An upgraded recreation and sport precinct is a key part of Two Well's future growth

Planning Two Wells

	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41
Pop'n	3123	3503	3883	4263	4643	5023	5403	5783	6163	6543	6923	7303	7683	8063	8443	8823	9203	9583	9963	10343	10723
Town Centre	Facilitate growth of Two Wells Main Street through development of contemporary retail offering (Crown Land)																				
Community Civic Hub	Plan and deliver community civic hub (LTFP TBC)																				
Xavier Recreation Precinct	Work with Xavier on vision, noting Deed requiring oval, soccer field, and two courts for netball/tennis and shared school/community use																				
Town Centre Recreation Precinct	Plan and create upgraded sport and recreation precinct adjacent the Town Centre. Consider need and business case for indoor recreation. Consider Crown Land and land adjacent Cemetery.																				
Local Northern Centre & Recreation Precinct	Noting potential 2,500 in Hicks, investigate and advocate for a local centre to provide convenience goods and services in the northern part of Two Wells. Consider colocation with recreation and sport uses, and a community/shared hall or space. Consider range of locations, including adjacent Mallala Road.																				
Increased Housing Choice		Rezone land inside levy. Consider options for large sites (including Crown Land).																			
Walking Cycling Network	Prepare Plan	start delivery				Update	continue delivery														
Public Transport incl interchange and EV's	Ongoing advocacy and planning																				
Town CWMS	Plan and install. Note this opens up housing choice (LTFP TBC)																				
Hicks	Scope Hicks potential for 2,500 residents to inform a position in 2026 EFPA review.																				

Proposed subdivision of this stage under assessment

354 lots in Stage 1 of Liberty under way



An upgraded recreation and sport precinct is a key part of Two Wells' future growth

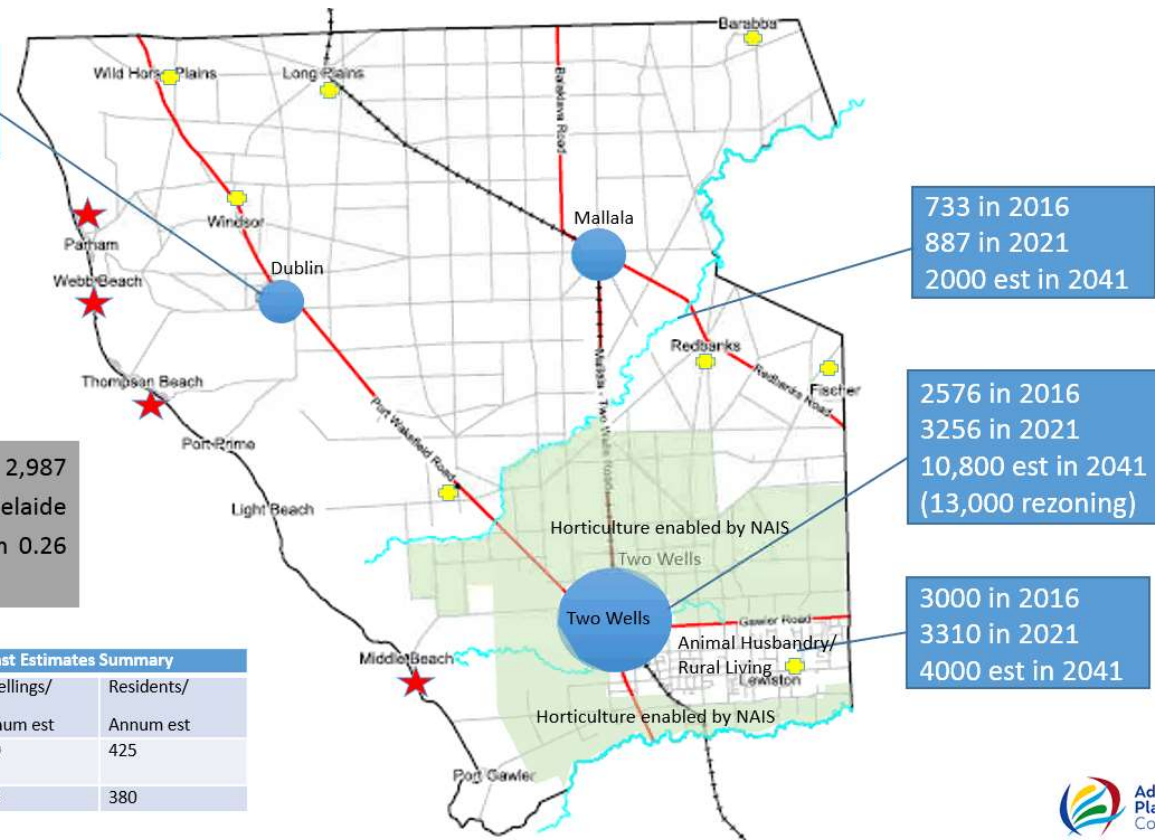
D Regional Population Growth

403 in 2016
405 in 2021
(1400 in 2041 rezoning)

Envisaged Growth

Jobs increased from 2,102 to 2,987 between 2016 and 2021. Adelaide Plains % of jobs increased from 0.26 to 0.35% of all jobs in SA

APC and Two Wells Population Forecast Estimates Summary					
	2021	2041 est	Increase est	Dwellings/Annum est	Residents/Annum est
Adelaide Plains	9977	18,477	8,500	160	425
Two Wells	2743	10,856	8,113	143	380



2022

80% of Adelaide Plains long term population growth is envisaged at Two Wells



Significant growth is occurring to the south in Playford, and CC Playford working on similar open space challenges

E 1967 Aerial of Former Landfill






14.7 UPDATED ADELAIDE PLAINS GROWTH STRATEGY

Record Number: D23/15890

Author: Strategic Project Officer

Authoriser: Director Growth and Investment

Attachments:

1. Updated Adelaide Plains Growth Strategy and Action Plan [↓](#) 
2. Updated Background Paper [↓](#) 
3. Letter from Minister for Planning the Honourable Nick Champion MP dated 17 March 2023 - Council Leadership on Strategic Planning [↓](#) 

EXECUTIVE SUMMARY

- On 30 January 2023, Council endorsed refinements to the Growth Strategy and Background Paper following consideration of submissions received during consultation.
- Refinements to the documents have been undertaken based on the approach endorsed by Council.
- The Growth Strategy and Action Plan (GSAP) aligns with the Strategic Plan 2021 – 2024 by using the same ‘vision’ for Adelaide Plains as is within the Strategic Plan and being structured under the same outcome areas as the Strategic Plan.
- An updated Strategic Plan may mean consequential changes to the GSAP. This relationship – as also exists with other strategic Council documents, such as the Tourism and Economic Development Strategy – is a factor to consider when preparing a new Strategic Plan.
- Last updated in 2017, the State Planning Commission is currently working to update the 30 Year Plan for Greater Adelaide over 2023 and 2024. Council officers have provided Council’s draft GSAP to Planning and Land Use Services (PLUS).
- Council planning ahead to ensure growth already planned for through suitable zoning is liveable and sustainable is an important role of the GSAP along with Council’s other plans, be it Strategic Plan, Asset Management Plan, open space and community infrastructure, and transport planning.
- Having prepared the GSAP, this provides a basis for Council to engage with, and to advocate to, the State Planning Commission and Minister for Planning about preferred growth outcomes along with other State Government departments and Infrastructure Agencies.
- Next steps in operationalising the GSAP include:
 - Uploading the final GSAP to the website
 - Responding to all people who made submissions during consultation
 - Advocating to other spheres of government and infrastructure providers drawing on the GSAP and Background Paper. During the process of preparation, the existence of the draft GSAP and Background Paper have been useful in discussions with PLUS, Department of Infrastructure and Transport and SA Water
 - Communicate about the GSAP with various peak bodies.

RECOMMENDATION

“that Council, having considered Item 14.7 – *Updated Adelaide Plains Growth Strategy*, dated 24 April 2023, receives and notes the report and in doing so:

1. Adopts the updated Adelaide Plains Growth Strategy and Action Plan, as presented in Attachment 1 to this report.
2. Adopts the updated Background Paper, as presented in Attachment 2 to this report.
3. Instructs the Chief Executive Officer to undertake editorial but not policy amendments to the documents.”

BUDGET IMPACT

Estimated Cost:	Nil
Future ongoing operating costs:	Nil
Is this Budgeted?	Not applicable

RISK ASSESSMENT

Nil

DETAILED REPORT

Purpose

To seek Council's endorsement of refinements to the Growth Strategy and Action Plan, and Background Paper.

Background

Council Decision

On 30 January 2023, Council endorsed proposed refinements to the Growth Strategy and Background Paper following consideration of submissions:

Moved Councillor Lush Seconded Councillor Panella 2023/012

"that Council, having considered Item 14.2 – Growth Strategy Community and Stakeholder Consultation, dated 30 January 2023, receives and notes the report and in doing so instructs the Chief Executive Officer to:-

- 1. Notes the submissions received in consultation, as presented in Attachment 1 to this Report;***
- 2. Endorses refinements to the draft Growth Strategy and Action Plan and Background Paper as contained in the Response to Submissions within the Growth Strategy Consultation Report presented in Attachment 2 to this report;***
- 3. Notes the refined Growth Strategy and Background Paper will be brought forward for Council adoption."***

CARRIED UNANIMOUSLY

An updated Growth Strategy and Action Plan forms **Attachment 1** and updated Background Paper forms **Attachment 2**. Refinements of note are shown in **green**. Editorial changes are not shown.

The January report outlined 'Matters Raised' in submissions and a 'Proposed Approach'. For ease of reference, these are outlined in the following table. Refinements have been undertaken based on the 'Proposed Approach' and adapting the information presented by officers in the January Council report.

30 January 2023 Report to Council	
'Matters Raised'	'Proposed Approach'
Further Analysis of Population Trends and Land Supply	Continue to prepare a growth strategy
Upgrading Recreation and Sport Facilities	Update the Growth Strategy and Background Paper to: <ul style="list-style-type: none">include references to universal and child safety environs design principlesthe intent to plan for road/trail networks including for physical activity

	<ul style="list-style-type: none"> • seek increasing water and energy saving in recreation and sport infrastructure • about recreation and sport facilities meeting required standards and being lit and of suitable surface quality to be fit for purpose.
Gawler River Flood Hazard	Continue with Growth Strategy
Two Wells Future Urban Growth	<p>Continue with Growth Strategy action investigating development of the Hick's land, noting this involves seeking lifting of the Environment and Food Production Area, rezoning, and suitable infrastructure agreements.</p> <p>Update Background Paper with further detail on the established Hickinbotham/Council partnership and about the planning and infrastructure commitments leading to the successful Eden and Liberty estates.</p>
Two Wells Main Street and Potential Other Centres	<p>Update Growth Strategy and Background Paper:</p> <ul style="list-style-type: none"> • Refine Growth Strategy to 'Northern Two Wells - Investigate need for neighbourhood space and orderly approach to any retail in the northern part of Two Wells, in particular as part of investigations for the Hicks land. Any retail cannot be of a size to threaten the function of the Two Wells Main Street'. Amend the map annotation to apply to the Hicks land. • To recognize the Azzurro land and several other large undeveloped sites near the town centre as strategic development site within Two Wells future. • With further detail on the intent of the 8HA Crown land development for a mix of commercial, retail and community facilities.
Mallala Population Growth	<p>Refine Growth Strategy action: 'Mallala - continue to support and explore ways to enable planned urban development and the necessary infrastructure to occur. Progress Mallala Oval Master Plan'.</p> <p>Refine long term population forecasts to account for some 500 lots at Gracewood.</p>
Dublin Population Growth	<p>Refine Growth Strategy action as follows:</p> <p>'Dublin – scope future urban growth, noting in principle support to investigate Leinad land south of existing township Council 2019 decision. Consider near coastal tourism role, agriculture, proximity to established industries and Carslake Industrial Area, community and open space facilities, recreation and sport, water reuse and necessary hard infrastructure.'</p>

Along with the refinements arising from the January decision, the following refinements have also been undertaken.

Refinements	Explanation
Updated growth forecast numbers to 2041.	These are based on the 2021 ABS Census and further analysis by officers of land supply within townships. Adjustments to long term forecast numbers are shown in green .

	The State Planning Commission are anticipated to release updated long-term population forecasts during 2023. These forecasts will include the 'Outer North' region of Greater Adelaide that Adelaide Plains is within. These forecasts will be a key consideration for the Commission in considering whether and when to release further land for urban development. For Council, noting the growth strategy intent for land release with the Hicks land at Two Wells and around Dublin, these are pivotal considerations.
'Country' has been added to the overarching strategy to envisage 'Two Wells – a Cohesive Country Community of 10,500'.	Adding this word better reflects the intent for Two Wells as a country town
Mobile Coverage Background 2022 Resident Survey Climate Forecasts to 2100 from Department of Environment and Water	Added to Background Paper

Relationship to Council Strategic Plan

The GSAP aligns with the Strategic Plan 2021 – 2024. The GSAP uses the same 'vision' for Adelaide Plains the Strategic Plan and is structured under the same outcome areas as the Strategic Plan. These outcome areas are:

- Envable Lifestyle
- Emerging Economy
- Remarkable Economy
- Proactive Leadership.

A benefit of using the same vision and outcome areas is the language of the GSAP is directly understood in relation to the Strategic Plan.

The *Local Government Act 1999* obliges Council to prepare a new Strategic Plan within two years of the local government elections. An updated Strategic Plan may mean consequential changes to the GSAP. This relationship – as also exists with other strategic Council documents, such as the Tourism and Economic Development Strategy – is a factor to consider when preparing a new Strategic Plan.

The relationship between the GSAP, Strategic Plan, and 30 Year Plan for Greater Adelaide is shown on the *'Image - How the Growth Strategy and Action Plan relates to Council's Four-Year Plan, Long Term Financial Plan, and Asset Plans, as well as the 30 Year Plan For Greater Adelaide'*

Relationship to State Government Thirty Year Plan for Greater Adelaide

The 30 Year Plan for Greater Adelaide¹ describes the State Government's plan for how Adelaide should grow to become more liveable, competitive and sustainable.

Last updated in 2017, the State Planning Commission is updating the 30 Year Plan over 2023 and 2024. Council officers provided Council's draft GSAP to Planning and Land Use Services during consultation.

Council planning ahead to ensure growth already planned is liveable and sustainable is an important role of the GSAP along with Council's other plans, be it Asset Management Plan, open space and community infrastructure, and transport planning.

Similarly, the GSAP identifies the intent for 'further' growth to be investigated and progressed through rezoning, suitable infrastructure, and lifting of the Environment and Food Production area when the time is suitable. This further growth could be around Dublin and on the Hicks land to the north east of Two Wells. Planning for this further growth means Council is proactively looking ahead for the long term.

As both the Hicks land and land around Dublin are within the EFPA, the support of both houses of State Parliament is needed to lift the EFPA. 2026 is the next scheduled review of the EFPA by the State Planning Commission.

¹ livingadelaide.sa.gov.au/

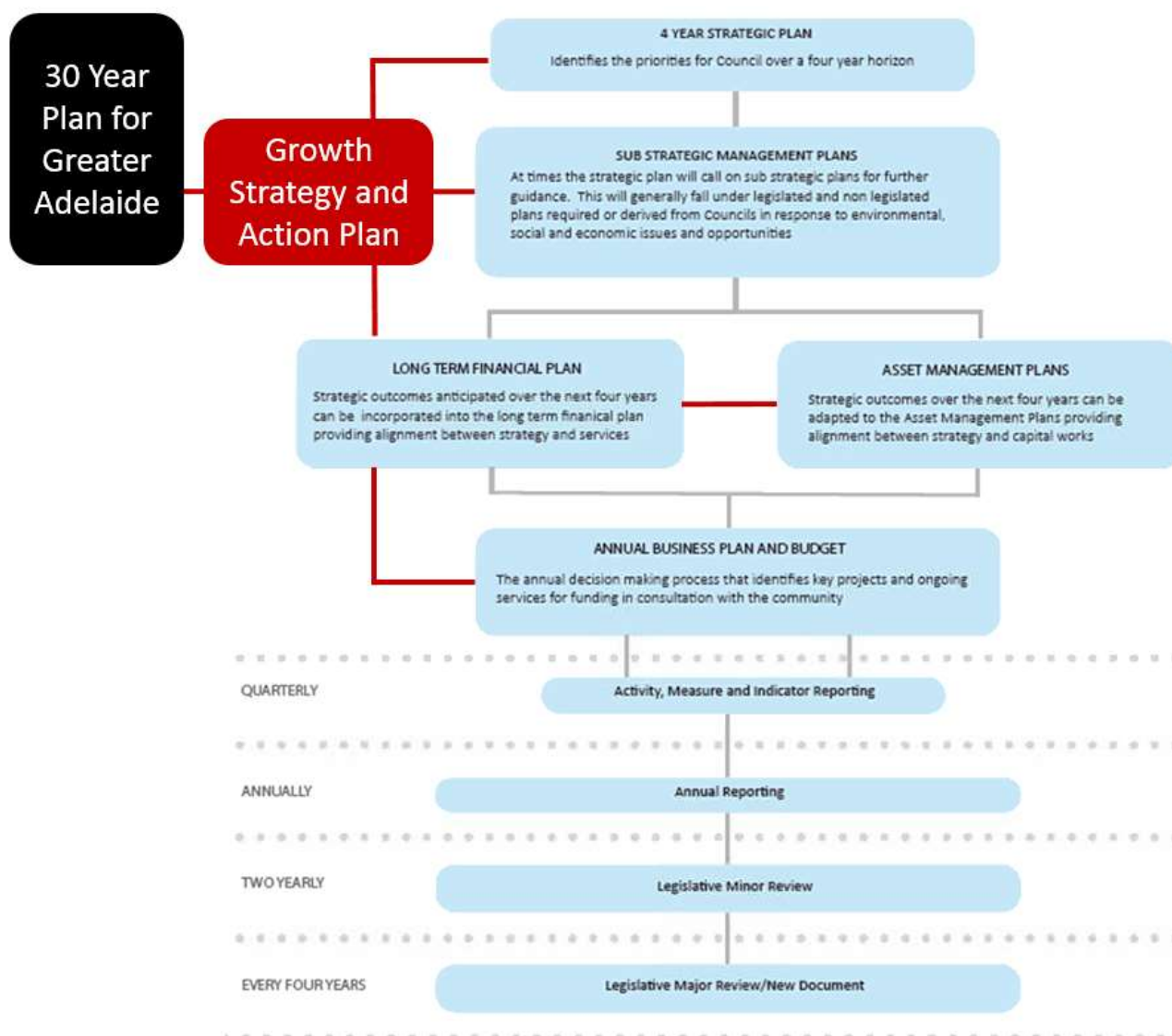


Image - How the Growth Strategy and Action Plan relates to Council's Four-Year Plan, Long Term Financial Plan, and Asset Plans, as well as the 30 Year Plan For Greater Adelaide

The Minister for Planning recently acknowledged Council's growth planning in correspondence to the CEO (**Attachment 3**), with all councils receiving correspondence. For Council, the GSAP provides a basis to engage with, and to advocate to, the State Planning Commission and Minister for Planning about preferred growth outcomes.

The Minister's letter references Council initiating Code Amendments where needed, including on heritage and character. Council itself has initiated a heritage code amendment which is currently with the State Planning Commission. Officers are also undertaking preliminary investigations around the robustness of built character policy in the Two Wells town centre area. Reports on these projects will be presented in due course.

The Minister's letter also outlines a role for Council to proactively support proponent led Code Amendments. The planning system allows various parties – as well as councils – to initiate Code

Amendments. While various proponent led Amendments are underway², there are none within Adelaide Plains. The Minister's letter also flags Council managing local parking challenges through the *Road Traffic Act 1961* and *Local Government Act 1999*. These are ongoing operational matters.

Next Steps

The GSAP acknowledges Council is one player in the growth of Adelaide Plains. The GSAP states:

'The level of success in achieving the GSAP depends upon cooperation between the public and private sectors, in particular:

- Adelaide Plains Council:
- State Government:
- Infrastructure/utilities providers, to deliver, in a timely, coordinated and efficient manner, all transport, water, gas, electricity, information and communication technology, health and community services infrastructure required to support the GSAP.
- Land owners and developers
- Australian Government to support policies and initiatives – including grant funding – that aligns with the GSAP.'

For Council's role, next steps in operationalising the GSAP include:

- Uploading the final GSAP to the website
- Responding to all people who made submissions
- Advocating to other spheres of government and infrastructure providers drawing on the GSAP and Background Paper. During the process of preparation, the existence of the draft GSAP and Background Paper have been useful in discussions with PLUS, DIT and SA Water
- Communicate about the GSAP with various peak bodies, including the Urban Development Institute of Australia.

Discussion

Preparing the GSAP acknowledges projects underway such as Gracewood at Mallala and Dublin Township Growth and Tourism Master Planning, and at Two Wells CWMS investigations, the levee, and Two Wells Oval Master Planning.

Underway projects are acknowledged in the GSAP and Council considers the more detailed scope of these projects through annual business planning and project delivery.

The GSAP flags strategic areas that are ongoing, such as planning for hazards of flood, fire and heat.

² plan.sa.gov.au/have_your_say/code-amendments/initiated

The GSAP flags strategic areas that require further work. These include community infrastructure planning, transport planning, greening, and sustainability initiatives.

Conclusion

Council's work to plan for long term growth has been acknowledged positively by the Minister for Planning in recent correspondence. The GSAP has been refined following consultation and is in a form suitable for adoption. Once adopted, the GSAP will be communicated, the various actions proposed, and matters requiring advocacy will be progressed.

References

Legislation

Local Government Act 1999

Planning Development and Infrastructure Act 2016

Council Policies/Plans

Public Consultation Policy



GROWTH STRATEGY

Refinements following Consultation Apr 2023



Contents

PURPOSE 3

ROLE OF COUNCIL 3

VISION 3

SETTING THE SCENE 5

POPULATION FORECASTS BASED ON PLANNED URBAN GROWTH 5

POPULATION FORECASTS BASED ON POTENTIAL URBAN GROWTH 8

MAIN LOCATIONS OF POPULATION GROWTH..... 10

RELATIONSHIP WITH OTHER STRATEGIES..... 11

 Strategic Plan 11

 Long Term Financial Plan 11

GROWTH PLAN ON A PAGE..... 12

THREE TOWN SERVICE MODEL 13

TWO WELLS..... 14

 Strategy 14

 What is Needed and When 15

 One Scenario for Two Wells..... 16

STRATEGIES AND ACTIONS 17

 Enviably Lifestyle..... 18

 Emerging Economy 23

 Remarkable Landscapes..... 26

 Proactive Leadership..... 29

Cover Photos - Updating community infrastructure – like at Two Wells with Village Green adjacent the Library and Xavier School – are critical to support liveable population growth. Agribusiness growth and coastal experience growth are important priorities.

Council acknowledges that we are on the traditional country of the Kurna people of the Adelaide Plains and pays respect to elders past, present and emerging. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

Version	Comment
April 2023	Refined following consultation
	Refinements of note are shown in green. Editorial changes are not shown distinctly.
July 2022	Consultation
June 2022	For Council June 2022

PURPOSE

The purpose of the Growth Strategy and Action Plan (GSAP) is to identify strategies and actions to achieve the liveable population growth of Adelaide Plains. The GSAP has a long-term view to 2040 with targeted actions focussed over the next 5 – 10 years.

Liveable growth involves some actions for APC to lead. Some actions however are for others to deliver, including State Government, and development and community partners. APC will collaborate with others – including nearby councils and regional authorities as appropriate on all the strategies and actions.

Liveable growth occurs by collaborative relationships and smart investment in the necessary social and economic infrastructure.

This GSAP draws on the Adelaide Plains Growth Background Paper.

ROLE OF COUNCIL

Council has roles in planning for growth, advocating about the impacts of growth, and delivering infrastructure and services – sometimes via facilitating – that support growth.

This GSAP describes Council's roles as:

- Plan
- Advocate
- Deliver/facilitate.

VISION

Council's Strategic Plan 2020 – 2024¹ identifies the vision for the Council area. Council's Strategic Plan also contains 'Strategic Responses'.

These strategies include enviable lifestyle, emerging economy, remarkable landscapes and proactive leadership.

This GSAP supports achievement of the aspired Vision by identifying Strategies and Actions based on and structured around the Strategic Plan 2021 – 2024 outcome areas of:

- *Enviably Lifestyle*
- *Emerging Economy*
- *Remarkable Landscapes*
- *Proactive Leadership*

¹ apc.sa.gov.au/_data/assets/pdf_file/0023/355181/Adelaide-Plains-Council-Strategic-Plan-2021-2024

Vision**Adelaide Plains is:**

Productive: A leading supplier of primary produce to local, national and international markets.

Proximity to markets and natural growing conditions provide competitive advantages for primary producers on the Adelaide Plains that has seen our economy emerge as a key contributor to the region's prosperity.

Diverse: A more diverse community with access to a greater mix of local opportunities.

Increased employment, services and education attracts and retains a diverse community that chooses to live, learn and work in the region.

Location: A lifestyle location connected to the Barossa, Coast and Adelaide.

Adelaide Plains is a quiet community that offers residents time and space with convenient access to the benefits of Greater Adelaide, the coast and the Barossa region.

Welcoming: A proud, spirited and generous community.

This is a place that everyone belongs, where community connection and care is strong and someone is always available to help when a neighbour is in need.

Ambition: Advancing infrastructure and technology to foster a competitive local economy.

Modern practice, research and innovation, and efficient access to export centres and local markets builds an economic environment and reputation that rivals the State's major primary productions regions. With employment opportunities diversifying and new housing products in abundance, Adelaide Plains will become the place of choice for the Northern Adelaide Plains.

Leadership: A decisive and proactive Council.

Our Elected Members share a vision of prosperity founded on courage, robust deliberation, transparency and forward thinking and investing.

Attractive: A Place of choice for businesses, residents and visitors.

Our townships are inviting, well cared for, filled with character and provide a range of services, facilities and accommodation that caters for all people and our landscapes, events and infrastructure provide memorable experiences.

Tourism and Economic Development Strategy**Five Themes**

- Town Centres and Main Streets
- Business Support and Growth
- Food and Primary Industries
- Coastal Experiences
- Marketing and Branding

SETTING THE SCENE

Planning for growth is important as the population of Adelaide Plain's is forecast to double over the next 20 years.

The majority of population growth is at Two Wells. Demand at Two Wells is being driven by available and serviced land, government stimulus, the northern connector, and opening of new facilities such as Xavier College.

Growth is also flagged but yet to commence at Mallala.

Council has supported further possible growth at Two Wells and Dublin, with these requiring investigations, rezoning, **lifting of the Environment and Food Production Area**, infrastructure planning and provision.

Growth in Adelaide Plains is part of the outer north being planned for the greatest amount of fringe growth in Greater Adelaide.

The Growth Background Paper contains detailed investigations.

POPULATION FORECASTS BASED ON PLANNED URBAN GROWTH

SA Government provide forecasts² about growth based on low, medium and high scenarios.

Adapting these forecasts, the following low, medium and high scenarios are forecast for Adelaide Plains.

²

plan.sa.gov.au/news/article/2019/new_population_projections_released_for_south_australia

The LOW projection includes MEDIUM growth but at a lower rate or over an extended period of time. The LOW projection aligns with a forecast of 19,358 in 2050³.

The MEDIUM projection includes growth that is known.

- Known includes land already zoned for urban development.
- At Two Wells, this assumes Liberty and Eden are both completed over the next 20 years. Eden with around 265 lots and Liberty with around **2000** ~~1900~~ lots. This also assumes a town CWMS is installed and land within the proposed levee is rezoned, both leading to the ability for increased housing options within the original township.
- At Mallala, Gracewood with around **500** ~~330~~ lots is developed and a small number of dwellings constructed in the balance of Mallala. 1042 residents in Mallala and nearby rural areas in 2021⁴ grows **by 1300** ~~950~~ to around **2300** in 2040.
- At Lewiston, some 600 residents move into existing lots or lots with approvals pending release over the next 20 years. This number recognises the impact of flood risk entails the more readily developable land has already been developed, and the impact of the EFPA on precluding the ability for further residential only development.
- Through the balance of the Council area including Dublin and **100 further residents at Thompson Beach**, small increases in population.

³ Population forecast by Holmes Dyer as included in the APC Strategic Plan 2021 – 2024.

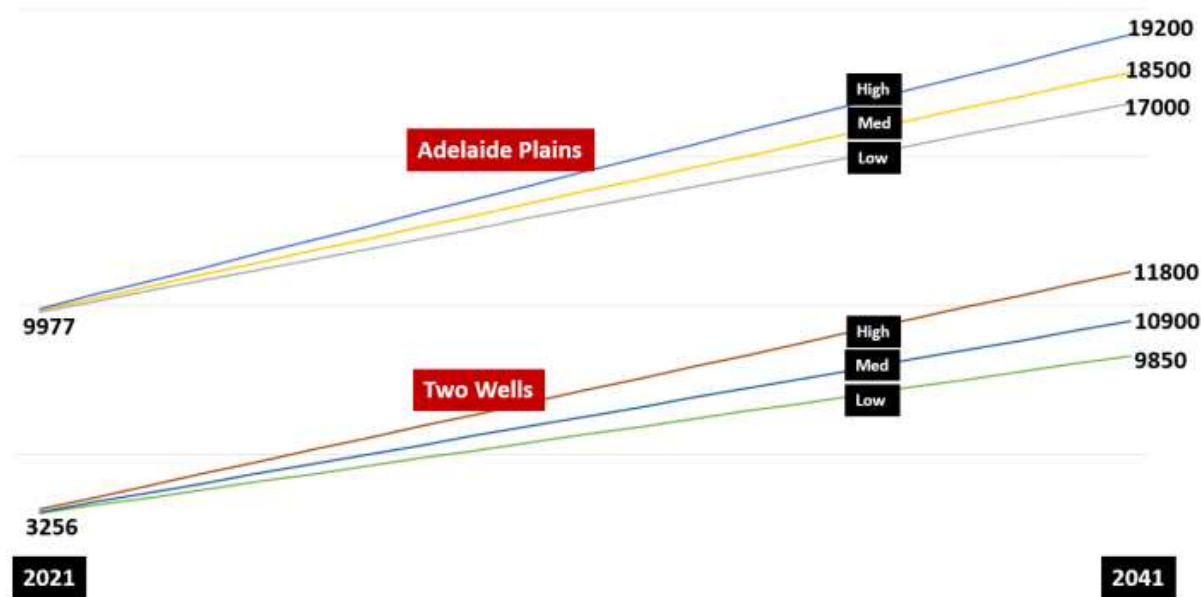
⁴ quickstats.censusdata.abs.gov.au

The HIGH projection includes MEDIUM growth but at a faster rate or over a shortened period of time.

The MEDIUM projection identifies that the Council area grows from 9977 in 2021 9441 to 18,500 17,800 residents by 2041. 7,500 8,000 of this growth is at Two Wells.

Certainty is impacted by global and national economic conditions, other land in nearby locations, such as in Playford and Light Regional Council's being brought to the market.

This uncertainty underscores the basis to update the strategies and actions regularly to take account of change.



On projections generally, the level of certainty decreases the further into time a forecast looks forward.

The final block was settled at Eden in early 2023 and Liberty will continue to see more dwellings constructed. There is less certainty when Gracewood will commence works, and likewise when lodged divisions in Lewiston are brought to market.

This growth strategy and action plan is based on the MEDIUM forecast, adopting a proactive approach to planning for a higher rate of growth than the LOW forecast.

APC and Two Wells Population Forecast Estimates Summary						
	2020 ⁵	2021 ABS	2041 est	Increase est	Dwellings/ Annum est	Residents/ Annum est
Adelaide Plains HIGH	9441	9977	19,177 19,100	9,736 9,700	175	460
Adelaide Plains MEDIUM	9441	9977	18,477 17,800	9,036 8,400	150	400
Adelaide Plains LOW	9441	9977	16,977 16,800	7,536 7,400	132	350
Two Wells ⁶ HIGH	2743	3256	11,756 11,700	9,013 8,900	160	425
Two Wells MEDIUM	2743	3256	10,856 10,700	8,113 8,000	140	380
Two Wells LOW	2743	3256	9,856 9,700	7,113 7,000	125	330

This strategy involves actions focussed on fostering a liveable and sustainable Two Wells, recognising just over 80% of population growth is forecast there.

⁵ profile.id.com.au/adelaide-plains/population-estimate accessed October 2022

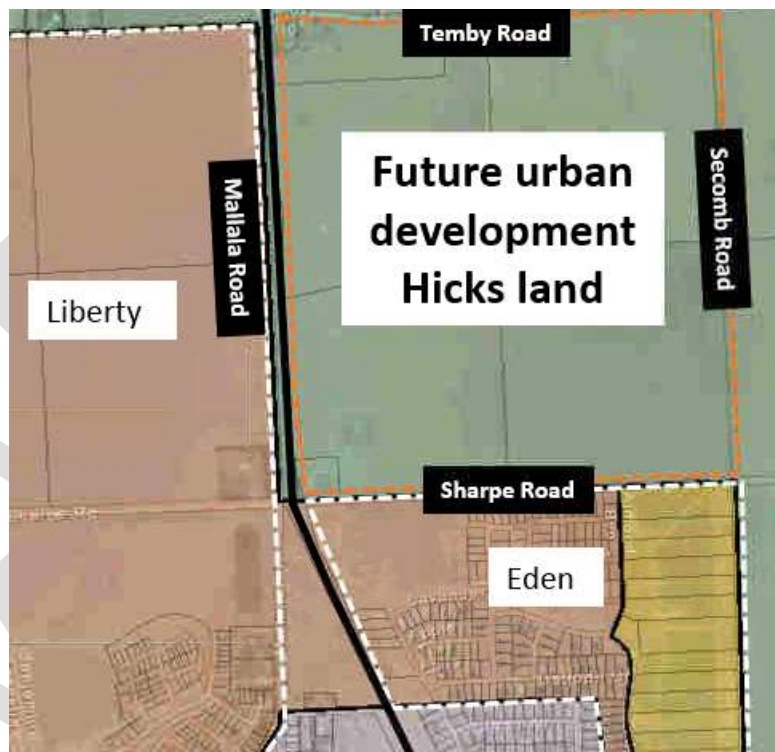
POPULATION FORECASTS BASED ON POTENTIAL URBAN GROWTH

In 2019, Council decided to support investigations for potential further urban growth on the Hicks land at Two Wells and to the south of Dublin on the Leinad land. Submissions in the 2022 consultation affirmed interest in potential urban growth at the Hicks land and to the south and west of Dublin.

A decision to release Hicks land and land at Dublin as potential urban growth are significant unknowns. Both are within the Environment and Food Production Area (EFPA). The decision to allow the land to be developed for urban growth is ultimately a matter for SA Parliament on the advice of the Planning Minister, the State Planning Commission, and with input from Council. The State Planning Commission five yearly review of the EFPA is next due in 2026.

The Hicks land has potential for around 2,500 residents/940 dwellings in total. If Hicks land was fully developed by 2040, this would lead to a Two Wells of around 13,400.

Land at Dublin has potential for around 4000 residents/1500 dwellings in total. Added to Dublin's 405 residents of 2021, Dublin could be in the order of 4,500. Accounting for the variability of land owners intentions, if around 25% of sites are developed (rather than all sites), this entails Dublin could grow by 1000 to around 1400. If undertaken over 20 years to 2041, this rate of growth is 6% per annum, 1% higher than experienced at Two Wells from 2016 – 2021. If a 3% per annum rate of growth is experienced over 20 years to 2041, this is an increase of 345, leading to a total population of 750.



The Hicks land at Two Wells is north of the Eden housing estate, and east of the railway line



The Dublin scenario proposed in submissions in 2022 by Leinad, Gurung and Wait involve expansion of the township zone to the west and south, and further Rural Living to the west

Under a MEDIUM scenario, Adelaide Plains grows from 9441 in 2020 to **18,500** ~~17,800~~ in 2040. If both Hicks and Dublin land was released and fully developed within that timeframe, this would lead to Adelaide Plains in 2040 being around 25,000. This would be a 2.5 times population increase.


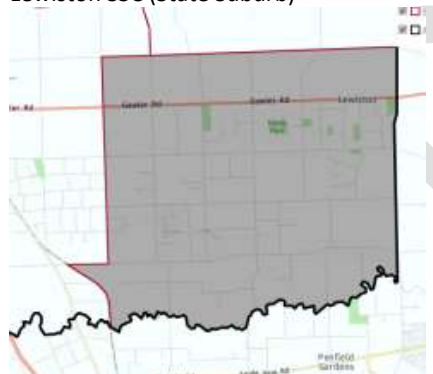
Noting available land within Adelaide Plains and the State Planning Commission's 2021 assessment⁷ of no need to open up further land within Greater Adelaide (which includes Adelaide Plains), neither are likely to be available prior to 2026.

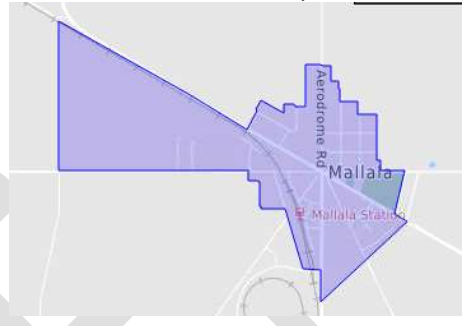


Recognising Council decisions to support investigations for this potential growth, this strategy plans for this potential growth in the longer term order to create liveable communities whilst not unduly impacting existing zoned supply.

7

plan.sa.gov.au/our_planning_system/instruments/planning_instruments/environment_and_food_production_areas

MAIN LOCATIONS OF POPULATION GROWTH

Main Locations of Population Growth		
	Current	2041 est
Two Wells SA2 (Statistical Area Level 2)	3256 (2021) 2743 (2020)	10,900 (IF Hicks land fully developed, Two Wells becomes 13,400)
		
Lewiston SSC (State Suburb)	3310 (2021) 3076 (2016)	4050 3500
		

Mallala Urban Centre Locality	1042 (2021) 894 (2016)	2300 1700 (assumes Gracewood developed)
		
Dublin SSC	405 (2021)	500 (IF unplanned growth land is fully developed long term, Dublin and nearby rural areas becomes 4500)
		
Thompson Beach	219 (2021)	300
		

RELATIONSHIP WITH OTHER STRATEGIES

Strategic Plan

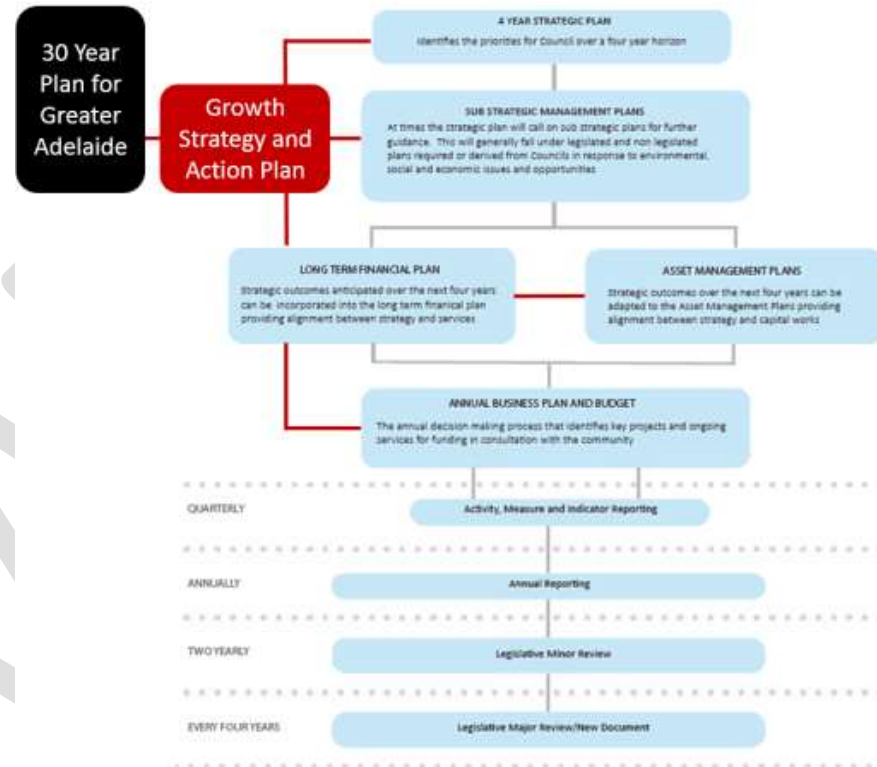
The GSAP:

- Summarises analysis undertaken by Council covering economic, social, health and recreational planning, landscape and environmental planning, land use planning, infrastructure capacity, governance, and review of the 30 Year Plan for Greater Adelaide (refer Growth Background Paper)
- Identifies Strategies and Actions based on the Strategic Plan 2021 – 2024 outcome areas of:
 - Enviably Lifestyle
 - Emerging Economy
 - Remarkable Economy
 - Proactive Leadership

Long Term Financial Plan

Council has a Long-Term Financial Plan looking forward 10 Years. This was released for consultation in late 2021. The LTFP includes various studies informing planning for growth.

These studies are referenced with relevant growth actions with the text 'Consultation LTFP late 2021'.



How the Growth Strategy and Action Plan relates to Council's Four-Year Plan, Long Term Financial Plan, and Asset Plans, as well as the 30 Year Plan For Greater Adelaide

GROWTH PLAN ON A PAGE



A summary of planning for Adelaide Plains growth

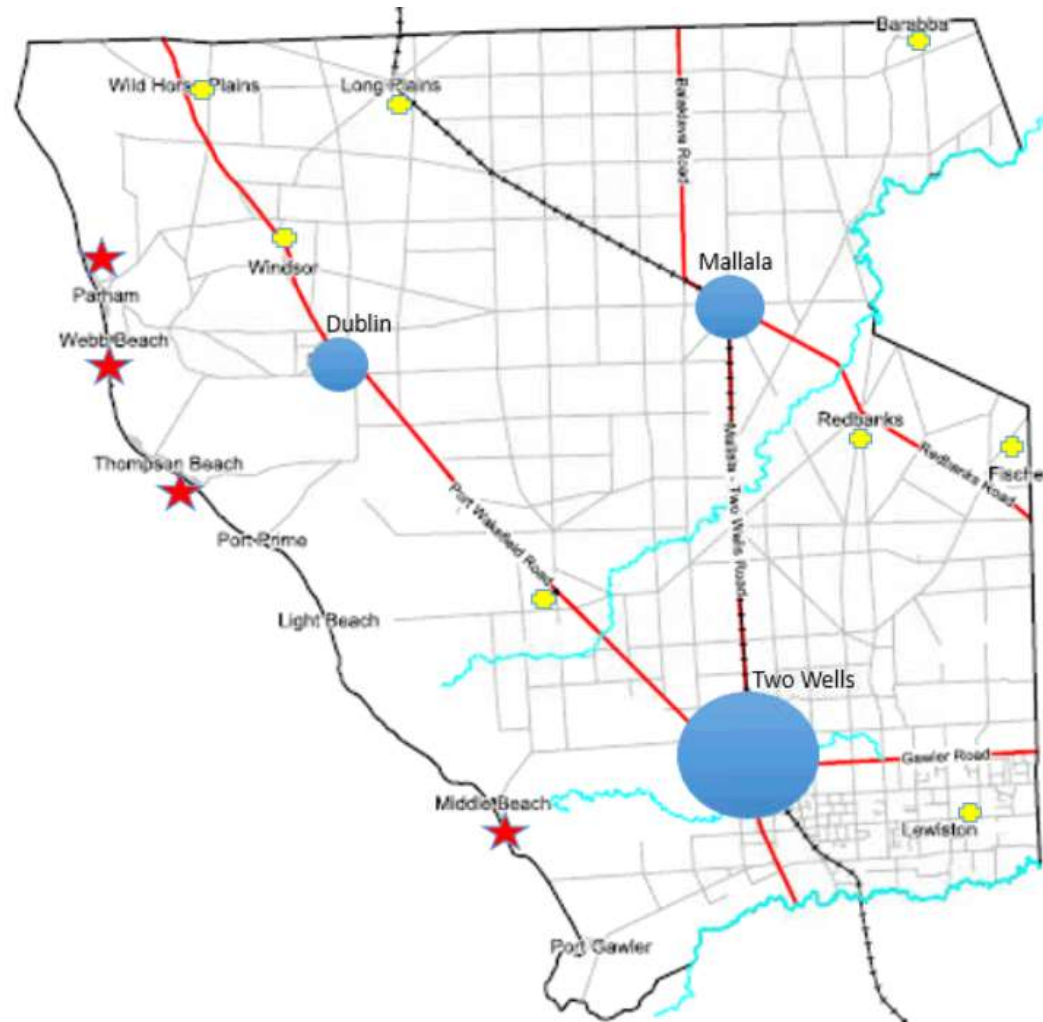
THREE TOWN SERVICE MODEL

Adelaide Plains is envisaged with three major towns and 12 coastal and rural settlements.

As Adelaide Plains grows, growth planning is seeking to foster liveable and sustainable outcomes across these townships and settlements, and with the aim for a range of services and facilities to be reasonably convenient and accessible.

This includes community and recreational facilities, health and education, employment options, and a variety of transport options.

This is in the context of nearby envisaged growth in the City of Playford, Gawler and Light Regional.



TWO WELLS

Arising from decisions in 2010 - 2012, planned urban growth is envisaging a Two Wells of around 10,500.

This growth is around 80% of growth planned in Adelaide Plains.

Strategy

'A cohesive country community of 10,500' is the strategy for Two Wells.

'Cohesive' recognises fostering 'a' community with many new people moving into a 'country' town is important.

The Actions are summarised in the Image.

Actions specific for Two Wells are placed together under the outcome areas.

TWO WELLS - A COHESIVE COUNTRY COMMUNITY OF 10,500

- Advocate for health, emergency and welfare services, and to be part of the Adelaide public transport network
- Foster wellbeing via a walking cycling network within Two Wells and connecting nearby

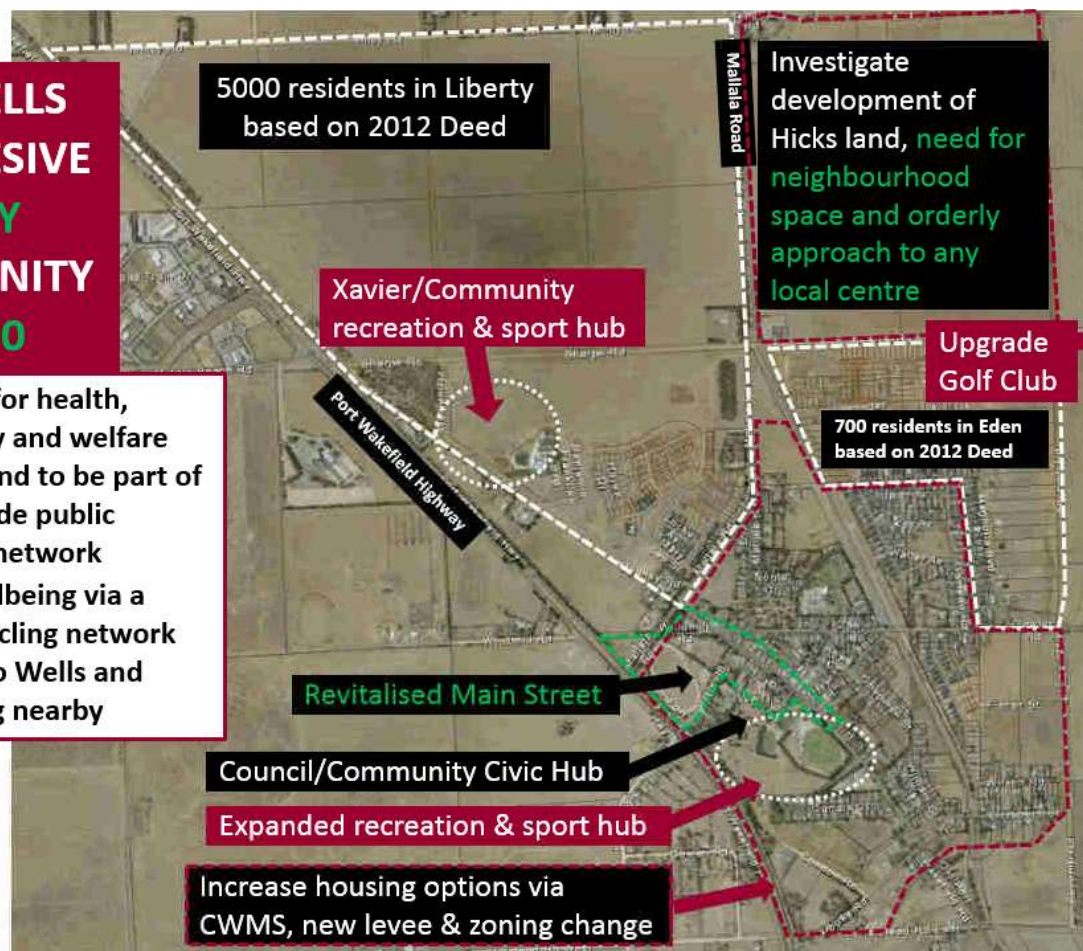


Image – Summary of Two Wells Actions to Support a Cohesive Community of 10,000

What is Needed and When

This table summarises what is needed and when at Two Wells.

	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41
Pop'n	3256 3123	3636 3503	4016 3883	4396 4263	4776 4643	5156 5023	5536 5403	5916 5783	6296 6163	6676 6543	7056 6923	7436 7303	7816 7683	8196 8063	8576 8443	8956 8823	9336 9203	9716 9583	10096 9963	10476 10343	10856 10723
Town Centre	Facilitate growth of Two Wells Main Street through development of contemporary retail offering																				
Community Civic Hub	Plan and deliver community civic hub																				
Xavier Recreation Precinct	Work with Xavier on vision, noting Deed requiring oval, soccer field, and two courts for netball/tennis and shared school/community use																				
Town Centre Recreation Precinct	Plan and create upgraded sport and recreation precinct adjacent the Town Centre. Consider need and business case for indoor recreation. Consider Crown Land and land adjacent Cemetery.																				
Local Northern Centre & Recreation Precinct	Noting potential 2,500 in Hicks, investigate and advocate for a local centre to provide convenience goods and services in the northern part of Two Wells. Consider colocation with recreation and sport uses, and a community/shared hall or space. Consider range of locations, including adjacent Mallala Road.																				
Increased Housing Choice		Rezone land inside levee. Consider options for large sites																			
Walking Cycling Network	Prepare Plan		start delivery			Update	continue delivery														
Public Transport incl interchange and EV's	Ongoing advocacy and planning																				
Town CWMS	Plan and install. Note this opens up housing choice																				
Hicks	Scope Hicks potential for 2,500 residents to inform a position in 2026 EFPA review.																				

One Scenario for Two Wells

Liberty is a significant expansion of Two Wells. Council supports further growth to the north east on what is referred to as the 'Hicks' land. This requires further investigation.

If Hick's goes ahead, challenges are around how this influences Two Wells overall.

There are a variety of scenarios. In the scenario on the map:

- The Main Street is revitalised via retail development, increasing housing choice and aged housing throughout the original township, and the Oval precinct regenerated,
- A Greater Xavier Recreation Precinct for school and community purposes is established
- The Hicks land is developed for housing with investigations considering the need for neighbourhood space, an orderly approach to any local centre, and benefits of collocation with sport and recreation. The Australian Rail Track Corporation advises grade separation needed to gain access across the train line. This needs further investigation.



STRATEGIES AND ACTIONS

This part of the Growth Strategy and Action Plan forms the strategies and actions.

The strategies and actions are structured based on the Strategic Plan outcomes of *Enviably Lifestyle, Emerging Economy, Remarkable Landscapes and Proactive Leadership*.

Strategies are the strategies to be pursued to achieve the outcomes and Actions are how the strategies are to be achieved.

- Short term
- Medium term
- Ongoing informs operational activity



Freedom Park at Liberty, Two Wells - Planning for infrastructure fosters liveability

Enviably Lifestyle*Strategic Plan 2021 - 2024*

Arrest the departure of younger population through affordable housing, access to diverse employment opportunities, regional university pathways and retail/recreation. Support retention of older community members through compact living with ease of access to improved retail and services in townships. Add to the vibrancy of towns through events, volunteering opportunities and community initiative funds or service support.

- *Manage growth to sustain and activate our townships*
- *Provide, support and acquire facilities, assets, services and programs that build community capacity, health and connection*
- *Advocate for increased health, education, aged care and youth services, welfare and emergency facilities and services.*

What do We Know

Adelaide Plains is part of Greater Adelaide and experiencing demand for urban growth. Much of this is already planned through the zoning established in the Planning and Design Code, reinforced by the Environment and Food Production Area (EFPA), at Two Wells, Mallala and Lewiston. Considering future urban growth, such as at Hicks Two Wells, and Leinad land at Dublin, needs to have regard to their local context, local needs, as well as their potential impact in the market. Established settlements along the coast and within agricultural areas are constrained for environmental and food production purposes. These will each need an approach based on the unique context of each. Noting decisions enabling planned growth at Two Wells and Mallala, Dublin and the surrounding areas in the north west of the Council area are a focus for more investigations.

Providing further housing choice is important, including affordable, aged, short term worker and for tourism. Having a planned approach to moving – be it freight, public transport, or being ‘active’ for health - is an important part of planning for growth.

The 2016 Open Space Study identified for the growth at Two Wells and noting lack of sport facilities in Lewiston, the potential need in total for three ovals, two cricket pitches, three soccer pitches, an eight tennis court facility, and four netball courts. An ideal option was soccer pitches overlaid by a further oval. Noting Xavier College intended oval and sports field, existing facilities at Two Wells Oval, lack of facilities in Lewiston, there is a need for a planned approach to recreation and sport infrastructure.

The 30 Year Plan envisages providing community facilities ‘in advance’. For Two Wells, this is reflected in the Hickinbotham/Council Deed envisaging facilities be provided neither significantly in advance nor significantly after when they are needed. Council’s civic, library and community facilities, as well as the Golf Club need repurposing with a vision associated with planned growth. Ongoing advocacy for generally State provided facilities, be it SAPOL or educational, to service growth at Two Wells will be important.

Enviably Lifestyle Strategies

1. **Equitable and planned growth** acknowledging the distinct history, identify, needs and future of each of Adelaide Plains' towns and settlements.
2. **Foster liveable townships and settlements** through influencing planned urban development and working with development partners, infrastructure providers, government and local communities.
3. **Build community capacity, health and connection** through:
 - planning for timely provision of suitable infrastructure to enable an enviable lifestyle
 - community and stakeholder participation in town and settlement planning processes.
4. **Advocate for increased services and facilities** with respect to health, education, aged care, youth, and welfare and emergency services.
5. **Plan for future urban growth** including at Dublin and the Hicks land at Two Wells

Enviably Lifestyle Action Plan

	Actions	Next Steps
1.	Land supply and demand - Monitor to understand likely timing and nature of future land releases for urban growth. Consider level of infrastructure needed, and an orderly approach to land release. This is at Two Wells, Dublin and Lewiston, and also associated with the next review of the Environment and Food Production Area in 2026. Key Liaison - State Planning Commission	Ongoing
2.	Housing options – monitor dwellings being provided to meet housing needs, including for ageing resident and seasonal workers . This includes at Two Wells consequent on CWMS enabling increased housing choice, and rezoning land inside the levee. Key Liaison – SA Housing Authority	Ongoing
3.	Art and Culture – investigate and establish a strategy to foster throughout the Council area. In particular in town centres, open spaces and associated with the Kaurna and colonial history and culture across the Council area.	Investigate in Short to Medium Term
4.	Council Service Hubs - Provide suitable multi-use facilities for Council services that serves the Council area as a whole.	Investigate in Short to Medium Term

5.	<p>Mallala - continue to support planned urban development – in particular but not exclusively the Gracewood development - and the necessary infrastructure to occur. Progress Mallala Oval Master Plan.</p> <p>LTFP 28 Feb 2022</p> <ul style="list-style-type: none"> • Social and Community Infrastructure Plan \$100k 22/23 • Open Space & Recreation Strategy \$60k 22/23 • Stage 1 Two Wells/Mallala Ovals Master Plan \$100k 22/23 	Investigate in Short to Medium Term
6.	<p>Lewiston - identify a preferred future through investigating and engaging. Consider:</p> <ul style="list-style-type: none"> - The aspired land use mix into the future, noting trends in agriculture, equine and living - Opportunities to enhance the gathering point at Hayman/Pederick - Options to improve connectivity – including walking, cycling and equine – to Two Wells, north, east and south - Flood risk 	Investigate in Short to Medium Term
7.	<p>Dublin – scope future urban growth to the south and west, noting 2019 Council decision to support investigating Leinad land south of existing township. Consider near coastal tourism role, agriculture, proximity to established industries and Carslake Industrial Area, community and open space facilities, recreation and sport, water reuse and necessary infrastructure.</p> <p>LTFP 28 Feb 2022</p> <ul style="list-style-type: none"> • Dublin Township Growth & Tourism Master Plan \$50k 22/23 	Investigate in Short to Medium Term
8.	<p>Walking and Cycling - Prepare walking and cycling plans as part of town/settlement plans. Take into account the 'link and place' approach, and improving amenity at transport stops</p>	Investigate in Short to Medium Term
9.	<p>Design Quality – establish measures addressing Council's approach to design quality of public realm, open space, and recreation and sport facilities. Consider universal design, surface quality to be fit for purpose, wayfinding, lighting, meeting required standards, water sensitive urban design, and energy efficiency .</p>	Ongoing
10.	<p>Settlement Plans – progressively prepare integrated plans across living, business and tourism, and environment for the coastal and rural settlements. Work with local communities to support local facilities/services, including considering walking, cycling and recreation and sport. The intent is tailored plans for each settlement.</p>	Ongoing

11.	Two Wells Health, Emergency and Welfare Services – advocate for a suitable range, including associated with growth.	Ongoing
12.	<p>Two Wells Recreation and Sport Needs - understand needs (including scope of multi-use centre and existing oval precinct). Have regard to Xavier School oval, sporting field, and potential for shared use. Consider possible opportunities for recreational vehicle parks, the Hicks land and indoor sporting, noting a 50,000 population is typically needed for viability.</p> <p>LTFP 28 Feb 2022</p> <ul style="list-style-type: none"> • Social and Community Infrastructure Plan \$100k 22/23 • Open Space & Recreation Strategy \$60k 22/23 • Stage 1 Two Wells/Mallala Ovals Master Plan \$100k 22/23 <p>Key Liaison - Office of Recreation, Sport and Racing, City of Playford</p>	Investigate in Short Term
13.	Two Wells Recreation and Sport Hubs - following investigations and master planning, establish suitable community recreation and sport hubs. This may be an expanded Two Wells Oval Recreation and Sport Precinct, augmented offerings near/at Xavier, a northern precinct noting potential growth at Hicks, and a range of neighbourhood and local hubs. Ensure facilities include water and energy saving features, meet required standards, and are lit and of suitable surface quality to be fit for purpose.	Medium Term
14.	<p>Two Wells Community/Civic Hub - investigate needs and contemporary Council multi-use options (business, community, cultural) to inform master planning for multi-use facilities. Consider existing facilities including community centre.</p> <p>LTFP 28 Feb 2022</p> <ul style="list-style-type: none"> • Social and Community Infrastructure Plan \$100k 22/23 	Ongoing
15.	Two Wells CWMS - for the original township, establish a CWMS following investigations and engagement. (study with LGA underway)	Investigate in Short Term
16.	Liberty and Eden Estates – partner with Hickinbotham Group based on the agreed Deed	Ongoing
17.	<p>Two Wells Transport Options - advocate and plan for:</p> <ul style="list-style-type: none"> • Appropriate public transport provision, including investigating and planning for an interchange including with a park n ride facility. 	Ongoing

	<ul style="list-style-type: none"> • Electric vehicle charging points <p>Key Liaison – Department of Infrastructure and Transport</p>	
18.	<p>Two Wells Housing Options - Increase housing options through amending the Planning and Design Code associated with increased hazard protection arising from the levee and having a planned approach consequent on the original township CWMS. Consider options to support partnership development proposals for higher density and mixed use, as well as health, aged care and mixed tenure on large sites.</p>	Investigate in Short Term
19.	<p>Two Wells Walking and Cycling - Prepare walking and cycling plan. Take into account the 'link and place' approach, and improving amenity at transport stops (commenced)</p>	Short Term
20.	<p>Two Wells Golf Club – Noting services a regional market and majority of land owned by Council, work with the Golf Club to establish a vision and delivery plan. <i>seek increasing water and energy saving in recreation and sport infrastructure</i> <i>Amend relevant Actions and Background Paper about recreation and sport facilities meeting required standards and being fit and of suitable surface quality to be fit for purpose</i></p>	Ongoing
21.	<p>Two Wells Hicks land – scope future urban growth, noting in principle support to investigate decision of Council in 2019. Consider housing mix, recreation and sport, water reuse, the train line and Mallala Road, and orderly connections with Two Wells.</p> <p><i>The potential urban development of the Hicks land immediately to the east of Liberty and separated by Mallala Road and the ARTC train line will need to involve the Hickinbotham Group, DIT and ARTC as key stakeholders amongst others. Continue with Growth Strategy action seeking the urban development of the Hick's land, noting this involves seeking lifting of the Environment and Food Production Area, rezoning, and suitable infrastructure agreements.</i></p>	Medium Term

Emerging Economy

Strategic Plan 2021 - 2024

Facilitate growth of the business sector through strategic advocacy, partnerships and service improvements that generate local procurement and employment opportunities, provide certainty for investment and enhance the appeal and visitor experience delivered by Council's key tourism strengths and opportunities.

- *Support the growth of primary industries and the introduction of value-add employment generators*
- *Facilitate greater access to local opportunities from public and private investment*
- *Reinforce Adelaide Plains Council as a place of choice for business, residents and visitors.*

What do We Know

The Planning and Design Code contains the policy against which proposed development is assessed. After significant investigations, the Code was established in 2021. How well the Code enables or discourages appropriate development to grow the economy needs monitoring.

Tourism experiences are centred on key attractors, notably the Adelaide International Bird Sanctuary National Park – Winaityinaityi Pangkara and Mallala Motor Sport Park. Town centres play a key role for local businesses and economically.

Agriculture is changing, with greater value adding on farm and in commercial operations. Horticultural and agribusiness growth is supported in the southern part of Adelaide Plains around Two Wells, noting current water challenges.

Emerging Economy Strategies

1. **Foster envisaged business, visitor, and living growth** through:
 - a. Targeted reviews to ensure policy and regulatory arrangements – including the SA planning system – are current. This includes around agriculture, renewables, town centres, and tourism.
 - b. Advocating and planning for needed infrastructure
2. **Pursue a vision of value-added agricultural businesses** providing localised employment around liveable towns and settlements. This includes a vision of including horticulture and animal husbandry south of the Light River around a growing Two Wells township and through Lewiston
3. **Foster established town centres**, principally at Two Wells Main Street, Mallala Town Centre and centre functions at Dublin.

Emerging Economy Action Plan

	Actions	Timing
1.	<p>Development Trends - monitor agricultural, horticultural, value adding, retail and tourism development trends in order to test the currency of the Planning and Design Code – including land supply/allotment sizes/EFPA - to support appropriate economic development of Adelaide Plains.</p> <p>This includes:</p> <ul style="list-style-type: none"> • Agricultural and food-based business clustering, precincts and estates near townships • Hubs around infrastructure • Adventure and tourism based, such as motorsport, equestrian, gun clubs, shorebirds and coastal 	Ongoing
2.	Water - advocate for suitable pricing for the NAIS water (underway)	Investigate in Short to Medium Term
3.	Renewable Energy – investigate and foster take up, including associated with primary production	Ongoing
4.	<p>Transport – plan and advocate for integrated transport planning to service living and business, including connecting with Ports in Adelaide, interstate, air based, and for a suitable range of community and public transport. Consider all the modes including passenger and business vehicles, trains and buses, walking, cycling and equine.</p> <p>Amend Transport Action to reflect intent to plan for road/trail networks including for physical activity.</p> <p>Key Liaison – Department of Infrastructure and Transport.</p>	Ongoing
5.	Employment Land Plan – adopt a coordinated approach to establishing employment precincts, such as Carslake Road, with appeal and necessary infrastructure	Investigate in Short to Medium Term
6.	<p>Two Wells Main Street—reinforce the primary role of the Two Wells mainstreet.</p> <p>This includes:</p> <ul style="list-style-type: none"> • Upgrade the main street public realm • Progress the 8HA Crown land development for a mix of commercial, retail and community facilities. 	Investigate in Short to Medium Term

	<ul style="list-style-type: none">• Support the development of large undeveloped sites near the main street for increased housing choice, aged housing, short term workers accommodation, and for visitor accommodation (including recreational vehicle parks).• Planning for a variety of movement modes, including walking, cycling, business needs, buses, recreational vehicles, and visitors.	
7.	<p>Northern Two Wells - Investigate need for neighbourhood space and orderly approach to any retail in the northern part of Two Wells, in particular as part of investigations for the Hicks land. Any retail cannot be of a size to threaten the primary function of the Two Wells Main Street.</p> <p>Two Wells Northern Centre — investigate and advocate for an orderly approach to centre planning in the northern part of Two Wells.</p>	Investigate in Short Term

Remarkable Landscapes*Strategic Plan 2021 - 2024*

Advocate for Government investment in the Gawler and Light River Catchments and coastal townships, liaise with and support agencies responsible for adverse event mitigation and response, maintain a mix of waste management services and increase community education and lever volunteering opportunities and multiple State agency agendas to target the enhancement of coastal visitor experiences.

- *Protect and enhance our coastal and riverine landscapes, native vegetation and heritage*
- *Mitigate the impacts of adverse natural events on the community*
- *Improve resource recovery and carbon and waste management.*

What do We Know

Adelaide Plains has distinct rural and coastal landscapes, with the Adelaide International Bird Sanctuary dominating the coast. More work is needed to enable visitors and residents to fully experience these in suitable ways.

Suitable policy and supportive measures for built heritage are being progressed, with a review of the 1983 heritage survey commencing in 2021.

Whilst much work has been completed around greening, habitat and waste, more work to maximise benefits from these areas is needed.

Planning and Land Use Services (state government) are undertaking investigations and Amendments to the Planning and Design Code with respect to the hazard of fire and flood risk associated with Gawler and Light Rivers. These are SA wide investigations. Ongoing investigations are underway with respect to managing flood risk by the Gawler River Flood Management Authority. With grant funding, at Two Wells, Council is installing a levee to the east and south of town to reduce the hazard impact associated with Gawler River. Regarding coastal inundation, past studies are informing contemporary Community Emergency Management Plans for each settlement. Past studies identify particular hazards at Middle Beach. Better planning for risk improves investment potential.

Remarkable Landscape Strategies

1. **Conserve rural and coastal landscapes and vegetation** of biodiversity against the pressures of projected population growth.
2. **Increase visitor and resident experiences through leveraging coastal and rural landscapes** and vegetation augmented by private and public investment.
3. **Advocate for recreation opportunities** associated with Gawler and Light Rivers, and the coast.
4. **Protect and support heritage** properties assessed as being of value.
5. **Reduce the waste and energy** footprint of new development.
6. **Manage impact of fire, flood and inundation risk** through having contemporary development guidelines based on professional investigations.

Remarkable Landscape Action Plan

	Actions	Timing
1.	Visitor and Resident Experiences - pursue opportunities to establish private and public infrastructure to enable visitor and resident experiences, such as: <ul style="list-style-type: none"> - Trails strategy for walking, cycling and equine - Associated with the Adelaide International Bird Sanctuary and coastal settlements, as well as the Gawler and Light Rivers. - Associated with landscaped based recreation, including walking, cycling, equine, and adventure based. - Visitor accommodation options - Cohesive visual approach to entrances and other physical features of towns - Supportive SA Planning system. 	Ongoing
2.	Heritage Conservation - In consultation with owners, progress heritage designation of buildings assessed as being of heritage value (Stage 1).	Investigate in Short Term
3.	Heritage Conservation - Undertake further assessments of heritage value, building on the updating of heritage survey in 2021 LTFP 28 Feb 2022 <ul style="list-style-type: none"> • Heritage Survey Part 2 \$27k 22/23 	Investigate in Medium Term
4.	Heritage Support - Establish heritage advisory service and incentives scheme.	Ongoing

5.	Greening and Canopy – investigate options, including: <ul style="list-style-type: none"> townships as built features increase, in particular: <ul style="list-style-type: none"> open space areas to increase amenity value for residents walking and cycling routes infrastructure major developments public and private land in rural areas. 	Ongoing
6.	Habitat restoration – investigate opportunities for large scale habitat restoration.	Ongoing
7.	Waste – investigate options to reduce waste associated with new development. This includes fostering the circular economy.	Investigate in Short to Medium Term
8.	Carbon Footprint – investigate options to reduce carbon footprint associated with new development.	Investigate in Short to Medium Term
9.	Fire Risk – Participate in the investigations and Code Amendment underway by Planning and Land Use Services and CFS (SA Government) to better guide development. Better planning for fire risk improves investment potential.	Investigate in Short Term
10.	Gawler and Light River Flood Risk - Participate in the investigations and Code Amendment underway by Planning and Land Use Services (SA Government) to better guide development. Seek least impact on agricultural productivity associated with flood mitigation.	Investigate in Short Term
11.	Coastal Inundation Risk – update Community Emergency Management Plans for each coastal settlement coordinated with asset planning. Noting the particular hazard profile at Middle Beach, consider the best long term approach for Middle Beach. Better planning for inundation risk improves investment potential, including for tourism based purposes.	Investigate in Short to Medium Term

Proactive Leadership*Strategic Plan 2021 - 2024*

Proactive engagement in new and existing regional partnerships, pursuit of funding and exploration of new revenue opportunities will create value for the region and rate payers. Early engagement in reform will support opportunities for continuous improvement. Setting a strategic financial agenda with regard to sustainability ratios will open up investment opportunities for the delivery of Council's strategic plan, and a continued emphasis on engagement and consultation will raise awareness, understanding and participation by an increasingly active community regarding Council's intent and progress.

- *Actively seek funding and partnerships to deliver Council initiatives*
- *Actively engage with and inform our communities*
- *Strategic and sustainable financial management*
- *Proactively engage in Local Government Reform and continuous improvement.*

What do We Know

As a service and infrastructure organisation, Council needs a coordinated approach to managing and facilitating growth that leads to liveable and economic towns, settlements and districts. A strategy for growth informs operational and service decisions, including how Council works with local business and residents, local groups, other spheres of government, other councils, infrastructure providers, and the development sector.

Funding Opportunities

- Council Long Term Financial Plan
- Private Funding – Developer Contributions
- State and Commonwealth Government Funding, including:
 - Planning and Development Fund

The level of success in achieving the GSAP depends upon cooperation between the public and private sectors, in particular:

(a) Adelaide Plains Council:

- (ii) Promote the GSAP to all levels of government, private sector partners and the South Australian community, creating the necessary impetus to generate positive change.

(iii) Provide a framework for influencing the SA Planning System, including amending the Planning and Design Code, to support the GSAP.

(iv) Updating the GSAP to ensure it remains relevant.

(i) Continue its holistic, whole-of-government, approach to decisions to ensure that support the GSAP, including integrating with all Council's strategic documents including:

- Long term financial plan
- Tourism and Economic Development Strategy
- Recreation and Open Space Strategies
- Asset Management Plans
- Social and Community Service Plans
- Environmental Plans
- Other plans.

(b) State Government:

(i) Improve strategic transport links with metropolitan Adelaide aligning with the GSAP.

(ii) Support public service provision and incorporation of GSAP policies into the 30 Year Plan for Greater Adelaide, and where relevant, the Planning and Design Code.

(c) Infrastructure/utilities providers, to deliver, in a timely, coordinated and efficient manner, all transport, water, gas, electricity, information and communication technology, health and community services infrastructure required to support the GSAP.

(d) Land owners and developers:

(i) Participate in planning that supports the GSAP.

(ii) Enter into agreements with Council and State Government to fund infrastructure to support the GSAP.

(iii) Work with Council to establish and promote a consistent and recognisable Adelaide Plains offering for marketing and promotion of major developments.

(iv) Provide affordable and diverse housing.

(e) Australian Government to support policies and initiatives – including grant funding – that aligns with the GSAP.

The impact of above actions not being undertaken will need to be considered and the GSAP reviewed as necessary.

Proactive Leadership Strategies

1. **Partner with the State Planning Commission** and other Australian, State and local government entities to pursue liveable growth outcomes
2. **Maintain working relationships** with economic, living and environmental groups of Adelaide Plains
3. **Share information and engage** with the Adelaide Plains community to influence liveable growth.
4. **Ensure the SA Planning System is aligned with Council's outcomes** and up to date for trends impacting Adelaide Plains. This includes the Planning and Design Code
5. **Provide excellent customer service** for people looking to invest and undertake development.

Proactive Leadership Action Plan

	Actions	Timing
1.	Maintain formal and informal links with the State Planning Commission and Planning and Land Use Services	Ongoing
2.	Maintain collaborative relationships with local economic, living and environmental groups in progressing the actions. Work together based on values of integrity, respect, professionalism, innovation and open mindedness.	Ongoing
3.	Foster the Adelaide Plains Business Advisory Group in shaping and supporting delivery of the Tourism and Economic Development Strategy and relevant growth strategies and actions.	Ongoing
4.	Make information available and establish a planned approach to engagement about projects arising from the GSAP. This includes having a planned approach to community and stakeholder information and engagement for each project.	Ongoing
5.	Reference the GSAP in Council long term planning , including the Long-Term Financial Plan and Asset Planning, and in applications for grant funding	Ongoing

GROWTH BACKGROUND PAPER – REFINEMENTS FOLLOWING CONSULTATION

April 2023

**Contents**

Purpose	3
About Growth	3
About Adelaide Plains	3
OBSERVATIONS	4
30 Year Plan for Greater Adelaide	5
Liveable Growth	5
Planned Urban Growth	6
Investigations Undertaken and Underway	8
Population and Development Trends	10
Residents	10
Residential Building Approvals	12
Value of Approvals	13
Jobs Growth/Employment	14
Current and Emerging Community Profile	16
Resident Satisfaction	22
Housing	23
Towns and Settlements	27
Two Wells	27
Two Wells Main Street and Town Centre	28
Two Wells Original Township – Large Sites - CWMS - Levee	29
Potential Urban Growth – Hicks Land	31
Mallala	33
Dublin	34
Lewiston	37
Coastal & Rural Settlements	41
Economic and Social Facilities	42
Social Infrastructure and Community Services	42
Recreation and Sport Trends	48
Two Wells Recreation and Sport Infrastructure	49
Tourism Infrastructure	53
Telecommunication Black Spots	54
Utilities Infrastructure	56

Northern Adelaide Food Bowl and Irrigation Scheme	57
Council Assets	60
Transport.....	61
Car/Bus/Community Transport.....	61
Road and Rail Network	63
Electric Vehicles	64
Walking/Cycling/Equine.....	64
Environment	66
Natural Resource Management.....	66
Fire and Flood Hazards.....	67
Climate Forecasts to 2100.....	68
Heritage.....	71
Projected Urban Growth Rate 2021 - 2041	72
Comparing Two Wells and Mt Barker	75
Options for Future Planned Urban Growth	76
Local Government Impacts	77
Attachment A - 30 YEAR PLAN FOR GREATER ADELAIDE.....	78
Targets	78
Policies – Transit Corridors, Growth Areas and Activity Centres	79
Policies – Design Quality	79
Policies – Heritage.....	80
Policies – Housing Mix, Affordability and Competitiveness.....	80
Policies – Health, Wellbeing and Inclusion	81
Policies – The economy and jobs	82
Policies – Transport.....	84
Policies – Infrastructure	85
Policies – Biodiversity	86
Policies – Open Space, Sport and Recreation	86
Policies – Climate Change	87
Policies – Water	88
Policies – Emergency Management and Hazard Avoidance	88

Version	Comment
April 2023	Refined following consultation Refinements of note are shown in green . Editorial changes are not shown distinctly.
July 2022	Consultation ABS 2021 data available has been added.
July 2022	Consultation
August 2021	Noted Council 23 August 2021

Purpose

The purpose of this paper is to summarise opportunities and constraints relating to the growth of Adelaide Plains.

The paper will inform staff, Councillors, other spheres of government, infrastructure entities, and local residents and businesses of issues to consider as urban growth continues.

This Paper informs the Growth Strategy and Action Plan.

About Growth

This background paper is focussed on urban growth (what can be called 'planned urban growth') that is both occurring, and will occur, in Adelaide Plains.

The key component of urban growth to date is residential growth at Two Wells. The background paper begins to address the issues that this growth will present to Council, along with the additional demands associated with this residential growth e.g. employment and services, and the opportunities this presents to Council and the community.

This paper includes summary information about economic growth recognising the relationship between residential and economic growth. This paper also provides an overview of recent and forecast long term growth influencing Adelaide Plains and draws observations about the challenges to be planned for.

About Adelaide Plains

Adelaide Plains Council is a vibrant community located about 45 kilometres north of the Adelaide CBD. With large areas of rural and horticultural land, Adelaide Plains Council also has a large tidal coastal region (47 kilometres of coast) facing the Gulf of St Vincent, a number of vibrant and historic townships and settlements and a rapidly growing urban areas in and around Lewiston and Two Wells.

Covering an area of 935 square Kilometres and containing both the Light River and Gawler River, along with almost 6000 rateable properties the Adelaide Plains Council provides a diverse economic base with a strong community focus. It is a place where people can choose to live and work locally, with quality services, facilities and open space that support community wellbeing and resilience. Adelaide Plains Council promotes the growth of tourism and encourages is a place that provides local opportunities.

Council acknowledges that we are on the traditional country of the Kaurna people of the Adelaide Plains and pays respect to elders past, present and emerging. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.

OBSERVATIONS**Economic Growth is Bringing Change**

1. Agriculture is changing, with greater value adding on farm and in commercial operations.
2. Horticultural growth is supported, particularly in the southern part of Adelaide Plains around Two Wells, noting current water challenges
3. Land for animal husbandry is being impacted by urban growth, bringing change in Lewiston.
4. Tourism experiences are centred around key attractors, notably the Adelaide International Bird Sanctuary National Park – Winaityinaityi Pangkara and Mallala Motor Sport Park

Urban Growth is rapidly changing Adelaide Plains

5. Urban growth is impacting Two Wells, Adelaide Plains and northern Adelaide.
6. Demand at Two Wells is being driven by available and serviced land, government stimulus, the northern connector, and opening of facilities such as Xavier College.
7. 2021 ABS indicates growth in a younger population at Two Wells.
8. Two Wells is forecast to grow to around 10,500 in 2041. This is 5.8% per annum from 2016. By comparison, Mount Barker is 4.25% per annum. The numbers in the 2012 Two Wells Amendment were indicative and dependent on land development layouts, school and open space provision. Given the current and proposed development pattern, it is considered unlikely that Liberty would reach in excess of 3000 allotments. The Hickinbotham Group have progressed Eden, with the 265 lots mostly developed. Liberty envisages some 1,900 lots, noting the zoning allows upto around 3,000 lots.
9. Planned urban growth is yet to be taken up at Mallala.
10. Adelaide Plains population is likely to grow from 9,655 in 2021 to 18 - 19,000 by 2041 (20 years)

Options for Future Planned Urban Growth

11. Council decisions of 2019 support investigations for further planned urban growth at Two Wells (Hicks Land) and Dublin.

Council's Role in Growth

12. As a service and infrastructure organisation, Council needs a coordinated approach to managing and facilitating growth that leads to liveable and economic towns and districts, and in managing hazards.
13. A strategic growth perspective informs Council's operational and service decisions
14. A strategic growth perspective informs the role of State and Australian governments, and development, infrastructure and community partners.

Ongoing Investigations and Planning Is Needed

15. We have inadequate understanding about what demographics are forecast to move into Two Wells e.g. while total numbers can be estimated, population structure, age and composition still requires further investigation
16. What social infrastructure does a growing Two Wells need? How does growth impact Council's direct role in libraries, recreation, sport, parks and culture? How does growth impact the viability of public transport at Two Wells? What transport network might best serve a growing horticultural area and Two Wells township?
17. Investigations and discussions are needed to address these emerging gaps and further plans for the urban growth that is already underway and will continue over the next 20 years.

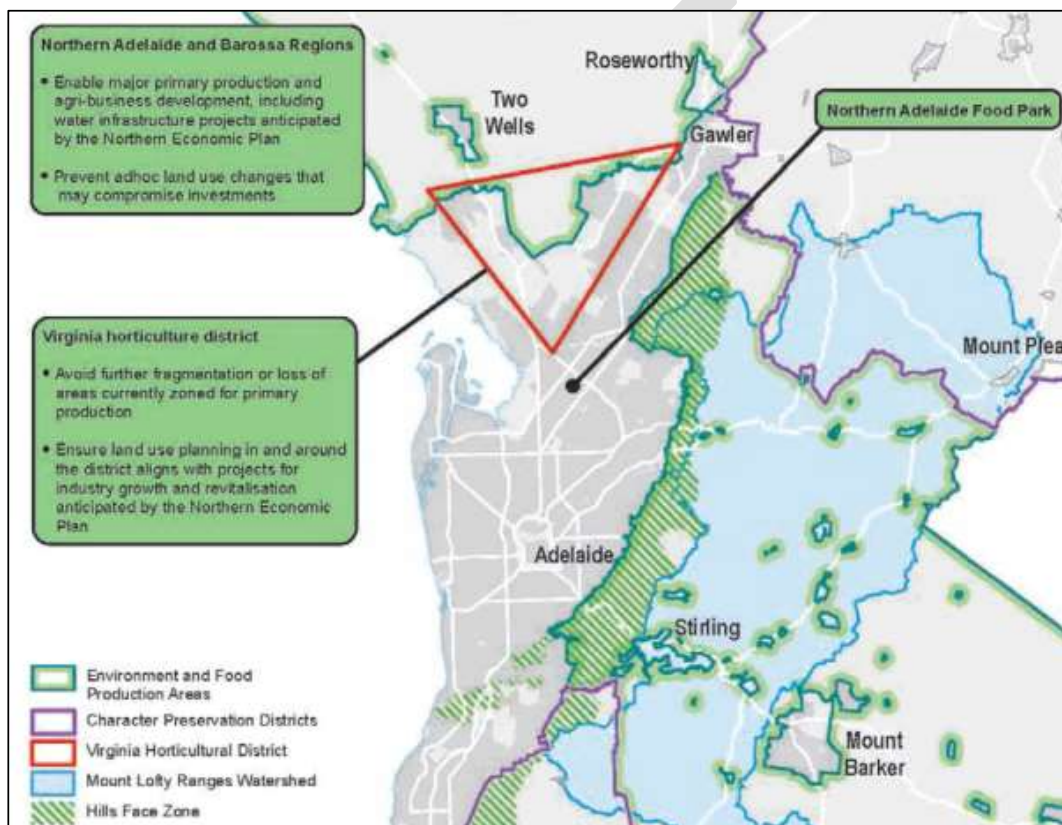
30 Year Plan for Greater Adelaide

Liveable Growth

The 30 Year Plan for Greater Adelaide¹ plans a region that is liveable, economically competitive, sustainable and responsive to climate change.

The Plans policies have been analysed for relevancy for Adelaide Plains (**Attachment A**). This analysis informs growth planning.

Aside from towns and settlements, all of Adelaide Plains is within the Environment and Food Production Area, with the Two Wells and Lewiston area part of the Virginia Horticulture District.

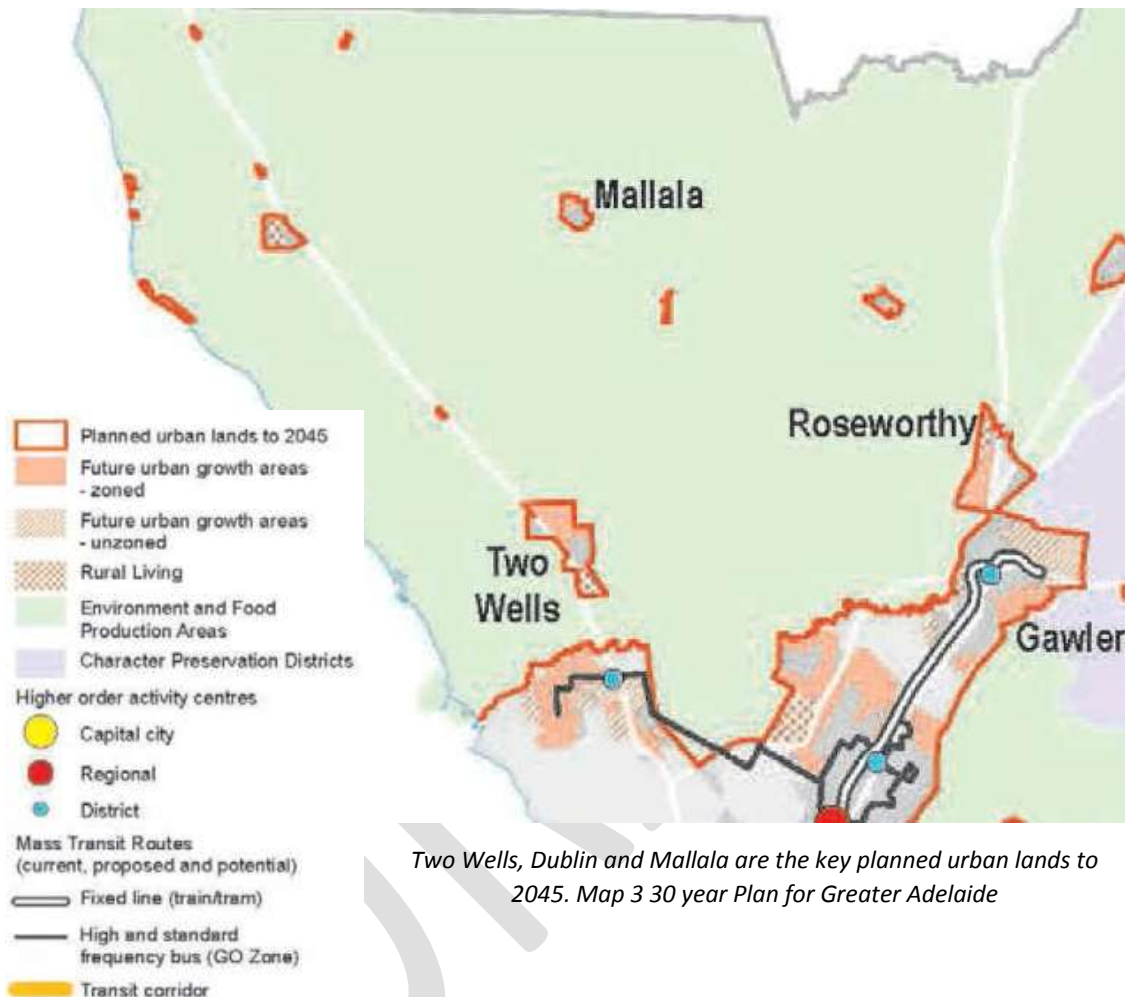


Two Wells/Lewiston is part of the Environment and Food Production Area and the Virginia Horticulture District. Map 3 30 year Plan for Greater Adelaide

¹ livingadelaide.sa.gov.au/

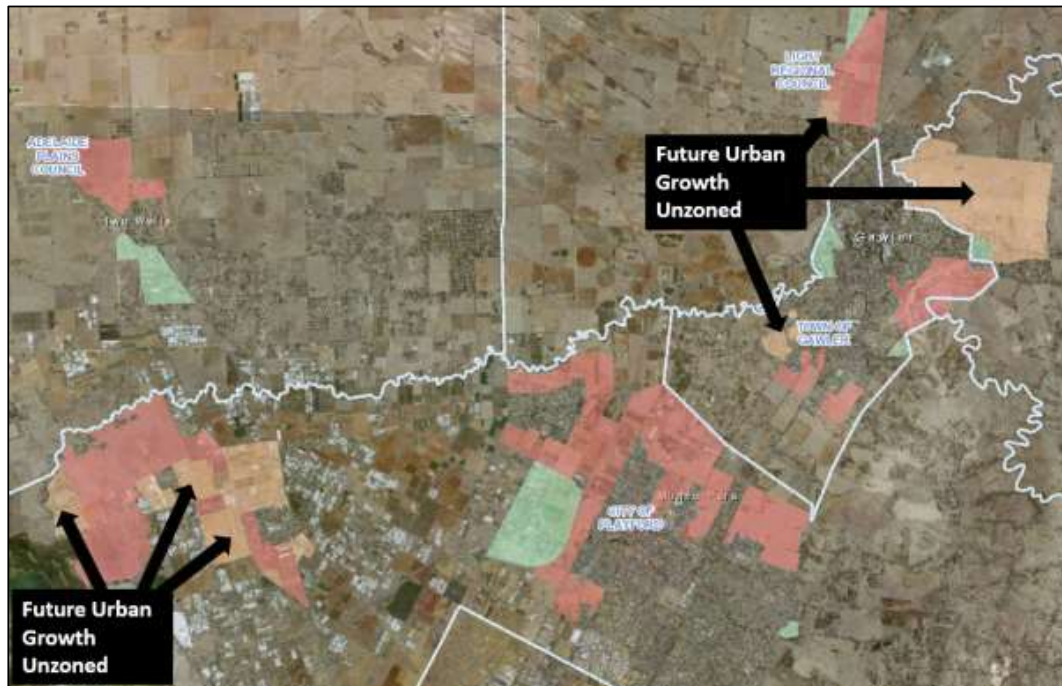
Planned Urban Growth

The 30 Year Plan identifies planned urban lands to 2045. This includes land already zoned and land to be zoned at some point in the future.



These extracts from the 30 Year Plan for Greater Adelaide demonstrate the significant areas of growth proposed within the Northern Adelaide Plains, including Adelaide Plains Council. Planned and future urban growth areas will require associated physical and social infrastructure to cater for the incoming population to this region.

Significant land areas are flagged for future urban growth but are yet to be released for that purpose by being rezoned. This includes land in Virginia east of the new Riverlea as well as east of Gawler.



Significant Areas are planned but yet to be rezoned For Future Urban Growth around Virginia and Gawler

The northern edge of Adelaide is planned for significant fringe growth, including within Two Wells. The goals and policies of the 30 Year Plan for Greater Adelaide – being updated over 2022 and 2023 – influence how growth is to occur in order to achieve towns and communities that are liveable, sustainable and competitive.

Investigations Undertaken and Underway

Understanding existing investigations assists to consider the scope of further investigations. Numerous studies including by Council inform current planning of Adelaide Plains. The table arranges studies based on each particular focus.

Investigations Undertaken Influencing Adelaide Plains			
	Economic Focus	Social Focus	Environmental Focus
2022	Tourism and Economic Development Strategy Long Term Financial Plan	Equine Sector	Two Wells Traffic
2021	Planning and Design Code introduced	APC Office Accommodation (underway) Public Health Regional Heritage (underway) Trails (proposed) Cemetery Capacity	Gawler River flood study (underway)
2020	Two Wells CWMS Feasibility	Disability Access and Inclusion Plan Aged Housing	Adelaide International Bird Sanctuary Management Plan Two Wells Mainstreet Master Plan
2019	Hicks Two Wells/Leinad Dublin Rezoning Requests		Webb Beach Community Emergency Management Plan
2018	Food Bowl Development Plan Amendment	Residents Survey	
2017	Allied Food Industries Land Supply 2W2W Economic Corridor Accelerating Regional Growth from Two Wells to Whyalla		Gawler and Light River Floodplain Mapping Two Wells Stormwater Management
2016	Two Wells Town Centre Development Plan Amendment	Open Space Directions and Background Two Wells Town Centre All Age Friendly Assessment	Middle Beach Community Emergency Management Plan Middle Beach Vulnerability Report
2015	NAIS Market Proving (Arris) Broadacre Farming	Lewiston Community Focal Points	

Investigations Undertaken Influencing Adelaide Plains			
	Economic Focus	Social Focus	Environmental Focus
	(Dublin township expansion - Minister declined to support) Equestrian/Horse Keeping Precinct		
2014	Mallala Township Development Plan Amendment Two Wells Retail Demand Strategic Directions (Development Act S30)		Adaptation Frameworks for Middle Beach, Thompson Beach, Webb Beach and Parham Two Wells Traffic Study
2013	Horticulture Framework Horticulture Plains State of Play Two Wells Residential Development Plan Amendment		Coastal Settlements Adaptation
2012 & earlier		Heritage 1983	Two Wells Main Street Design Guidelines 2011 Gawler River Open Space 2009 Mallala Transport 2005

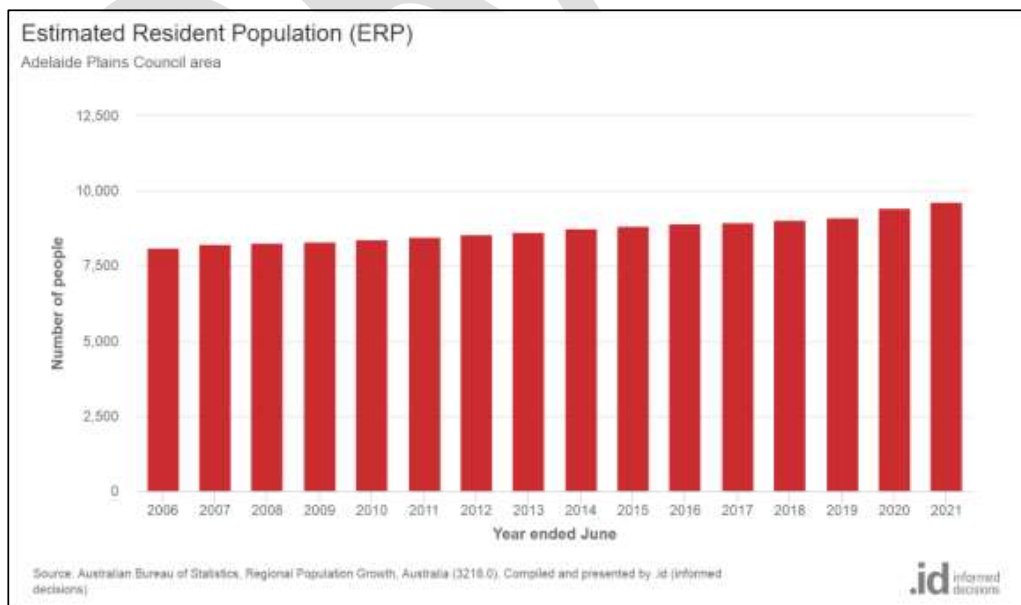
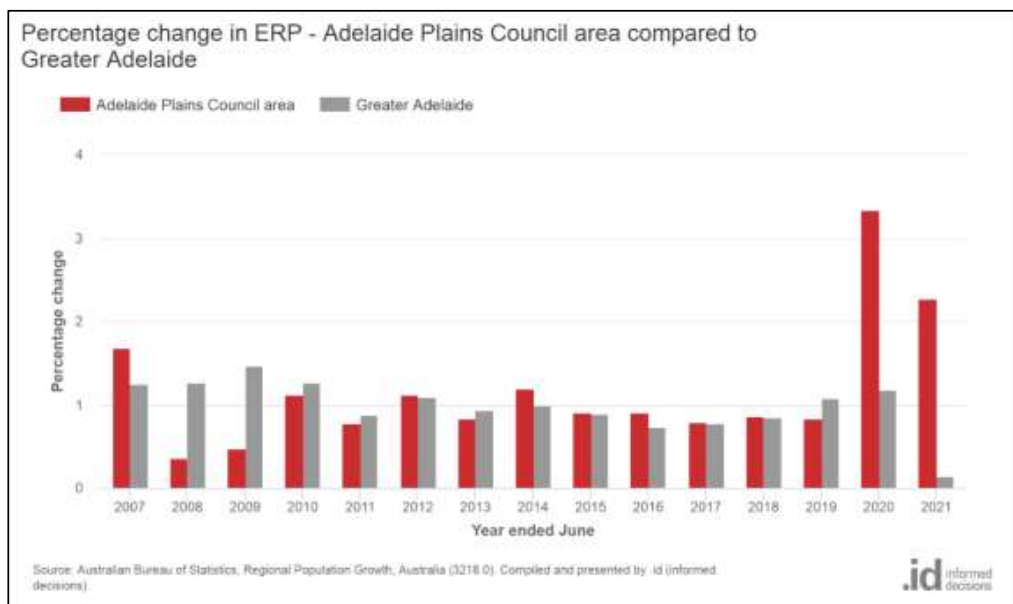
Population and Development Trends

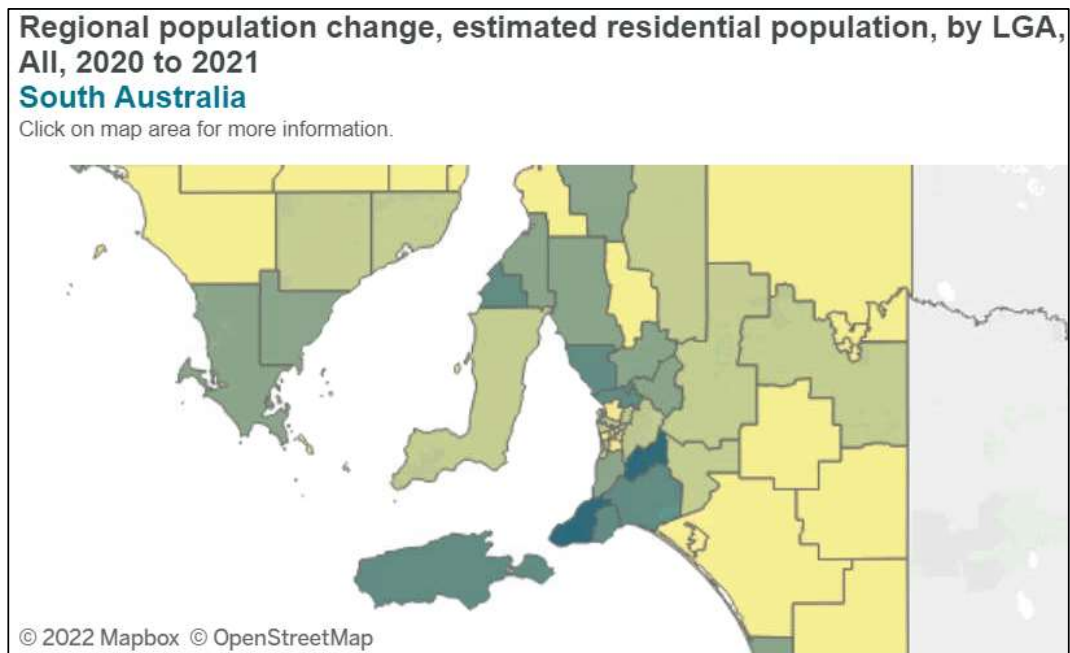
Residents

Council's residential population has grown steadily from around 8,100 in 2006 to an estimated 9,655 in 2021. When compared to Greater Adelaide, Adelaide Plain's rate of residential growth has mirrored Greater Adelaide's small increases, aside from being slightly greater in 2007 and 2014.

2020 saw a 3.3% rate of growth, and 2021, 2.3% in Adelaide Plains.

Both are markedly greater than Greater Adelaide's 1.2% in 2020 and 0.14% in 2021.





Population change, 2020 to 2021 (%)

- 2.5 or more
- 1.5 to less than 2.5
- 0.5 to less than 1.5
- 0.0 to less than 0.5
- Decline

State

South Australia

1,773,396 persons (2021)

1,770,277 persons (2020)

0.2% (3,119 people) change in population
(2020 to 2021)

Adelaide Plains experienced 2.5% Population Change from 2019 to 2020, and 2.3% from 2020 to 2021

Within a Greater Adelaide context, along with Mt Barker and the CBD, Adelaide Plains experienced population change of 2.5% or more from 2019 to 2020².

² www.housingdata.gov.au/ accessed 27 May 2021

Residential Building Approvals

Since 2001, house approvals within Adelaide Plains have been around 50 – 70 each year.

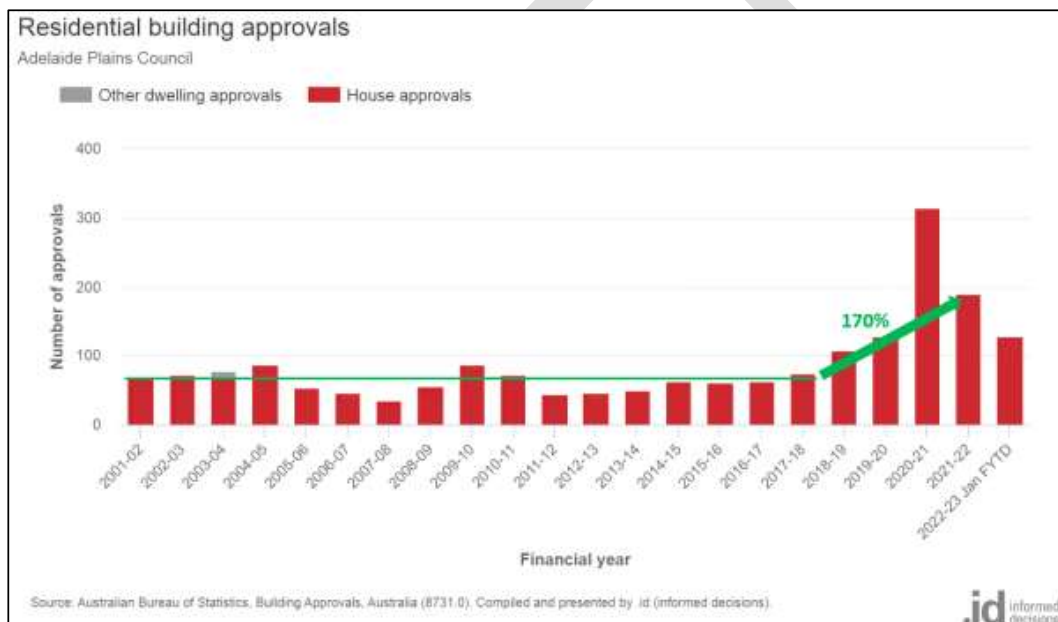
House approvals rose to 129 in 2019-20, 314 in 2020-21 and 189 in 2021-22.

If house approvals continue at around 189 per year, this is around 170% more than the average of 70 per year that was characteristic until around 2018.

Factors stimulating this rate include serviced and available greenfield land, government stimulus such as first home buyer and home builder, and the northern connector.

Adelaide Plains increasing dwelling growth rate is opposite to South Australia overall where rates have fallen annually since 2017-18.

Adelaide Plains increased rate of dwelling approvals was seen in Light and Playford till 2019-20 but reduced in 2020-21 similar to SA.



	17-18	18-19	19-20	20-21	21-22
Adelaide Plains	75	108	129 84% greater than 70 dwellings/annum typical 2001 - 2018	314 350% greater than 70 dwellings/annum typical 2001 - 2018	189
Light	66	73	98	163	122
Playford	819	940	1234	1495	1592

Dwelling Approvals Adelaide Plains Compared to Neighbouring Regions³

³ plan.sa.gov.au/state_snapshot/land_and_housing accessed 21 April 2021

Value of Approvals

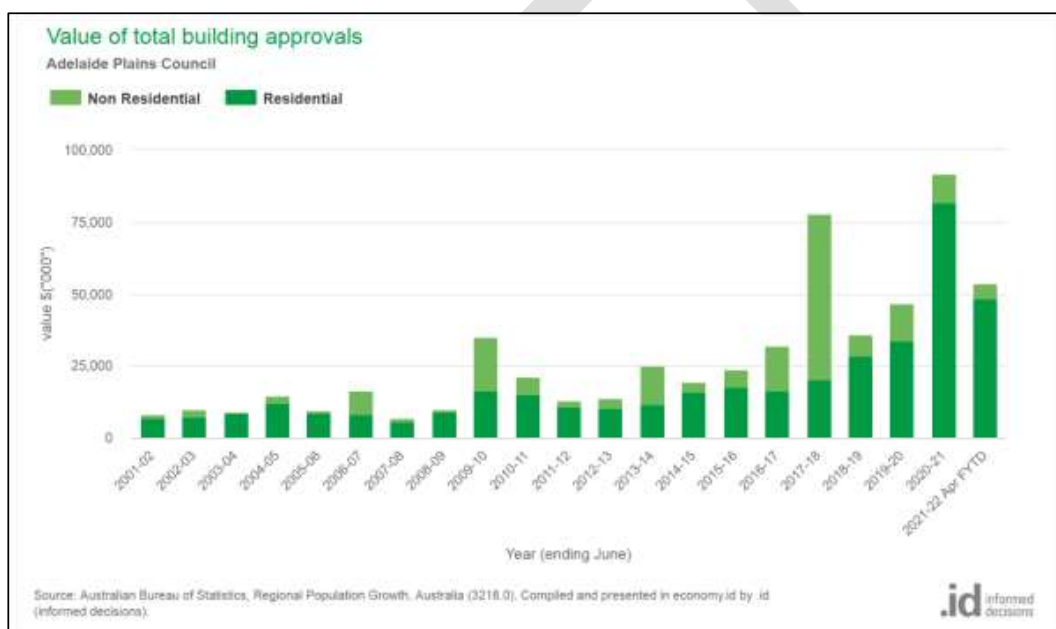
Value has typically been between \$10M and \$25M per annum. From 2016-17, value began to increase to around \$30M.

The \$75M of 2017-18 is possibly associated with capital works of Eden and Liberty subdivisions, and the new school (Xavier).

The subsequent value around \$40M - \$50M and \$92M in May 2021 is likely attributable to the larger numbers of house approvals.

Since the Foodbowl Development Plan Amendment of 2018, around \$9M/annum larger scale agribusiness development has occurred.

Value of approvals in Adelaide Plains has mirrored recent growth in building approvals. Increases in number and value of building approvals can also be seen in growth in rate revenue.



Jobs Growth/Employment

Within increased growth comes the requirement for a regional economy to provide additional employment in the local area or face capital being spent outside the regional as well as associated higher impacts on transport infrastructure and carbon emissions as employees travel to employment outside the region.

Main sectors of employment for residents of Adelaide Plains are:

- Agriculture, Forestry and Fishing
- Manufacturing
- Construction
- Retail Trade
- Transport, Postal and Warehousing
- Health Care and Social Assistance.

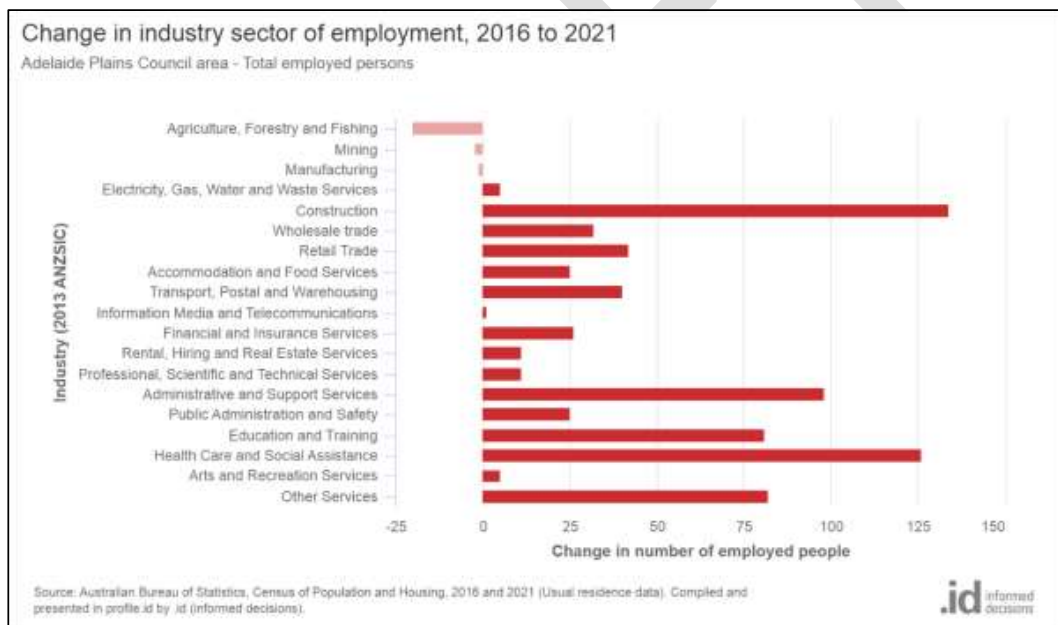
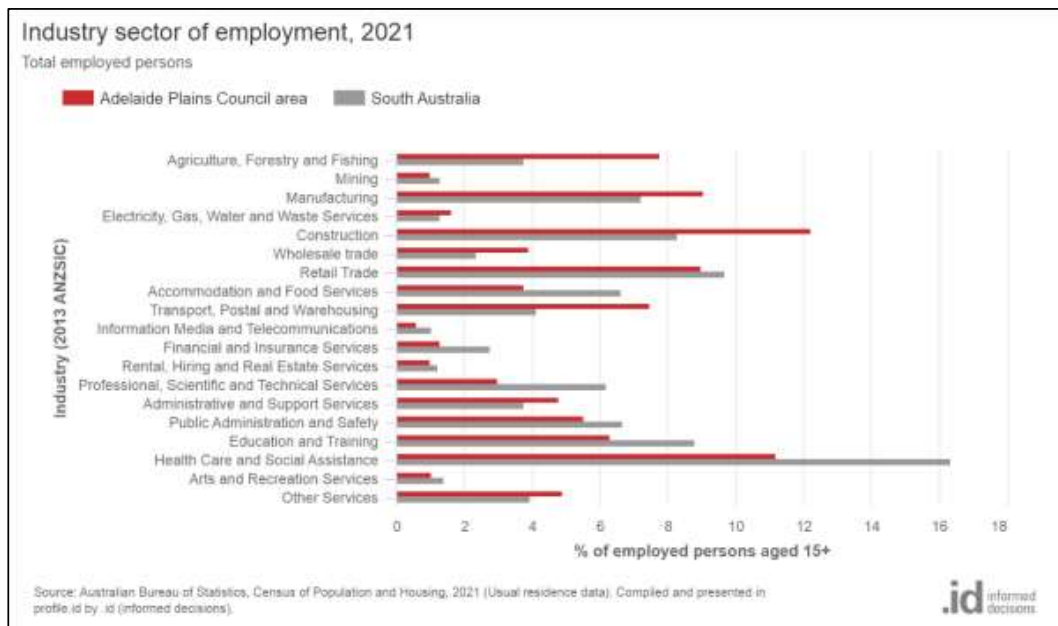
From 2016 to 2021, changes in industry sectors of employment have been pronounced in:

- Construction
- Administrative and Support Services
- Education and Training
- Health Care and Social Assistance
- Other Services.

As a % of SA jobs, Adelaide Plains local jobs have increased from 0.19% in 2006 to 0.35% in 2021. More residents are working in construction, administration, education, health care and other services.

Local jobs					
Adelaide Plains Council			South Australia		
Year (ending June 30)	Number	%change	Number	%change	Adelaide Plains Council as a % of South Australia
2021	2,987	+7.74	854,282	+0.89	0.35
2020	2,756	+4.34	846,660	-0.07	0.33
2019	2,636	+19.45	847,230	+1.33	0.31
2018	2,124	+6.72	835,928	+2.13	0.25
2017	1,981	-6.11	818,141	+1.34	0.24
2016	2,102	--	807,208	--	0.26
2011	1,708	--	804,301	--	0.21
2006	1,395	--	742,876	--	0.19

Source: Australian Bureau of Statistics. Australian National Accounts: National Income, Expenditure and Product, catalogue number 5206.0, and the National Institute of Economic and Industry Research (NIEIR) ©2019. Compiled and presented in economy.id by .id (informed decisions)
Please refer to specific data notes for more information



Current and Emerging Community Profile

In 2021, Adelaide Plains Council area had higher proportion of children (under 18) and a lower proportion of persons aged 60 or older than Greater Adelaide.

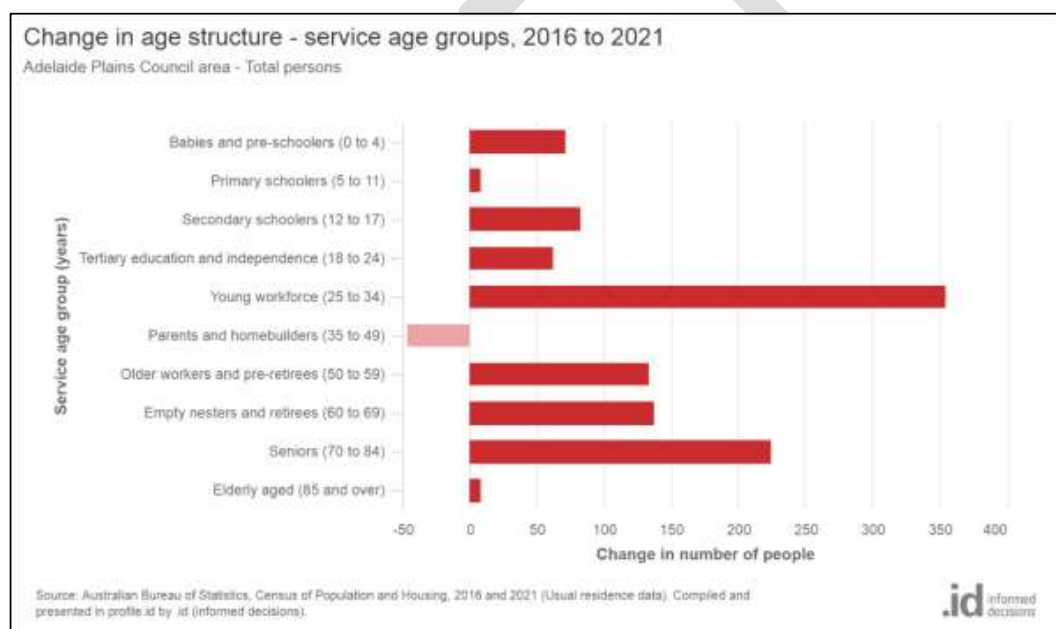
In 2021, the largest age group was 55 to 59 year olds. The group that changed the most since 2016 was 25 to 34 year-olds, increasing by 355 people.

The largest changes in age structure between 2016 and 2021 were in the age groups:

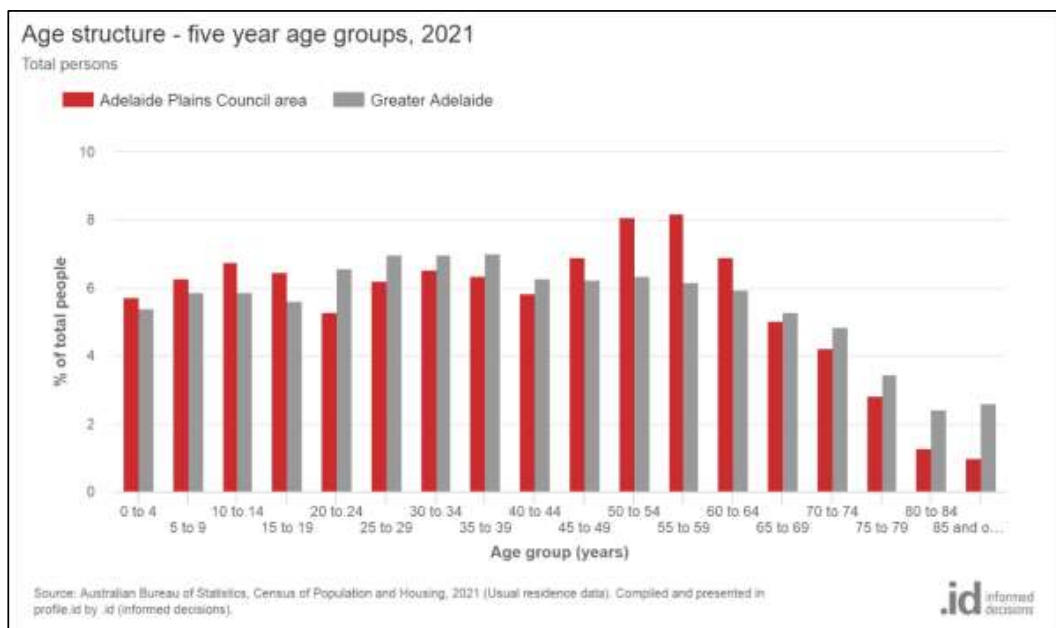
- 25 to 34 (+355 persons)
- 70 to 84 (+225 persons)

The major differences between Adelaide Plains and Greater Adelaide were:

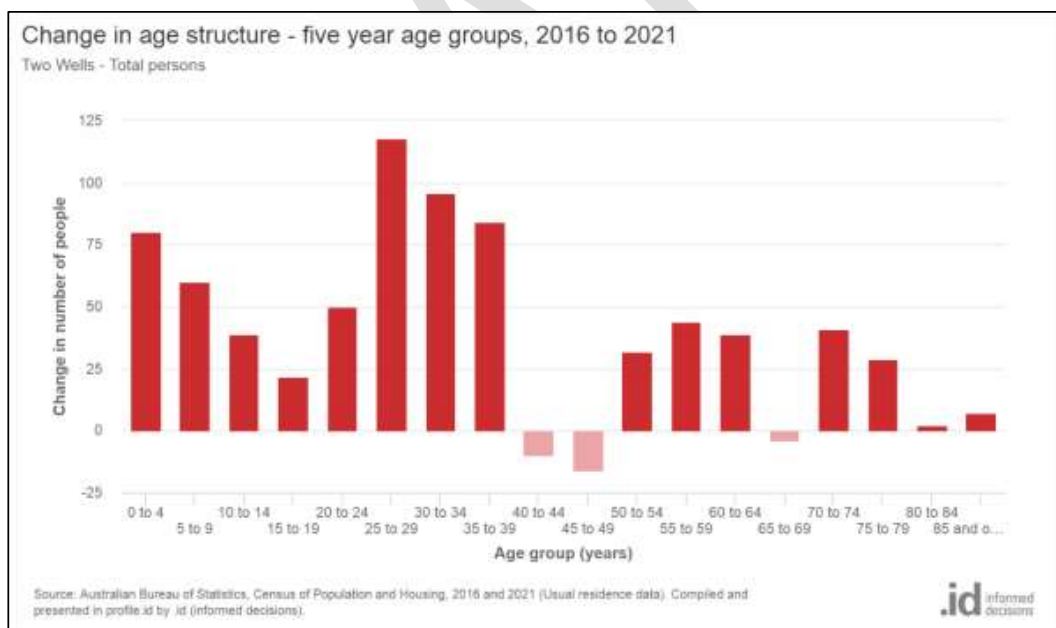
- A larger percentage of 'Older workers & pre-retirees' (16.3% compared to 12.6%)
- A larger percentage of 'Secondary schoolers' (8.3% compared to 6.9%)
- A smaller percentage of 'Seniors' (8.4% compared to 10.7%)
- A smaller percentage of 'Frail aged' (1.0% compared to 2.6%)



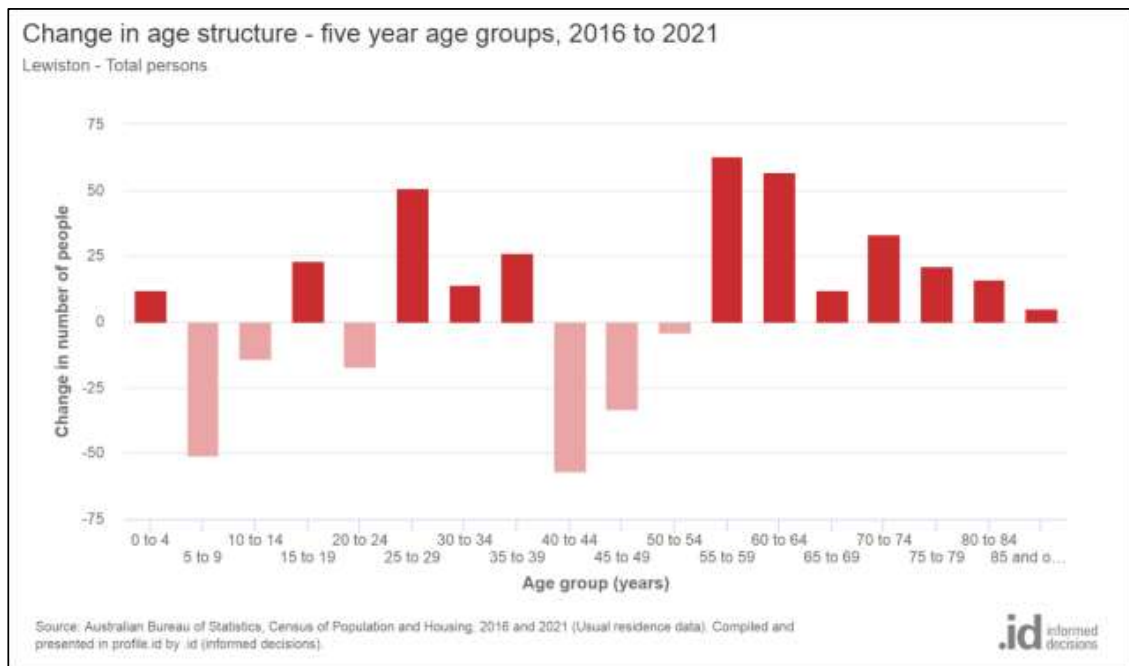
Adelaide Plains experienced growth in younger and family rearing ages as well as what can be called empty nesters (2016-2021)



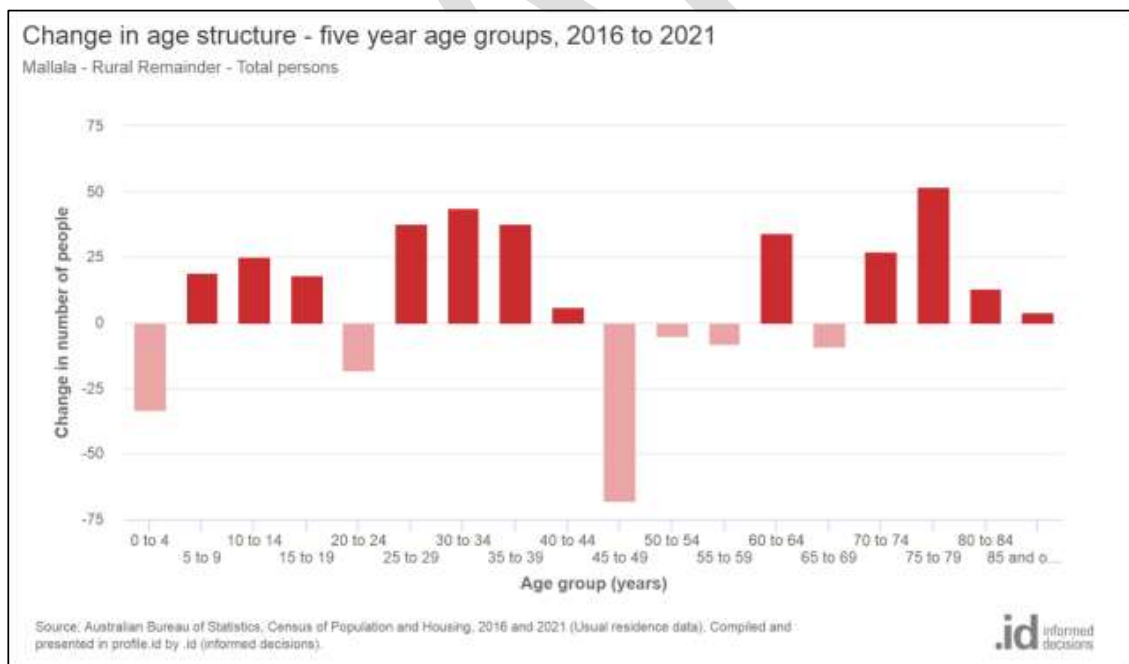
Compared to Greater Adelaide, Adelaide Plains has higher proportion of children, youth and empty nesters, and lower proportion of family rearing age, and retirees (2016-2021)



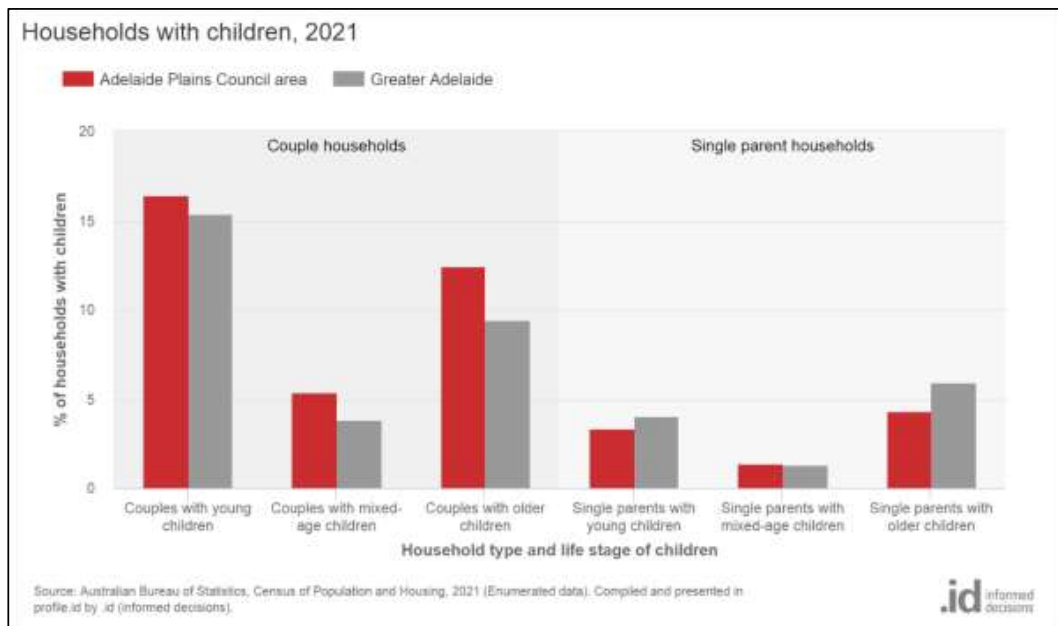
Two Wells from 2016 – 2021 has experienced growth in children, young adults, family rearing age, empty nesters and older retirees.



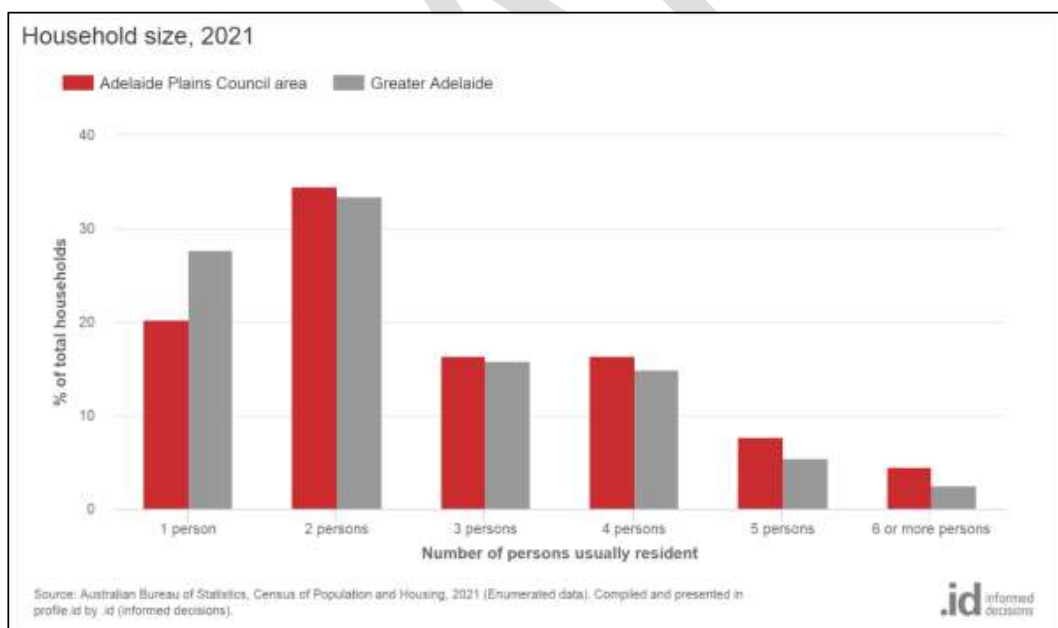
Lewiston from 2016 – 2021 has experienced growth in family rearing age, empty nesters and retirees, and a decline in children and mature family age



Mallala – Rural Remainder from 2016 – 2021 has experienced growth in children, family rearing age, older retirees, and decline in young children, young adults and mature families



Compared to Greater Adelaide, Adelaide Plains has higher proportions of couples with children



Compared to Greater Adelaide, Adelaide Plains has a lower proportions of single person households

Between 2016 and 2021, the LGA with the highest net migration to Adelaide Plains Council area (+383) was from Salisbury, whilst the highest net loss (-101) was to Gawler.

In 2021 compared to Greater Adelaide, there was a higher proportion of people in the younger age groups (0 to 17 years) and a lower proportion of people in the older age groups (60+ years). Overall, 22.6% of the population was aged between 0 and 17 compared to 20.5% for Greater Adelaide. 21.3% were aged 60 years and over, compared with 24.6% for Greater Adelaide.

Based on available data from the 2021 Census, families are moving to Adelaide Plains Council, in particular Two Wells and to a lesser extent, in Mallala-Rural Remainder. Lewiston and Mallala-Rural Remainder are experiencing ageing.

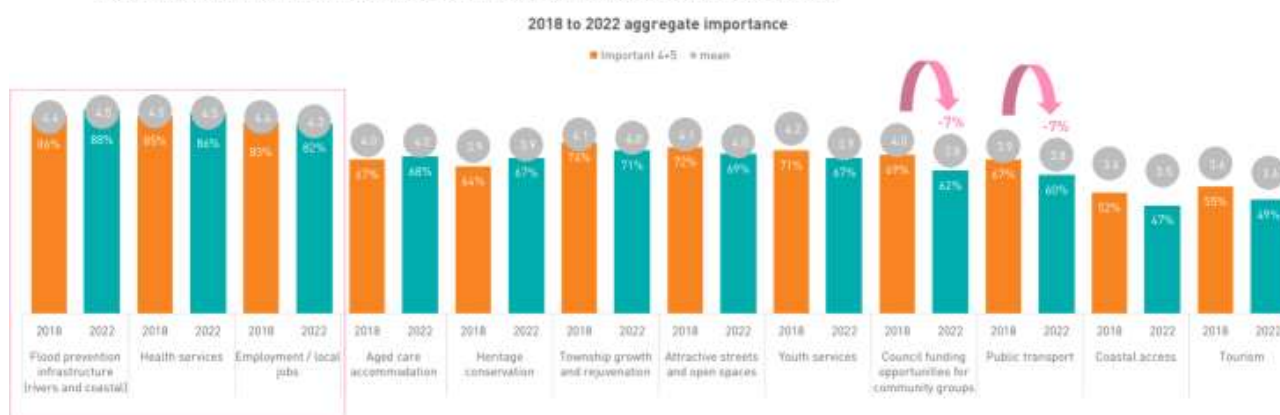
DRAFT

Adelaide Plains / Greater Adelaide based on ABS		
WORK (Unemployment rate) 2021 	HOUSEHOLDS (2021) Family Lone Person Group Households 	PEOPLE 0 – 24 years (2016 – 2040) (no data)
		PEOPLE 25 – 64 years (2016 – 2040) (no data)
CARS No motor vehicle (2021) 	DWELLINGS Separate House Medium Density Dwellings 	PEOPLE 65+ (2016 – 2040) (no data)
INTERNET Internet at Home (2016) 	POPULATION 9977 People (2021)	LANGUAGE Speak a language other than English at home (2021)
VOLUNTEER Residents who did voluntary work (2021) 	 18500 Estimated Population (2040)	ECONOMIC Low Income Households (2021)
RELATIVE DISADVANTAGE 	FORECAST GROWTH (% average annual change) 3%	Rent <\$304/week (2021)

Resident Satisfaction

In line with 2018, Flood prevention, Health services and Employment most important to the community in 2022.

Of less importance in 2022 is Council funding opportunities for community groups and public transport.



ADELAIDE PLAINS COUNCIL | AUGUST 2022

Q20 Using a scale of 1 to 5, where 1 is not at all important and 5 is extremely important, how important are the following social and environmental issues to you in relation to Council's future planning? Base: All respondents (n=388)

RATING LEVEL: Extremely High: 4.5 and above High: 4.0 – 4.4 Moderate: 3.5 – 3.9 Mixed: 2.5 – 3.4 Low: 2.4 and below

The 2022 residents survey⁴ affirmed the importance of planning for hazards, for health services, and employment.

A similar survey was underway in 2018.

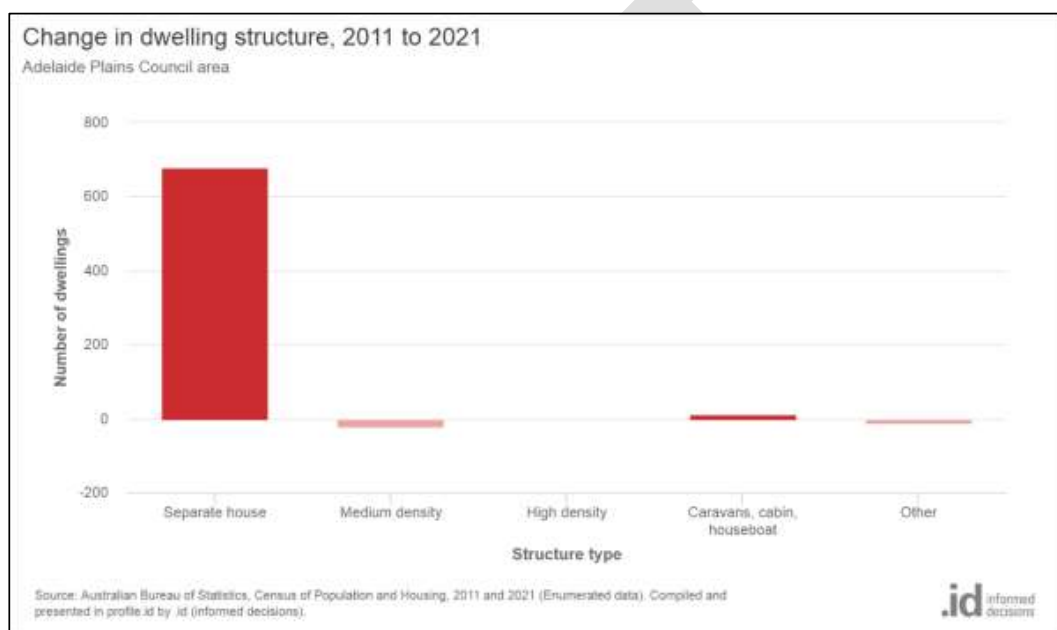
⁴ [PowerPoint Presentation \(apc.sa.gov.au\)](https://www.apc.sa.gov.au/powerpoint-presentation)

Housing

The provision of affordable and suitable housing is part of the objectives within the SA Housing Authority's Our Housing Future 2020 – 2030⁵ and is guided through the provisions of the Planning and Design Code from an assessment and approval perspective. Growth planning should consider housing supply and housing choice through providing a mix of housing styles and sizes along with a variety of allotments types from smaller medium density sites to more traditional allotments.

A growing population also has clear implications on requirements for additional housing and services. Council is responsible for rezoning additional land for residential development and is responsible for some of the social and community services along with State and Australian Government service departments.

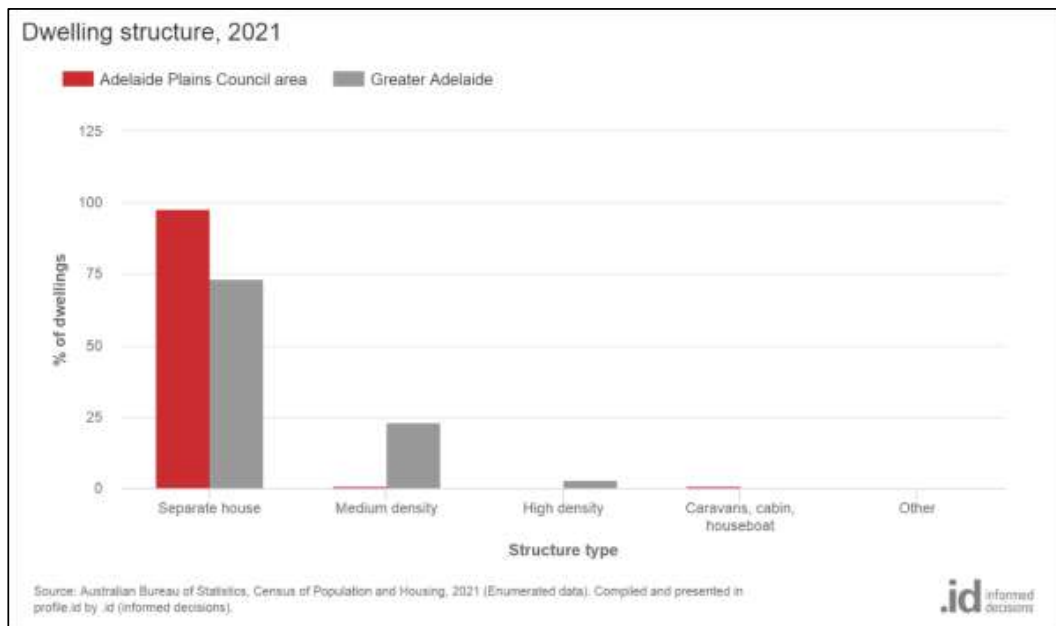
SA Housing Authority has units in Two Wells. A Local Affordable housing plan toolkit⁶ is available.



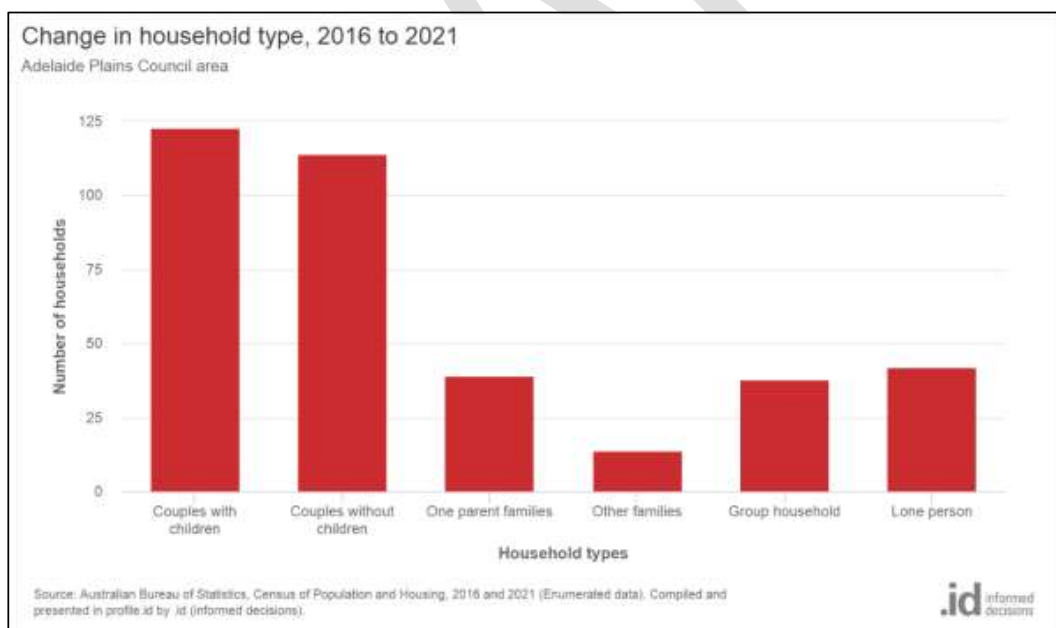
Across Adelaide Plains, from 2011 – 2021, growth in separate houses has been dominant, with a decline in medium density housing

⁵ housing.sa.gov.au/our-housing-future

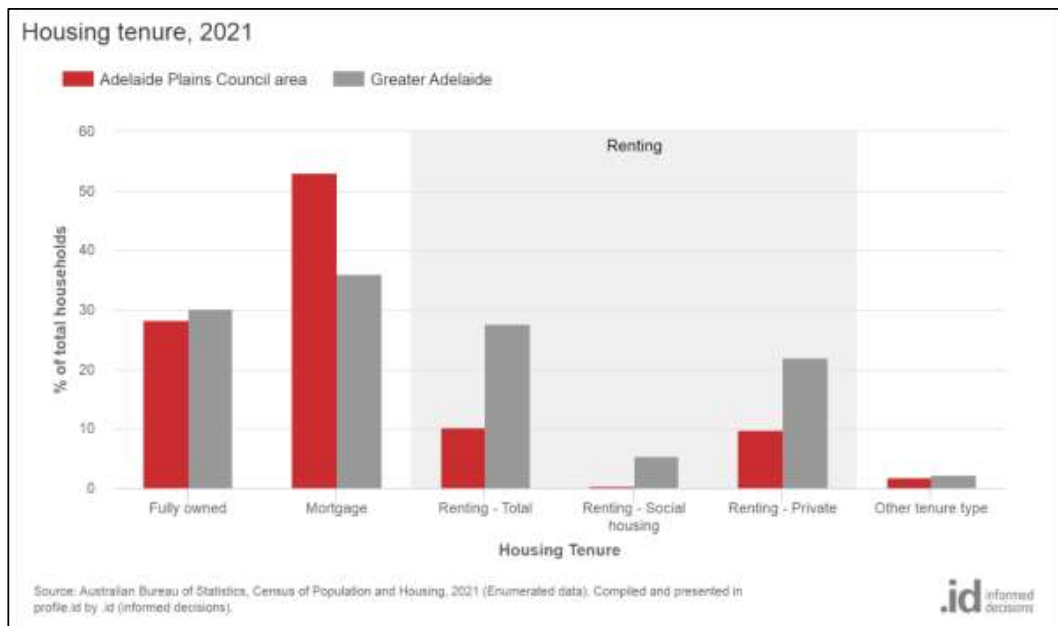
⁶ housing.sa.gov.au/documents/general/Local-Affordable-Housing-Plan-Toolkit.pdf



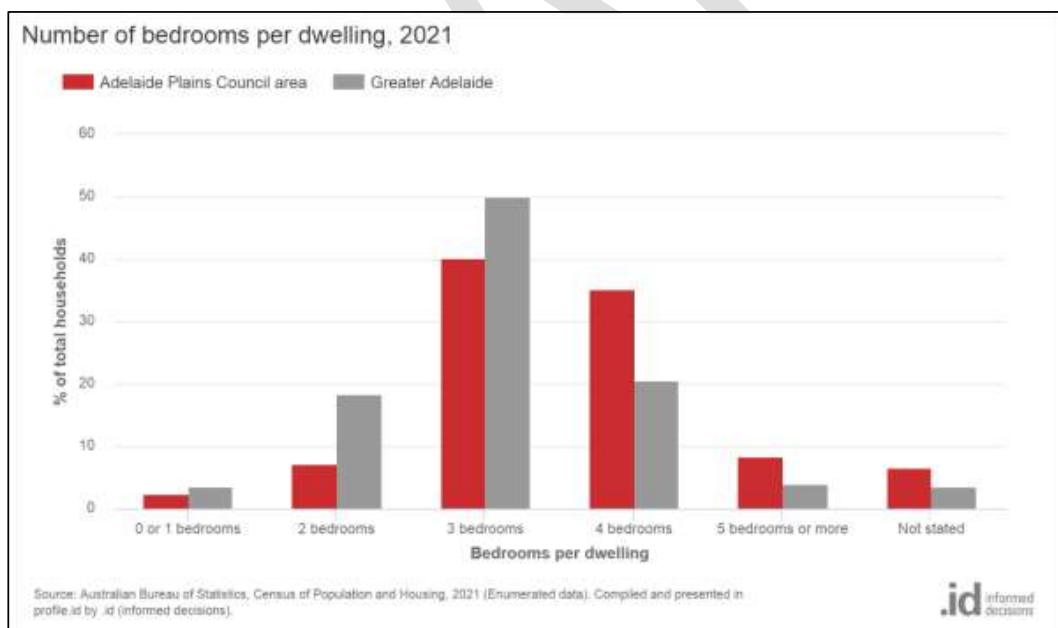
Compared to Greater Adelaide, Adelaide Plains is dominated by separate houses, with negligible other forms of housing.



Across Adelaide Plains, Greatest growth has been in couples, with and without children, with some growth in group and lone person households



In 2021, compared to Greater Adelaide, higher proportions of households had a mortgage, and fewer households rented privately. Adelaide Plains had negligible amounts of social housing.



Compared to Greater Adelaide, Adelaide Plains has lesser proportions of dwellings with 1 – 2 bedrooms, and greater proportions of dwellings with 4 or more bedrooms.

Regarding aged housing, in 2019, Council explored options for funding, operation and management of its existing retirement living portfolio. The intent was to ensure it continues to serve our older community.

Council identified several opportunities to increase the quantity and the quality of retirement living in Mallala and Two Wells.

The aged living review⁷ identified:

- several providers with interest in Adelaide Plains, including regarding land parcels identified for potential development
- The aged review identified a strong preference in Mallala and Two Wells for people to remain in their town as they age (e.g. local people do not want to have to leave Mallala to go to Two Wells and vice versa).

Regarding seasonal workers accommodation, this is important as part of attracting seasonal workers for agribusinesses. The Australian Government program encourages overseas seasonal workers and provides a range of information about legal, wellbeing and housing⁸. Several providers specialise in seasonal housing, be it through regular housing managed and available for seasonal workers or through temporary seasonal workers accommodation.

Amended regulations⁹ now fast track approvals of temporary accommodation for seasonal workers.

Adelaide Plains has limited housing choice for the growing number of lone and couple households or those in need of social housing.

Further work on housing mix and variety is required to plan township communities that provide a variety of housing choice to suit various individuals and groups – including aged and seasonal workers.

⁷ Aged Living Review, Urban and Regional Planning Solutions, 2021

⁸ palmsscheme.gov.au/worker-support

⁹

plan.sa.gov.au/news/article/2021/new_regulations_fast_track_temporary_accommodation_for_seasonal_workers

Towns and Settlements

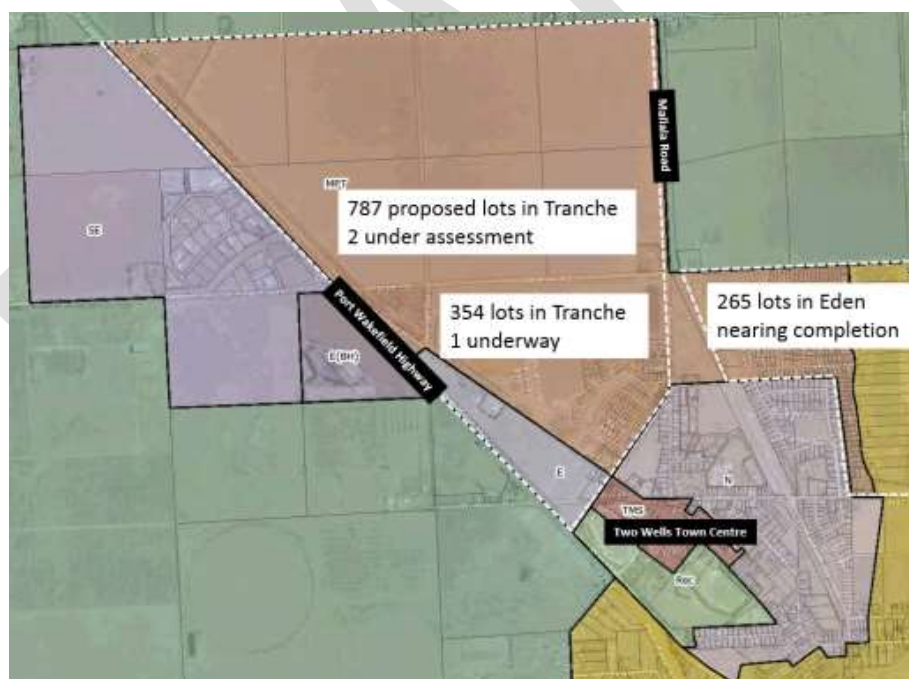
Two Wells

Hickinbotham Developments and Council have been working together since the mid-2000s to realise planned urban growth at Two Wells. This includes:

- 2007 Memorandum of Understanding
- 2012 Infrastructure Deeds
- 2013 Rezoning

In 2013, significant decisions were taken and the Two Wells Residential Development Plan Amendment was gazetted.

At the time, The Planning Minister stated "This DPA will allow for the provision of up to 3,400 new dwellings and up to 9,700 more residents living in Two Wells over the next 20-30 years. The Two Wells township expansion is a \$1.225 billion project creating more than 3,000 regional jobs during the next 20 years, including more than 450 jobs annually in the construction industry. The future needs of the community will be catered for with a new local centre, provision for a school, improved flood protection and an environmentally friendly design. It will also incorporate a community waste water treatment plant that will service the proposed development and internal buffers to protect existing land uses"



New subdivisions are planned to enable around 2,200 new dwellings over the next 10 – 20 years

The numbers in the 2012 Amendment were indicative and dependent on land development layouts, school and open space provision. Given the current and proposed development pattern, it is considered unlikely that Liberty would reach in excess of 3000 allotments. Based on a Deed¹⁰ of

¹⁰ Development Deed 7 November 2012 DC Mallala and Hickinbotham Developments

2012, the Hickinbotham Group have progressed the Eden land division, with the final lot settling in early 2023. The Liberty Estate envisages some 1,900 lots, noting the zoning allows up to around 3,000 lots. Tranche 1 with 354 lots is under development and Tranche 2 with 787 is proposed.

The Eden and Liberty housing estates contain modern housing on allotments of a variety of sizes, significant open spaces for recreation and active lifestyles, and effective stormwater and traffic management. Within the Liberty estate, Xavier College is established.

Council and Hickinbotham Developments will continue established arrangements to lead to the successful delivery of Eden and Liberty.

Two Wells Main Street and Town Centre

Old Port Wakefield Road is the village heart of the historic Two Wells township, housing local services, amenities and historical buildings. With a fast-growing population, Council is seeking to revitalise the 'village heart' of the town, guided by the vision and principles presented in the 2020 Two Wells Main Street Masterplan¹¹.

The 2020 Plan builds on the investigations and engagement captured in the 2011 Master Plan¹², and is underpinned by the 2019 retail study.

After years of planning, in 2022, Council strategic acquired eight hectares of 'Crown Land' for the purposes of delivering commercial, retail and community facilities¹³. With the Adelaide Plains' population growing at an unprecedented rate, the purchase of this strategic landholding in the town centre of Two Wells positions our broader region for further substantial economic growth and will provide convenient access to amenities for residents and visitors alike.



The land is bound by the Port Wakefield Highway, Old Port Wakefield Road, Wells Road and Windmill Road with extensive exposure to arterials and the historic main street.

¹¹ apc.sa.gov.au/_data/assets/pdf_file/0033/659760/Two-Wells-Main-Street-Master-Plan.pdf

¹² apc.sa.gov.au/_data/assets/pdf_file/0030/354855/D16-4102-Two-Wells-Urban-Design-Guidelines.pdf

¹³ apc.sa.gov.au/our-council/major-projects/two-wells-investment

Two Wells Original Township – Large Sites - CWMS - Levee

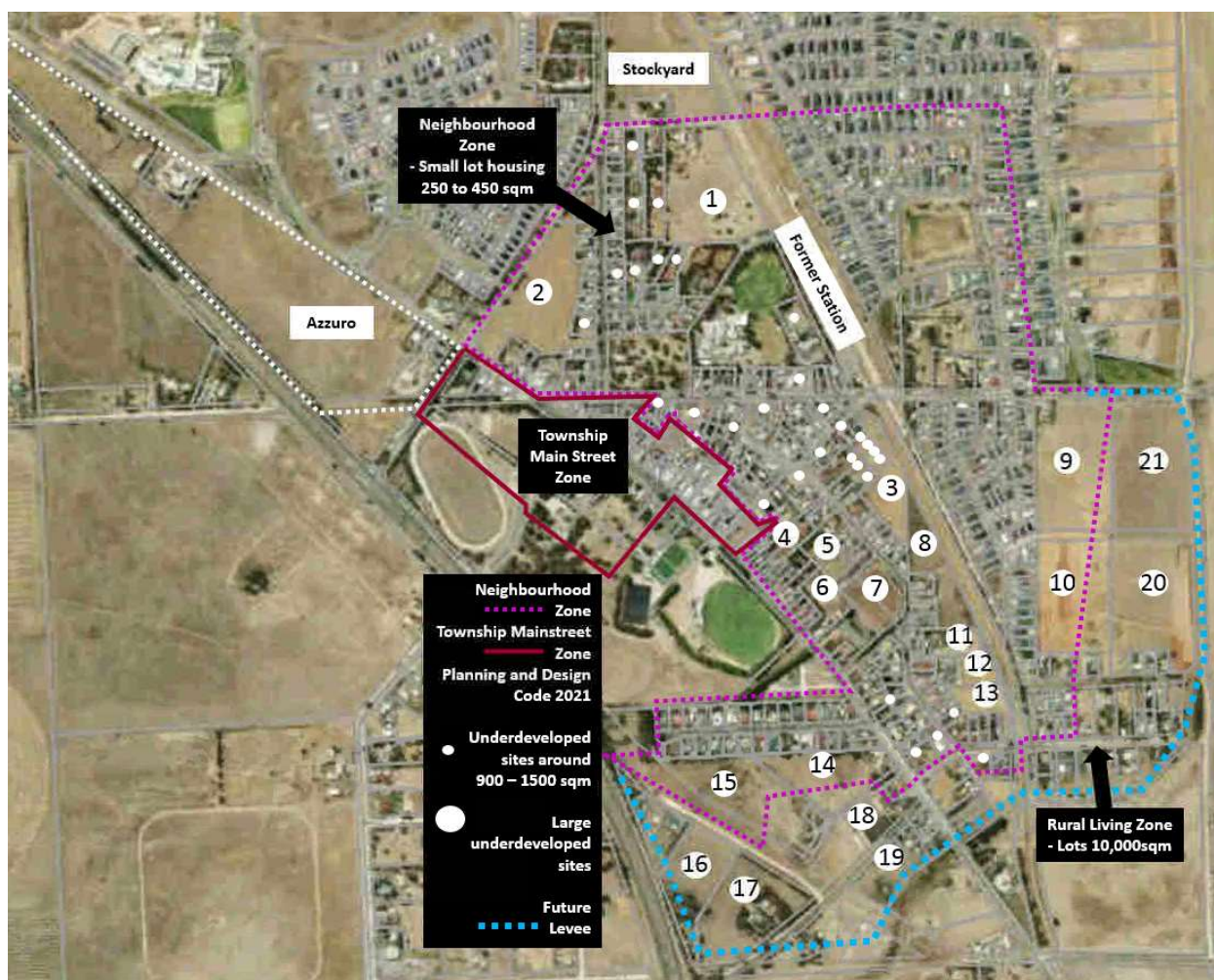
Two Well's original township is a mix of cottages, dwellings built pre and post the two wars, and from the 1960's onwards. Some 20 large lots are used for non-residential purposes and can be characterised as underdeveloped.

The original township does not have a community wastewater management scheme (CWMS). One consequence is new housing needs site area of 1200sqm or greater to accommodate on site waste treatment. Original residential areas are mostly within a Neighbourhood Zone and partly a Rural Living Zone. Within the Neighbourhood Zone, a variety of small lot housing may be granted planning consent, including dwellings with site areas between 250 and 450 sqm, ancillary accommodation (akin to granny flats) and retirement housing, subject to minimum requirements for on-site treatment. However, until a CWMS is in place, housing sites need to be around 1200sqm.

Dwelling Type	Minimum Site Area (sqm)	Minimum Site Frontage (m)
Neighbourhood Zone		
Detached Dwelling	450 ¹	15
Semi-Detached Row Dwellings (minimum of three)	300 ¹	10
Group Dwelling (needs two or more)	350 ¹	20
Residential Flat Building (needs two or more)	250 ¹	20
Ancillary Accommodation (on the same site as another dwelling)	-	-
Retirement Facility Supported Accommodation	-	
Rural Living Zone		
Detached Dwelling	10,000 (1HA)	
¹ Minimum 1200sqm is needed to accommodate on site waste treatment		

Site Areas and Frontages Anticipated for new Housing in Two Well's Original Residential Areas

Council, SA Water and the LGA are investigating a CWMS. If introduced, new housing would not be constrained to sites of 1200sqm. In parallel, planning for a levee to the east and south is underway. Funding for the levee has been secured.



Potential Development Sites within the Township. Note funded levee location.

Should a CWMS be installed, analysis of development potential has been undertaken. Sites up to around 900sqm already developed with a relatively substantial house are unlikely to offer potential for additional dwellings. Sites of around 800 - 900sqm or greater with a lower value building or vacant offer potential for housing development. There are around 30 sites between 0.1HA and 0.7HA that offer this form of potential for housing development. Initial analysis identifies around 21 large sites developed with few buildings, with non-residential purposes or vacant. The large sites are generally between 0.7HA and 3HA. 15 are within the Neighbourhood Zone and six within the Rural Living Zone. The 21 large sites and 30 sites together equate to some 52HA.

If 75% of large sites and 25% of small sites developed at 12 dwellings/HA, this would yield around 400 dwellings. If each dwellings has 2.67 residents on average, this is 1100 residents. If developed at 20 dwellings/HA 9 around 400sqm lots on average), this is 1900 residents.

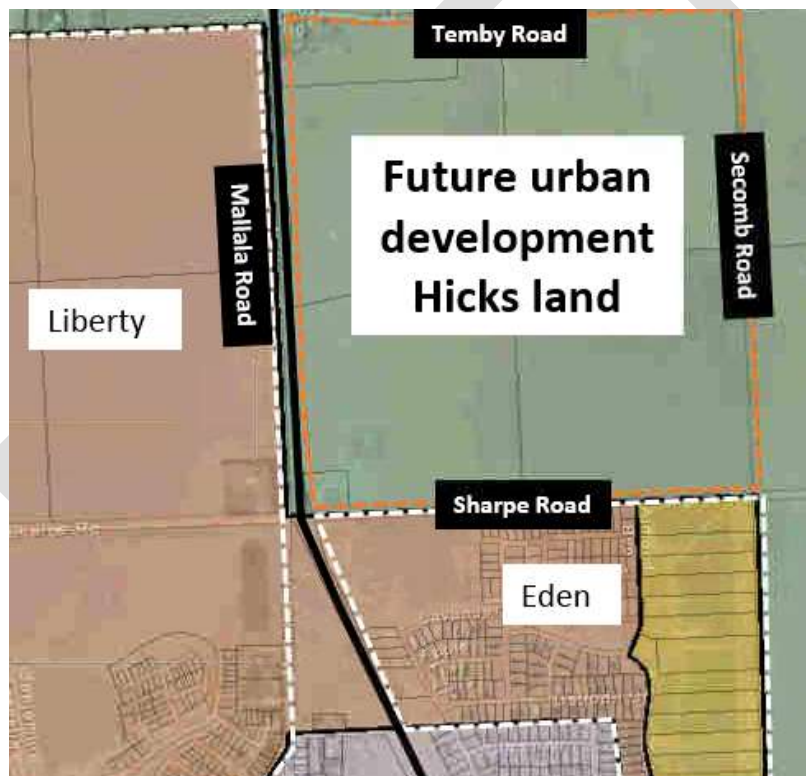
The proposed levee potentially opens up several large sites and numerous smaller sites sited within the area of the proposed levee.

Development sites not included within this analysis include:

- Within the Township Main Street Zone
- Azzurro land of about 15HA within the Employment Zone
- Stockyard Lot, noting a land division is underway
- The former Train Station land under the care and control of ARTC.
- Several zone boundaries don't follow title boundaries, e.g. large lots 14 and 15. Commercial land uses on north side of Gawler Road/Old Port Wakefield Road in the Neighbourhood Zone. Consider placing in Town Centre Zone.
- On site greening policy will need review considering locations that densify through small lot housing, greening is recognised as critical to improve amenity, reduce heat load, and enable on site water infiltration.

Potential Urban Growth – Hicks Land

Initially supported in principle by Council in 2019, progressing the potential urban growth of the Hicks land is a key urban growth action for Two Wells.



The Hicks land at Two Wells is north of the Eden housing estate, and east of the railway line

During consultation on the growth strategy in 2022, Hicks expressed support for the growth strategy. In order to enable urban development of the Hicks land, the land would need to be rezoned with community engagement, the EFPA lifted through various processes including State Parliament., and suitable infrastructure deeds and suitable access arrangements regarding ARTC/DIT infrastructure in place.

The potential urban development of the Hicks land immediately to the east of Liberty and separated by Mallala Road and the ARTC train line will need to involve the Hickinbotham Group, DIT and ARTC as key stakeholders amongst others.

Temby Road level crossing would not support high traffic volumes or large vehicles given the short set back distance to Mallala Road. Rail activity within the corridor will only increase into the future, not decrease. Therefore, traffic management studies and risk assessments will need to be undertaken given the population forecast for Two Wells will exceed 10,000 by 2040, which is only 18 years away.

ARTC has a policy of no new level crossings, but is open to negotiating a reduction in the number of existing level crossings in exchange for a new or upgraded level crossing. It is likely grade separation (e.g., bridge over rail) may be required to avoid vehicles queuing during train movements and provide the connectivity over the rail corridor to ensure the future developments in Two Wells are not disjointed.

Potential urban development of the Hicks land – including suitable transport arrangements involving movements potentially impacting the train line - needs further investigation.

Along with the Planning and Design Code, Two Wells future is influenced by a possible CWMS for the original township, a levee, and a rezoning.

Small lot housing is potentially facilitated via establishment of a CWMS. This small lot housing is highly walkable to the main street and recreation facilities. Careful siting, design, and on-site greening is important, learning from infill development in metropolitan Adelaide.

If 1100 residents associated with CWMS is added to the two subdivisions, this could lead Two Wells population being 10,000 – 10,500. The proposed levee suggests investigating review of the Rural Living Zoning. Further investigations of the Hicks land are warranted.

Provided economic and market conditions continue favourably to support take up of lots, the Liberty development could be completed in ten to 15 years from now.

Mallala

The township of Mallala had 733 residents in 2016.

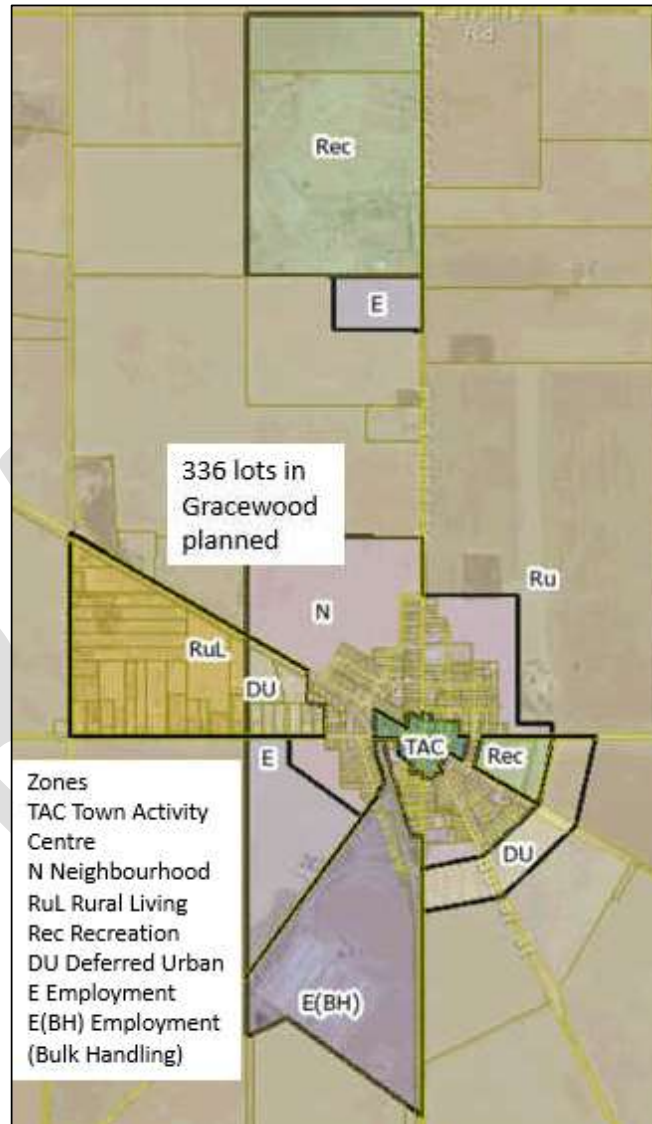
In 2014, the Mallala Township (Transport, Commercial and Minor Residential Zones Boundary Adjustment) Development Plan Amendment was approved. This rezoned 42HA for residential purposes and 22HA as deferred urban.

The Gracewood land division proposes to progressively establish 336 lots over the next 20 years.

336 lots developed at 2.67 residents/dwelling equates to 900 residents. Should this occur, and noting some potential infill within the town, in the long term, Mallala would be around 1600 – 1700 residents.

The first stage of Gracewood was lodged in 2019 but has not yet been approved. Discussions are ongoing.

The Peregrine Group acquired the Mallala Motor Sport Park in 2017.

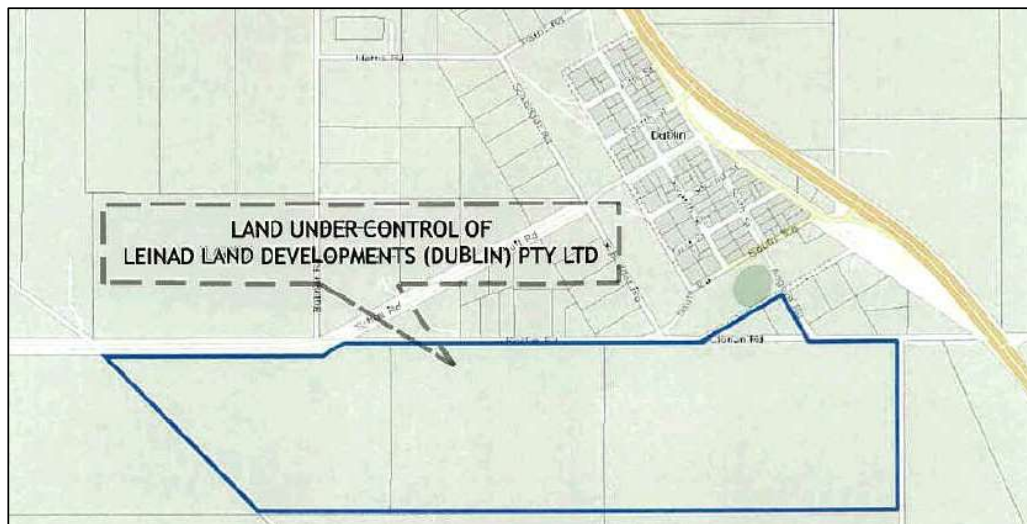


Mallala planned urban growth envisages a town of 1600 – 1700 residents. Further urban growth will increase demand for services.

Dublin

Dublin and its immediate adjacent agricultural areas had 405 residents in 2021

In response to a request from a private landowner, in 2015, Council proposed to rezone land. The Minister declined to support the rezoning due to other land available around Two Wells, Mallala and in Playford. Dublin was also seen as having limited facilities and low demand for land, with only 27 dwellings being built over the preceding decade.



Council's 2013 Strategic Directions Report contemplated Dublin's expansion.

Figure 5.1 Dublin Township Structure Plan (Source: Strategic Directions Report: Development Plan Review February 2013)



Leinad's submission to the 2022 growth strategy consultation outlines that Leinad control land abutting the south side of Ruskin Road and also land further south and west. Leinad seek to expand Dublin in an orderly, economic and sustainable manner. Expansion southwards will:

- Enable housing to the south of the Park Lands, as originally intended in the towns plan
- Strengthen and define the town centre and Parklands
- Enable reinstatement of the original rectilinear form of the Park Lands to the south of the town
- Bolster the country town lifestyle, act as a commuter settlement, and a gateway to coastal settlements.
- Underpin additional services and retail, and local jobs

Leinad support the Growth Strategy and seek to work cooperatively with Council.

Gurung and Wait made a submission to the 2022 growth strategy consultation. Their submissions suggested to rezone some existing Rural Living lots and expand the Rural Living Zone further west.

Under the scenario proposed in submissions by Leinad, Gurung and Wait:

- If the Leinad Land and Township Zoned former Rural Living lots are all developed at 6 dwellings/hectare, with 2.65 residents/dwelling, this yields potentially 3,500 residents.
- If the agricultural land rezoned to Rural Living is all developed with 1 HA lots, assuming 2.65 residents/dwelling, this yields potentially 500 residents.
- Added to Dublin's 405 residents of 2021, in total, Dublin could be in the order of 4,500.
- Accounting for the variability of owners intentions with land, if around 25% of sites are developed (rather than all sites), this entails Dublin could grow by 1000 to around 1400. If undertaken over 20 years to 2041, this rate of growth is 6% per annum, 1% higher than experienced at Two Wells from 2016 – 2021.
- If a 3% per annum rate of growth is experienced over 20 years to 2041, this is an increase of 345, leading to a total population of 750.

Council's 2015 request to rezone land at Dublin was not supported by the Minister for Planning at the time due to insufficient demand for housing. Various factors have changed including:

- Increasing employment in Adelaide Plains. Jobs in Adelaide Plains increased from 2,102 in 2016 to 2,987 in 2021. This is an increase from 0.26 to 0.35% of all jobs in SA
- northern expressway increasing convenience to metropolitan Adelaide
- increased interest in working from home.

Leinad advise in their submission that the Greater Adelaide Land Supply (2021) flags the need to accommodate an additional 115 dwellings per annum. Leinad also advise that in response to a call for expressions of interest, Leinad have received interest from 24 parties for lots between 1000 and 1800 sqm.



The scenario proposed in submissions by Leinad, Gurung and Wait involve expansion of the township zone to the west and south, and further Rural Living to the west

Council's Business Plan for 2022/23 contains a project to undertake the Dublin Township Growth and Tourism Master Plan. Staff have commenced preparing a Background Paper and informal discussions with local stakeholders about the Dublin District. This acknowledges planning for Dublin's growth needs to be informed by and complement the future of nearby coastal and rural settlements, agricultural areas and the Adelaide International Bird Sanctuary National Park – Winaityinaityi Pangkara.

For Dublin, further investigations are needed around:

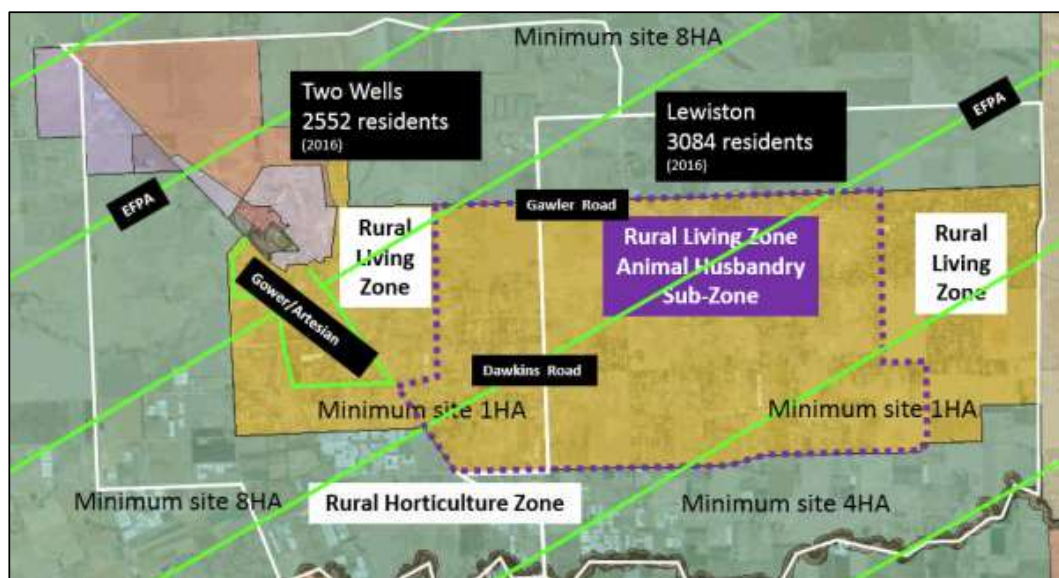
- opportunities to grow tourism and business experiences
- need for land supply release for housing, including rural living as transition to agriculture. Assessment of value of soil for food production and environmental needs consideration
- potential for conflict with established uses, such as the chicken hatchery and waste facility to the south
- community infrastructure and open space
- hard infrastructure, e.g. sewer and water.

Dublin's future is influenced by its relative proximity to Greater Adelaide arising from the northern connector, employment growth, the Carslake Road Employment Area, the Adelaide International Bird Sanctuary and a historical rezoning request (see Options for Future Planned Urban Growth).

Lewiston

Lewiston had 3,310 residents in 2021, up from 3,084 in 2016¹⁴.

Lewiston is within the Environment and Food Production Area (EFPA). Recent years has seen a dog park established with the playground intersected by the shared horse trail. This is a focal point within Lewiston.



Two Wells and Lewiston's Rural Living Area is within the Environment and Food Production Area

Planning and Design Code

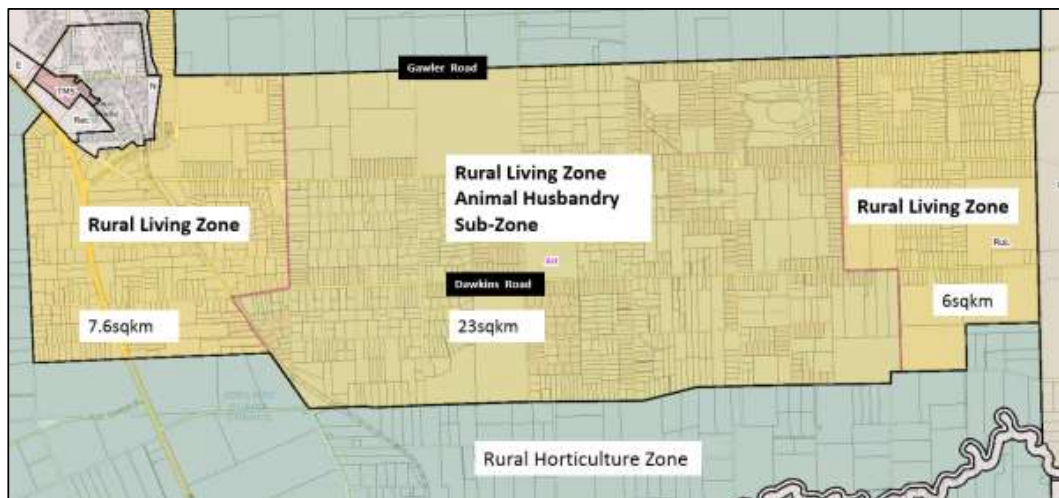
The Planning and Design Code¹⁵ nominates Lewiston for Rural Living, with the central area for Rural Living and Animal Husbandry. The Rural Living Animal Husbandry area has been planned for several decades to be developed for animal husbandry. The Rural Horticulture Zone surrounds Two Wells and Lewiston.

The Planning and Design Code continues this.

The total area of the Rural Living Zone, including the Animal Husbandry Subzone is 36sqkm. As an indicator of size, this is five times the size of Adelaide Airport.

¹⁴ ABS 2016

¹⁵ Planning and Design Code April 2021



Much of Lewiston is zoned for Rural Living purposes, with the central area zoned for Rural Living and Animal Husbandry purposes, and with Horticulture surrounding

The desired outcome of the Rural Living Zone is 'A spacious and secluded residential lifestyle within semi-rural or semi-natural environments, providing opportunities for a range of low-intensity rural activities and home-based business activities that complement that lifestyle choice.'

The Animal Husbandry Sub Zone has a desired outcome of 'Large-scale horse keeping and dog kennelling in association with detached dwellings on large allotments.'

The Planning and Design Code provides for the following:

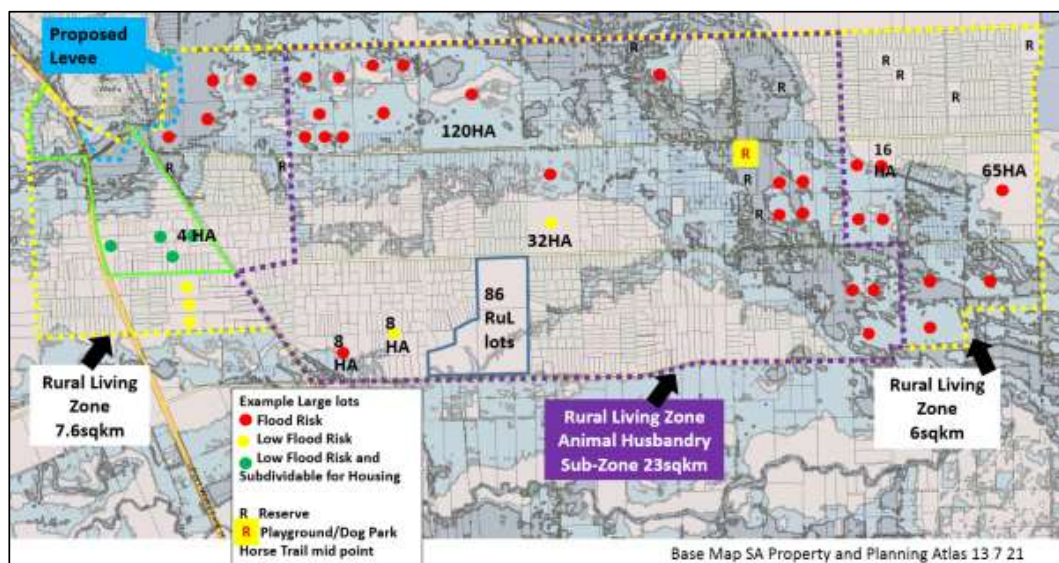
- Minimum site area is 1HA
- Residential development associated with animal keeping, shops up to 50sqm, or with light industry up to 100 sqm
- Division for residential living

Performance assessed

- Ancillary accommodation
- Detached dwelling
- Dwelling
- Group dwellings
- Retirement living
- Tourist accommodation
- Land division

This policy provides for a variety of activities that will continue to drive growth within Lewiston/Two Wells and subsequent population increases and likely demand for services in the future, subject to flood risk and provisions of the Environmental Food Protection Area (EFPA).

Larger Lots and Flood Risk



Two Wells / Lewiston Larger Lots and Flood Risk

The Two Wells / Lewiston Larger Lots and Flood Risk map shows:

- Flood risk impacts about half the area
- The red dots are 32 example large lots (typically larger than 8HA) impacted by flood risk
- The yellow dots are 2 example large lots with low flood risk
- Rural living lots are typically 20 times larger than the average suburban block.
- Remnant larger land holdings are mostly surrounded by 1 hectare land holdings.
- 86 rural living residential lots are being developed. These were lodged prior the EFPA limiting residential subdivision becoming operational in March 2019.

Environment and Food Production Area

The EFPA has been introduced to:

- protect our valuable food producing and rural areas as well as conserving our prized natural landscapes, and tourism and environmental resources
- support our sustainable growth and encourage the building of new homes in our existing urban footprint where supporting infrastructure already exists
- provide more certainty to food and wine producers as well as developers on the direction of future development in metropolitan Adelaide

The EFPA does not allow for the division of land for purely residential purposes.

Council made a submission¹⁶ to the 2021 Review of the EFPA by the State Planning Commission. Council advised it is open to the EFPA continuing in place over Two Wells / Lewiston Rural Living Zone and Animal Husbandry Subzone, noting further detailed investigations on the impact of the EFPA restrictions over time to be undertaken, subject to:

¹⁶ Refer full Adelaide Plains Council EFPA submission

- The barrier of the EFPA limiting subdivision for low intensity residential living where associated with horse or dog keeping being corrected.
- The lack of the EFPA Area being explicitly communicated directly in the Rural Living Zone and Animal Husbandry Subzone of the Planning and Design Code (perhaps as an Overlay) being corrected.

Recognising the distinct character of Lewiston and the Rural Living Areas of Two Wells, for the purpose of growth planning, these are called a 'settlement'

Lewiston is a mix of established rural living, rural living with associated animal husbandry, a network of reserves and interspersed large parcels in primary production. Factors influencing its future include:

- A variety of horse and dog based activities throughout
- Established rural living throughout
- NAIS water nearby to the south
- Interspersed reserves and the dog park/horse trail midpoint hub
- A shared trail network in the north east
- Sections of trails in the west
- Gawler Road as a more trafficked DIT road
- Flood risk
- Gawler River to the south
- Ongoing urban development nearby in Two Wells and south of Gawler River

Recognising 3084 residents in 2016 and land approved for division but yet to be released to market, Lewiston has potential for around 3,500 residents.

Better understanding these factors as well as the EFPA needs investigating.

Coastal & Rural Settlements

The coastal and rural areas have various settlements, with surrounding areas, with generally less than 200 people. All settlements are constrained by valuable agricultural or conservation land in their ability to accommodate further urban growth. The surrounding land is within the Environment and Food Production Area.

Whilst populations may increase slightly through redevelopment of existing residentially zoned land, the prospects for marked population growth do not exist.

The settlements are part of the social and economic life of Adelaide Plains.

Coastal and Rural Settlement		Population	
		2016	2021
Using ABS 'State Suburb' which includes districts around each settlement			
	COASTAL		
1.	Parham	216	185
2.	Webb Beach	47	40
3.	Thompson Beach	201	219
4.	Middle Beach	79	94
	RURAL		
5.	Wild Horse Plains	108	96
6.	Long Plains	68	62
7.	Windsor	170	133
8.	Barabba	117	135
9.	Fischer	62	78
10.	Redbanks	182	185
11.	Lower Light	206	203
	TOTAL	1456	1430
12.	Lewiston	3084	3275
	TOTAL with LEWISTON	4540	4705

Whilst limited opportunities for growth exist, the settlements play an important role as part of the social and economic life of Adelaide Plains. Opportunities to augment their futures should be explored.

Economic and Social Facilities

Social Infrastructure and Community Services



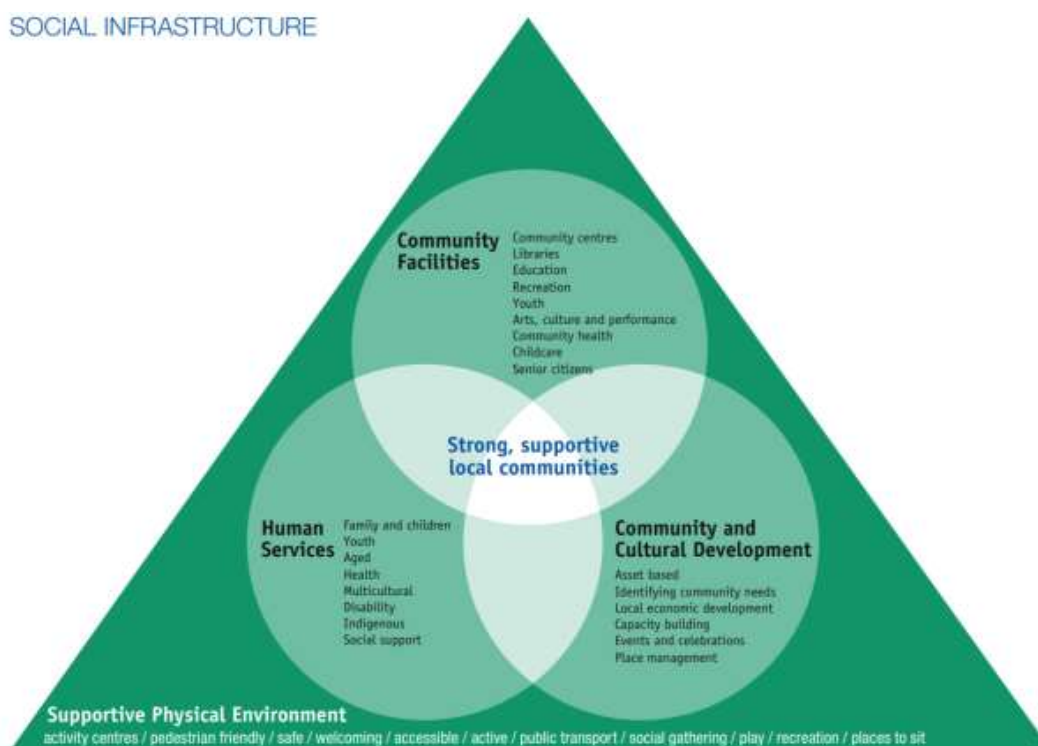
Overview of Existing Social Infrastructure and Community Services

As Adelaide Plains continues to experience urban growth, based on research¹⁷ for the Local Government Association, the following themes are important to contribute to strong and supportive local communities:

- Community diversity
- Sense of community
- Housing choice and affordability
- Access, amenity and lifestyle
- Integration of new and existing communities

Social infrastructure is understood as including community facilities, human services, and community and cultural development.

¹⁷ charlessturt.sa.gov.au/_data/assets/pdf_file/0022/160276/Planning-Social-Infrastructure-and-Community-Services-for-Urban-Growth-Areas-Feburary-2012.pdf



Social Infrastructure Includes Facilities, Services and Community and Cultural Development

Adelaide Plain's townships and settlements level of social infrastructure reflect the agricultural and coastal based communities and their strengths. This is illustrated in the initial application of the townships and settlements to the social infrastructure hierarchy (see table).

Identifying future social infrastructure should have regard to:

1. The specific growth context of Adelaide Plains informing a social infrastructure hierarchy
2. Understanding existing capacity in social infrastructure, as well as gaps and inefficiencies. Community engagement is essential to inform this.
3. Comparative studies to understand what kind of facilities of what size have worked in similar urban growth areas.
4. Integrating with other planning underway.
5. Funding, delivery, and staging.



The new Xavier College at Two Wells aims to introduce Year 9 in 2023

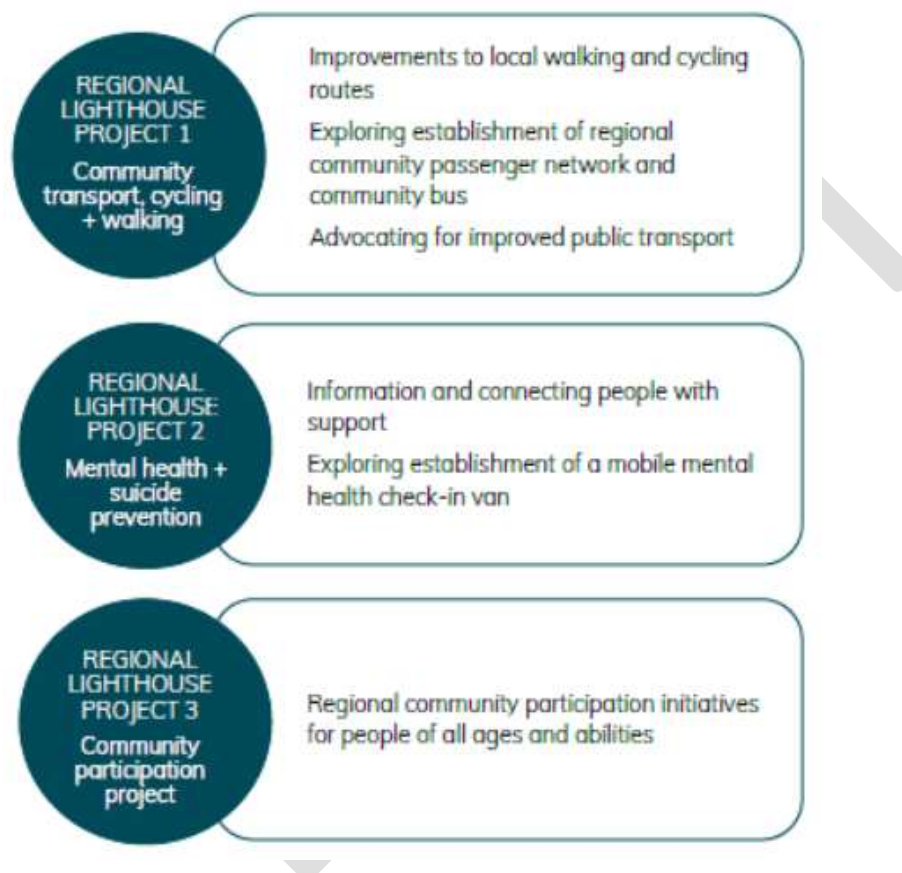


The new Riverbanks B – 12 School at Angle Vale opened in 2022, immediately to the south east of Lewiston

The draft Regional Public Health Plan¹⁸ identifies the top regional health challenges as:

- Improving mental health and reducing psychological stress (and suicide prevention)
- Access and inclusion (services, transport, digital, disability access)
- Youth engagement and wellbeing
- Supporting an ageing population
- Encouraging healthy lifestyles.

From these challenges, three lighthouse projects are envisaged:



¹⁸ Consultation 2022

Initial Application of Social Infrastructure Hierarchy to Adelaide Plains			
Hierarchy Level & Population	Hierarchy Includes	Current APC 9,500 residents	Future APC (2041) 18,000 residents
Neighbourhood 2 – 3000	Small neighbourhood house and similar buildings that provide space for small meetings, gatherings and activities	Dublin, Parham and Thompsons Beach sports and social clubs are examples of neighbourhood level spaces. Lewiston (3,000) playground/dog park is also an example of a gathering space	Towns will continue to serve wider districts. If Two Wells itself is 15,000, are local neighbourhood spaces needed in Liberty & Town Centre?
Local 5 – 10,000	Community halls or small community centres, public schools, child care centres or kindergartens and access points for a range of services	Two Wells (2500) and Mallala (733) each have Primary School, Kindergarten, Oval/Clubrooms, Council Library and Office. Two Wells has two child care. Mallala none. Two Wells has Community Centre (Hall). Mallala has Institute (Hall). New School at Two Wells. Museum at Mallala.	If Mallala itself grows to around 1600, is a multi-purpose community hub needed? Is something similar needed if rezoning goes ahead at Dublin? If Lewiston grows to 3500, are better developed focal spaces needed? Should a fodder/hardware store with value added local retail be considered?
District 20 – 50,000	District libraries, multipurpose community centres, high schools, community health facilities and facilities and services for particular groups such as young people, older people or people from diverse cultural backgrounds	Several shooting ranges	If Two Wells grows to 10,000, Is a multi-purpose community hub/health facility with services for particular groups needed? Are a wider range of recreation and sport facilities needed?
Sub Regional 100,000+	Major cultural and civic facilities, major recreation and sporting facilities, tertiary education such as TAFE, health services and higher order entertainment and leisure facilities.	Motorsport Park	Motorsport Park What might AIBS and the coastline become as a regional recreation facility? What facilities might the coastal settlements need?

During 2022 consultation, the Hickinbotham Group affirmed to not formalise a retail-based centre within the Liberty Estate. This position is based on community and council sentiment to retain the primacy of the historic town centre, and based on experience of low prospect of viability of a satellite retail centre within the existing or potential growth areas. Note the Planning and Design Code does not preclude retail development.

Council is to undertake a community infrastructure study over 2023 and 2024. That study needs to be completed to determine whether some form of neighbourhood space should be sought to be established in the northern part of Two Wells. If to be established, such spaces are generally better collocated with open space.

Acknowledging the barrier of the train line/Mallala Road between the 5000 residents to be at Liberty and potential urban development of Hicks land, the Hicks land offers some potential for a local centre, as well as local open spaces for recreation and sport.

Adelaide Plain's townships and settlements existing level of social infrastructure reflect the agricultural and coastal based communities and their strengths.

As growth continues – including planned urban growth - further investigations and engagement are needed to identify particular social infrastructure needs, noting the particular Regional Public Health challenges. This is particularly but not exclusively the case for Two Wells.

Council's role is investigating and engaging about needs, and in some case, direct social infrastructure and services provision (e.g. library, ovals, parks, walking and cycling facilities), and in other cases, facilitating and advocating about needs with others (e.g. transport, public transport, education, aged care).

Recreation and Sport Trends

Popular Recreational and Sport Activities¹⁹

¹⁹ orsr.sa.gov.au/data/assets/pdf_file/0012/31215/Game-On-Booklet.pdf

Two Wells Recreation and Sport Infrastructure

For Two Wells, the 2016 Open Space Study²⁰ found:

'Potential to expand the existing sports ground to a higher level sportsground to support activities and events for the surrounding region (including the growth area of Buckland Park and Lewiston community).

There will be a need for additional recreation open space to cater for the local needs of the growth area. Additional sporting open space could also be required.

There is good community capacity for participation in activities.

There will also be a requirement for additional sporting open space linked to the existing sportsground to cater for the sports needs of the additional population.'

Given that Lewiston does not have sporting facilities, the potential requirements in Two Wells should also aim to cater for Lewiston. The Two Wells future population plus the Lewiston population in the future could be around 14,000 people. Based on this figure and using the PLA benchmarks, there would be justification for three sports areas or one large sports area and one smaller sports area with the provision of:

- *3 Australian rules ovals*
- *2 cricket pitches*
- *3 soccer pitches*
- *1 x 8 tennis court tennis facility*
- *4 netball courts'*

Specific Recommendations for Two Wells Oval were:

- *Consolidate courts and concentrate activities nearer to clubrooms and oval.*
- *Review and improve traffic conflicts, circulation and car parking (formalise vehicle circulation, better connect parking).*
- *Provide additional opportunities for sport competitions and training (e.g. soccer, softball or hockey if there is demand).*
- *Increase play provision and locate closer to oval and clubrooms.*
- *Manage and limit pedestrian/vehicle conflicts (match days).*
- *Increase training areas.*
- *Remove and redevelop BMX (demand for skate park).*
- *Explore parking opportunities for RV and campervans (showers, toilet and dump point – charge for services).*
- *Relocate and improve public toilets.*
- *Increased landscape planting to oval to provide amenity and shelter (wind break).*
- *Modify community centre to support new sport and recreation functions.*
- *Improve lighting to oval and surrounding facilities.*
- *Manage or restrict dog walking on the oval (faeces).*
- *Maintain emergency services access (safe area or muster point).*
- *Address drainage issues across the site.*

²⁰ [apc.sa.gov.au/ data/assets/pdf file/0030/356493/D16-15679-FINAL-Open-Space-Plan-Background-Report-September-2016.pdf](https://apc.sa.gov.au/data/assets/pdf_file/0030/356493/D16-15679-FINAL-Open-Space-Plan-Background-Report-September-2016.pdf)

A Development Deed was agreed between Hickinbotham Developments and the then District Council of Mallala in 2012. The Deed involved the land that is the Eden and Liberty residential areas.

The Deed envisages the provision of

- One playing field that can be used for Australian Rules Football in the winter season and cricket in the summer season. To be provided at or before occupation of 1500 dwellings
- One soccer pitch. To be provided at or before occupation of 2100 dwellings
- Two courts that can each be used for tennis in the summer season and netball in the winter season. To be provided at or before occupation of 1500 dwellings
- Seven playgrounds being provided, one each at the occupation of 500, 1000, 1500, 2000, 2500, 3000, 3500 dwellings

Eden with 265 lots is nearing completion of all 265 lots in 2022. Liberty Tranche 1 involves 364 lots. If 125 dwellings/annum are assumed as being completed in Liberty, 1500 could be reached around 2030.

Two Wells Sport and Recreation Infrastructure		
Need as per 2016 Study	Provision	Comment
3 Australian rules ovals	Two Wells Oval (winter)	Overflow at Two Wells Primary or other facility
	Xavier Oval (winter) (via Deed when 1500 dwellings occupied)	Pending 1500 dwellings <ul style="list-style-type: none"> • Eden 265 • Liberty Tranche 1 - 364 total • Liberty Tranche 2 - 787 total proposed • Liberty Tranche 3 - tbd • TOTAL 1400
	Third Oval (needed)	<ul style="list-style-type: none"> • To west of Two Wells Oval? • In Hicks? • Formally share Primary School?
2 cricket pitches	Two Wells Oval (summer)	Overflow at Two Wells Primary or other facility
	Xavier Oval (summer) (via Deed when 1500 dwellings occupied)	Pending 1500 dwellings <ul style="list-style-type: none"> • Eden 265 • Liberty Tranche 1 - 364 total • Liberty Tranche 2 - 787 total proposed • Liberty Tranche 3 - tbd • TOTAL 1400 proposed or constructed
3 soccer pitches	Xavier Soccer (via Deed when 2100 dwellings occupied)	Under construction 2021 south of Xavier
1 x 8 tennis court facility	Two Wells Oval has six tennis/four netball Courts	Potential to expand to be the eight tennis court facility pending investigation of demand
	Two Courts are envisaged at Liberty, each able to be used for tennis and netball.	

	(via Deed when 1500 dwellings occupied)	
4 netball courts	Two Wells Oval has six tennis/four netball Courts	
	Two Courts are envisaged at Liberty, each able to be used for tennis and netball. (via Deed when 1500 dwellings occupied)	Should there be other local courts?

The Deed obligates Hickinbotham and now Xavier to consult with Council with respect to the design and construction and arrangements for the shared use (including nature and extent of availability for community use) of 'School Recreation Infrastructure' comprising oval, soccer pitch and two tennis/netball courts.

The 30 Year Plan for Greater Adelaide outlines criteria for what constitutes a healthy neighbourhood. These include:

- Open space within 5 minute/400m walk

Residents with a larger neighbourhood parks within 1600m engage in 150 minutes more recreational walking per week than those with smaller parks²¹.



Small spaces can be designed for multiple sports

Note that indoor recreation centres with 3+ courts typically need a population of 50,000 to support²².

²¹ healthyactivebydesign.com.au/design-features/public-open-spaces

²² Pg 35 in lga.sa.gov.au/data/assets/pdf_file/0026/469421/Murraylands-and-Riverland-Regional-Sport-and-Recreation-Facilities-Needs-Analysis-Phase-1-Report-171213.pdf

Upgrading recreation and sport facilities, including play spaces, open spaces and trails, should use universal and child safety environs design principles. Water and energy saving initiatives including water harvesting, installation of new or upgrades to existing irrigation infrastructure, connection to existing water infrastructure should form part of upgrading recreation precincts.

The following guidelines are available from ORSR

- Recreation and Sport Facility Design²³
- Recreation and Sport Facility Management Guide²⁴
- How to Plan for a Community Recreation and Sport Hub²⁵
- How to Establish Regional Planning Groups – Guide²⁶
- How to Develop a Regional Recreation and Sport Plan²⁷

More work needs to be done around recreation and sport associated with planned growth, in particular growth at Two Wells and Mallala.

²³ [PowerPoint Presentation \(orsr.sa.gov.au\)](https://orsr.sa.gov.au)

²⁴ [PowerPoint Presentation \(orsr.sa.gov.au\)](https://orsr.sa.gov.au)

²⁵ [PowerPoint Presentation \(orsr.sa.gov.au\)](https://orsr.sa.gov.au)

²⁶ [PowerPoint Presentation \(orsr.sa.gov.au\)](https://orsr.sa.gov.au)

²⁷ [PowerPoint Presentation \(orsr.sa.gov.au\)](https://orsr.sa.gov.au)

Tourism Infrastructure

The signature tourist attractors to Adelaide Plains include the Adelaide International Bird Sanctuary Winaityinaityi Pangkara, Mallala Motor Sport Park, and the Mallala Museum.

Along with these, as an established agricultural area, places valued by residents are also enjoyed by visitors. For example, the Two Wells Bakery, recreating in parks and reserves – be it walking, cycling or horse based - experiencing older buildings, and visiting cemeteries.

Existing camp grounds and camping facilities include the Mallala Camp Ground, Parham Camp Ground and Middle Beach Caravan Park. **Submissions to the 2022 consultation suggested considering opportunities for recreation vehicle parks as part of the Two Wells main street and oval precinct, and Two Wells to be a RV friendly town.**

In 2019 South Australia visitation²⁸ to caravan parks grew by 19% and night's growth was 31% to surpass 1.3M trips and 5.5M nights, both the highest since records of visitation have been kept. This shows a strong trend in demand for caravan and camping sites in SA.

Key themes in Council's Tourism and Economic Development Strategy are:

- Coast
- Main Streets and Townships
- Primary Industries and Food
- Business Support and Growth.
- Population, Infrastructure and Employment.



The Adelaide International Bird Sanctuary, Mallala Motorsport Park, and Mallala Museum are key attractors for visitors to Adelaide Plains

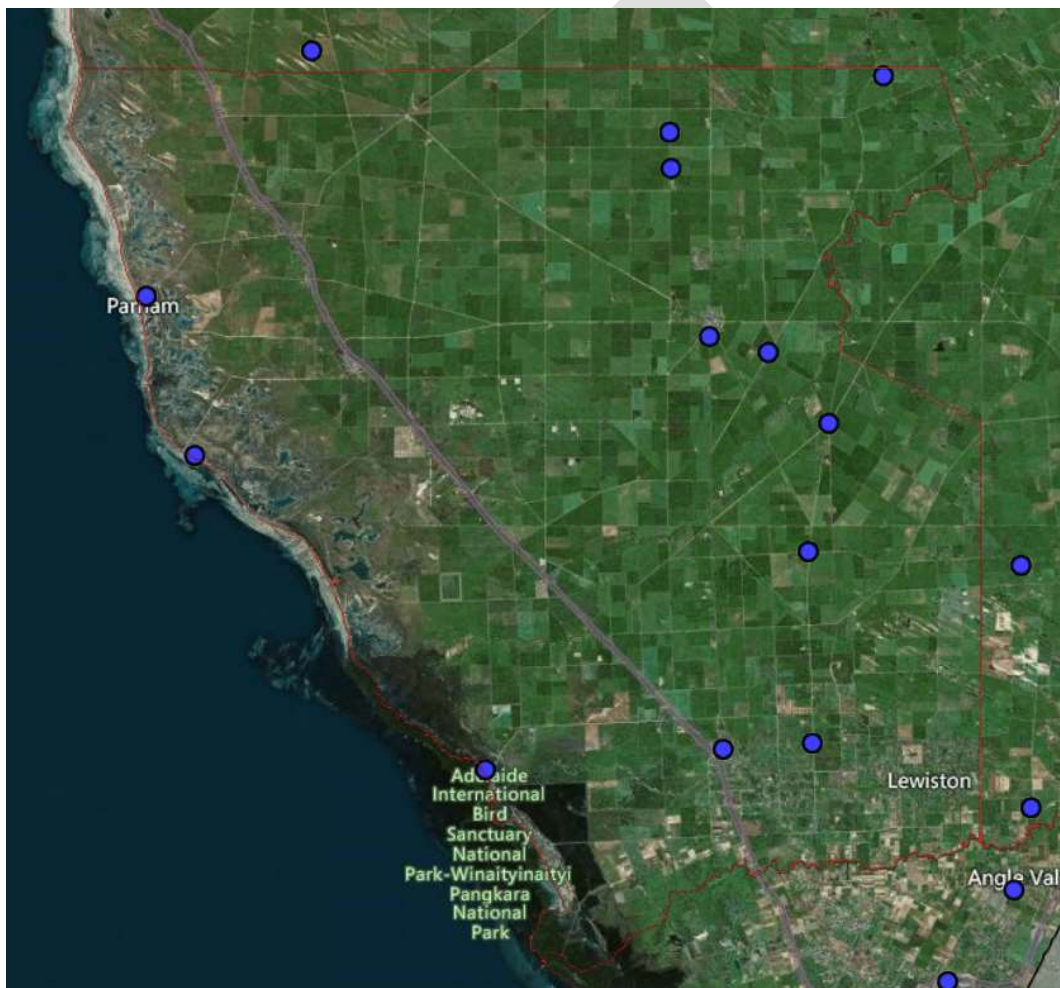
Compared to other regions, Adelaide Plains is less well known for tourism experience. Opportunities to augment visitor experiences should be considered.

²⁸ caravanindustry.com.au/caravanning-and-camping-most-popular-holiday-type-for-australians-in-2019-with-60-million-holiday-nights

Telecommunication Black Spots

Telecommunication services are provided by the private sector operating within Australian Government guidelines.

The Mobile Black Spot Program²⁹ identified gaps with community input until 2018 at which time it closed for nominations. Local communities and councils are encouraged to engage with the mobile network operators and infrastructure providers, as well as state governments, to explore opportunities to improve coverage through Federal and state government initiatives. Experience has shown that when local communities and councils engage with the mobile providers it increases the likelihood of an application being put forward under government funded programs.



Black Spots Identified in 2018

²⁹ infrastructure.gov.au/media-technology-communications/phone/mobile-services-coverage/mobile-black-spot-program/faq

The Peri-Urban Mobile Program (PUMP)³⁰ is a grants program that provides funding to improve mobile connectivity in bushfire priority areas along the edges of Australia's major cities. The program targets long standing mobile coverage and reception issues in the peri-urban fringes of Australia's major cities.



Lewiston, Two Wells and part of Port Wakefield Highway are eligible for funding to improve mobile connectivity under the Peri-Urban Mobile Program. A planning application has been lodged for a mobile tower in Lewiston.

With community input, Council can engage with authorities where needed to improve mobile coverage.

³⁰ infrastructure.gov.au/media-technology-communications/phone/mobile-services-coverage/peri-urban-mobile-program

Utilities Infrastructure

Water, sewer, electricity, gas, and communications infrastructure are important for residents and business to plan their future. Solar renewables are establishing, noting Adelaide Plains is part of the SA wide electricity network.

New development, be it housing or business, is responsible for funding connections to utilities infrastructure. However, some infrastructure needs augmenting, and this can be a barrier to growth.

As a rapidly growing local government area, provision of infrastructure is an ongoing challenge. Timing of infrastructure provision, funding and what infrastructure is the responsibility of council, state government or private sector needing to be addressed.

RDA Barossa have priorities³¹ around water systems, energy for industry, high value agriculture, and an international standard equine centre.

The proposed Adelaide Plains/Light Regional Council subsidiary aims to advocating and assist securing infrastructure enhancements. This is for infrastructure that is the direct responsibility of councils as well as that of other agencies.

Sewer for the new housing estates at Two Wells is the responsibility of the private sector. Council operates CWMS at Mallala and Middle Beach. Council is investigating a CWMS for the original township at Two Wells.



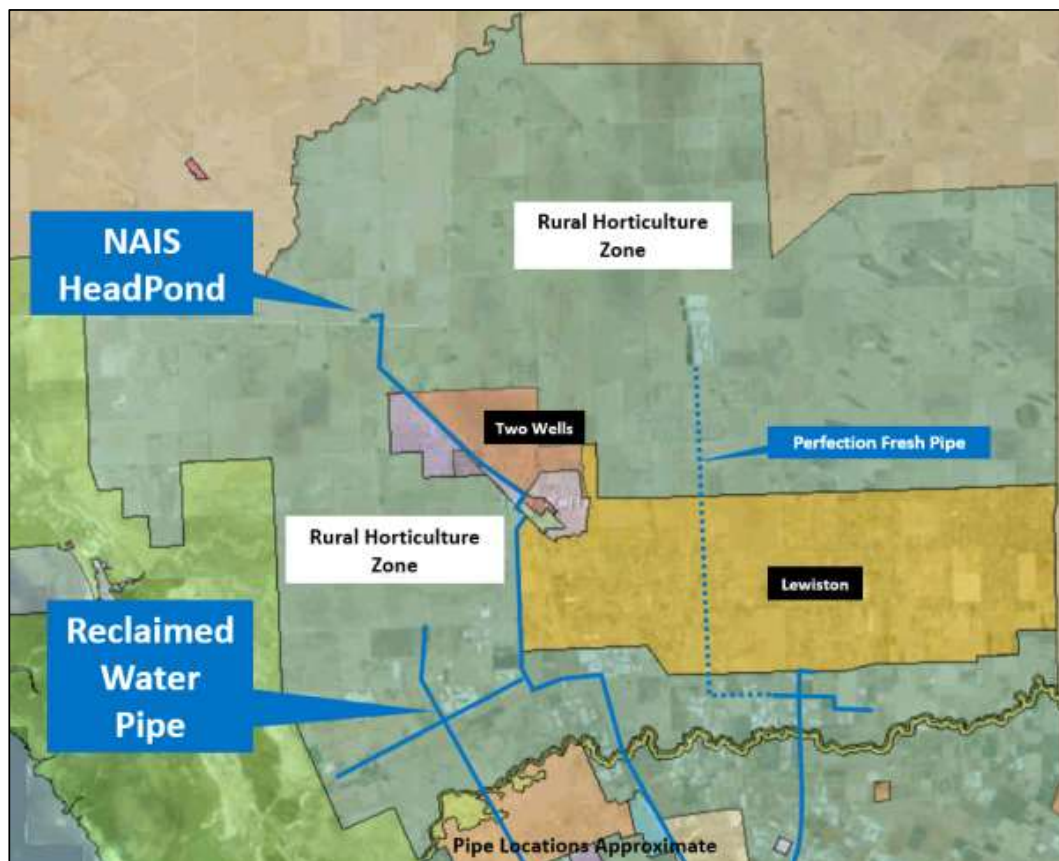
Examples of Utilities Infrastructure provided by Agencies

Ongoing work involving infrastructure providers, government and private sector is needed to ensure sufficient utilities for growth.

³¹ barossa.org.au/priorities/

Northern Adelaide Food Bowl and Irrigation Scheme

The Northern Adelaide Irrigation Scheme (NAIS) provides recycled water to irrigate crops, particularly horticulture. The project jointly funded by the South Australian and Australian Governments³²
³³involved new water treatment facilities at Bolivar.



The Rural Horticulture Zone has a total area of 17,600 hectares

Delivered by SA Water, NAIS was intended to unlock 12GL of water to be used in agricultural food production. The goal is to support development of over 300 hectares of high-technology horticulture, and a further 2,700 hectares of advanced agri-food production.

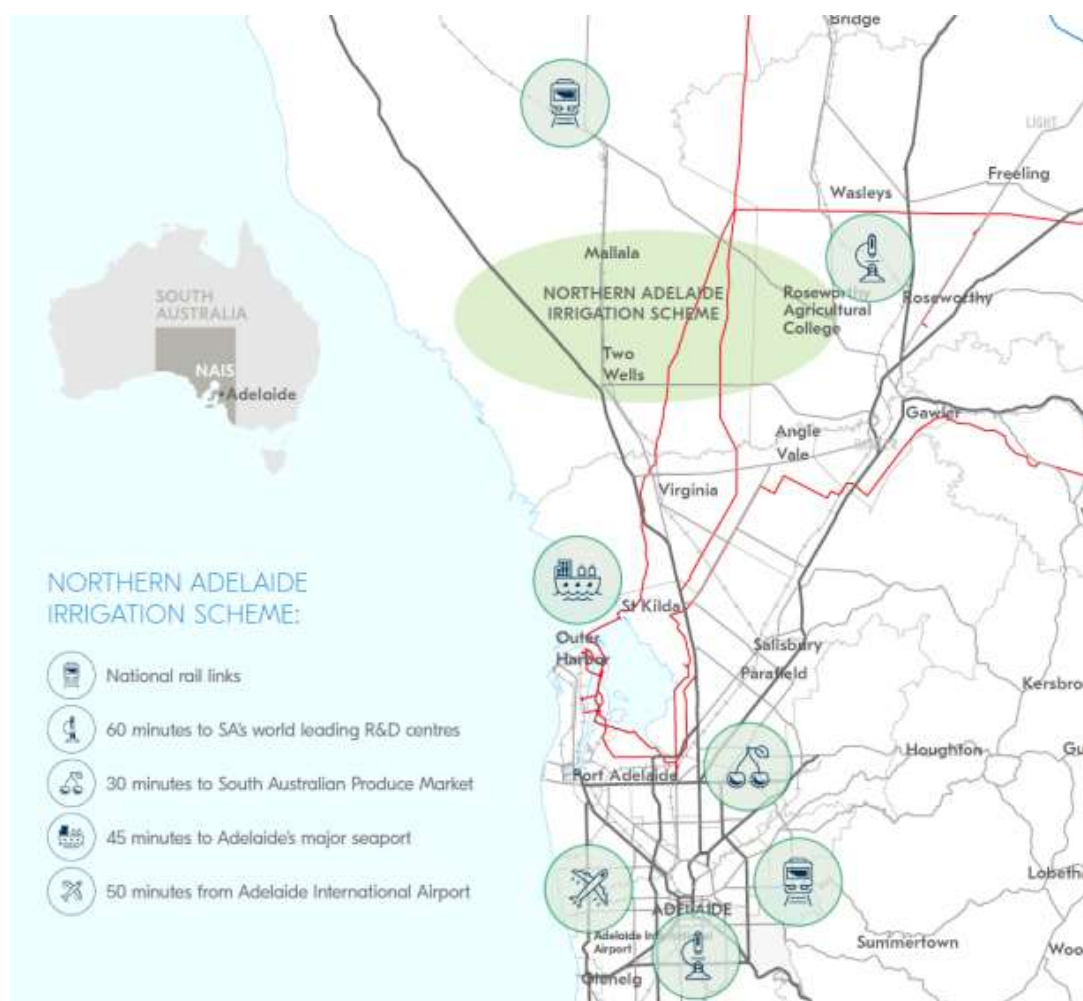
Capital contribution, availability charges and consumption charges all form part of potential users of NAIS accessing the water. sawater.com.au/nais/invest-in-nais

Current arrangements entail extremely low rates of take up of NAIS. The horticulture industry cite barriers of high capital contribution/connection costs, infrastructure augmentation requirements, access to NAIS infrastructure and the high cost and quality of water.

This results in economic development, particularly horticulture, not being stimulated. The Rural Horticulture Zone is a total area of 17,600 hectares.

³² Australian Government \$45.6M and SA Government \$110M. SA Water NAIS Call for Project Proposals 2018

³³ nationalwatergrid.gov.au/program



Success of the Northern Adelaide Irrigation Scheme is fundamental to the liveable growth of Adelaide Plains³⁴

The Northern Adelaide Irrigation Scheme: Market Proving Study³⁵ was undertaken by Arris for Council in 2015. The Allied Food Industries Land Supply Study³⁶ of 2017 recognised that high quality, fit for purpose recycled water offered through NAIS will likely lead to a diversification of primary industry activities occurring across southern and central regions and a shift in the manner in which farms operate and the land area required to accommodate new enterprises.

The study flagged that new entrants that may look to establish:

- Intensive horticulture – high value field and enclosed environments (both covered and high-tech)
- Tree crops (i.e. nuts, olives)
- Intensive animal keeping (e.g. feedlots, intensive poultry and pork)
- Viticulture;

³⁴ Image from SA Water NAIS Call For Project Proposals 2018

³⁵ [Microsoft Word - Market Proving Study draft .docx \(apc.sa.gov.au\)](#)

³⁶ [apc.sa.gov.au/_data/assets/pdf_file/0017/355211/Allied-Food-Industries-Land-Supply-Study.pdf](#)

- Organic produce
- Speciality crops (e.g. medical cannabis or hemp for fibre).

Direct allied food industries may include:

- Washing/processing/packing of produce (e.g. packing shed)
- Winery
- Bulk commodity storage
- Feed/hay processing mill

Ancillary food industries may include:

- Chemical resellers
- Cold storage
- Transport and logistics
- Equipment sales and service
- Nurseries
- Value-adding industries (e.g. food manufacturers)

NAIS head-ponds and pipes were installed in Adelaide Plains around 2018 – 2020. This occurred concurrent with an update regarding the Horticulture Zone in the then Development Plan (now Planning and Design Code).

Council decision of 28 February 2022 ‘that the Chief Executive Officer brings back a report detailing the benefits or otherwise to Adelaide Plains Council and its ratepayers in reducing the size of the Horticultural Land tenure sizes within areas of Adelaide Plains Council and details the process involved and position of Department of Planning to support same.’

The Northern Adelaide Plains Food Cluster³⁷ is an industry-led organisation driving the strategic direction for the Northern Adelaide Plains with a focus on increasing profitability and sustainability for local businesses.



NAIS is intended to foster establishment of a diverse range of horticulture based and allied development south of Light River and centred around Two Wells. This will significantly intensify land use activity, economic development and employment.

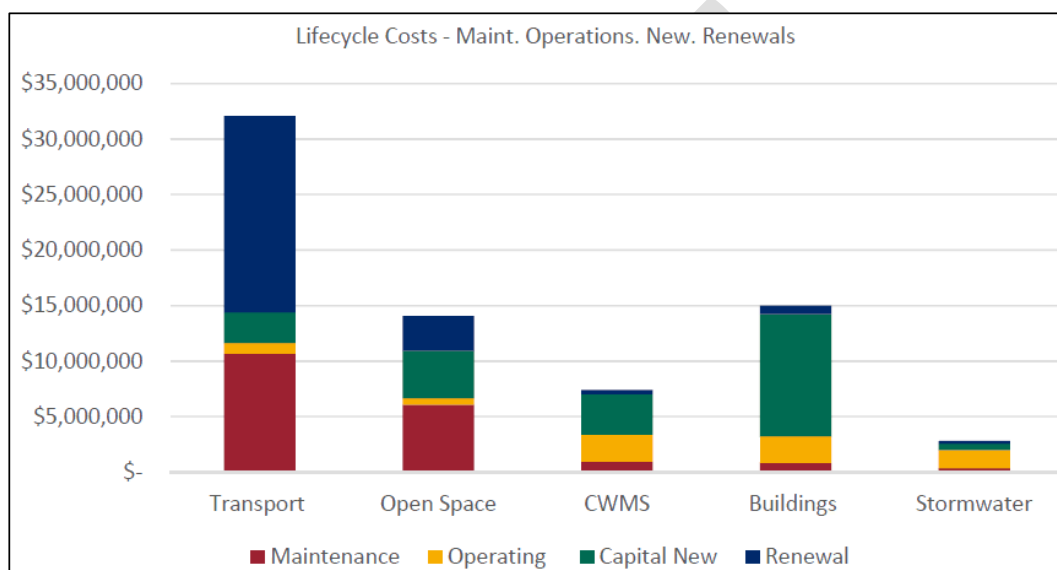
The uneconomic pricing of water as a barrier entails APC continuing advocacy with SA Water.

³⁷ northernadelaideplains.com.au/about-the-cluster

Council Assets

Council is responsible for assets with a total asset replacement cost of approximately \$140M. These comprise:

- Transport – roads, footpaths, kerb & channel, traffic control devices, bridges
- Stormwater
- Community Wastewater Management Systems (CWMS) at Mallala and Middle Beach
- Buildings
- Open Space – shelters, play equipment, seating etc



Operational and maintenance costs for the next 10 years are forecast³⁸ at around \$2.7M/annum. Capital outlay which includes renewals and new/upgrades are forecast at around \$4.5M/annum.

Council operates prudentially with respect to recurring revenue it receives, notably annual rate. It does this through annual review of the 10 year asset plan, annual business planning and careful operational delivery. Actively seeking funding and partnerships enables, for example, capital enhancements to be delivered through grants or by developers through contributions.

Population growth and increasing demand and use of CWMS assets will affect their useful life and will increase Council's maintenance and renewal program. A review needs to be undertaken to determine capacity to accommodate future demand from zoned residential land, including in existing townships where such land is not connected to CWMS. Growth from unzoned land will depend on timing and scale of rezoning.

Council has limited funding capacity to increase capital works consequent on urban growth. Be it CWMS, sport and recreation, footpaths, roads, community spaces or offices.

Council will work with State and Australian Governments, and community, business and development partners to realise necessary social and economic infrastructure.

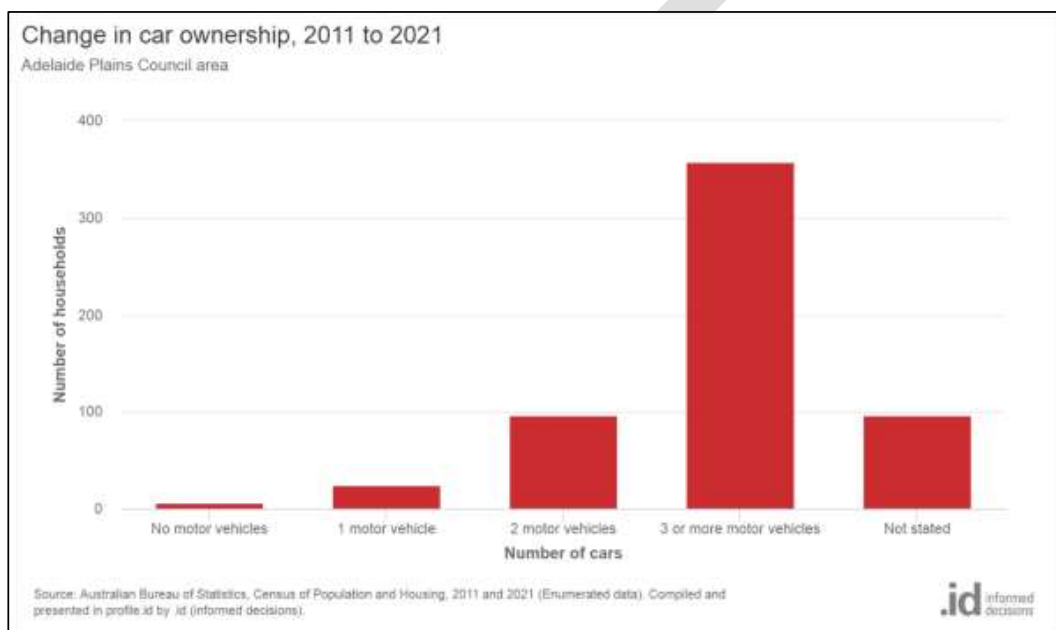
³⁸ Numbers are summarised from the draft Asset Strategic Plan accessed mid-2021. Refer to the document for detail.

Transport

Car/Bus/Community Transport

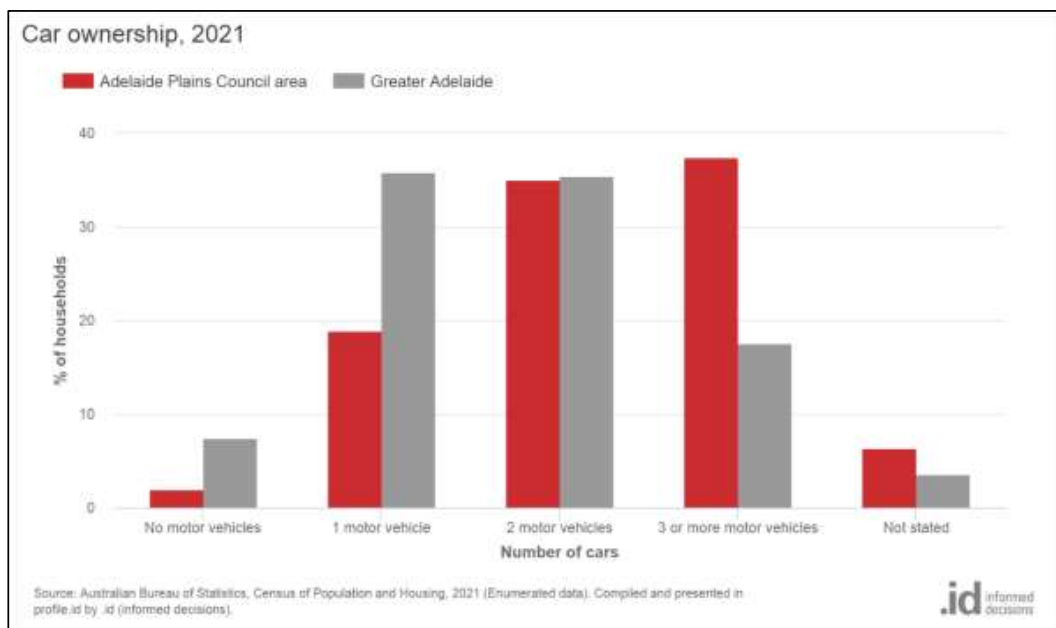
Being a functioning agricultural district with growing urban development, car ownership is high. Options³⁹ include a Council monthly bus to Gawler/Elizabeth, the Mid North Community Passenger network, and coach services. Major towns are not serviced by public transport.

Analysis of car ownership in 2016 indicates 70% of households had access to two or more motor vehicles, compared to 50% in Greater Adelaide. This signifies a reliance on private transport for existing residents to access work, services, education, shopping or leisure purposes within the district or regionally.

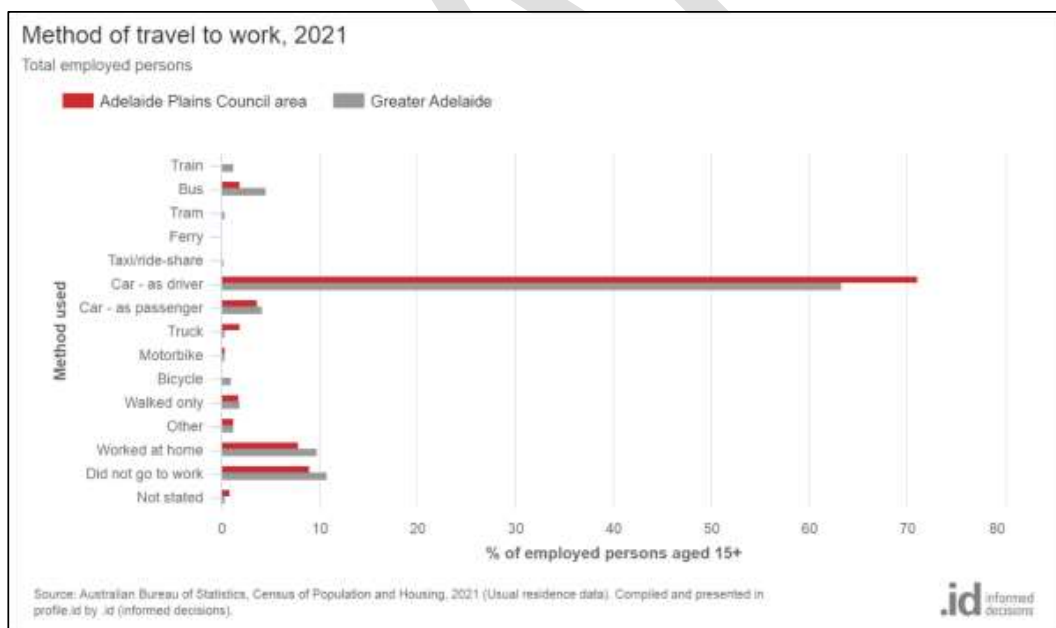


Across Adelaide Plains, parallel with household growth has been growth in 2 and 3 vehicle households

³⁹ apc.sa.gov.au/council-services/community/transport



Compared to Greater Adelaide, Adelaide Plains has a higher proportion of households with 3 or more vehicles



In 2021⁴⁰, 75% of people travelled to work in a private car, 2% took public transport and 1.9% rode a bike or walked. 7.9% worked at home, a higher rate than Greater Adelaide and possibly arising from many farms and horticultural businesses also being where residents live. These statistics signify a

⁴⁰ apc.sa.gov.au/our-council/community-profile

reliance on private transport for existing residents to access work, services, education, shopping or leisure purposes within the district or regionally.

Advocating for improved public transport, and exploring regional community passenger network and community bus is a Lighthouse Project in the Regional Public Health Plan.



Road and Rail Network

Transport is based on a road network that caters for private vehicles, trucks, cyclists, pedestrians and buses. The train line provides national freight and passenger services, and provides for some local freight in Mallala. The line is managed by the Australian Rail Track Corporation.

The Council area currently has 181 km of sealed and 541 km of sheeted roads, with the remainder being unsealed.



Image – State maintained roads carry between 500 and 20,000 vehicles per day

Electric Vehicles

Electric vehicles, including trucks and bikes, are emerging at commercially available rates, underpinning take up. The State Government is incentivising EV charging stations⁴¹ across South Australia. Whilst electric cars and ebikes are readily available, trucks are now emerging, benefitting business. Electric vehicles primary benefit is reduced carbon output and lower traffic noise.



Image – trucks are emerging lowering carbon and traffic noise

Walking/Cycling/Equine

⁴¹ treasury.sa.gov.au/Growing-South-Australia/incentives-for-electric-vehicles

As the towns grow, planning for walking/cycling networks is important to enable wellbeing benefits as well as options for greater numbers of residents to move locally and to nearby work. Ebikes make nearby work in agricultural areas accessible in shorter time. Research⁴² affirms the wellbeing and economic benefits of exercising more than 150 minutes/week. Equine movement is principally recreationally within Lewiston but with further planning, expanded trails could exist. Planning for these modes also enables recreation and tourism outcomes

Population and agribusiness growth means a significant increase in stress on the road network, especially given the lack of public transport and distances involved for work, services, education, shopping, leisure and freight.

Growth will increase some services in towns, in particular Two Wells, recognising that online services/shopping – particularly post COVID – has grown.

Growth will necessitate spending on roads accompanied by lobbying for the introduction of public transport services and augmented community transport. The business cases of traffic bypasses will need investigation, particularly at Two Wells noting residential growth of the town proper.

Increasing walking, cycling and equine infrastructure presents options for residents for better wellbeing and with ebikes, readier access to nearby agribusiness work or leisure.

⁴² orsr.sa.gov.au/_data/assets/pdf_file/0009/430569/ACTIVE-LIVES-HIGHLIGHTS.pdf

Environment

Natural Resource Management

Natural resources management is about striking a balance between preserving our natural environment and allowing natural assets to be used to generate income or to be used by the community for enjoyment and recreation.

Adelaide Plains Council is located within the Northern and Yorke Landscape Board region which extends for 38,500 square kilometres and encompasses the Yorke Peninsula, significant areas of Spencer Gulf and Gulf St Vincent, the southern Flinders Ranges, parts of the Rangelands, the Mid North, the northern Mount Lofty Ranges, the Barossa and northern Adelaide Plains

The Landscape Board recognises that many individuals and organisations share an interest in sustainable management of the region's landscapes and that managing our landscapes is about working together to ensure that the needs of the community, industries and the environment are balanced in a way that is sustainable.

With this balance in mind, the Board's vision⁴³ for region's landscapes is that they are 'a healthy, living landscape meeting the social, environmental, economic and cultural needs of the community, and ensuring the rights and wellbeing of future generations'.

As growth continues in the Council area, impacts on natural resources and landscapes will be a key consideration for all stakeholders. This includes existing landscapes, native vegetation, and additional greening.



⁴³ landscape.sa.gov.au/ny/about-us/our-regions-plan

Fire and Flood Hazards

Fire and flood hazards, be it from Gawler and Light Rivers, or the coast, have influenced the development of Adelaide Plains in the past.

Arising from the Emergency Management Act 2004, the framework for hazards is around risk reduction, incident operations and recovery.

Planning for growth involves considering reducing the risk from hazards as growth occurs.

Based on investigations involving emergency services, the statutory planning system establishes policy to enable development provided sited and designed with regard to hazard risk.

A new Planning and Design Code was introduced in 2021.

Planning and Land Use Services (SA Government) are undertaking investigations and Amendments to the Planning and Design Code with respect to the hazard of fire and flood risk associated with Gawler and Light Rivers. These are SA wide investigations.

Ongoing investigations are underway with respect to managing flood risk by the Gawler River Flood Management Authority. With grant funding, at Two Wells, Council is installing a levee to the east and south of town to reduce the hazard impact associated with Gawler River.

Regarding coastal inundation, past studies are informing contemporary Community Emergency Management Plans for each settlement. Past studies identify particular hazards at Middle Beach.

Better planning for flood and fire hazards improves investment potential as providing clarity about the rules by which development can and cannot occur.

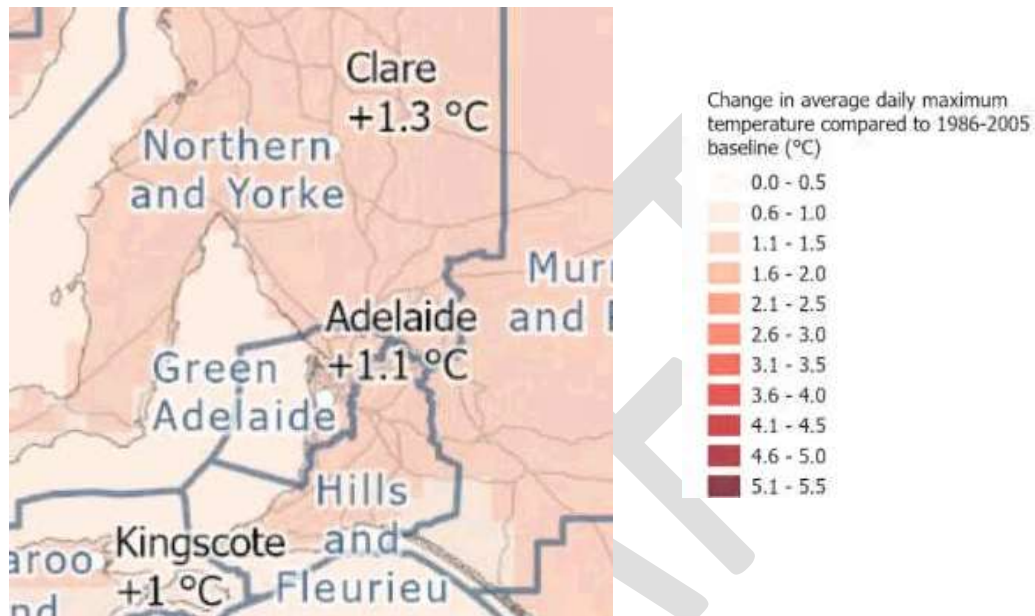


Climate Forecasts to 2100

Department of Environment and Water 2022⁴⁴ analysis project increasing average temperatures, more days over 40 degrees, and lessening rainfall.

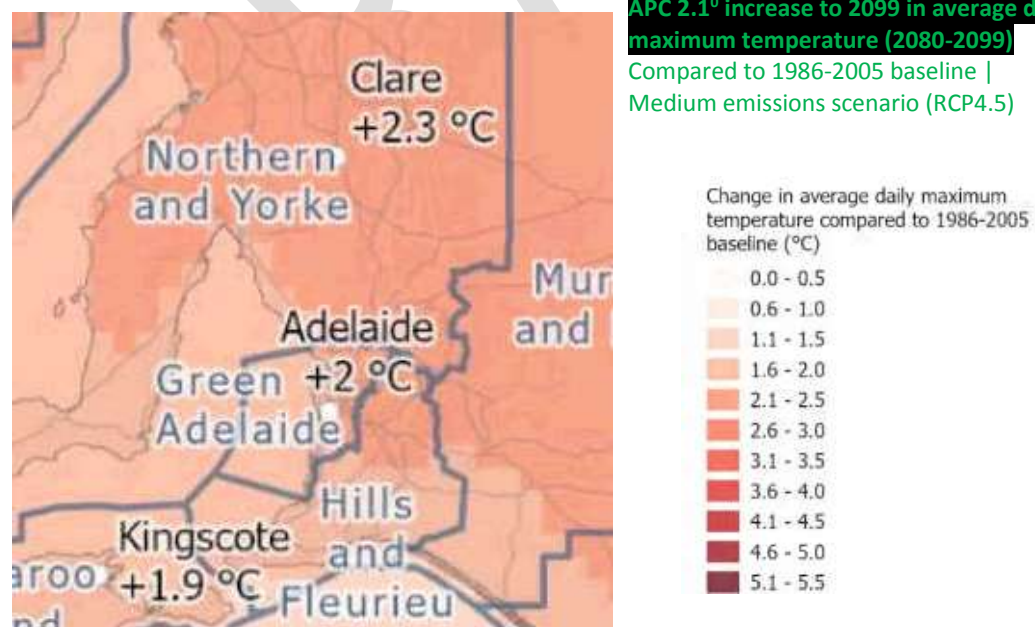
APC 1.2° increase to 2039 in average daily maximum temperature (2020-2039)

Compared to 1986-2005 baseline | Medium emissions scenario (RCP4.5)



APC 2.1° increase to 2099 in average daily maximum temperature (2080-2099)

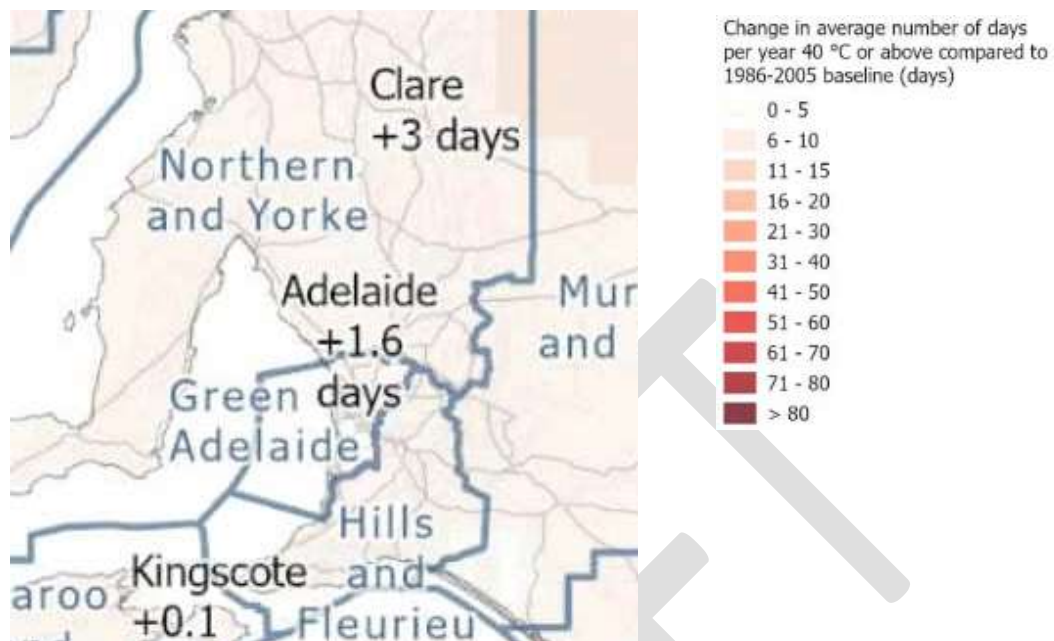
Compared to 1986-2005 baseline | Medium emissions scenario (RCP4.5)



⁴⁴ environment.sa.gov.au/topics/climate-change/climate-science-knowledge-resources/latest-climate-projections-for-sa

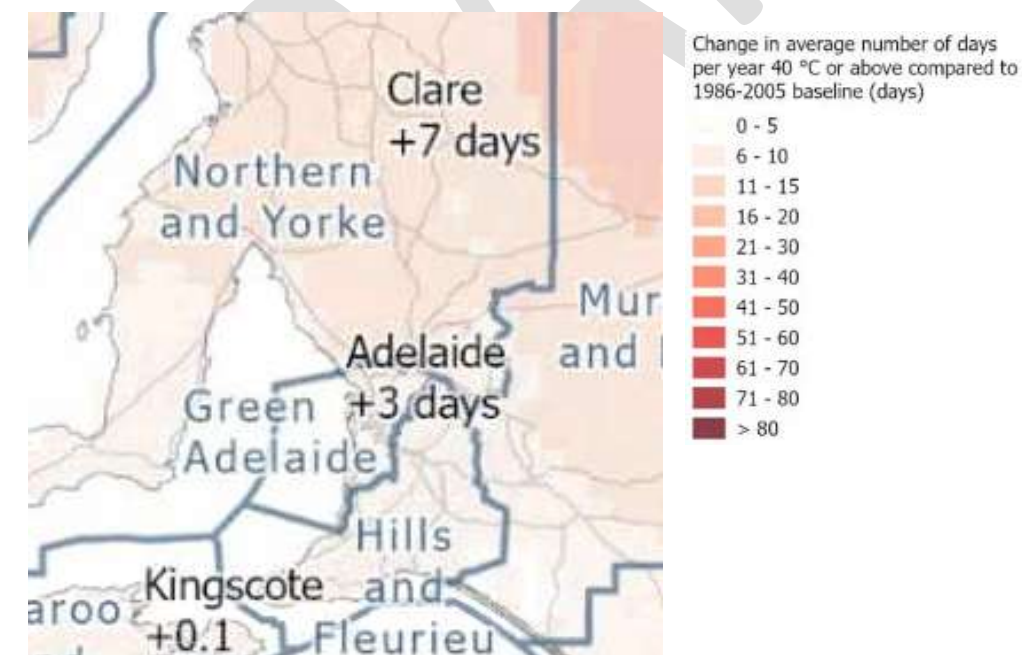
APC 1.6 increase in average number of days per year 40 °C or above (2020-2039)

Compared to 1986-2005 baseline | Medium emissions scenario (RCP4.5)



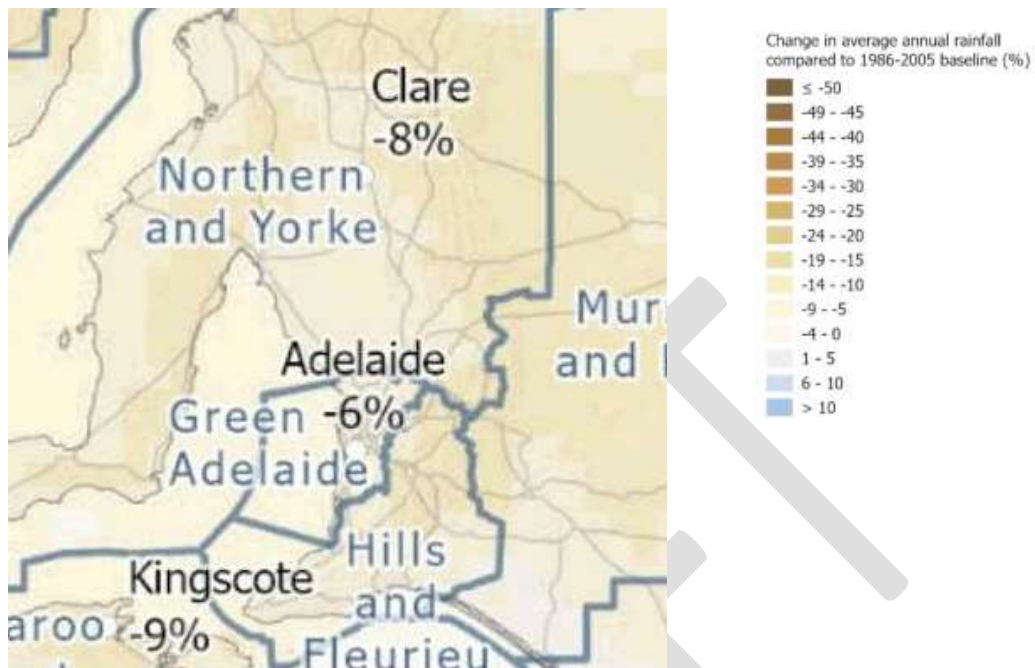
APC 4 increase in average number of days per year 40 °C or above (2080-2099)

Compared to 1986-2005 baseline | Medium emissions scenario (RCP4.5)

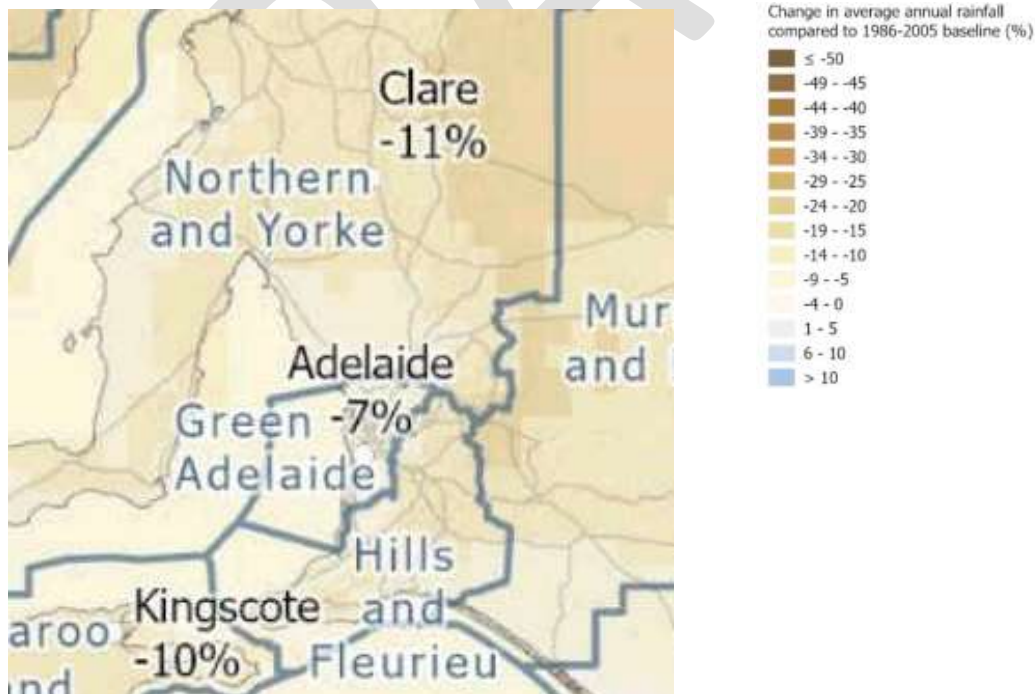


APC 7% decrease to 2039 in average annual rainfall (2020-2039)

Compared to 1986-2005 baseline | Medium emissions scenario (RCP4.5)

**APC 9% decrease in average annual rainfall (2080-2099)**

Compared to 1986-2005 baseline | Medium emissions scenario (RCP4.5)



Heritage

Adelaide Plains forms part of Kurna Country. European settlement commenced as part of the European settlement of South Australia from 1836. Two Wells, Mallala, and Dublin are established towns, with coastal settlements at Parham, Webb Beach, Thompsons Beach, and Middle Beach. Extensive rural living and animal husbandry is at Lewiston. Other settlements include Windsor, Lower Light, Redbanks, Fischer, Barabba, Port Gawler, and Wild Horse Plains.

Identifying and conserving places of heritage value bring benefits economically, socially and environmentally.

A Heritage Australia 2010 study⁴⁵ concluded:

- Although some participants in the market may tend to shy away from heritage listed property, they wrongly perceive that such properties have inherent economic and restrictive problems, whereas there is a distinct and lucrative value added market that can be accessed.
- That conservation can and does create employment. There are costs associated with conservation but these are more than offset by the economic, social and psychological benefits. Precinct and area conservation helps people maintain their socio-cultural identity which would more than likely be lost through large scale demolition and redevelopment.
- Conservation does sometimes appear in the short term to come at a cost, but the long term benefits to the owner of the property and the community as a whole outweigh this cost. When carried out properly the heritage listing of a stand-alone or isolated properties can benefit the owner as well as those in the immediate vicinity

A 2005 report⁴⁶ by the Allen Consulting Group assessed several Australian studies which collectively demonstrated that property values are either neutrally or positively impacted by a heritage listing.

A national survey undertaken in the 2005 report revealed that 93% of the community see heritage as forming part of Australia's identity and that heritage places are important to protect. The survey also found that 80% strongly agreed or agreed that the historic houses in my area are an important part of the area's character and identity.

In 1983, a Heritage Survey of the Lower North included the District Council of Mallala⁴⁷. From that, 11 places are formally recognised as being of State Heritage value.

There are no local heritage listed places in Adelaide Plains. Legislation enabling local heritage listing was introduced in 1991. A heritage review commenced in 2021, with consultants undertaking assessments regarding statutory criteria.

There are no items of National, Commonwealth or World Heritage in Adelaide Plains.

Identifying and conserving Adelaide Plains heritage is important for the social and economic value represented. Recent work progressing heritage recognition should be completed. In time, further studies undertaken.

⁴⁵ Heritage Australia: A review of Australian Material regarding the economic and social benefits of heritage property' - P Wills and C Eves for the NSW Heritage Office, March 2010

⁴⁶ Valuing the priceless: The value of Historic Heritage in Australia (research report 2), Allen Consulting Group for the Heritage Chairs and Officials of Australia and New Zealand, 2005

⁴⁷ environment.sa.gov.au/topics/heritage/sa-heritage-register/heritage-surveys

Projected Urban Growth Rate 2021 - 2041

South Australia is a small economy impacted by global economic trends. SA has historically had low growth per annum. Noting ongoing Commonwealth interest to foster and balance growth across Australia, it is not expected SA's rate of growth on a national basis will differ markedly from the past.

One of COVID's impacts is to reduce Australia's long term population growth⁴⁸.

Pre COVID, Australia was expected to have 33.3M in 2041. Post COVID, Australia is expected to have 31.5M in 2041. In 2041, there be 111,000 fewer South Australians. idconsulting state 'If you're planning over a 15-year+ horizon, the story is simple: fewer dwellings are forecast to be built in all regions, but most significantly in the inner city and growth areas'.

This projection about Adelaide Plains – including as a growth areas - is on the basis of South Australia continuing to experience low steady economic growth.

Two Wells/Lewiston is part of Adelaide's North Region⁴⁹. The North Region is the fastest growing region in SA, with significant industrial and horticultural areas. The area has extensive options for development including Two Wells, Riverlea, Roseworthy, Angle Vale and Playford. The age structure for this region reflects a large 'young' and 'older' working-age cohort with a substantial 0-14 age cohort.

3.3 Adelaide - North Region (SA4)

Including Elizabeth, Salisbury, Modbury, Enfield, Mawson Lakes, Gawler, Virginia, Two Wells and Roseworthy

Region Summary

The Adelaide - North region consists of Salisbury, Playford, Tea Tree Gully and Gawler councils, the eastern portion of Port Adelaide Enfield council, and small parts of the Adelaide Plains, Light and Barossa councils adjacent to Playford and Gawler.

The area has significant industrial precincts and also substantial horticulture areas. It is the fastest growing region in the state and at the 2018 census, the population was 429,924.

Gawler is the largest town with a population of 26,472.

This region has extensive options for future development particularly around Playford, Buckland Park, Gawler, Two Wells, Angle Vale and Roseworthy.



Two Wells/Lewiston are part of the Adelaide North Region

⁴⁸ Demographic Delays – How Closed Borders will Impact the Future Demand for Services, idinformeddecisions, May 2021

⁴⁹ Population Projections for South Australia and Regionals, 2016 – 41 Government of South Australia

Growth in Adelaide Plains will be impacted by nearby urban growth, such as in Playford and Light. Major estates like Roseworthy and Riverlea will accommodate their share of growth, and will impact the rate of completion of major estates as well as minor infill in Adelaide Plains.

Similarly, the rate by which employment in the northern food bowl grows will impact the rate of growth.

That said, the comparatively high rate in 2020 and 2021 appears consequent on various factors coinciding:

- Release of serviced land in Liberty
- Completion of infrastructure (including the Catholic secondary)
- Opening of the northern connector
- Commonwealth Covid related stimulus allowed for new housing
- Upgrades of community infrastructure, such as Two Wells main street and the Town Square
- The increased capability to work from home

Two Wells is an established community and township which prospective home builders immediately experience rather than waiting for these to be established. It is recognised that current retail offerings and social services will not adequately provide for the volume of forecast residential population.

One risk is that the COVID stimulus has brought forward demand that may in a few years see a slowing of the rate. Council's role to plan and upgrade infrastructure as well as deliver a range of services to enable liveable communities will continue to be critical to underpin investment confidence, be it a homebuilder or business.

Potential growth rates based around annual population increases over the next 20 years are outlined below:

Population (Council Area)	2021	2041	Average % increase/PA
Average Increase / Annum			
250		14441	2%
300		15441	2.25%
350	9655 ABS	16441	2.5%
400		17441	2.75%
450		18441	3%
2013 Two Wells DPA 'up to 9700 more residents' over 20 to 30 years		18200	3.8%

If planned residential growth occurs as forecast, Two Wells will grow from around 2555 in 2016 to around 10,500 ~~12,500~~ ~~13,000~~ in 2041. Two Wells goes from being the 41st to around the 12th largest town in South Australia.

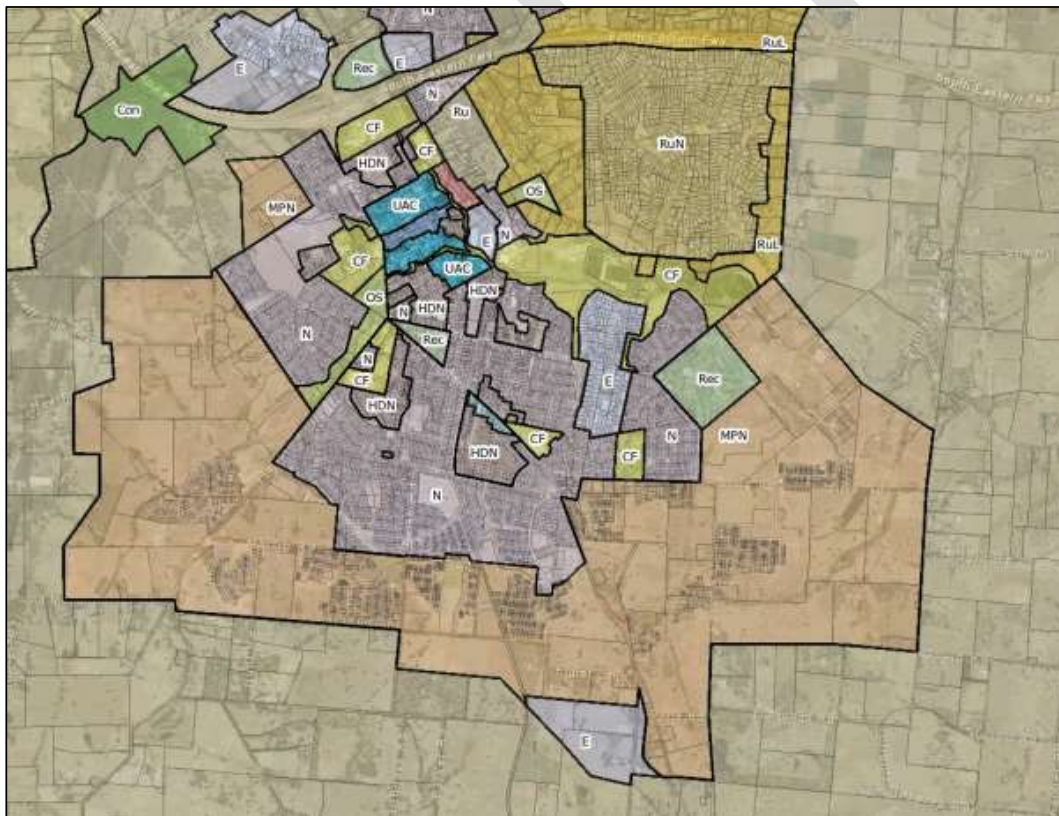
Two Wells – from SA's 41st to 12th largest town in 20 years			
		2016	2041
1.	Adelaide	1.165M	
			(Mt Barker Council 56,000)
			(Riverlea is aimed for 30,000, maybe later than 2041)
2.	Gawler	26,472	
3.	Mt Gambier	26,148	
4.	Whyalla	21,501	
5.	Murray Bridge	16,804	
6.	Mt Barker Council	17,365	
7.	Victor Harbour	15,265	
8.	Crafers-Bridgewater	15,125	
9.	Pt Pirie	15,343	
10.	Pt Lincoln	14,088	
11.	Pt Augusta	12,896	
			Two Wells 10,500
12.	Goolwa	7,717	
13.	Nuriootpa		
14.	Strathalbyn		
15.	Naracoorte		
16.	Nairne		
17.	Millicent		
18.	Renmark		
19.	Kadina		
20.	Tanunda		
21.	Moonta		
22.	Berri		
23.	Walleroo		
24.	Loxton		
25.	Roxby Downs		
26.	Clare		
27.	McLaren Vale		
28.	Angle Vale		
29.	Bordertown		
30.	Kapunda		
31.	Mannum		
32.	Hahndorf		
33.	Williamstown		
34.	Ceduna		
35.	Willunga		
36.	Lobethal		
37.	Freeling		
38.	Angaston	2044	
39.	Barmera	1935	
40.	Crystal Brook	1935	
41.	Two Wells	1926	
42.	Normanville	1906	

Comparing Two Wells and Mt Barker

The town of Mount Barker has and continues to experience significant urban growth. Rezoning enabling growth at Two Wells and Mt Barker townships occurred after 2011.

Comparing both based on ABS and population forecasts indicates the significant scale and rate of growth that may be impacting Two Wells in coming years as well as giving some context to that potential growth.

2011 - 2036	Mt Barker / Wistow ⁵⁰	Two Wells ⁵¹
Population Growth	21,928 4.26%PA	6,500 5.55%PA
2036	33,883	8,800
2021	18,401	2,743
2016	14,025	2,510
2011	11,955	2,280



Land Zoned around Mt Barker is Enabling Further Urban Growth

⁵⁰ Based on Mt Barker and Wistow, and Mt Barker Growth Area profile.id.com.au/mount-barker

⁵¹ profile.id.com.au/adelaide-plains and staff analysis of envisaged land division at Two Wells

Options for Future Planned Urban Growth

Council is aware of the ongoing challenge of planning for urban growth along with agricultural based business. Opening up land for new development will increase supply and impact the market as well as place more demand on services and infrastructure.

This is a consideration around what the need for land is, which land to rezone, and the timing of rezoning and land release. Other factors in planning for growth and whether to rezone further land include already available zoned and serviced land, value of land for primary production, flood risk, and the benefit to each town economically, socially and environmentally.

Regarding Two Wells and Dublin, in 2019 Council provided in-principle support to the Hicks Group Ltd and Leinad Land Developments (Dublin) Pty Ltd to advocate for boundary change to the Environment and Food Production Area (EFPA). There has been no change to the EFPA that would allow the rezoning of further residential land to date.

Mallala has zoned land yet to be developed. Likewise, there are land parcels in Rural Living Zones as yet to be developed, and the Deferred Urban land is a consideration.

A clear vision is needed to guide future planned urban growth.

Vision needs to be informed by investigations relevant to the context of each township that has regard to economic, social and environmental considerations.

This includes future potential urban growth at Two Wells and Dublin noting Council's support for progressing two rezoning objectives. Recognising growth planned at Two Wells and Mallala, Dublin's service role in the north west and proximity to substantial areas of the Bird Sanctuary and coast, considering Dublin's future is timely.

Local Government Impacts

Councils are faced with the need to balance service levels within financial constraints while meeting the expectations of the community. Councils must discharge their legal obligations as determined by several Acts of Parliament relative to the role of Local Government. Consequently responsible financial management and in particular, appropriate rates levels are necessary to provide the financial resources to meet those expectations and obligations. This is increasingly difficult in a growth environment when budgets are challenged by multiple needs, emerging community expectations and significant expenditure mandated by various legislative obligations.

It is widely acknowledged that Local Government is under significant pressure to provide ongoing and improved levels of service delivery while taking on additional responsibilities which were the traditional role of State and Federal Governments.

As a consequence Council is beginning to experience an awareness of the difficulty in meeting ongoing community expectations for service within existing organisation structures and financial constraints. The ability to maintain quality service delivery while at the same time manage expanded service role expectations and facility demand is an important challenge to address.



Rapid urban growth will place infrastructure, community services and assets under increasing pressure. Urban growth will place all areas of Councils services under increased strain and demand for services and infrastructure upgrades, outside mandate infrastructure maintenance, will increase exponentially in coming years.

To address this pressure, Council needs a coordinated approach to managing and facilitating growth and the provision of necessary infrastructure and services that leads to liveable and economic towns and districts.

Attachment A - 30 YEAR PLAN FOR GREATER ADELAIDE

Adelaide Plain's is part of Greater Adelaide and the targets and policies of the 30 Year Plan for Greater Adelaide⁵² are to guide how growth of Adelaide Plains is to occur into the future.

This also means the State Planning Commission (custodians of the 30 Year Plan), and other entities such as Infrastructure SA, and all State Government agencies and departments, are interested in how Adelaide Plains is to grow..

The following tables sections analyse targets and policies for relevance to Adelaide Plains.

Targets

Targets		APC Relevance
Containing our urban footprint and protecting our resources	90% of all new housing in Outer Greater Adelaide will be built in established townships and designated urban development areas	Urban growth to be planned for
More ways to get around	60% of all new housing in metropolitan Adelaide (includes Two Wells and Lewiston) will be built within close proximity to current and proposed fixed line (rail, tram, O-Bahn and bus) and high frequency bus routes by 2045	Public transport to be advocated about and planned for.
Getting active	Increase the share of work trips made by active transport modes by residents of Inner, Middle and Outer Adelaide by 30% by 2045	Active transport to be fostered
Walkable neighbourhoods	Increase the percentage of residents living in walkable neighbourhoods in .. Outer Metropolitan* Adelaide by 25% by 2045	"
A green liveable city	Urban green cover is increased by 20% in metropolitan Adelaide by 2045	Greening to be fostered
Greater housing choice	Increase housing choice by 25% to meet changing household needs in Greater Adelaide by 2045	Increased housing options to be planned for

⁵² livingadelaide.sa.gov.au/

Policies – Transit Corridors, Growth Areas and Activity Centres

Policies	APC Relevance
P9 Develop activity centres as vibrant places by focusing on mixed-use activity, main streets and public realm improvements.	Centres to be reinforced
P10 Allow for low-impact employment activities in residential areas, such as small-scale shops, offices and restaurants, where interface issues can be appropriately managed.	Provided for in SA Planning system and Planning and Design Code
P11 Ensure new urban fringe growth occurs only within designated urban areas and township boundaries and outside the Environment and Food Production Areas, as shown on Map 3.	Plan for growth
P12 Ensure, where possible, that new growth areas on the metropolitan Adelaide fringe and in townships are connected to, and make efficient use of, existing infrastructure, thereby discouraging “leapfrog” urban development.	Growth is to reinforce townships

Policies – Design Quality

Policies	APC Relevance
P25. Encourage urban renewal projects that take an all-inclusive approach to development by including streetscapes, public realm, public art and infrastructure that supports the community and responds to climate change.	Need to plan for integrated growth
P26. Develop and promote a distinctive and innovative range of building typologies for residential housing which responds to metropolitan Adelaide’s changing housing needs, reflects its character and climate, and provides a diversity of price points.	Provided for in SA Planning system and Planning and Design Code
P27. Provide for transitions between higher density and multi-storey, mixed-use developments in activity centres, corridors and existing detached housing precincts.	Provided for in SA Planning system and Planning and Design Code
P28. Promote permeable, safe, attractive, accessible and connected movement networks (streets, paths, trails and greenways) in new growth areas and infill redevelopment areas that incorporate green infrastructure.	Include as part of intended walking and cycling plans
P29. Encourage development that positively contributes to the public realm by ensuring compatibility with its surrounding context and provides active interfaces with streets and public open spaces.	Provided for in SA Planning system and Planning and Design Code
P30. Support the characteristics and identities of different neighbourhoods, suburbs and precincts by ensuring development considers context, location and place.	Provided for in SA Planning system and Planning and Design Code

Policies – Heritage

Policies	APC Relevance
P33. Recognise the value that communities place on heritage and ensure that new development is implemented sensitively and respectfully.	Provided for in SA Planning system and Planning and Design Code
P34. Ensure heritage places and areas of heritage value are appropriately identified and their conservation promoted.	Work underway. More work needed
P35. Encourage the innovative and sustainable reuse of heritage places and older building stock in a way that encourages activity and entices people to visit.	Provided for in SA Planning system and Planning and Design Code

Policies – Housing Mix, Affordability and Competitiveness

Policies	APC Relevance
P36. Increase housing supply near jobs, services and public transport to improve affordability and provide opportunities for people to reduce their transport costs.	Foster employment in proximity to housing
P37. Facilitate a diverse range of housing types and tenures (including affordable housing) through increased policy flexibility in residential and mixed-use areas, including: <ul style="list-style-type: none"> • ancillary dwellings such as granny flats, laneway and mews housing • dependent accommodation such as nursing homes • assisted living accommodation • aged-specific accommodation such as retirement villages • small lot housing types • in-fill housing and renewal opportunities. 	Need to monitor housing choice provision. Part provided for in SA Planning system and Planning and Design Code
P39. Promote universal and adaptable housing principles in new housing stock to support changing needs over a lifetime, including the needs of those who are less mobile.	Need to monitor universal design in housing. Part provided for in SA Planning system and Planning and Design Code
P40. Use government-owned land and large underdeveloped or vacant sites as catalysts for stimulating higher density development and innovative building forms.	Relevant at Two Wells
P42. Provide for the integration of affordable housing with other housing to help build social capital.	Provided for in SA Planning system and Planning and Design Code
P43. Increase the supply of affordable housing through the provision of 15 per cent affordable housing in all new significant developments. These developments include surplus and	Need to monitor. Part provided for in SA Planning

residential government land projects; declared major developments and projects; and rezoned land that increases dwelling yield (including all new growth areas).	system and Planning and Design Code Provided for in SA Planning system and Planning and Design Code
P44. Enable and encourage the provision of affordable housing through linking incentives, including the benefits of re-zoning such as planning policy bonuses or concessions to new affordable housing supply.	Consider in rezoning
P45. Promote affordable housing in well located areas close to public transport and which offers a housing mix (type and tenure) and quality built form that is well integrated into the community.	Consider in rezoning
P46. Ensure an adequate land supply is available to accommodate housing and employment growth over the longer term (at least a 15 year supply).	Need to monitor supply

Policies – Health, Wellbeing and Inclusion

Policies	APC Relevance
P47. Plan future suburbs and regenerate and renew existing ones to be healthy neighbourhoods that include: <ul style="list-style-type: none"> • diverse housing options that support affordability • access to local shops, community services and facilities • access to fresh food and a range of food services • safe cycling and pedestrian friendly streets that are tree-lined for comfort and amenity • diverse areas of quality public open space (including local parks, community gardens and playgrounds) • sporting and recreation facilities • walkable connections to public transport and community infrastructure. 	Relevant for all townships and settlements, including future growth
P48. Create greenways in transit corridors, along major watercourse linear parks, the coast and other strategic locations to provide walking and cycling linkages.	Consider in trails strategy and walking cycling plans
P49. Encourage more trees (including productive trees) and water sensitive urban landscaping in the private and public realm, reinforcing neighbourhood character and creating cooler, shady and walkable neighbourhoods and access to nature.	Fostering greening and canopy needed
P50. Provide diverse areas of quality public open space in neighbourhoods (especially in higher density areas) such as local parks, community gardens, playgrounds, greenways and	Monitor. Build on 2016 open space studies.

sporting facilities to encourage active lifestyles and support access to nature within our urban environment.	Need a planned approach to open space, building on 2016 studies
P51. Facilitate and support the value of local ownership by supporting communities and businesses to help shape and look after their local open spaces and streetscapes.	Foster via engaging on plans and in there delivery. Part of council operations
P52. Support a diverse range of cultural initiatives, such as public art, to stimulate the revitalisation of communities and social cohesion.	Need to foster.
P53. Encourage the integration of green infrastructure in the public and private realms to support positive physical, mental and social health outcomes.	Fostering greening and canopy needed
P54. Prioritise Planning and Development Fund grants for improved access to quality public realm (such as playgrounds, linear paths and new open space purchases) at strategic locations.	Consider in actions.

Policies – The economy and jobs

Policies	APC Relevance
P55. Promote certainty to undertake development while at the same time providing scope for innovation.	Panning for growth fosters certainty
P56. Ensure there are suitable land supplies for the retail, commercial and industrial sectors.	Need to monitor land supply
Primary Production	APC Relevance
P57. Maintain and protect primary production and tourism assets in the Environment and Food Production Areas, while allowing for appropriate value-adding activities to increase investment opportunities (Refer to Map 5).	Need to monitor
P58. Ensure that the Environment and Food Production Areas, Character Preservation Districts and planning policies work in an integrated way to: <ul style="list-style-type: none"> • protect key primary production assets and opportunities • facilitate local operating and investment conditions that support primary production and related agri-business development • enable timely business adjustment and climate change adaptation by primary producers. 	Need to monitor. Council made a submission to the EFPA review in 2021
P59. Enable major new primary production and agri-business development across the Northern Adelaide and Barossa regions	Need to monitor.

and in the Mount Barker-Murray Bridge corridor and prevent ad hoc land use changes that may compromise those investments.	
P60. Ensure land use planning in and around the Virginia horticulture district aligns with projects for industry growth and revitalisation anticipated by the Northern Economic Plan.	Context
P62. Manage the interface between townships and adjacent primary production activities and areas of nature protection.	Provided for in SA Planning system and Planning and Design Code.
Tourism	APC Relevance
P63. Provide for sustainable tourism development across Greater Adelaide by: <ul style="list-style-type: none"> • protecting, enhancing and promoting the qualities that attract tourism and are of value to the whole community • providing appropriate support infrastructure for tourism • facilitating sustainably designed tourism accommodation in suitable locations • facilitating tourism-related developments such as restaurants, specialty retail accommodation and other value adding activities. 	Council's TED seeks to foster
Mining and resources	APC Relevance
P64. Protect existing mineral resource operations by: <ul style="list-style-type: none"> • preserving adequate separation distances between mining activities, housing and other incompatible development • ensuring buffers are contained within mine sites wherever possible • mitigating potential interface issues • maintaining access to freight networks. 	Limited mining in APC
P65. Identify and protect the high pressure gas pipelines and other key infrastructure services.	Provided for in SA Planning system and Planning and Design Code.
Manufacturing Defence	How GSAP aligns
P68. Focus business clusters and manufacturing hubs around key transport infrastructure such as road, air, rail, sea terminals and intermodal facilities to maximise the economic benefits of export infrastructure.	Important to continue to foster employment consolidation near towns
Green Industries	How GSAP aligns
P70. Ensure planning controls for employment lands are flexible to allow new green technologies and industries to emerge and grow.	Provided for in SA Planning system and Planning and Design Code.
P71. Encourage the establishment and expansion of medium and large scale renewable energy generation within the region.	"
P72. Encourage the development of large scale habitat restoration and conservation projects to increase environmental	Need to foster

and primary production values and add to local economies and employment opportunities.	
Employment Land	APC Relevance
P73. Provide sufficient strategic employment land options with direct access to major freight routes to support activities that require separation from housing and other sensitive land uses.	Foster employment plans near freight routes

Policies – Transport

Policies	APC Relevance
P74. Ensure development does not adversely impact the transport function of freight and/or major traffic routes and maintains access to markets (Refer to Map 7).	Provided for in SA Planning system and Planning and Design Code.
P75. Increase the number of neighbourhoods, main streets and activity centres where place is given greater priority than vehicle movement by adopting a 'link and place' approach.	Action included in walking cycling plans
P76. Improve the amenity and safety of public transport stops, stations and interchanges by improving their connections to adjacent development and encouraging mixed-use development and housing diversity in close proximity.	Action included in walking cycling plans
P77. Ensure that new housing (and other sensitive land uses) permitted in locations adjacent to airports and under flight paths or near major transport routes (road, rail and tram) mitigates the impact of noise and air emissions.	Provided for in SA Planning system and Planning and Design Code.
P78. Improve, prioritise and extend walking and cycling infrastructure by providing safe, universally accessible and convenient connections to activity centres, open space and public transport (see Map 8).	Walking cycling plans and trail networks planned
P79. Encourage car share schemes and public electric car charge points in transit corridors, activity centres and higher density neighbourhoods through incentives.	Action included for Two Wells
P80. Reduce car parking requirements in mixed-use areas near high frequency public transit services to encourage the use of alternative transport modes.	Provided for in SA Planning system and Planning and Design Code.
P81. Protect current and future road and rail for strategic requirements, such as ensuring adequate access to ports and other major facilities (see Map 7).	Provided for in SA Planning system and Planning and Design Code.

Policies – Infrastructure

Policies	APC Relevance
P82. Coordinate and link strategic infrastructure across Greater Adelaide to ensure it meets the needs of a growing population with a changing demographic profile and supports a more productive economy.	Important to integrate land use and infrastructure planning
P83. Define and protect strategic infrastructure sites and corridors from inappropriate development to ensure the continued functionality of the services they provide.	Provided for in SA Planning system and Planning and Design Code.
P84. Protect major economic infrastructure such as airports, ports and intermodals from encroachment by incompatible development and facilitate further economic activity in these locations (See Map 7).	Provided for in SA Planning system and Planning and Design Code.
P85. Provide for adequate buffer zones around water and waste treatment plants and identify complementary activities that generate economic or community benefits that can occur in these areas (See Map 9).	Provided for in SA Planning system and Planning and Design Code.
P86. Ensure that new urban infill and fringe and township development are aligned with the provision of appropriate community and green infrastructure, including: <ul style="list-style-type: none"> • walking and cycling paths and facilities • local stormwater and flood management including water sensitive urban design • public open space • sports facilities • street trees • community facilities, such as child care centres, schools, community hubs and libraries. 	Important to plan as part of growth
P87. Encourage early provision of community infrastructure in fringe and township growth areas to assist in creating a sense of belonging and building community wellbeing.	Important to plan the timely provision of needed infrastructure
P88. Design and locate community infrastructure to ensure safe, inclusive and convenient access for communities and individuals of all demographic groups and levels of ability.	Actions included around the need and spatial location. Detailed design needs more work.
P89. Integrate and co-locate different community infrastructure and services in community hubs to maximise their use and enhance their economic feasibility.	Need a planned approach to social infrastructure in growth areas

Policies – Biodiversity

Policies	APC Relevance
<p>P90. Delineate and maintain areas with significant environmental values to protect landscape health; conserve biodiversity; and improve development certainty and transparency (represented in Map 10). This includes:</p> <ul style="list-style-type: none"> • Nature Protection Areas: These are largely undeveloped areas that retain significant environmental values recognised through existing legislation. This includes protected public lands (such as conservation and marine parks), private protected lands (such as Heritage Agreements), and areas of native vegetation and listed wetlands. These areas should be protected from development unless specific exemptions apply. • Complementary Developed Landscapes: These are substantially modified farming landscapes where existing land uses and significant environmental values, different from those in Nature Protection Areas, co-exist in a way that provides mutual benefits. The generally open and undeveloped nature of these landscapes should be maintained through appropriate zoning to support continuation of the primary production systems that create environmental niches for target species. 	<p>Consider 30YP areas in more detail.</p> <p>Conservation areas provided for in SA Planning system and Planning and Design Code.</p>
<p>P91. Protect coastal features and biodiversity including:</p> <ul style="list-style-type: none"> • habitats that are highly sensitive to the direct impacts of development • important geological and/or natural features of scientific, educational or cultural importance • landscapes of very high scenic quality. 	<p>Provided for in SA Planning system and Planning and Design Code.</p>

Policies – Open Space, Sport and Recreation

Policies	APC Relevance
<p>P98. Provide for a Greater Adelaide open space framework that builds on the Metropolitan Open Space System (MOSS) to create quality open space across the region. The open space will feature urban forests and parks, watercourse and coastal linear parks, trails, greenways, shared use paths and green buffers, and sustainable recreation and sporting facilities (See Map 11).</p>	<p>Build on 2016 Open Space studies</p>
<p>P99. Ensure quality open space is within walking distance of all neighbourhoods to:</p> <ul style="list-style-type: none"> • link, integrate and protect biodiversity assets and natural habitats 	<p>Build on 2016 Open Space studies</p>

<ul style="list-style-type: none"> • provide linkages to encourage walking and cycling to local activities, local activity centres and regional centres • be multi-functional, multiuse (including the shared use of strategically located school facilities) and able to accommodate changing use over time • incorporate the principles of Crime Prevention Through Environmental Design for safety and amenity • contain appropriate and low maintenance species and locate trees to maximise shade • encourage unstructured recreation opportunities such as the provision of a variety of paths and children's play equipment • foster a connection to the natural environment through the provision of nature play spaces and urban forest opportunities. 	
P100. Ensure that the Planning and Development Fund is strategically aligned to public realm and open space projects which support the implementation of Greater Adelaide's new urban form.	Part of implementing
P102. Strategically locate sports and recreational facilities to cater for community needs.	Build on 2016 Open Space studies
P103. Ensure that public open space is adequately greened and irrigated (where appropriate) to act as a natural cooling system to reduce heat island effects in urban areas.	Foster greening and canopy

Policies – Climate Change

Policies	APC Relevance
P105. Deliver a more compact urban form to: <ul style="list-style-type: none"> • protect valuable primary production land • reinforce the Hills Face Zone, character preservation districts and Environment and Food Production Areas • conserve areas of nature protection areas • safeguard the Mount Lofty Ranges Watershed • reduce vehicle travel and associated greenhouse gas emissions. 	Plan growth to conserve agricultural and conservation land.
P106. Protect key coastal areas where critical infrastructure is at risk from sea level rise, coastal erosion and storm surges, and ensure new coastal development incorporates appropriate adaptation measures.	Continue hazard planning
P107. Increase the proportion of low-rise, medium-density apartments and attached dwellings to support carbon-efficient living.	Foster increased housing options
P108. Promote green infrastructure (including green roofs, vertical gardens and water sensitive design) in higher density	Foster greening and canopy

and mixed-use developments to assist with urban cooling, reduce building energy use and improve biodiversity.	
P109. Support a zero waste culture by reducing the waste footprint of new development.	Foster waste reduction in development, including related to Council waste operations
P111. Create a more liveable urban environment through establishing a network of greenways, bicycle boulevards, tree-lined streets and open spaces, which will have a cooling effect on nearby neighbourhoods and buildings.	Foster greening and canopy in townships open spaces and walk/cycle ways
P112. Provide the opportunity for neighbourhood-level alternative energy supplies, which may include embedded and distributed renewable energy, co-generation and smart grid/green grid technology.	Provided for in SA Planning system and Planning and Design Code.
P113. Promote energy efficiency, the use of renewable energy sources and neighbourhood level alternative energy supplies and storage in new developments to reduce energy costs and carbon footprint.	Needs more work. Part provided for in SA Planning system and Planning and Design Code.
P114. Encourage the provision of electric vehicle charging points in new higher-density developments, large public and private car parks, activity centres and employment lands.	Potential with Two Wells growth

Policies – Water

Policies	APC Relevance
P115. Incorporate water-sensitive urban design in new developments to manage water quality, water quantity and water use efficiency and to support public stormwater systems.	Provided for in SA Planning system and Planning and Design Code.

Policies – Emergency Management and Hazard Avoidance

Policies	APC Relevance
P118. Minimise risk to people, property and the environment from exposure to hazards (including bushfire, terrestrial and coastal flooding, erosion, dune drift and acid sulphate soils) by designing and planning for development in accordance with a risk hierarchy of: <ul style="list-style-type: none"> • avoidance • adaptation • protection. 	Continue hazard planning

P119. Improve the integration of disaster risk reduction and hazard avoidance policies and land use planning.	Continue hazard planning associated with fire, flood and coast.
P121. Ensure risk posed by known or potential contamination of sites is adequately managed to enable appropriate development and safe use of land.	Provided for in SA Planning system and Planning and Design Code.
P122. Mitigate the impact of extreme heat events by designing development to create cooler communities through the use of green infrastructure.	Foster greening and canopy

Hon Nick Champion MP



**Government
of South Australia**

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Investment**

**Minister for Housing and
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Mr James Miller
Chief Executive Officer
Adelaide Plains Council

By email: jcmiller@apc.sa.gov.au

Council Leadership on Strategic Planning

Dear Mr Miller

I am writing regarding the crucial role of Councils in strategic planning for the future growth, development and management of their local government areas.

Metropolitan Councils have an ongoing role in leading the strategic planning required to inform the Greater Adelaide Regional Plan, as well as in pursuing necessary changes to better protect local character and heritage, and to appropriately manage car parking on local streets.

Greater Adelaide Regional Plan

As you are aware, the State Planning Commission (the Commission) is currently progressing its Regional Planning Program, which will include delivery of a new Greater Adelaide Regional Plan (the Plan).

Part of the core business of Councils is to lead strategic planning for their local areas. Councils have an important role to play in understanding the scope for future growth and change and proactively planning for where and when that growth and change should occur. Councils have historically fulfilled these functions, and this has not changed with the implementation of the new planning system.

Further to the letters to the Council's Mayor and Chief Executive Officer in March 2022, the more work the Council has done in strategic planning for its local area, the more collaborative the preparation of the Plan can be. Many of the Greater Adelaide Councils are well placed to do this strategic planning work, with many having dedicated policy and strategic planning staff.

I commend the work of your Council to date, and I am advised you are well progressed in strategic planning for your local area. I strongly encourage you to build on this work and continue to drive and support the further strategic planning which will occur through the development of the Plan.



The Department is committed to working collaboratively with Councils in developing the Plan and is taking a partnership approach. In particular, the Regional Planning Team in the Department will be looking to Councils to contribute insights about where they want growth to occur within their Council areas.

Code Amendments

As noted above, the role of Councils in actively planning for growth and change has not changed through transition to the new planning system.

For the first iteration of the Planning and Design Code (the Code), the majority of policy content was transitioned from existing policy in the (former) Development Plans to the closest “like for like” policy available within the Code library. Through this implementation process, a number of Councils sought application of different zones which were not possible at the time, as they would have effected a rezoning (which in turn would have warranted more targeted consultation with impacted communities).

As you would be aware, in recognition of the Council’s ongoing role in strategic planning, the Code Amendment process allows Councils to initiate and lead amendments to the Code, as required to deliver on Councils strategic ambitions. Councils are well placed to lead Code Amendments and engage with local communities on any proposed change.

On that basis, I strongly encourage Councils to undertake an audit of the Code as it applies to their Council area against the new Code zone library and to seek to initiate a Code Amendment to provide more contemporary zone policy where the need for change is identified.

In addition, Councils are also in a position to proactively advocate for their communities through other proponent-led Code Amendments. This is supported through Practice Directions which require early engagement with the Council administration before a Code Amendment is initiated. In providing pre-initiation comment, I encourage Councils to recommend key community interest groups or stakeholders who may benefit from targeted engagement, and to offer the sharing of information and other documentation to assist in both the formulation of the proposal and the engagement process itself. I encourage Councils to actively participate in proposed Code Amendments which are of strategic importance to a local area.

Character and Heritage

On 19 October 2022, on the advice of both the Commission and the Expert Panel, I announced a package of work aimed at better protecting character and heritage at a local level. This included supporting and facilitating Councils to:

- undertake Code Amendments to elevate existing Character Areas to Historic Areas (where appropriate justification can be provided); and
- review and update their Character Area Statements (and Historic Area Statements) to address identified gaps or deficiencies.

A range of guidance material is already available on the PlanSA Website to assist Councils with their work on character and heritage policy at <https://plan.sa.gov.au/resources/planning/heritage-and-character>. In addition to this, the Department is also working on further guidance material which is expected to be available to Councils in early to mid 2023.

In the meantime, noting the importance of protecting the valuable character and heritage of local neighbourhoods, Councils should be actively progressing the necessary strategic investigations required to inform this work. In addition, I strongly urge Councils to undertake the work in identifying any gaps or deficiencies in current Character Area Statements, to determine where further content would be useful in the assessment of development applications.

In addition, I expect that Councils will undertake thorough assessments of proposals to demolish Local Heritage Places or buildings in Historic Areas. In particular, rigorous processes should be adopted to ensure demolition only occurs following proper scrutiny of the application (including of any engineering or heritage assessment reports presented in support of demolition).

Managing Local Parking

As you are aware, the Code provides the policy framework to guide what kinds of development should occur and where. This policy can also dictate the number of car parks required to support and service development, as well as associated matters such as driveway location and layout.

I have asked the Expert Panel to consider the matter of car parking policy within the Code and I anticipate the Panel will make recommendations to me on these matters in early 2023. However, as indicated in the Panel's Discussion Papers, in the Panel's view, although car parking is a legitimate issue for South Australians, there is not significant work to be done to the Code, but rather in the appropriate management of both on and off-street car parking and local road design.

In that context, it is important to note that, while the Code can (and does) guide the form of development and car parking provisions, the appropriate management of both on and off-street car parking and local road design largely falls to Councils to manage and enforce at a local level.

Where local elected members hold immediate concerns about congestion or safety on local streets, Councils are able to install traffic control devices on these roads in accordance with their powers under the *Road Traffic Act 1961*. In addition, Councils have powers under the *Local Government Act 1999* to control the design of and works occurring on local roads. This could include, amongst other things, installation of parking controls or road design to better manage particularly crowded streets.

I trust this information is of assistance. Should you have any questions regarding the matters outlined in this letter, please contact the PlanSA Helpdesk on 1800 752 664 or via email at PlanSA@sa.gov.au.

Yours sincerely


A handwritten signature in blue ink, appearing to read 'Nick Champion', with a stylized flourish extending to the right.

Hon Nick Champion MP
Minister for Planning

17 March 2023

15 REPORTS FOR INFORMATION

15.1 COUNCIL RESOLUTIONS - STATUS REPORT

Record Number: D23/15541
Author: Governance Administration Officer
Authoriser: Director Corporate Services
Attachments: 1. Resolution Register [↓](#) 

RECOMMENDATION

“that Council, having considered Item 15.1 – *Council Resolutions - Status Report*, dated 24 April 2023, receives and notes the report.”

Purpose

The purpose of this report is to provide Council with an update in relation to the status of ongoing Council Resolutions.

Discussion

Council Resolutions Status Report is presented as a standing monthly Agenda Item and provided for Members’ information and monitoring. Provided for as **Attachment 1** to this Report is a ‘Resolution Register’ showing all ongoing (yet to be completed) resolutions of Council with up-to-date commentary regarding progress and status. Any items that have been completed since the last Council Resolutions Status Report are also included, and marked as ‘Completed’.

Conclusion

The Council Resolutions Status Report is a transparent and efficient reporting tool, ensuring that Council Members and the community are regularly updated in relation to the implementation of Council decisions.

References

Legislation

Local Government Act 1999

Local Government (Procedures at Meetings) Regulations 2013

Council Policies/Plans

Strategic Plan 2021-2024 Proactive Leadership

Resolution Register - March 2019 - February 2023 - Ongoing						
Meeting Date	Item Number	Title	Resolution Description	Resolution Number	Status/ Comments ('Deferred, Ongoing, Forward Agenda, Agenda, Completed')	Responsible Department
25-Mar-19	12.2	Infrastructure and Environment Committee Meeting - 13 March 2019	"that Council endorses resolution 2019/020 of the Infrastructure and Environment Committee, and in doing so instructs the Chief Executive Officer to have particular regard to the financial impact of relevant design specifications, in assessing Eden and Liberty development applications, until a policy is adopted."	2019/119	I&E Committee Forward Agenda - 2023	Infrastructure and Environment
24-Feb-20	14.7	Two Wells District Tennis Club Lease Request	"that Council, having considered Item 14.7 – Two Wells District Tennis Club Lease Request, dated 24 February 2020, receives and notes the report and in doing so: 1. Authorises the Chief Executive to seek the assistance of Norman Waterhouse Lawyers and to negotiate and finalise the Lease Agreement between Council and the Two Wells District Tennis Club Inc for the lease of a portion of land within Crown Reserve 5753, Folios 647, adjacent to the Two Wells Netball Club on Old Port Wakefield Road, Two Wells 2. Authorises, pursuant to section 44 of the Local Government Act 1999, the Mayor and Chief Executive Officer to execute the lease agreement between the Adelaide Plains Council and the Two Wells District Tennis Club and 3. In accordance with section 166(1)(j) of the Local Government Act 1999, Council, being satisfied that the whole of a portion of land within Crown Reserve 5753, Folios 647, adjacent to the Two Wells Netball Club on Old Port Wakefield Road, Two Wells, is being used by an organisation which, in the opinion of Council, provides a benefit or service to the local community, grants a discretionary rebate of 100% of the rates imposed, effective from the 2020/21 rating year."	2020/055	Ongoing. Lease can be finalised once the Club has building consent sign off and occupancy certificate issued, expected next few weeks	Corporate Services
23-Nov-20	14.6	Mallala Resource Recovery Centre - Twelve Month Closure Review	"that Council, having considered Item 14.6 – Mallala Resource Recovery Centre – Twelve Month Closure Review, dated 23 November 2020, instructs the Chief Executive Officer to bring back a report to Council exploring future land use/disposal options in relation to the former Mallala Resource Recovery Centre site."	2020/407	I&E Committee Forward Agenda - 2023	Infrastructure and Environment
27-Sep-21	14.6	Outcome of Public Consultation - Draft Lease Portion of Mallala Oval to Mallala and Districts Lions Club	"that Council, having considered 14.6 – Outcome of Public Consultation – Draft Lease Portion of Mallala Oval to Mallala and Districts Lions Club, dated 27 September 2021, receives and notes the report and in doing so: 1. Authorises the Chief Executive to negotiate and finalise the Lease Agreement between Council and the Mallala and District Lions Club for the lease of a portion of land Allotment 20 DP 95617, Mallala (known as the Mallala Oval) and comprised in Certificate of Title Volume 6163 Folio 218, to the Mallala and District Lions Club. and 2. Authorises, pursuant to section 44 of the Local Government Act 1999, the Mayor and Chief Executive Officer to execute the lease agreement between the Adelaide Plains Council and the Mallala and District Lions Club upon the necessary approvals being granted."	2021/352	Ongoing. The Lease Agreement between Council and the Mallala and District Lions Club has been prepared and reviewed by the Mallala and District Lions Club. Execution of Agreement to occur in the near future.	Corporate Services
27-Sep-21	21.1	Sale of Land for Non-Payment of Rates	"that Council, having considered Item 21.2 – Sale of Land for Non -Payment of Rates, dated 27 September 2021, receives and notes the report and in doing so: 1. Authorises the Chief Executive Officer to take action pursuant to Section 184 of the Local Government Act 1999 to recover outstanding rates in accordance with Rates Arrears and Debtor Management Policy from properties listed in Attachment 1 to this Report 2. Pursuant to Section 38 and 44 of the Local Government Act 1999 authorises the Chief Executive Officer and the Mayor to execute the necessary documents in relation to the sale of the respective properties (if any) under common seal and 3. Authorises the Chief Executive Officer or his delegate to call for Expressions of Interest from Licensed Real Estate Agents/Auctioneers to undertake the Auction of those properties that proceed to Public Auction (if any) to recover outstanding rates pursuant to Section 184 of the Local Government Act 1999."	2021/364	Ongoing. Auctioning of 8 properties are scheduled. However, if the overdue rates are paid in full before the auction date, the auction will be called off	Finance

8-Nov-21	4.1	Outcome of Public Consultation - Wasleys Bridge Closure or Load Limit Reduction	<p>“that Council, having considered Item 14.9 – Outcome of Public Consultation – Wasleys Bridge Closure or Load Limit Reduction, dated 25 October 2021, and in doing so, instructs the Chief Executive Officer to:</p> <ol style="list-style-type: none"> 1. In accordance with the provisions of Section 32 of the Road Traffic Act 1961, apply a load limit of 6.5 tonnes, emergency vehicles, Council vehicles and service vehicles exempted, to Wasleys Road Bridge (Light River), Barabba 2. Relinquish the Bridge Renewal Program – Round 5 funding of \$107,500 and 3. Apply for Bridge Renewal Program – Round 6, with Council’s contribution to be confirmed upon determination of the application.” 	2021/387	Ongoing. Load limit applied, funding application ongoing	Infrastructure and Environment
26-Apr-22	14.5	Parham Float Parking	<p>“that Council, having considered Item 14.5 – Parham Float Parking, dated 26 April 2022, receives and notes the report and in doing so:</p> <ol style="list-style-type: none"> 1. Affirms the strategic value of horses for recreation and visitors on a day by day basis and for events and that a preferred option for float parking is needed; 2. Notes the Background and Options – Parham Float Parking Paper in Attachment 1 to this Report includes: <ol style="list-style-type: none"> a. Two float/car park options on Council land for further engagement to inform a preferred option: <ol style="list-style-type: none"> i. Main Street western portion; ii. West of Social Club; b. A proposed upgrade to create a Levee Trail including for use by horses; c. A draft Rider Information Sheet; d. Information about Council’s approach to horse events; e. An intent to install ‘Beware Horses’ signs; 3. Authorises the Chief Executive Officer to undertake editorial to the draft Background and Options Parham Float Parking Paper in Attachment 1 to this Report to make it suitable to inform consultation; and 4. Instructs the Chief Executive Officer to undertake public consultation in accordance with Council’s Public Consultation Policy and to bring back a subsequent report to Council.” 	2022/111	Completed.	Development and Community
23-May-22	14.4	Draft Hart Reserve Master Plan - Feedback and Endorsement	<p>“that Council, having considered Item 14.4 – Draft Hart Reserve Master Plan – Feedback and Endorsement, dated 23 May 2022, receives and notes the report and in doing so:</p> <ol style="list-style-type: none"> 1. Adopts ‘Option 1’ as the Hart Reserve Master Plan as presented at Attachment 1 to this Report; and 2. Instructs the Chief Executive Officer to undertake detailed investigation into the cost of a skate park (‘Option 2’) within Hart Reserve and bring back a report in relation to those investigations.” 	2022/133	Ongoing. Detailed investigations underway.	Development and Community
23-May-22	21.4	Heritage Survey Review	<p>“that Council, having considered Item 21.4 – Heritage Survey Review, dated 23 May 2022, receives and notes the report and in doing so:</p> <ol style="list-style-type: none"> 1. Notes the Heritage Review Report in Attachment 1 to this Report includes: <ol style="list-style-type: none"> a. The Local Heritage Assessment Sheets identifying 34 properties as being of local heritage value; b. The Buckland Park State Heritage Assessment identifying the property as being of State heritage value; 2. Endorses in principle commencing an Amendment to the Planning and Design Code: <ol style="list-style-type: none"> a. To formally designate as local heritage places the 34 properties identified in Attachment 1 to this report; b. With early commencement of the Amendment to enable the buildings being listed on an interim basis to prevent risk of demolition during consultation. 3. Endorses in principle nominating the Buckland Park Station complex of buildings to the SA Heritage Council for consideration as a potential State heritage place; 4. Authorises the Chief Executive Officer to commence the statutory processes: <ol style="list-style-type: none"> a. To initiate an amendment to the Planning and Design Code including engagement with property owners under the Planning, Development and Infrastructure Act 2016; b. To nominate the Buckland Park Station complex of buildings to the SA Heritage Council for consideration as a potential State heritage place, noting the Department of Environment and Water are the lead agency for engagement with property owners, under the Heritage Places Act 1993; 5. Notes administration intent to include an allocation of up to \$10,000 in the draft budget for 2023/24 for the purpose of a local heritage incentives and advisory service.” 	2022/151	Ongoing.	Development and Community

27-Jun-22	14.1	Council Accommodation and Services Review - Preliminary Report	"that Council, having considered Item 14.1 – Council Accommodation and Services Review – Preliminary Report, dated 27 June 2022, receives and notes the report and in doing so: 1. Adopts the Discussion Paper prepared by Holmes Dyer (Attachment 1); and 2. Instructs the Chief Executive Officer to prioritise community and stakeholder engagement in relation to the review of Council Accommodation and Services, including holding targeted workshops, following the Council Elections in November 2022."	2022/163	Completed.	Corporate Services
27-Jun-22	12.3	Infrastructure and Environment Committee Meeting	"that Council endorses resolution 2022/011 of the Infrastructure and Environment Committee and in doing so: 1. Instructs the Chief Executive Officer to engage a suitably qualified consultant in accordance with Council's Procurement Policy to undertake stage 2 requirements of the PLEC application and 2. Acknowledges that an allocation of \$30,000 will be incorporated into the appropriate quarterly budget revision in the 2022/2023 Financial Year."	2022/174	Completed – Project funded through the PLEC program.	Infrastructure and Environment
27-Jun-22	12.3	Infrastructure and Environment Committee Meeting	"that Council endorses resolution 2022/012 of the Infrastructure and Environment Committee and in doing so: 1. Instructs the Chief Executive Officer to engage a suitably qualified consultant in accordance with Council's Procurement Policy to deliver a community waste education program; and 2. Acknowledges that an allocation of \$15,000 will be incorporated into the appropriate quarterly budget revision in the 2022/2023 Financial Year."	2022/175	Ongoing	Infrastructure and Environment
27-Jun-22	14.4	Adelaide Plains Growth Strategy	"that Council, having considered Item 14.4 – Adelaide Plains Growth Strategy, dated 27 June 2022, receives and notes the report and in doing so instructs the Chief Executive Officer to: 1. Commence consultation on the draft Growth Strategy and Background Paper presented as Attachments 1 and 2 to this report, in accordance with Council's Public Consultation Policy; 2. Refine the draft Growth Strategy and Background Paper presented as Attachments 1 and 2 to this report based on 2021 Census data when available, with changes to comprise editorial matters but not changes to policy; and 3. Report back to Council following completion of the consultation process."	2022/185	Agenda 24 April 2023.	Development and Community
27-Jun-22	14.6	Request to Paint Two Wells Oval Water Tank	"that Council, having considered Item 14.6 – Request to Paint Two Wells Oval Water Tank, dated 27 June 2022, receives and notes the report and in doing so: 1. Approves the Two Wells Football and Netball Sporting Club to undertake painting of a mural on the water tank at the Two Wells Oval, subject to the artwork proof being reviewed and approval prior to painting commencement; and 2. Notes, and instructs the Chief Executive Officer to advise the Two Wells Football and Netball Club, that the tank will be decommissioned in the short to medium term. Recycled water options are being perused, once recycled is established the existing water tank will no longer be required and decommissioned."	2022/187	Ongoing. CEO has notified the Club, awaiting artwork proofs prior to painting commencing	Infrastructure and Environment
25-Jul-22	13.1	Two Wells Scout Facility Relocation - Lease - Outcome of Public Consultation	"that Council, having considered Item 13.1 – Two Wells Scout Facility Relocation – Lease – Outcome of Public Consultation, dated 25 July 2022, instructs the Chief Executive Officer to seek the consent of the Minister for Climate, Water and Environment to: 1. Change the current dedication of Allotment 103 comprised in Crown Record Volume 5753 Folio 647 from 'Recreation Purposes' to a dual dedication of 'Recreation and Community Purposes' to accommodate the proposed Two Wells Scout Hall relocation; and 2. Enter into a Lease Agreement with The Scouts Association of Australia SA Branch prior to any development occurring on the proposed lease area, being portion of Allotment 103 comprised in Crown Record Volume 5753 Folio 647, as per map outlined in blue within Attachment 5 to this report."	2022/237	Completed. Executed lease issued to the lessee.	Corporate Services
25-Jul-22	13.7	Draft Equine Strategy	"that Council, having considered Item 13.7 – Draft Equine Strategy, dated 25 July 2022, receives and notes the report and in doing so: 1. Endorses the Draft Equine Strategy and Background Paper as presented in Attachments 1 and 2 to this Report to be released for the purposes of undertaking consultation as envisaged in the Council's Public Consultation Policy; and 2. Delegates authority to the Chief Executive Officer to undertake editorial but not policy changes as necessary."	2022/245	Completed.	Development and Community

22-Aug-22	20.1	Crown Land, Two Wells - August 2022	<p>“that Council, having considered Item 20.1 – Crown Land, Two Wells – August 2022, dated 22 August 2022:</p> <ol style="list-style-type: none"> 1. Resolves that, having due regard to the relevant principles underpinning Council’s approach to procurement set out in Council’s Procurement Policy, it is appropriate to engage Alinea Group to undertake the next tranche of the market engagement exercise on the basis of the matters set out within the Report to Council 2. Appoints Alinea Group to undertake Stages 1 -4 of the transaction strategy as set out within the Letter of Offer to Council dated 10 June 2022 and presented as Attachment 2 to this Report, being a detailed market engagement and expression of interest campaign, including preparation of a land development concept plan which will largely reflect Council’s previously adopted guiding principles for the subject land 3. Acknowledges that the necessary budget revisions will occur at the 2022/2023 first quarter budget review (with a forecast budget variation of \$180,000) and 4. Acknowledges that appointment of an appropriate consultant for Stages 5 -8 (being request for detailed plans and transaction management to contractual close) will be determined by resolution at an appropriate time in the future and in accordance with Council’s Procurement Policy.” 	2022/267	Completed.	Growth and Investment
22-Aug-22	20.1	Crown Land, Two Wells - August 2022	<p>“that Council, having considered Item 20.1 – Crown Land, Two Wells – August 2022, dated 22 August 2022:</p> <ol style="list-style-type: none"> 1. Acknowledges that it is not sustainable or realistic for the Chief Executive Officer (nor his Executive) to drive delivery of this project in the absence of commensurate resourcing being made available, while simultaneously managing primary workload duties and 2. Authorises the Chief Executive Officer to adequately resource the significant workload associated with catalysing and activating town centre investment and expansion in Two Wells, consistent with Council’s responsibilities pursuant to Section 6 and 7 of the Local Government Act 1999, with the necessary budget revisions to occur at the 2022/2023 first quarter budget review (with a forecast budget variation of \$180,000).” 	2022/268	Ongoing. New positions will be reflected in the CEO’s Organisation Review.	Growth and Investment
22-Aug-22	11.3	Infrastructure and Environment Committee Meeting	<p>“that Council endorses resolution 2022/024 of the Infrastructure and Environment Committee and in doing so:</p> <ol style="list-style-type: none"> 1. Instructs the Chief Executive Officer to progress with centre median lighting for stage 2 design, noting that community consultation will be a necessary first step in the process prior to arriving at a final determination and 2. Acknowledges that further reports will be presented to Council on the progress of the Undergrounding of Power – Two Wells Main Street.” 	2022/276	Completed - Council decided at its 27 March 2023 Council Meeting after public consultation that a median strip will not be constructed.	Infrastructure and Environment
22-Aug-22	11.3	Infrastructure and Environment Committee Meeting	<p>“that Council endorses resolution 2022/025 of the Infrastructure and Environment Committee and in doing so instructs the Chief Executive Officer to undertake the necessary process to enable the development of CR6249/280 (Attachment 3) for stormwater and passive recreation uses.”</p>	2022/277	Ongoing. Crown land assessing the request.	Infrastructure and Environment
22-Aug-22	13.5	Motion Without Notice	<p>“that Council instructs the Chief Executive Officer to commence discussions with the appropriate authorities in respect of leasable opportunities in and around Parham for the prospective development of a dedicated horse float parking area and to bring a report back at the appropriate juncture.”</p>	2022/288	Completed.	Development and Community
22-Aug-22	13.6	Short Term Staff Accommodation - 65 Old Port Wakefield Road Two Wells	<p>“that Council, having considered Item 13.6 – Short Term Staff Accommodation – 65 Old Port Wakefield Road Two Wells, dated 22 August 2022, receives and notes the report and in doing so:</p> <ol style="list-style-type: none"> 1. Reallocates \$94,000 from the ‘Council Chamber and Meeting Rooms Audio/Video Upgrade’ Project to the Short Term Staff Accommodation Project 2. Instructs the Chief Executive Officer to progress the Short Term Staff Accommodation Project, including: <ol style="list-style-type: none"> a. Preparation of building plans and lodgement of a development application for a change of land use and b. Obtaining quotes for the proposed and necessary building work and 3. Acknowledges that further reports may be presented to Council in due course regarding additional budget allocations (if necessary) and/or progress of the Short Term Staff Accommodation Project.” 	2022/289	Ongoing.	Development and Community
22-Aug-22	13.7	Draft Two Wells Walking Cycling Plan	<p>“that Council, having considered Item 13.7 – Draft Two Wells Walking Cycling Plan, dated 22 August 2022, receives and notes the report and in doing so:</p> <ol style="list-style-type: none"> 1. Endorses the Draft Two Wells Walking Cycling Plan as presented in Attachment 1 to this report to be released for the purposes of undertaking consultation as envisaged in the Public Consultation Policy and 2. Delegates authority to the Chief Executive Officer to undertake editorial but not policy changes necessary.” 	2022/290	Ongoing. Consultation commenced.	Development and Community

22-Aug-22	14.3	Tourism and Economic Development Opportunity	"that Council, having considered Item 14.3 – Tourism and Economic Development Opportunity, dated 22 August 2022, receives and notes the report and in doing so acknowledges the opportunity to pursue tourism and economic development-related investment along the coastal foreshores for campground activity to occur and instructs the Chief Executive Officer to bring back a further report on the matter following the expiration of caretaker period and post the November 2022 Local Government Elections."	2022/294	Ongoing.	Executive Office
19-Dec-22	15.5	Update on Parham Campground and Road Closure	"that Council, having considered Item 15.5 – Update on Parham Campground and Road Closure, dated 19 December 2022, receives and notes the report and in doing so: 1. Acknowledges the Public Mapping System data anomaly and that the resultant issues are through no fault of Adelaide Plains Council; 2. Resolves to enter into an interim Licence Agreement with the Minister for Climate, Environment and Water to continue upgrade works and operation of the Parham Campground on portion of Section 631 CR 6202/438, effective from 10 January 2023; 3. Resolves to enter into a long-term Lease Agreement with the Minister for Climate, Environment and Water to operate the Parham Campground on portion of Section 631 CR 6202/438, with provision for the site to be managed by a third party; and Instructs the Chief Executive Officer to execute the documents specified above, on behalf of Council, in accordance with Section 44 of the Local Government Act 1999."	2022/406	Department of Environment and Water (DEW) have instructed the Crown Solicitors Office to prepare a Lease, which is currently being reviewed by DEW and will be forwarded to Council for review thereafter	Corporate Services
19-Dec-22	15.5	Update on Parham Campground and Road Closure	"that Council, having considered Item 15.5 – Update on Parham Campground and Road Closure, dated 19 December 2022: 1. Endorses the action of the Chief Executive Officer to proceed with the closure of portion of The Esplanade from North Parade Road to North Terrace, Parham, comprising part of the Parham Campground, in accordance with Section 5 of the Roads (Opening and Closing) Act 1991; and 2. Resolves to exclude the portion of The Esplanade being closed, from North Parham Road to North Terrace, Parham, from classification of Community Land pursuant to Section 193(4a) of the Local Government Act 1999 prior to the Final Plan being approved by the Surveyor-General under the Roads (Opening and Closing) Act 1991 and Certificate of Title issued."	2022/407	Ongoing. Awaiting Survey markup and results report	Corporate Services
19-Dec-22	15.5	Update on Parham Campground and Road Closure	"that Council, having considered Item 15.5 – Update on Parham Campground and Road Closure, dated 19 December 2022 instructs the Chief Executive Officer to formally advise the Mallala and Districts Lions Club (the Club) that: 1. The Section 222 Permit executed by Council and the Club on 4 July 2022 is no longer valid as the majority of the Parham Campground is located on the Adelaide International Bird Sanctuary National Park; 2. Negotiations for the management of the Parham Campground by the Club be deferred: a. until Council has executed a long-term Lease Agreement with the Minister for Climate, Environment and Water; and b. subject to the closure of portion of The Esplanade between North Parham Road and North Terrace, Parham being finalised under the Roads (Opening and Closing) Act."	2022/408	Ongoing. Interim licence for Lions Club pending Council execution. Lions Club to commence campground operation Ongoing – Interim Licence executed as per 2022/406 above pending execution. The Road Closure process is still in progress and pending a site survey via Alexander Symonds – Surveying Consultants to determine compliance with the SA Water easement.	Corporate Services
19-Dec-22	15.6	Regional Public Health Planning and Regional Public Health Plan	"that Council, having considered Item 15.6 – Regional Public Health Planning and Regional Public Health Plan, dated 19 December 2022, receives and notes the report and in doing so appoints Councillor Alana Bombardieri and Darren Starr, General Manager – Development and Community as Council's representatives on the Regional Public Health Advisory Group for the term of this Council or until further reviewed and changed."	2022/409	Ongoing.	Development and Community

19-Dec-22	15.8	Mid North Community Passenger Network Advisory Committee – Appointment of Member	“that Council, having considered Item 15.8 – Mid North Community Passenger Network Advisory Committee – Appointment of Member, dated 19 December 2022, receives and notes the report and in doing so appoints Councillor Kay Boon as an Elected Member representative on the Mid North Community Passenger Network Advisory Committee until the end of the current term of Council.”	2022/412	Ongoing	Development and Community
16-Jan-23	5.1	State Government Initiated Expert Panel Planning Review – Update	“that Council, having considered Item 5.1 – State Government Initiated Expert Panel Planning Review – Update, dated 16 January 2023, receives and notes the report and in doing so endorses the attached draft submission (Attachment 1) as its submission to the Expert Planning Panel subject to the inclusion of the following: *Potential for conflicts between rural, agriculture and horticultural land uses; and *Operation of buffer and exclusion zones within the Planning and Design Code.”	2023/004	Completed	Development and Community
30-Jan-23	14.2	Growth Strategy Community and Stakeholder Consultation	“that Council, having considered Item 14.2 – Growth Strategy Community and Stakeholder Consultation, dated 30 January 2023, receives and notes the report and in doing so: 1. Notes the submissions received in consultation, as presented in Attachment 1 to this Report; 2. Endorses refinements to the Draft Growth Strategy and Action Plan and Background Paper as contained in the Response to Submissions within the Growth Strategy Consultation Report presented in Attachment 2 to this report; 3. Notes the refined Growth Strategy and Background Paper will be brought forward for Council adoption.”	2023/012	Ongoing	Development and Community
30-Jan-23	14.3	Hart Reserve Skate Park Investigation	“that Council, having considered Item 14.3 – Hart Reserve Skate Park Investigation dated 30 January 2023, receives and notes the report and in doing so: 1. Approves the skate park design elements presented as Attachment 2 to this report into the adopted Hart Reserve Option 1 Master Plan. 2. Instructs the Chief Executive Officer to proceed with detailed design plans and documentation for the construction of a new skate park in consultation with community members and key stakeholders; and 3. At the conclusion of the public consultation process that a report be presented to Council.”	2023/013	Ongoing	Infrastructure and Environment
27-Feb-23	14.1	Gawler River Floodplain Management Authority – Overview and Risk Assessment - Report 2	“that Council, having considered Item 14.1 – Gawler River Floodplain Management Authority – Overview and Risk Assessment – Report 2, dated 27 February 2023, endorses the position of the Audit Committee that the Council is under a legal obligation to make informed and responsible decisions as it relates to ‘risks posed in either remaining or withdrawing from the subsidiary’, and, at this juncture, Council is not in a position to comply with this obligation. The consideration of risk issues, therefore, will not be reconsidered until the following bodies of work are substantially completed:- • GRFMA Charter Review • Stormwater Management Plan • DEW Business Case.”	2023/047	Complete	Executive Office
27-Feb-23	14.1	Gawler River Floodplain Management Authority – Overview and Risk Assessment - Report 2	“that Council, having considered Item 14.1 – Gawler River Floodplain Management Authority – Overview and Risk Assessment – Report 2, dated 27 February 2023, having duly considered the Gawler River Floodplain Management Authority Chairperson’s correspondence dated 10 February 2023 and request for a financial contribution toward the Department for Environment and Water-led Business Case, resolves to allocate an amount not exceeding \$52,000 in Council’s draft 2023/2024 Annual Business Plan and Budget. This allocation is premised upon:- 1. All constituent councils contributing an equal amount towards the Business Case (i.e. not a lesser amount derived from the inequitable capital contributions under the current Charter). 2. An understanding that the State Government is unwavering in their position that a financial contribution by local government is required in order to progress and further the Business Case. 3. Benefits to be derived in completing the Business Case to inform future flood mitigation priorities and costs.”	2023/048	May 2023 Forward Agenda	Executive Office

27-Feb-23	14.5	Hart Reserve - Detailed Design Update (50% Stage)	<p>"that Council, having considered Item 14.5 – Hart Reserve - Detailed Design Update (50% Stage), dated 27 February 2023, receives and notes the report and in doing so:-</p> <ol style="list-style-type: none"> 1. Endorses the design direction of the 50% Hart Reserve detailed design plans presented as Attachment 1 to this report. 2. Instructs the Chief Executive Officer to progress detailed design documentation to 90% and undertake an itemised schedule of costs. 3. Notes that at the completion of the 90% detailed design phase, a further report be presented to Council outlining a public consultation strategy for Council's approval." 	2023/052	Ongoing – Detail design is progressing to 90% hold point	Infrastructure and Environment
27-Feb-23	14.6	Wells Township – Community Waste Water Management System (CWMS) – Feasibility Study	<p>"that Council, having considered Item 14.6 – Two Wells Township – Community Waste Water Management System (CWMS) – Feasibility Study, dated 27 February 2023, receives and notes the report and in doing so:-</p> <ol style="list-style-type: none"> 1. Receives and notes the Two Wells Feasibility Study as presented at Attachment 1. 2. Instructs the Chief Executive Officer to pursue the Local Government Association, CWMS Management Committee for funding to enable the next steps to implement a CWMS for Two Wells township, comprising the development of a concept design, design report, financial analysis and costs." 	2023/053	Ongoing - Discussions with LGA occurring.	Infrastructure and Environment
27-Feb-23	14.6	Wells Township – Community Waste Water Management System (CWMS) – Feasibility Study	<p>"that Council, having considered Item 14.6 – Two Wells Township – Community Waste Water Management System (CWMS) – Feasibility Study, dated 27 February 2023, instructs the Chief Executive Officer to bring back a report:-</p> <ol style="list-style-type: none"> 1. Outlining the outcome of the funding request, and 2. In the event that funding is successful map out a consultation strategy for Council approval." 	2023/054	Ongoing.	Infrastructure and Environment
27-Feb-23	15.4	Thompson Beach Vehicle Access	<p>"that Council, having considered item 15.4 – Thompson Beach Vehicle Access, dated 27 February 2023, instructs the Chief Executive Officer to bring back a report addressing the intention of Council to undertake public consultation on the possible seasonal closure of Thompson Beach for vehicle access."</p>	2023/062	Ongoing. 24 April 2023 Agenda.	Development and Community
27-Feb-23	18.1	Motion on Notice - Councillor Lush - Tourism Workshop	<p>"that the Chief Executive Officer facilitate a workshop for the information of Elected Members on the Tourism and Economic Development opportunities embodied within potential campgrounds in the Adelaide Plains Council area."</p>	2023/063	Ongoing. Council Member Workshop scheduled for April 2023.	Executive Office

Resolution Register - March 2023 - All						
Meeting Date	Item Number	Title	Resolution Description	Resolution Number	Status/ Comments ('Deferred, Ongoing, Agenda, Completed')	Responsible Department
27-Mar-23	3.1	Confirmation of Minutes	"that the minutes of the Ordinary Council Meeting held on 27 February 2023 (MB Folios 17748 to 17763 inclusive) be accepted as read and confirmed."	2023/066	Completed	Corporate Services
27-Mar-23	7.1	Mayor's Report	"that Council, having considered Item 7.1 – Mayor's Report – March 2023, dated 27 March 2023, receives and notes the report."	2023/067	Completed	Corporate Services
27-Mar-23	12.1	Minutes of the Adelaide Plains Council Historical Committee Meeting held 7 March 2023	"that Council receives and notes the minutes of the Minutes of the Adelaide Plains Council Historical Committee Meeting held 7 March 2023 as presented at Attachment 1 to this Report."	2023/068	Completed	Development and Community
27-Mar-23	12.2	Minutes of the Infrastructure and Environment Meeting held 16 March 2023	"that Council receives and notes the Minutes of the Infrastructure and Environment Committee Meeting held 16 March 2023 as presented at Attachment 1 to this Report."	2023/069	Completed	Infrastructure and Environment
27-Mar-23	12.2	Minutes of the Infrastructure and Environment Meeting held 16 March 2023	"that Council endorses resolution 2023/002 of the Infrastructure and Environment Committee and in doing so notes the Public Consultation submissions as presented within the report."	2023/070	Completed	Infrastructure and Environment
27-Mar-23	12.2	Minutes of the Infrastructure and Environment Meeting held 16 March 2023	"that Council, having considered resolution 2023/003 of the Infrastructure and Environment Committee: 1. Approves lighting column Option A, Heritage Straight Outreach with the provision of support arms for the placement of banners at side of street locations. 2. Accepts the formal offer from Power Line Environment Committee (PLEC) for Stage 1A to Undergrounding of Power Lines at Old Port Wakefield Road, Two Wells presented as Attachment 2 to this report. 3. Reallocates the Two Wells Main Street – Eastern End Car Parking funds (currently in the 2022-2023 Annual Business Plan and Budget for the amount of \$300,000) towards Stage 1A, noting the benefits that may also be derived in pausing this project to allow for the Two Wells Oval Precinct masterplan to firstly be completed; and 4. Acknowledges that an allocation of \$750,902 will be incorporated in the Q2 budget revision in the 2022/2023 Financial year."	2023/071	Ongoing	Infrastructure and Environment
27-Mar-23	12.2	Minutes of the Infrastructure and Environment Meeting held 16 March 2023	"that Council endorses resolution 2023/004 of the Infrastructure and Environment Committee and in doing so adopts the draft 2023-2027, 4 Year Capital Renewal Program as presented at Attachment 3 to the Report."	2023/072	Completed	Infrastructure and Environment
27-Mar-23	12.2	Minutes of the Infrastructure and Environment Meeting held 16 March 2023	"that Council endorses resolution 2023/005 of the Infrastructure and Environment Committee and in doing so instructs the Chief Executive Officer to: 1. Undertake public consultation in relation to a proposed green waste collection service for the coastal communities of Middle Beach, Thompson Beach, Webb Beach and Parham in accordance Council's Public Consultation Policy; and 2. Bring a report back to the Infrastructure and Environment Committee on the outcome of the public consultation process."	2023/073	Ongoing	Infrastructure and Environment
27-Mar-23	12.2	Minutes of the Infrastructure and Environment Meeting held 16 March 2023	"that Council endorses resolution 2023/006 of the Infrastructure and Environment Committee and in doing so: 1. Acknowledges the revised operation cost and that the cost savings identified within this report have been implemented; and 2. In acknowledging 1 above, considers the full cost recovery principles in setting 2023/2024 Mallala CWMS annual service charge using the revised operation cost presented as Attachment 4 to this report."	2023/074	Completed	Infrastructure and Environment
27-Mar-23	12.2	Minutes of the Infrastructure and Environment Meeting held 16 March 2023	"that Council endorses resolution 2023/007 of the Infrastructure and Environment Committee and in doing so: 1. Endorses the direction of the draft master plan documentation presented as Attachment 5 to this report. 2. Instructs the Chief Executive Officer to progress the draft master plan; and 3. Acknowledges that an allocation of \$15,000 will be incorporated as a part of the 2023/2024 draft budget."	2023/075	Ongoing	Infrastructure and Environment

27-Mar-23	14.1	Community and Civic Hub Investigation – Update	<p>“that Council, having considered Item 14.1 – Community and Civic Hub Investigation – Update, dated 27 March 2023, receives and notes the report and in doing so acknowledges the following sessions recently facilitated by Holmes Dyer as part of ‘Phase 1’ of the Community and Civic Hub Investigation:</p> <ul style="list-style-type: none"> • Presentation to Elected Members (as part of report to Council) – 19 December 2022; • Elected Member Study Tour/Site Visits – 23 January 2023; and • Staff and Elected Member Vision Workshops – 28 February 2023.” 	2023/076	Completed	Corporate Services
27-Mar-23	14.1	Community and Civic Hub Investigation – Update	<p>“that Council, having considered Item 14.1 – Community and Civic Hub Investigation - Update, dated 27 March 2023, endorses the ‘Communication and Engagement Plan – Summary’ prepared by Holmes Dyer (Attachment 1) and in doing so instructs the Chief Executive Officer to continue to advance the Community and Civic Hub Investigation by:</p> <ol style="list-style-type: none"> 1. Making the necessary arrangements to facilitate community ‘drop-in sessions’ for the purposes of obtaining information and feedback from the community that will inform the Community and Civic Hub Investigation, as outlined in the ‘Communication and Engagement Plan – Summary’; and 2. Directly contacting all local community groups, organisations/businesses Council has on file to inform them of, and encourage their participation in the abovementioned drop-in sessions.” 	2023/077	Ongoing. Drop-in sessions community engagement being undertaken from 19 April 2023 until 19 May 2023.	Corporate Services
27-Mar-23	14.2	Australian Local Government Association - National General Assembly 2023 – Mayor and Chief Executive Officer Attendance	<p>“that Council, having considered Item 14.2 – Australian Local Government Association - National General Assembly 2023 – Mayor and Chief Executive Officer Attendance, dated 27 March 2023, receives and notes the report and in doing so endorses the attendance of Council’s Mayor and Chief Executive Officer at the National General Assembly to be held in Canberra from 13-16 June 2023.”</p>	2023/078	Ongoing. Registration complete, travel arrangements and attendance to be completed.	Corporate Services
27-Mar-23	14.3	Council Members’ Allowances and Benefits Policy	<p>“that Council, having considered Item 14.3 – Council Members’ Allowances and Benefits Policy, dated 27 March 2023, receives and notes the report and in doing so adopts the Council Members’ Allowances and Benefits Policy as presented at Attachment 1 to this Report.”</p>	2023/079	Completed	Corporate Services
27-Mar-23	14.4	Mid-Year Budget Review 2022/2023	<p>“that Council, having considered Item 14.4 – Mid-Year Budget Review 2022/2023, dated 27 March 2023, receives and notes the report and in doing so:</p> <ol style="list-style-type: none"> 1. Receives and note the project progress reports contained in Attachment 1 and 2 to this Report; and 2. Pursuant to Regulation 9 (1)(a) of the Local Government (Financial Management) Regulations 2011, adopts the revised 2022/2023 Budgeted Financial Statements and revised financial indicators as contained within Attachment 3 that has been updated following the Mid-Year Budget Review changes identified in Table 1 and Table 2 of this report.” 	2023/080	Completed	Finance
27-Mar-23	14.5	Equine Strategy Consultation Outcomes	<p>“that Council, having considered Item 14.5 – Equine Strategy Consultation Outcomes, dated 27 March 2023, receives and notes the report and in doing so:</p> <ol style="list-style-type: none"> 1. Notes the submissions received in consultation, as presented in Attachment 1 to this Report; 2. Endorses the proposed refinements to the Draft Equine Strategy and Background Paper as contained in the Response to Submissions within the Equine Strategy Consultation Report presented in Attachment 2 to this report; 3. Notes the amended Equine Strategy and Background Paper will be brought forward for Council adoption.” 	2023/081	Ongoing	Development and Community
27-Mar-23	14.6	Parham Float Parking Community Consultation Outcomes	<p>“that Council, having considered Item 14.6 – Parham Float Parking Community Consultation Outcomes, dated 27 March 2023, receives and notes the report and in doing so:</p> <ol style="list-style-type: none"> 1. Notes the Consultation Report – Parham Float Park and Related Matters – 2022, as presented in Attachment 1 to this Report; 2. Notes the written submissions received in consultation, as presented in Attachment 2 to this Report and endorses in principle progressing a preferred permanent horse float parking site as presented in Attachment 3 to this Report being the corner of The Esplanade and Main Street, Parham; 3. Regarding the preferred horse float parking site at paragraph 2 above, instructs the Chief Executive Officer to progress the preferred site, including further investigations, design work and any necessary consultation in accordance with Council’s Public Consultation Policy; 4. Notes the draft Rider Information Sheet 2023, as presented in Attachment 4 to this Report will be finalised and communicated to horse riders and clubs; and 5. Notes that horse club visits by more than six horse floats will be managed as events using the permit system under the Local Government Act 1999.” 	2023/082	Ongoing	Development and Community

27-Mar-23	14.7	Short Term Staff Accommodation	<p>“that Council, having considered Item 14.7 – Short Term Staff Accommodation, dated 27 March 2023, receives and notes the report and in doing so:-</p> <p>1. Determines not to proceed with the conversion of 65 Old Port Wakefield Road, Two Wells (former Two Wells RSL building) to provide short term staff accommodation; and</p> <p>2. Instructs the Chief Executive Officer to continue to progress the Short-Term Staff Accommodation Project, through further costings of the purchase and location of a transportable building within the existing Two Wells Service Centre Car Park.”</p>	2023/083	Ongoing	Growth and Investment
27-Mar-23	15.1	Council Resolutions – Status Report	<p>“that Council, having considered Item 15.1 – Council Resolutions – Status Report, dated 27 March 2023, receives and notes the report.”</p>	2023/084	Completed	Corporate Services
27-Mar-23	15.2	Capital Works and Operating Program Monthly Update – March 2023	<p>“that Council, having considered Item 15.2 – Capital Works and Operating Program Monthly Update – March 2023, dated 27 March 2023, receives and notes the report.”</p>	2023/085	Completed	Infrastructure and Environment
27-Mar-23	15.3	Local Government Advice – Essential Services Commission of South Australia	<p>“that Council, having considered Item 15.3 – Local Government Advice – Essential Services Commission of South Australia, dated 27 March 2023, receives and notes the report.”</p>	2023/086	Completed	Finance

15.2 CAPITAL WORKS AND OPERATING PROGRAM MONTHLY UPDATE - APRIL 2023

Record Number: D23/15688

Author: Director Infrastructure and Environment

Authoriser: Chief Executive Officer

Attachments:

1. Capital Projects 2022-2023 [↓](#) 
2. Operating Projects 2022-2023 [↓](#) 
3. Local Roads and Community Infrastructure Program Projects [↓](#) 
4. Local Government Partnership Program Projects [↓](#) 

RECOMMENDATION

“that Council, having considered Item 15.2 – *Capital Works and Operating Program Monthly Update - April 2023*, dated 24 April 2023, receives and notes the report.”

Purpose

The purpose of this report is to provide an update in relation to the status of the Infrastructure and Environment Department 2022-2023 Capital Works and Operating Program, for Council Members' information and monitoring.

Background

Council has adopted a significant Capital Works Program for delivery in 2022-23 totalling just over \$6million, with an additional \$6.8million allocated to Local Roads and Community Infrastructure, and Local Government Partnership Program and Two Wells Levee projects. Management have established a project management framework for managing and monitoring projects to ensure that every effort is made to deliver the projects on time and within budget.

Attachment 1 provides a list and status of the 2022-2023 Capital projects, and **Attachment 2** provides a list and status of the 2022-2023 Operating projects.

Additionally, **Attachment 3** provides a list of Local Roads and Community Infrastructure projects, and **Attachment 4** provides a list of Local Government Partnership Program projects. Council Members are advised that a further round will be opening up in July 2023 under the Local Roads and Community Infrastructure Program with an amount of \$345,459 being made available. Management envisage workshopping potential projects mid-year.

Further to this, Management provides the following update of some of the activities and projects carried out by the Infrastructure and Environment Department over the last month.

Discussion

Re-Sheeting Program

Council's re-sheeting has concluded.

Civil

The civil team is currently carrying out maintenance activities such as sealed road maintenance, illegal dumping clean-up and actioning customer requests, drainage works, patrol grading and footpath maintenance.

Additionally, Middle Beach Road part of the Local PPI construct and seal projects is has commenced.

Horticulture

The horticulture team is currently carrying out routine maintenance activities within parks, gardens and oval precincts. Additionally, the installation of Road side vegetation signage is being installed as part of the “Roadside Vegetation Management Plan” operating project.

Conclusion

This report is provided as a standing monthly update for Council’s information.

References

Legislation

Local Government Act 1999

Council Policies/Plans

Strategic Plan 2021-2024

Long Term Financial Plan 2023-2032

Infrastructure and Asset Management Plans

Annual Business Plan and Budget 2022-2023

Public Consultation Policy

CAPITAL PROJECT PROGRESS REPORT 2022-2023 - APRIL 2023

Budget No	Project Name	Total Budget	YTD Actual Spend	Available to Spend	Project Commenced (Y/N)	Estimated Project Start Date	Estimated Project Completion Date	Project Completed (Y/N)	Percentage of Completion
72858	Streetscape - Cameron Terrace - Dublin Road to Feltwell Road	39,000	23,316	15,684	Yes	Sep-22	Dec-22	Yes	100%
72859	Streetscape - Railway Avenue - Balaklava Road to Lindsay Street	25,000	17,186	7,814	Yes	Sep-22	Dec-22	Yes	100%
72860	Streetscape - Carmel Street - Balaklava Road to End of Seal	37,000	16,020	20,980	Yes	Sep-22	Nov-22	Yes	100%
72861	Streetscape - Calagora Street - Lisieux Street to Carmel Street	32,000	25,000	7,000	Yes	Sep-22	Nov-22	Yes	100%
74015	Pram Ramp renewal to DDA compliant	10,000	14,888	(4,888)	Yes	Aug-22	Nov-22	Yes	100%
72862	Kerbing - Balaklava Road - Lisieux Street to Aerodrome Road	240,000	-	240,000	No	Feb-23	Jun-23	No	0%
72863	Sealed Road - Dawkins Road and Williams Road - Intersection Upgrade	100,000	40,831	59,169	Yes	Oct-22	Mar-23	No	50%
72864	Sealed Roads - Gawler River Road - Germantown Road to Boundary Road	341,497	352,817	(11,320)	Yes	Oct-22	Mar-23	Yes	100%
72865	Sealed Roads - Bethesda Road - Hayman Road to Dawkins Road	45,904	62,186	(16,282)	Yes	Oct-22	Mar-23	Yes	100%
72866	Sealed Roads - Port Gawler Rd - Port Wakefield Road to Old Port Wakefield Rd	72,308	73,628	(1,320)	Yes	Oct-22	Mar-23	Yes	100%
72867	Sealed Roads - Port Parham Road - Port Wakefield Road to Beach Road	259,859	270,114	(10,255)	Yes	Oct-22	Mar-23	Yes	100%
72868	Resheet - Crabb Road - Port Wakefield Road to Kidman Road	113,756	81,097	32,659	Yes	Aug-22	Aug-22	Yes	100%
72869	Resheet - Feltwell Road - End of Seal to Hill Road	77,303	58,780	18,523	Yes	Aug-22	Aug-22	Yes	100%
72870	Resheet - Germantown Road - Simpkin Road to Verner Road	189,253	184,686	4,567	Yes	Dec-22	Mar-23	Yes	100%
72871	Resheet - Gilks Road - Lawrie Road to End	15,087	10,020	5,067	Yes	Dec-22	Mar-23	Yes	100%
72872	Resheet - Hamley Bridge Road - Barabba Road to Kain Road	142,897	98,369	44,528	Yes	Nov-22	Nov-22	Yes	100%
72873	Resheet - Harvey Road - Simpkin Road to Pratt Road	27,073	32,549	(5,476)	Yes	May-23	Jan-23	Yes	100%
72874	Resheet - Leilete Road - Dawkins Road to Coats Road	15,972	10,929	5,043	Yes	Nov-22	Apr-23	Yes	100%
72875	Resheet - Light Beach Road - Wylie Road to McEvoy Road	67,207	64,748	2,459	Yes	Aug-22	Sep-22	Yes	100%
72876	Resheet - Long Plains Road - Port Wakefield Road to Dublin Road	150,429	122,709	27,720	Yes	Sep-22	Oct-22	Yes	100%
72877	Resheet - Nairn Road - Hall Road to Powerline Road	50,294	31,162	19,132	Yes	Nov-22	Nov-22	Yes	100%
72878	Resheet - North Parham Road - Gilberts Road to Saltbush Road	83,463	70,843	12,620	Yes	Oct-22	Nov-22	Yes	100%
72879	Resheet - Secombs Road - Port Wakefield Road to Prices Road	60,997	50,133	10,864	Yes	Sep-22	Sep-22	Yes	100%
72880	Resheet - Stanley Road - Pritchard Road to Secombs Road	35,312	24,291	11,021	Yes	Aug-22	Sep-22	Yes	100%
72881	Resheet - Torelete Road - Dawkins Road to Coats Road	15,964	14,845	1,119	Yes	Nov-22	Apr-23	Yes	100%
72882	Resheet - Trim Road - Williams Road to Russell Road	13,685	19,525	(5,840)	Yes	Dec-22	Apr-23	Yes	100%
72883	Resheet - Verner Road - Day Road to Boundary Road	69,434	44,778	24,656	Yes	Feb-23	Apr-23	Yes	100%
72884	Resheet - Wasley Road - Pratt Road to Big Rabbit Road	43,847	10,353	33,494	Yes	Apr-23	May-23	Yes	100%
72847	Parham Playground - Shade shelter, Mallala Playground - New element	90,000	79,626	10,374	Yes	Jul-22	Sep-22	Yes	100%
72852	Various locations - Signage - wayfinding and information	35,000	-	35,000	No	Jul-22	Jun-23	No	0%
72885	Various locations - Reserve and Street furniture Upgrade	20,000	4,113	15,887	Yes	Jul-22	Jun-23	No	10%
72886	Renewal of various street and reserve furniture	70,000	5,244	64,756	Yes	Jul-22	Jun-23	No	10%
72887	Streetscape and Water Sensitive Urban Design	50,000	29,664	20,336	Yes	Jul-22	Feb-23	Yes	100%
72888	Council Boundary Signs - Allocation	60,000	-	60,000	No	Jan-23	Jun-23	No	0%
72889	Stage 1 - Hart Reserve Masterplan - Implementation	400,000	98,009	301,991	Yes	Jul-22	Jun-23	No	15%
72853	Parham Short Stay Facility Upgrade (2021/2022)	200,000	181,069	18,931	Yes	Jul-22	Apr-23	Yes	100%
72890	Two Wells Tennis/Netball court surface renewal	300,000	129,918	170,082	Yes	Jul-22	Apr-23	No	90%
72891	Dublin Playground Upgrade	130,000	139,933	(9,933)	Yes	Jul-22	Jun-23	No	10%
72892	Mallala playground irrigation renewal	50,000	39,668	10,332	Yes	Oct-22	Nov-22	Yes	100%
72893	Renewal of lighting, paths and bike racks various sites (funding application)	100,000	-	100,000	No	Jul-22	Jun-23	No	0%

72894	Lewiston Wetlands Playground - Toilet Block	130,000	64,902	65,098	Yes	Jul-22	Apr-23	Yes	100%
72854	Dublin Institute/ Hall - Toilets	80,000	59,740	20,260	Yes	Jul-22	Oct-22	Yes	100%
72895	Mallala - Replacement of Property Pumps	15,000	9,791	5,209	Yes	Jul-22	Mar-23	Yes	100%
72896	Middle Beach CWMS	10,000	-	10,000	No	Jul-22	Jun-23	No	0%
72897	Mallala Treatment Plant (Chamber Protection Coating)	60,000	8,400	51,600	Yes	Jul-22	May-23	No	10%
72898	Pump Station & Pump Replacements	10,000	6,700	3,300	Yes	Jul-22	Mar-23	Yes	100%
72899	Middle Beach - Tidal Drainage System	15,000	-	15,000	No	Feb-23	Jun-23	No	0%
72900	Wasleys Bridge - Repairs (funding application)	200,000	229	199,771	No	Jul-22	Jun-23	No	0%
72901	Salt Creek Bridge - Repairs	170,000	-	170,000	No	Jul-22	Jun-23	No	0%
72902	Two Wells Main street - Eastern End Car Parking and WSUD	300,000	-	300,000	No	Jul-22	Jun-23	No	0%
72903	Longview Road and Gameau Road - Traffic calming devices	60,000	-	60,000	No	Feb-23	Jun-23	No	0%
80072	Two Wells Levee	2,015,000	45,148	1,969,852	Yes	Jul-22	Jun-23	No	5%
75100	Plant and Equipment Program	1,106,100	1,133,895	(27,795)	Yes	Jul-22	Jun-23	No	90%
		8,050,641	3,861,852	4,188,789					

OPERATING PROJECT PROGRESS REPORT 2022-2023 - APRIL 2023

Budget No	Project Name	Total Budget	YTD Actual Spend	Available to Spend	Project Commenced (Y/N)	Estimated Project Start Date	Estimated Project Completion Date	Project Completed (Y/N)	Percentage of Completion
80020	Installation of single lane roundabout	500,000	-	500,000	No	Mar-23	Jun-23	No	0%
80011	Two Wells Main Street Upgrade – Detailed design work	49,253	30,940	18,313	Yes	Jul-22	Jun-23	No	0%
80079	Street/Verge Tree Planting	20,000	20,156	(156)	Yes	Mar-23	Apr-23	Yes	100%
80080	Parham - Old Playground Block (Sell or Develop Site)	5,000	-	5,000	No	Jul-22	Jun-23	No	0%
80082	Roadside Vegetation Management Plan	100,000	57,180	42,820	Yes	Jul-22	Jun-23	No	70%
80083	Two Wells - Liberty and Eden Estates, Recycled Water Costs (parks & reserves)	59,000	-	59,000	No	Jan-23	Jun-23	No	0%
80084	Donaldson Road - Design (Reserve corridor)	10,000	-	10,000	No	Jul-22	Jun-23	No	0%
80085	Mallala Stormwater Flood Plain Management Plan	65,000	-	65,000	No	Jul-22	Jun-23	No	0%
33000/820	Implement Regional/Council DAIP Initiatives	15,000	-	15,000	No	Jul-22	Jun-23	No	0%
80086	Parham Campground - Formalise Land	5,000	300	4,700	Yes	Jul-22	Jun-23	No	20%
80088	Thompson Beach Esplanade and Webb Beach Road - Construct and Seal Design	34,000	-	34,000	Yes	Jul-22	Jun-23	No	5%
		862,253	108,576	753,677					

LOCAL ROAD AND COMMUNITY INFRASTRUCTURE PROGRAM - ROUND 3 (Due by 30 June 2023)

Budget No	Project Name	Total Budget	YTD Actual Spend	Available to Spend	Project Commenced (Y/N)	Estimated Project Start Date	Estimated Project Completion Date	Project Completed (Y/N)	Percentage of Completion
72855	Glover Road (Williams Road to Germantown Road) - Construct and Seal	465,418	204,000	261,418	Yes	Sep-22	May-23	No	90%
72856	Buckland Park Road (Port Wakefield Road to Halstead Road West) - Construct and Seal	280,500	204,496	76,004	Yes	Jan-23	Feb-23	Yes	100%
		745,918	408,496	337,422					

LOCAL GOVERNMENT INFRASTRUCTURE PARTNERSHIP PROGRAM (DUE BY 31 DECEMBER 2023)

Budget No	Project Name	Total Budget	YTD Actual Spend	Available to Spend	Project Commenced (Y/N)	Estimated Project Start Date	Estimated Project Completion Date	Project Completed (Y/N)	Percentage of Completion
72806	Aerodrome Road (Hall Street to Farrelly Road)	650,000	810,249	- 160,249	Yes	Jul-22	Jan-23	Yes	100%
72807	Barabba Road (Redbanks Road to Mallala Road)	1,020,000	1,000,591	19,409	Yes	Jan-22	Aug-22	Yes	100%
72809	Middle Beach Road (End of Seal to Start of Seal)	2,390,000	182,904	2,207,096	Yes	Mar-23	Dec-23	No	10%
		<u>4,060,000</u>	<u>1,993,744</u>	<u>2,066,256</u>					

15.3 PROJECTS EXPECTED TO BE CARRY OVER TO 2023/2024 FINANCIAL YEAR

Record Number: D23/15624

Author: Director Finance

Authoriser: Chief Executive Officer

Attachments: 1. Projects Expected to be Carry Over to 2023-2024 Financial Year [↓](#) 

RECOMMENDATION

“that Council, having considered Item 15.3 – *Projects Expected to be Carry Over to 2023/2024 Financial Year*, dated 24 April 2023, receives and notes the report.”

Purpose

The purpose of this report is to provide an update to the Council in relation to projects that may not be completed by 30 June 2023 and therefore potentially be carried over to 2023/2024 Financial Year.

Background

Policy Position

Council’s *Budget Management Policy*, reviewed by Council’s Audit Committee, and subsequently reviewed and adopted by Council on 28 February 2022, provides:

3.4 Guidelines in relation to the carry forward of expenditure authority associated with projects included in the budget for the previous financial year.

Funding approval for budgeted activity not completed at the end of any budget year is forfeited unless approval to carry-over the activity and associated budget allocation is granted by Council.

While there may be one-off exceptions, operating activity budgeted for but not expended in a year generally should not be carried forward to the following year. Identifiable projects that will not commence in the year that they have been budgeted for should be re-evaluated and where warranted included in the budget for the following year at the time of its adoption. Similarly capital projects that have not commenced in one year should be considered against other competing priorities in determining the content of the budget for the following year rather than treated separately as ‘carried forwards’.

The scope and funding requirements of capital projects and major operating-type activities that are committed or underway but not completed at the end of one-financial year needs to be reviewed and the projects/activities considered for carrying forward as soon as practicable in the relevant financial year.

Any request for carrying forward activity needs to clearly highlight whether the scope of each activity item and its associated funding quantum is proposed to be varied from that previously approved and if so the reasons for same. Any impact on the achievement of the targets for a financial indicator established in Council’s original budget for the current year also should be identified.

Discussion

Revised budget for the 2022/2023 Financial Year after the Second Budget review had following budget estimates;

- an Operating project budget of \$4.743m (36 individual projects); and
- capital project budget of \$13.994m (59 individual projects).

However, based on information available as of 17 April 2023, eleven (11) operating projects with an estimated net cost of \$0.582m are not expected to be completed by 30 June 2023 (Please refer to **Attachment 1**). These eleven (11) projects have;

- a) commenced either in the current or previous financial years and are in progress by Council staff and/or with relevant financial commitments issued to consultants/contractors;
- b) Council has contractual obligations to make financial contribution for the project to be delivered by a third party.

Attachment 1 also contains the information on potential carry over capital projects. Accordingly, three (3) capital projects with an estimated net cost of \$0.653m are expected to be carry over to 2023/2024 Financial Year.

The total value of carry over project are summarised below.

Description	Amount
Net Operating Projects costs to be carry over (Attachment 1)	\$0.582m
Net Capital Projects costs to be carry over (Attachment 1)	\$0.653m
Total Carry Over	\$1.235m

➤ Financial impact of carry over Operating Projects on the 2023/2024 Financial Year

Once the net cost of the operating projects (\$0.582m) is incorporated in to the 2023/2024 budget as part of First Budget Update in November 2023, the forecast operating deficit is expected to be increased by the same amount. (The value of the carry over amounts would be confirmed following the finalisation of the 2022/2023 Financial Year accounts).

Conclusion

In accordance with Council's Budget Management Policy, projects committed or underway but not completed must be reviewed and considered for carrying forward as soon as practicable in the relevant financial year. It is therefore anticipated that a report in relation to projects committed or underway but not yet completed will be presented to the Council in July 2023.

References

Legislation

Not applicable

Council Policies/Plans

Budget Management Policy

2022/2023 Annual Business Plan and Budget

Draft 2023/2024 Annual Business Plan and Budget

2022/2023 Second Budget Review

List of Carry Over Projects to 2023/2024 Financial Year

Operating Projects	Amount budgeted in 2022/2023	Actual Spend As of 17 April 2023	Potential Carried over amount	
Costs				
Installation of single lane roundabout	500,000	-	500,000	\$439,500 is funded under Heavy Vehicle Safety and Productivity Program.
Establish a horse float parking area in Parham	50,000	-	50,000	Consultation has been undertaken with the community regarding potential locations. At the request of the community another alternative location is being investigated. Delivery of a physical asset this financial year is unlikely and the project will again need to be carried forward.
Delivery of Strategic Projects	77,000	53,449	23,551	
- Undertake Heritage Study - Part 2				Heritage Sub-Committee has requested further work which is being scoped. Once its scoped, we'll better understand the anticipated progress over next few months.
- Dublin - Township Growth & Tourism Master Plan				Informal discussions with key stakeholders progressing and background paper has commenced.
Two Wells Levee (100% funded by government grant)	1,625,088	45,148	1,579,940	100% funded by Government grant. Potential carry over to 2023/2024
Parham - Old Playground Block (Public Consultation on whether to sell or develop Site)	5,000	-	5,000	
Open Space & Recreation Strategy	60,000	-	60,000	Draft project brief prepared but not yet fully commenced
Parham Campground - Formalise Land	5,000	300	4,700	Pending a lease with DEW to continue the Campground operation.
Two Wells Oval - Master Plan - Design/Costing/Cons	100,000	-	100,000	Brief being prepared with intent to seek input from TWIG before bringing forward for formal Council consideration.
Social & Community Infrastructure Plan	100,000		100,000	Draft project brief prepared but not yet fully commenced
Coastal Settlement Adaptation Study Review	60,000		60,000	Awaiting the conclusion of Emergency Management Plan. Carry over to 2023/2024. Deadline under the grant is June 2024
Total Budget Unspent	2,582,088	98,897	2,483,191	
Grant Income				
Installation of single lane roundabout	(439,500)	-	(439,500)	
Two Wells Levee	(1,625,088)	(163,350)	(1,461,738)	
Total Budgeted Income yet to be Received	(2,064,588)	(163,350)	(1,901,238)	
Net Costs	517,500	(64,453)	581,953	
Capital Projects	Amount budgeted in 2022/2023	Actual Spend As of 17 April 2023	Potential Carried over amount	
Costs				
Sealing of Middle Beach Road	2,390,000	70,907	2,319,093	50% funded under LGIPP. To be completed in Sep 2023
Kerbing - Balaklava Rd-Lisieux St to Aerodrome Rd	240,000	-	240,000	
Wasleys Bridge - Repairs	200,000	-	200,000	Carry over to 2023/2024 pending gran funding application
Total Budget Unspent	2,830,000	70,907	2,759,093	
Grant Income				
Local Government Infrastructure Partnership Program.	(2,340,000)	(234,000)	(2,106,000)	Deadline for completion is 30 September 2023
Net Costs	490,000	(163,093)	653,093	
Total Carry Over Budget	1,007,500	(227,546)	1,235,046	

15.4 LIBRARY AND COMMUNITY SERVICES REPORT - JANUARY TO MARCH 2023

Record Number: D23/15392

Author: Manager Library and Community

Authoriser: Group Manager - Development and Community

Attachments: Nil

OVERVIEW

[Type here](#)

RECOMMENDATION

“that Council, having considered Item 15.4 – *Library and Community Services Report - January to March 2023*, dated 24 April 2023, receives and notes the report.”

Purpose

To provide an update about the various events and programs developed and implemented by the library and community services team during the first quarter of 2023.

Discussion

Listed below are the events and programs that have been held between 3 January 2023 and 31 March 2023.

Summer Reading Club (SRC) Party 2023

The library service once again participated in the National Summer Reading Club program which aims to encourage children and young people up to 17 years of age to enjoy reading, as well as patronising their local library service.

This year 66 children registered for the Summer Reading Club and almost 40 completed the challenge of reading at least 10 books over the Christmas holiday period.

Mayor Mark Wasley hosted the Summer Reading Club party in the Two Wells Council Chambers on 22 February 2023. Staff had originally planned for the party to be held in the Village Green, but on the day temperatures in excess of 40 degrees had everyone looking forward to air-conditioned comfort. The Mayor presented each child with a certificate and book prize, and then the children and their proud families tucked in to celebratory cupcakes, chocolates and ice blocks, with plenty of orange and green cordial supplied.

Many families stayed after the event to borrow books from the Two Wells Library, taking advantage of its Wednesday night late closing time of 7pm.



Above – Mayor Wasley with the SRC children showing their certificate and book prize

Toddler Read and Rhyme – Recommended 3 March 2023

The first post-pandemic *Toddler Read and Rhyme* session was held on the Two Wells Village Green on Friday morning 3 March 2023. We had a record audience of 43 children and their parents, which was extremely pleasing to see. These sessions are held on the first Friday of the month from 10.00 am to 10.30 am, except during school holidays.

Library staff have also undertaken a number of site visits to children's groups to promote *Australia Reads* and *Australian Reading Hour*, to read stories followed by themed craft activities. Visits included a number of class groups at Mallala Primary School, the Mallala Playgroup and the Two Wells Preschool. The library has also hosted the Two Wells Community Children's Centre children and staff for a visit to the Two Wells Library. With more young families moving into the area, it is important to connect with our new residents and promote our library and community services for them to feel a social connection in their new home.



Above – Toddler Read and Rhyme 2023 flyer

Lego Club – After school activity recommenced 29 March 2023

After the success of the inaugural *Lego Club* late last year, this after school program recommenced at the Two Wells Council Chambers on Wednesday 29 March 2023. Each month the children have the opportunity to answer challenges, invent structures and exercise their creative minds as they put together some amazing original Lego builds.



Above left – Lego Club 2023 flyer



Above right – Eliza at the November 2022 Lego Club

Outdoor Cinemas

Two Outdoor Cinemas events appealing to families were offered in the month of March. The film “*Lightyear*” was shown at the Mallala Oval on 3 March 2023 with over 100 people in attendance. On 17 March 2023 “*Bad Guys*” was the featured film at the Two Wells Oval and over 250 people joined in the fun atmosphere. Both cricket clubs opened up their canteens on the nights and sold drinks and snacks.



Above left – The Mallala Outdoor Cinema



Above right – The Two Wells Outdoor Cinema

Two Wells Community Fund 7th round opens

The Two Wells Community Fund's (TWCF) 7th round opened on Tuesday 14 March 2023 and closed at 5pm Friday 14 April 2023. For this round a total of \$40,000 has been allocated to fund 'one- off projects'. The maximum amount the Two Wells Community Fund Committee (the Committee) will generally consider granting for an individual application is \$7,500. Community groups will need to match the funding granted by the Committee, in either cash or in-kind support e.g., volunteer hours.

The purpose of the TWCF is to finance or subsidise infrastructure and community facilities in the Two Wells township. Ongoing initiatives and programs that embrace the philosophy of the four pillars of sustainability, being; social, economic, environmental and arts, will be strongly supported by the Committee. It is intended that the Committee will meet and review all applications in mid-May 2023 and then the successful applicants will be informed by relevant staff. Below is the front page of the Guidelines Booklet.



Citizenship Ceremony – Harmony Day – 21 March 2023

Harmony Day falls on 21 March, and it is a uniquely Australian celebration which promotes harmony and unity among all cultures. Mayor Wasley conferred the status of Australian citizenship for three residents at the Two Wells Council Chambers on the morning of Tuesday 21 March 2023.

Markus Hamence – Guest Speaker

Indoor designer and self-taught gardening guru Markus Hamence entertained 50 guests at the Two Wells Bowling Club on Friday afternoon 24 March 2023. With his collection of over 600 indoor plants, he gave out many useful tips on how best to keep your plants in 'tip top' condition. Staff received many favourable comments and are planning a return visit in 2024 with Markus' act incorporating his theatrical flair.



Above – Markus Hamence with the audience

Adelaide Plains Library Facebook Page

The Adelaide Plains Library Facebook page continues to promote library events and services, as well as showcase informative posts about the district’s rich history. The number of people engaging with our Facebook page continues to grow with 925 currently following the page. This quarter our posts were viewed by over 50,000 people.

Table 1 – Library Facebook statistics

Library Facebook Activity	Jan-Mar 2021	April-June 2021	July-Sept 2021	Oct-Dec 2021	Jan-Mar 2022	April-June 2022	July – Sept 2022	Jan – Mar 2023
Total number of posts	98 (32)	110 (37)	130 (43)	103 (34)	107 (36)	101 (34)	114 (38)	129 (43)
Total post views	47,854 <i>15,951</i>	25,846 <i>8,615</i>	86,944 <i>28,944</i>	19,332 <i>6,444</i>	28,812 <i>9,604</i>	22,661 <i>7,554</i>	29,460 <i>(9,820)</i>	52,209 <i>(17,403))</i>

(Monthly average in *ITALICS*)

The above table depicts Facebook statistics for over the last two years. On the following page, are two of the popular posts.



Adelaide Plains Library

9 February · 🌐

...

Did you know that there used to be a second hotel in Mallala? Well, colour me blind, there was so! It was Schirmer's Family Hotel, a "fine two storey building with balcony over the main entrance" built in 1877. Shame there isn't a photo of it in its original glory. It lasted about 10 years as a hotel. At some point it became known as Cleveland House. The building has been changed significantly over the years with the second story removed (and used to build a house at 9 Bala... See more



Adelaide Plains Library created an event.

15 February · 🌐

...



Adelaide Plains Council

Outdoor Cinema 2023

Movie starts when it's dark.

★

Canteen facilities available.

★

Bring your beanbag, swag, deckchair or pillow.

Two Wells Oval

Friday

17 March

2023



This is a **FREE** event - No bookings required.

Drug and alcohol free zone. Sorry, no pets allowed.

For further information contact Council. Phone 8527 0200 or email: info@apc.sa.gov.au

Forthcoming Library and Community events – April to June 2023

Below is a list of events and programs staff are currently working on.

April 2023 School Holidays

School holiday programs continue to prove their popularity in the district with both April 2023 school holiday sessions already booked out. On Tuesday 18 April 2023 at the Two Wells Uniting Church Hall, children will make their own animated movies. Lego activities continue to be a drawcard and on Thursday 27 April 2023, children will be building a volcano and, with the addition of some carefully-measured scientific magic, will create an eruption. This program will be held next door to the library in the Two Wells Council Chambers.

School Holiday Activity



CLAYMATION

When: Tuesday 18 April 2023
Time: 12:30pm to 3:30pm
Where: TW Uniting Church Hall
What: Claymation Workshop with GooRoo Animation
Cost: **FREE**

Join us for an afternoon of creativity and fun as you learn to make your own animated movie! In this introductory workshop you will learn about making claymation before getting to create your own characters and making your own movie. Then it's showtime! Sit back and relax while we will get to watch the group's creations. The Claymation Workshop is suitable for primary school aged children. Session facilitated by GooRoo Animation.

Bookings are essential

Children must be accompanied by an adult
Tel: 8520 2100 or Email: library@apc.sa.gov.au
Facebook: [@AdelaidePlainsLibrary](https://www.facebook.com/AdelaidePlainsLibrary)

Presented by
Adelaide Plains Library

Adelaide Plains Council

Bring your CU passport to get it stamped.

School Holiday Activity



When: Thursday 27 April 2023
Time: 1:30pm to 2:30pm
Where: TW Old Council Chamber
What: Cozy bubbly Lego build
Cost: **FREE**

Join us for an afternoon of Lego shenanigans - where we will use our imaginations and astute Lego building skills to build a volcano or industrial scene and then unleash the kraken, I mean, use science to create an eruption or toxic spill accident! Workshop is suitable for primary school aged children and younger.

Bookings are essential

Children must be accompanied by an adult
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Above – April 2023 school holiday flyers

Adult Craft Workshop – Basket Weaving

Artists from *Marra Dreaming* ran a booked-out traditional basket weaving workshop at the Two Wells Council Chambers on 17 March 2023. Another session held on Friday 14 April 2023 has also proved to be very popular and with no vacant places.



Above -- a basket weaving participant with Marra Dreaming Artist, Natalie

Sporting Car Club of South Australia Variety Club All Historic Street Party – Friday 21 April 2023

Management has been working closely with the Sporting Car Club of South Australia (SCCSA) and Council's Infrastructure and Environment staff in readiness for their inaugural Street Party. The SCCSA will be hosting their *2023 Autosport All Historic* event at the Mallala Motorsport Park on the weekend of the 22 and 23 April 2023. This event is being held for the 41st year at the Mallala Motorsport Park and features iconic and classic two-wheel and four-wheel vehicles. Proceeds from all ticket sales will go to "The Variety Club".

For the first time on Friday 21 April 2023 (from 5 pm to 9 pm) there will be a street party on Wasleys Road (there will be a temporary road closure from the Mallala IGA to the intersection of Wasleys Road/ Elizabeth Street). A cavalcade of vehicles will be departing from the Mallala Motorsport Park at 5pm and will be heading to the street party where drivers and their crews can mingle with members of the public. Car enthusiasts will certainly enjoy viewing these vintage motor vehicles.

National Volunteer Week – Monday 15 to Sunday 21 May 2023

National Volunteer Week (NVW) is Australia's largest annual celebration of volunteers and their important contribution to our communities. In past years, council staff have extended an invitation to council's volunteers and the broader community volunteers (from its numerous sporting and community organisations) to watch a film and enjoy some food at the Gawler Cinema. However, with the Gawler Cinema shutting its doors earlier this year, staff have devised a new initiative to thank our hard-working volunteers. We will be offering 'free' coffee and cake vouchers during National Volunteer Week which can be redeemed at any time during NVW from local food outlets at Dublin, Mallala and Two Wells (please note at the time of writing this report arrangements had

not been finalised). This new endeavour will also support local businesses across our region.

NATIONAL VOLUNTEER WEEK 15-21 MAY 2023
THE CHANGE MAKERS

DRAFT

Adelaide Plains Council would like to know and thank our many local volunteers who serve our community by inviting you to have a coffee, tea and a sweet treat on us for FREE.

Contact Adelaide Plains Council to obtain your voucher, visit one of the below locations during Volunteer Week from 15 to 21 May 2023 and enjoy!

Dublin General Store - Dublin
Mallala Coffee House - Mallala
Bella Mia Espresso Bar - Two Wells
Two Wells Bakery - Two Wells
Enquiries - Tel: 08 8527 0200 or
Email: info@apc.sa.gov.au

NATIONAL VOLUNTEER WEEK 15-21 MAY 2023
THE CHANGE MAKERS

 **Adelaide Plains Council**

Members are limited. One voucher per eligible person. To be eligible, you must volunteer in the Adelaide Plains Council region. Voucher must be surrendered at the nominated business between 15/5/23 to 21/5/23 only. Not available for other types of locations.

References

Legislation

Libraries Act 1982

Council Policies/Plans

Strategic Plan 2021-2024

16 QUESTIONS ON NOTICE

Nil

17 QUESTIONS WITHOUT NOTICE

18 MOTIONS ON NOTICE

18.1 NOTICE OF MOTION - COUNCILLOR PANELLA - TRAFFIC SAFETY CONCERNS TWO WELLS

Record Number: D23/15530

Submitted By: Councillor Margherita Panella

Attachments: Nil

PREAMBLE

Last month, if members can recall, an important issue was raised regarding traffic safety concerns within Two Wells. It is therefore important that a traffic management plan be investigated by the council for all our ratepayers. A traffic management plan involves planning and management of the usage of road space within a local traffic area. This can include stationary and moving traffic, pedestrians, cyclists, and vehicles. The goal of traffic management is to keep this movement orderly and efficiently to minimise risk.

PROPOSED MOTION

“that Council instructs the Chief Executive Officer to undertake investigations into a traffic management plan for Old Port Wakefield Road (Brooks Road to Mallala Road), Two Wells”.

18.2 NOTICE OF MOTION - MAYOR MARK WASLEY - INCREASE IN GENERAL WASTE BINS FOR CAMPGROUNDS

Record Number: D23/15774

Submitted By: Mayor Mark Wasley

Attachments: Nil

PREAMBLE

Communications from the Mallala and Districts Lions Club have indicated there is an insufficient number of bins to cope with the waste being deposited at the two campgrounds. This is creating untidy mess around the campgrounds.

Current status:

1. Mallala campground currently has 4 x 240 litre general waste bins (currently allocated free of charge see 11 July 2022 Special Council meeting minutes page 9).
2. Parham campground currently has 10 x 240 litre general waste bins (council bins until Lions club began to operate the campground last week).

Lions Club request:

1. Mallala campground 9 x 240 litre general waste bins.
2. Parham campground 16 x 240 litre general waste bins.

PROPOSED MOTION

“that Council recognises a need for additional general waste bins at the Mallala and Parham Campgrounds with recommended total numbers described below:

- 1. 9x240 litre (general waste bins) weekly collected at the Mallala Campground and 16x240 litre (general waste bins) weekly collected at the Mallala Lions Club Parham Campground; and**
- 2. For the period 24 April 2023 to 30 June 2024, in accordance with the discretionary powers given to Council under Section 166(1)(j) of the *Local Government Act 1999* in relation to the granting of rates rebates, grants a discretionary rebate of 100% of the annual waste levy charge to the Mallala Lions Club Mallala and Parham Campgrounds.”**

19 MOTIONS WITHOUT NOTICE

20 URGENT BUSINESS

21 CONFIDENTIAL ITEMS

21.1 TRANS-TASMAN ENERGY GROUP CLAIM - UPDATE

RECOMMENDATION

“that:

1. Pursuant to section 90(2) of the *Local Government Act 1999*, Council orders that all members of the public, except Chief Executive Officer, Director Corporate Services, Director Finance, Director Infrastructure and Environment, Director Growth and Investment, Group Manager – Development and Community, Governance Administration Officer/Minute Taker and IT Support Officer be excluded from attendance at the meeting of Council for Agenda Item 21.1 – *Trans-Tasman Energy Group Claim - Update*
2. Council is satisfied that pursuant to section 90(3)(h) and 90(3)(i) of the *Local Government Act 1999*, Agenda Item 21.1 – *Trans-Tasman Energy Group Claim - Update* contains:
 - a. Legal advice, being advice from HWL Ebsworth in relation to the Trans-Tasman Energy Group Claim and
 - b. Information relating to litigation that the Council believes on reasonable grounds will take place involving the Council, being details of the Trans-Tasman Energy Group Claim and
3. Council is satisfied that the principle that Council meetings should be conducted in a place open to the public has been outweighed by the need to keep the information, matter and discussion confidential.”

RECOMMENDATION

“that Council, having considered the matter of Item 21.1 – *Trans-Tasman Energy Group Claim – Update* in confidence under sections 90(2) and 90(3)(h) and 90(3)(i) of the *Local Government Act 1999*, resolves that:

- 1. The report pertaining to Item 21.1 – *Trans-Tasman Energy Group Claim - Update* remain confidential and not available for public inspection until further order of the Council;**
- 2. Pursuant to section 91(9)(a) of the *Local Government Act 1999*, the confidentiality of the matter will be reviewed every 12 months; and**
- 3. Pursuant to section 91(9)(c) of the *Local Government Act 1999*, the Committee delegates the power to revoke this confidentiality order to the Chief Executive Officer.”**

22 CLOSURE