



Annual Report

2015-2016

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Foreword – Mayor and Chief Executive Officer



The District Council of Mallala endured a number of challenges during the 2015/16 financial year. Our region suffered great devastation in late November as a result of the Pinery fires; a disaster that led to loss of property, livestock and, in the most tragic of circumstances, life. In addition, the reporting period saw both the then Mayor and Chief Executive Officer resign. While somewhat of a turbulent start to the financial year was had, the Council's resilience came to the fore in late 2015 and a dramatic rebuild of the organisation commenced.

The reporting period became one of consolidation; rebuilding, rebranding and reconnecting.

In December 2015, and following the departure of the then Mayor and CEO, Council through its Acting Mayor and Acting CEO laid the foundations for the forthcoming six month period built around philosophies of people and relationships, stability, branding, respect and sound governance. These very foundations would ultimately underpin the Council as it sought to re-establish itself on the back of a mid-late 2015 period of instability.

By early-mid 2016 the Council had embarked on a rigorous program of improving on its governance platforms and the introduction of an independent Governance Advisory Panel (section 41 committee) had occurred. This Panel, in such a short period of time, have been instrumental in assisting Council in elevating good governance practices throughout the organisation and ensuring we continue to conduct business in a transparent and legislative compliant manner. Improvements and adherence to policies and procedures is now firmly entrenched throughout the organisation.

In addition to improving on its governance program, Council sought to rebrand itself through a change of Council name as a means of reconnecting the community with the Council, the community with one another, and creating a sense of new beginnings for our Council moving forward. Consultation with the community commenced in March 2015 and continued throughout the remainder of the reporting period. Enthusiasm for the name change soon became apparent and reaffirmed the direction that Council was taking was correct.

In March 2015 and following a by-election Mayor Tony Flaherty OAM was elected by the community to lead the Council. A clear mandate of mutual respect for one another would soon become apparent and this has culminated in a Chamber environment that is inclusive, harmonious and respected. By May 2015 the Council had appointed its new CEO James Miller, who had acted in the role since early December 2015. Between the two, the more substantive rebuild of the Council would commence and the early focus of the CEO turned to an organisational restructure; a process that still remained on foot and well progressed at 30 June 2016.

The staff and the elected membership together should be acknowledged for their collective toils throughout 2015/16. Despite the challenges, the Council continued to deliver on its annual business plan projections for the reporting period and we look forward to the 2016/17 financial year and beyond with optimism and anticipation as we seek to seize on the opportunities that present themselves through Two Wells growth, the International Bird Sanctuary and the Northern Adelaide Food Bowl. The challenges that lay ahead are real and tangible and provided we position our Council correctly, there are prosperous times ahead for the District Council of Mallala.

Vision, Mission and Values

Vision

A progressive, growing community enjoying a quality lifestyle in a sustainable, rural and coastal environment.

Mission

Provide a safe, healthy and sustainable environment for our growing community, business and visitors, by providing quality services, infrastructure and facilities.

Core Values

The values and behaviours that Council embraces to support our Mission and guide us in achieving the Vision are:

Leadership and Diplomacy

By acting strategically and effectively managing our relationships.

Teamwork

Through unity, co-operation and support.

Professionalism

Through commitment, quality and timeliness of work delivered.

Honesty and Integrity

Building trust and loyalty with the community and within Council.

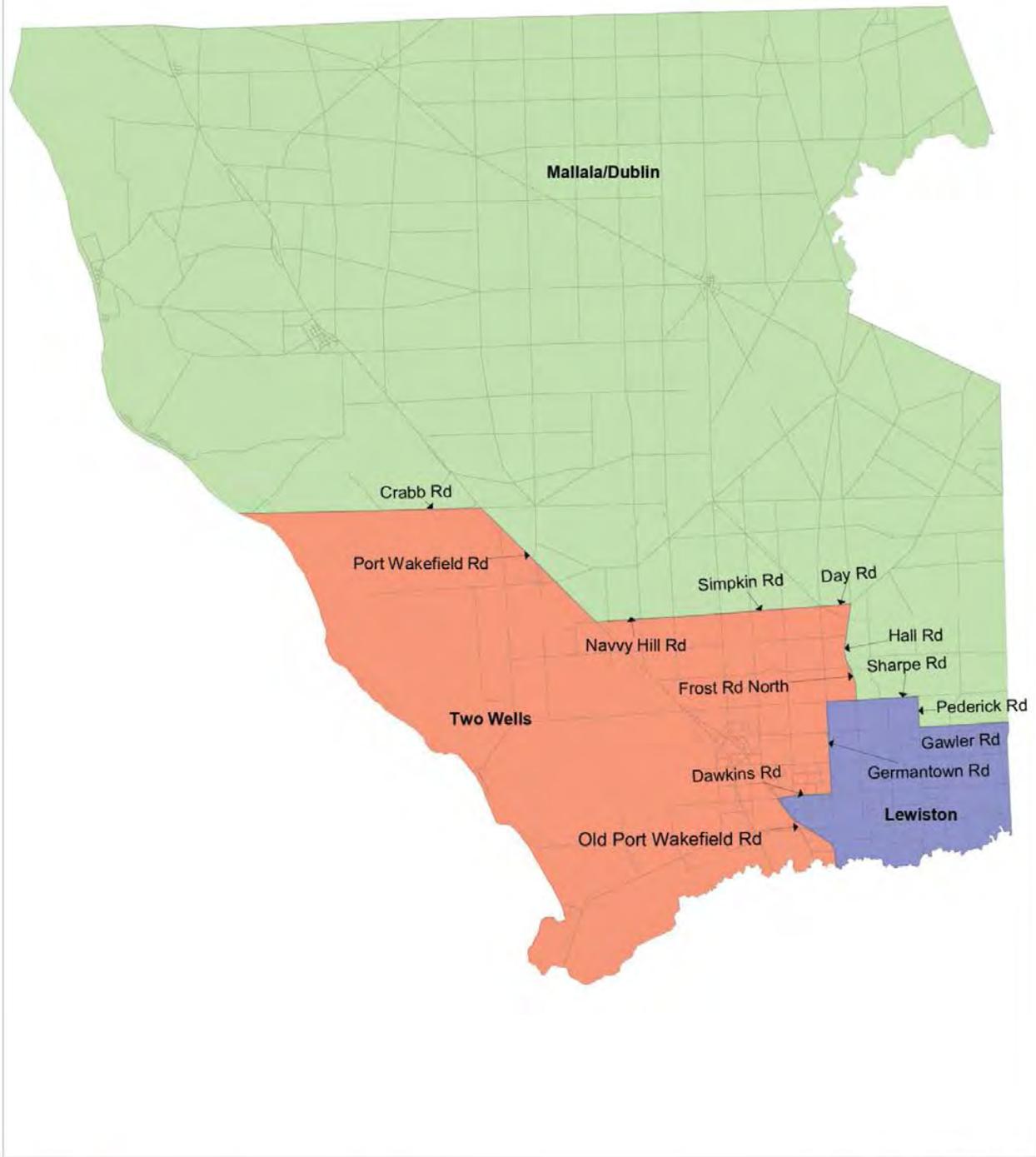
Respect

For others, acting with humility and empathy.

Innovative and Open-Minded

Being proactive in continually improving our services.

District Map - Ward Boundaries



District Council of Mallala

Wards

This map is a representation of the information currently held by District Council of Mallala. While every effort has been made to ensure the accuracy of the product, Council accepts no responsibility for any errors or omissions. Any feedback on omissions or errors would be appreciated.

Council Synopsis

Area of Council	926.7sq km
Number of Rateable Assessments	4,625
Number of Electors	5,692
Total Population	8,750

Council Principal Office

<i>Street Address:</i>	2a Wasleys Road, Mallala SA 5502
<i>Office Hours:</i>	Monday to Friday, 9am to 5pm (Excluding Public Holidays)
<i>Telephone:</i>	8527 0200
<i>Fax:</i>	8527 2242
<i>Postal Address:</i>	PO Box 18, Mallala SA 5502
<i>Email Address:</i>	info@mallala.sa.gov.au
<i>Website Address:</i>	www.mallala.sa.gov.au

Two Wells Service Centre

<i>Street Address:</i>	69 Old Port Wakefield Road, Two Wells SA 5501
<i>Office Hours:</i>	Monday to Friday, 9am to 5pm (Excluding Public Holidays)
<i>Telephone:</i>	8520 3360
<i>Fax:</i>	8520 2375

Mallala Depot

<i>Street Address:</i>	21 Aerodrome Road, Mallala SA 5502
<i>Office Hours:</i>	Monday to Friday, 7.30am to 4pm (Excluding Public Holidays)
<i>Telephone:</i>	8527 0200
<i>Fax:</i>	8520 2490

[Elected Members](#)

Mayor: 1 July 2015 – 27 November 2015		
<p>Mayor Duncan Kennington PO Box 18, Mallala SA 5502 Tel (08) 8524 3207 Mob 0401 526 361 Email duncank@mallala.sa.gov.au</p>		
Mayor: 7 March 2016 – 30 June 2016		
<p>Mayor Anthony (Tony) Flaherty OAM JP PO Box 18, Mallala SA 5502 Tel (08) 8524 3207 Mob 0401 526 361 Email tonyf@mallala.sa.gov.au</p>		
Lewiston Ward		
<p>Cr Karen McColl – Deputy Mayor 1 July 2015 to 16 November 2015 PO Box 18, Mallala SA 5502 Mob 0433 222 874 Email karenm@mallala.sa.gov.au</p>	<p>Cr Anne Picard PO Box 18, Mallala SA 5502 Tel (08) 8524 3186 Email annep@mallala.sa.gov.au</p>	<p>Cr B J (Tom) Summerton 1 July 2015 to 20 June 2016 PO Box 18, Mallala SA 5502 Tel (08) 8524 3385 Email toms@mallala.sa.gov.au</p>
Two Wells Ward		
<p>Cr Eddie Stubing PO Box 18, Mallala SA 5502 Tel (08) 8520 3419 Mob 0428 824 712 Email eddies@mallala.sa.gov.au</p>	<p>Cr Melville Lawrence PO Box 18, Mallala SA 5502 Tel (08) 8520 2233 Mob 0432 939 446 Email melville@mallala.sa.gov.au</p>	<p>Cr P M N (Joe) Daniele PO Box 18, Mallala SA 5502 Tel (08) 8520 2233 Email jod@mallala.sa.gov.au</p>
Mallala & Dublin Ward		
<p>Cr S M (Marcus) Strudwicke – Acting Mayor: 27 November 2015 – 7 March 2016 Deputy Mayor: 17 November 2015 – 30 June 2016 PO Box 18, Mallala SA 5502 Tel (08) 8527 2046 Mob 0407 392 191 Email marcuss@mallala.sa.gov.au</p>	<p>Cr Terry-Anne Keen PO Box 18, Mallala SA 5502 Mob 0407 971 022 Email terry-annek@mallala.sa.gov.au</p>	<p>Cr Stephen (Steve) Jones PO Box 18, Mallala SA 5502 Mob 0447 947 577 Email stevej@mallala.sa.gov.au</p>

Elected Members Expenses & Allowances

Re-imbursement of Expenses, Facilities and Support

Council ensures that the reimbursement of expenses and the provision of allowances, facilities and support to its Elected Members is accountable, transparent and in accordance with the *Local Government Act 1999* and associated *Regulations*.

Allowances

Section 76 of the *Local Government Act 1999* and *Regulation 4* prescribe that all Elected Members are entitled to receive an allowance. The Council, within the limits imposed by the *Regulations*, provides this allowance annually. The allowance is to help Elected Members cover the cost of performing and discharging their official functions and duties. Elected Member allowances are now set by an Independent Remuneration Tribunal. Council reviewed its Council Members Allowances and Benefits Policy during the period.

Payments made to Elected Members

Total payments made to Elected Members for the period 1 July 2015 to 30 June 2016:

Elected Members Allowance 2015-2016

Elected Member	Allowance (\$)	Reimbursed Expenses (\$)	Total Payment (\$)
Mayor D Kennington (1 July 2015 – 27 November 2015)	10,100.00	1,342.54	11,442.54
Mayor T Flaherty (7 March 2016 – 30 June 2016)	15,340.00	677.19	16,017.19
Cr M Strudwicke Acting Mayor (27 November 2015 – 7 March 2016) Deputy Mayor (17 November 2015 – 30 June 2016)	18,507.09	713.18	19,220.27
Cr KM McColl Deputy Mayor (1 July 2015 – 16 November 2016)	9,809.96	2,432.44	12,242.40
Cr T Keen	9,178.00	-	9,178.00
Cr J Daniele	9,178.00	548.72	9,726.72
Cr B Summerton	9,378.00	-	9,378.00
Cr S E Jones	9,178.00	3,630.70	12,808.70
Cr A Picard	9,178.00	1,530.76	10,708.76
Cr Lawrence	9,178.00	1,218.28	10,396.28
Cr Stubing	9,178.00	1,328.76	10,506.76
Totals	\$ 118,203.05	\$ 13,422.57	\$ 131,625.62

Elected Members Meeting Attendance

Elected Member	Mayor Kennington	Mayor Flaherty	Councillor Daniele	Councillor Strudwicke	Councillor Picard	Councillor Summerton	Councillor McColl	Councillor Jones	Councillor Keen	Councillor Stubing	Councillor Lawrence
Ordinary Council Meeting	5	3	12	11	9	13	12	13	13	12	12
Special Meeting of Council	2	3	8	6	5	3	8	8	7	7	7
CEO Review Committee	1	2	3	4	1	2	3	2	3	2	3
Governance Advisory Panel		2		2							
Economic and Infrastructure Advisory Committee											
Environmental Management Advisory Committee					3			5			
Community Development and Advisory Committee								3			4
Animal Management Plan Advisory Committee											
Mallala & Districts Historical Committee				10							
Mallala & Districts Homes Committee				4							3
Council Development Assessment Panel			8			6					8
Audit Committee	1	2						4			2
Strategic Planning & Development Policy Committee	2	3	7	5	6	2	7	7	7	4	7
TOTAL	11	15	38	42	24	26	30	42	30	25	46

Elected Member Training & Development Activities

Training: Actual \$4,355 Budget \$6,200

Elected Member	Training Description
Mayor Kennington	Mayors' & Chairpersons' Seminar Conflict of Interest Training (Kelledy Jones Lawyers)
Mayor Flaherty	Conflict of Interest Training (Norman Waterhouse Lawyers)
Cr Strudwicke	Introduction to Local Government Legal Responsibilities Council & Committees Meetings Financial Management & Reporting Conflict of Interest Training (Kelledy Jones Lawyers) Conflict of Interest Training (Norman Waterhouse Lawyers)
Cr McColl	Conflict of Interest Training (Kelledy Jones Lawyers) Conflict of Interest Training (Norman Waterhouse Lawyers)
Cr Keen	Conflict of Interest Training (Kelledy Jones Lawyers) Conflict of Interest Training (Norman Waterhouse Lawyers)
Cr Stubing	Conflict of Interest Training (Kelledy Jones Lawyers) Conflict of Interest Training (Norman Waterhouse Lawyers)
Cr Daniele	Conflict of Interest Training (Kelledy Jones Lawyers) Conflict of Interest Training (Norman Waterhouse Lawyers)
Cr Jones	Conflict of Interest Training (Kelledy Jones Lawyers) Conflict of Interest Training (Norman Waterhouse Lawyers)
Cr Lawrence	Conflict of Interest Training (Kelledy Jones Lawyers) Conflict of Interest Training (Norman Waterhouse Lawyers)
Cr Picard	Introduction to Local Government Conflict of Interest Training (Kelledy Jones Lawyers)

Year in Review

Action Description	Status
<i>Community Development</i>	
<ul style="list-style-type: none"> Continue with the facilitation of the development of the Two Wells town centre project including the urban design framework and guidelines 	COMPLETED – DPA has been endorsed by the Minister
<ul style="list-style-type: none"> Establish a Youth Advisory Committee (YAC) 	DEFERRED – Exploring other projects that allow young people to engage
<i>Economic Development</i>	
<ul style="list-style-type: none"> Continue to work with RDA Barossa to attract economic investment into District 	ONGOING – Council continues to work with RDA Barossa
<ul style="list-style-type: none"> Continue support of Regional Water Projects 	ONGOING – NAIS discussions are continuing
<ul style="list-style-type: none"> Active participation in regional collaboration between Federal, State, Local Governments 	ONGOING – Relationships forged with State and Federal Members of Parliament
<ul style="list-style-type: none"> Develop a specific Regional Focus with Town of Gawler, Light Regional Council and the Barossa Council 	ONGOING – Regional Procurement initiatives continuing with member councils
<i>Built Environment</i>	
<ul style="list-style-type: none"> Prepare the Gawler River and Light River Flood Prone Area DPA 	DEFERRED – Due to Planning, Development and Infrastructure Bill
<ul style="list-style-type: none"> Old Port Wakefield Road Roundabout Construction Phase (Contribution) 	DEFERRED – Discussions continuing with Hickinbotham and DPTI re: state release and Deed obligations
<ul style="list-style-type: none"> Undertake road maintenance /re-sheeting/construction program 	COMPLETED – Within time and budget
<ul style="list-style-type: none"> Continue with the Building maintenance upgrade Program 	COMPLETED – Some projects carried over the 16/17 financial year
<ul style="list-style-type: none"> Initiate an engineering report on the structure 	ONGOING – Alternative options being investigated
<ul style="list-style-type: none"> Finalisation of the Two Wells Town Centre DPA 	COMPLETED – Consolidated into Development Plan
<ul style="list-style-type: none"> Wasleys Road Mallala drained correction and sealing 	COMPLETED – Within time and budget
<i>Natural Environment</i>	
<ul style="list-style-type: none"> Continue the process for the development and construction of a full CWMS for the township of Two Wells 	ONGOING – Council’s focus has been on the successful implementation of the Mallala CWMS. Discussions continue with Hickinbotham re: integration of their scheme with the broader township
<ul style="list-style-type: none"> Completion of the Broadacre Farming Study 	COMPLETED – November 2015
<ul style="list-style-type: none"> Completion of the Equestrian Industry Study 	COMPLETED – (Part 1A – May 2015, Part 1B – November 2015) Both endorsed by Council December 2015
<ul style="list-style-type: none"> Finalisation of the Dublin Stormwater Management Plan 	COMPLETED – Plan developed within time and budget. Implementation to be considered in future budget deliberations

<ul style="list-style-type: none"> • Purchase new aerial photography overlay for Geographical Information System (GIS) 	COMPLETED – Within time and budget and system implemented
<i>Governance & Organisation</i>	
<ul style="list-style-type: none"> • Relocate Council Administration to Two Wells 	DEFERRED – Council resolved, “...not to proceed with the proposed relocation of Council’s Principal office or administration staff to Two Wells during the current term of Council.”
<ul style="list-style-type: none"> • Review and revise plans for Civic Accommodation in Two Wells 	DEFERRED – Council resolved, “...not to proceed with the proposed relocation of Council’s Principal office or administration staff to Two Wells during the current term of Council.”
<ul style="list-style-type: none"> • Undertake preliminary design work on permanent civil accommodation in Two Wells 	DEFERRED – Council resolved, “...not to proceed with the proposed relocation of Council’s Principal office or administration staff to Two Wells during the current term of Council.”
<ul style="list-style-type: none"> • Conduct a review of Strategic and Corporate Plan and Structures 	DEFERRED – Following approval from the Minister for Local Government, Council was granted leave to commence the review in November 2016
<ul style="list-style-type: none"> • Undertake a Strategic Information Technology review within Council operations 	DEFERRED – Until 16/17 financial year
<ul style="list-style-type: none"> • Conduct a community survey late in 2015 	DEFERRED – Until 16/17 financial year

Senior Management

Chief Executive Officer

Katrina Márton – Until 10 December 2015

Salary: \$175,438 Plus Superannuation 9.5%

Fully maintained and use of Motor Vehicle, Mobile Phone & i-pad

James Miller (Acting – Secondment from Light Regional Council) – 4 December 2015 – 2 May 2016

Salary: \$82,761.52

James Miller – Commenced 3 May 2016

Salary: \$175,000 Plus Superannuation 9.3%

Fully maintained and use of Motor Vehicle, Mobile Phone & i-pad

General Manager, Corporate & Community Services

Peter Sellar – Until 28 August 2015

Salary: \$125,000 Plus Superannuation 9.3%

Fully maintained and use of Motor Vehicle, Mobile Phone & i-pad

Jo-Ann Tanti – 31 August 2015 – 24 June 2016

Salary: \$125,000

Superannuation 9.5%

Fully maintained and use of Motor Vehicle, Mobile Phone & i-pad

General Manager, Infrastructure & Planning Services

Gary Mavrinc – Until 10 July 2015

Salary: \$135,000 Plus Superannuation 9.3%

Fully maintained and use of Motor Vehicle, Mobile Phone & i-pad

General Manager, Assets & Infrastructure

Paul Cleghorn (Acting) – Commenced 5 October 2015

Salary: \$110,000 Plus Superannuation 9.3%

Fully maintained and use of Motor Vehicle, Mobile Phone & i-pad

Governance and Organisation

Governance & Organisation Services

- Council Committees
- Customer Services
- Elected Member Support
- Financial Management & Compliance
- Governance Administration
- Information Technology
- Risk Management
- Human Resources
- Rating Administration
- Records Management
- Regional Relations & Planning
- Strategic Planning & Business Planning

Structure and Functions of Council

Functions of Council

Council has a legislative requirement and responsibility to:

- Determine policies to be applied by the Council in exercising its discretionary powers;
- Determine the type, range and scope of projects to be undertaken by the Council; and
- Develop comprehensive management plans, budgets, financial controls and performance objectives and indicators for the operations of Council.

Council Meetings

Council consists of three (3) Wards with a Mayor and nine (9) Elected Members; it is the peak decision-making body on all policy matters. Ordinary meetings of Council are held every third Monday of the month. Members of the public are welcome to attend. Where the Monday is a public holiday Ordinary meetings are held on the following Tuesday.

All Council and Committee meetings are open to the public and agendas and minutes of each meeting are available either at the Mallala Principal Office, Two Wells Service Centre or Council's website.

Governance

Public Consultation

Council holds regular consultation and information sessions relevant to specific projects from time to time and members of the public are encouraged and invited to attend. Members of the public have a number of opportunities and avenues to express their views on particular issues before Council including:

Deputations - A member of the public wishing to appear before Council or a Section 41 Committee must seek permission of the Mayor or Committee Presiding Member. A request must include a statement of the reason why the member wishes to appear. The Chief Executive Officer (CEO) will notify the Mayor and the Mayor must advise the CEO, in writing, of the date and hour of the meeting and also informing them that they have up to ten (10) minutes to discuss the item. Council recorded five (5) deputations during the 2015/2016 period.

Elected Members – Members of the public may contact, verbally or in writing (including email) an Elected Member to discuss any issue relevant to Council.

Open Forum – To provide an opportunity for members of the public to raise issues for Council’s consideration, at the conclusion of accepting Minutes and considering any Business Arising on each agenda of an Ordinary Council Meeting, Council suspends its meeting procedures for a period of up to 30 minutes to facilitate the holding of Public Open Forum. A maximum of five (5) minutes per representative applies.

Council acknowledges that the community has a right to be informed and involved in decisions affecting the District and is committed to effective consultation and communication with its residents and other stakeholders. Effective consultation involves seeking and receiving feedback, as well as providing information to the community.

Council’s Public Consultation Policy outlines the procedures Council will follow when engaging and seeking feedback from the community in its decision making process, ensuring accountability and transparency. The topic for consultation, the number of residents who have the potential to be affected and the community interest in the topic will determine the level of consultation undertaken by Council which may include:

- Regular Newsletters – District Communicator;
- Direct Mail Publications;
- Local, Regional & State Media Publications and Releases;
- Community Forums and Stakeholder Meetings;
- Market Research and Surveys;
- Council’s Website – www.mallala.sa.gov.au
- General Fixed Displays / Notice-Boards / Library Displays.

Internal Review of Council Decisions

In accordance with Section 270 of the *Local Government Act 1999*, Council has an established Internal Review of Council Decisions Policy and associated procedures. The Policy is one aspect of Council’s customer focused approach to service delivery. It provides a further opportunity to review the way Council provides services to the community and to identify areas for improvement.

Council is committed to transparent decision-making processes; and to providing access to a fair and objective procedure for the internal review of decisions. Grievances may arise as a result of dissatisfaction with a decision about a policy, procedure, service or fee. All attempts will be made to resolve grievances quickly and efficiently, without the need for formal applications for review to be lodged. Sometimes this cannot be achieved. The policy provides guidance for dealing with formal requests for internal review of decisions of Council, its employees, and other people acting on behalf of the Council.

Council received one (1) formal request for an Internal Review of Council Decision during the period.

Committees of Council

The *Local Government Act 1999* and the *Development Act 1993* allows Council to establish committees in an effort to streamline its business and assist with specific functions and programs within Council. In addition to Elected Members being sitting members, members of the public are encouraged to nominate and become committee members.

Committees predominately operate in an advisory capacity to Council discussing specific functions of the Committee and making recommendations to Council which it will consider. Each committee operates within Council determined Terms of Reference.

The following Committees meet as determined by the Council's Terms of Reference. Members of the public are able to attend, with agendas and minutes of meetings available at Councils Principal Office – Mallala, Two Wells Service Centre or Councils website www.mallala.sa.gov.au:-

Section 41 of the *Local Government Act 1999*:

- Animal Management Advisory Committee
- Audit Committee
- Chief Executive Officer Review Committee
- Community Development and Advisory Committee
- Environmental Management Advisory Committee
- Governance Advisory Panel
- Mallala and Districts Homes Committee
- Mallala and Districts Historical Committee

Development Act 1993:

- Building Fire Safety Committee (Section 71(19))
- Council Development Assessment Panel (Section 56A)
- Strategic Planning and Development Policy Committee (Section 101A)

Establishment of a Governance Advisory Panel

Upon commencing with the District Council of Mallala in December 2015, the then Acting Chief Executive Officer, Mr James Miller, outlined the establishment of a governance framework as a key platform and priority for Council. Pursuant to Section 41 of the *Local Government Act 1999*, Council subsequently established a Governance Advisory Panel (GAP) at its Ordinary Council Meeting held on 15 February 2016.

The implementation of Council's GAP was encouraged by the Local Government Association (LGA) and structured on the proven model established by neighbouring Council, Light Regional Council. The membership of the GAP consists of three (3) independent members with experience in governance, namely Graham Gunn AM, Judith Jones and Ted Byrt, along with the Mayor, Deputy Member and utilises expert advisors as determined by the Panel.

The primary function of the GAP is to review, monitor and provide advice to Council in relation to Council's governance and legislative framework, policies and processes.

The GAP was designed to manage and reduce political, financial and reputation risks for Council, while enhancing the community's confidence in the Council as it goes about its principal role of making policy decisions and delivering strategic outcomes.



Allowances

Members of Council's Audit Committee, Council's Development Assessment Panel and Council's Governance Advisory Panel are entitled to an allowance within the limits imposed by legislation. This allowance is to help cover the cost of performing and discharging their official functions and duties. The following allowances were paid by Council for the period (Net of + GST):

Audit Committee

- John Comrie	\$4,000
- Peter Fairlie-Jones	\$3,200

Council Development Assessment Panel

- Sandra Foote	\$1,800
- Ian O'Loan	\$2,450
- Joel Taggart	\$2,700
- Trevor White	\$2,800

Governance Advisory Panel

- Edward (Ted) Byrt	\$800
- Graham Gunn	\$400
- Judith Jones	\$800
- Norman Waterhouse Lawyers	\$1,365

Total: \$20,315

External Bodies

Council is a member of, or participates in, a number of external Associations, Boards and Committees throughout the region. Council's membership and participation involves its Elected Members, employees and members of the community. These external bodies include, but are not limited to:

- Adelaide & Mount Lofty NRM Board;
- Local Government Risk Services;
- Regional Development Australia Barossa;
- Local Government Association;
- Local Government Finance Authority;
- Adelaide International Bird Sanctuary Collective

Subsidiaries

Council is a member of two (2) Regional Subsidiaries under *Section 42* of the *Local Government Act 1999* the Central Local Government Region (CLGR) and the Gawler River Floodplain Management Authority (GRFMA), in accordance with *Section 28(3) Schedule 2* of the *Local Government Act 1999*. The CLGR & GRFMA Annual Reports are provided as Appendix 2 & 3 respectively.

Council does not have any Regional Subsidiaries established in accordance with Part 1 Schedule 2 of the *Local Government Act, 1999*.

Corporate Governance – Elector Representation

The Council is composed of nine (9) elected members and a Mayor which has the responsibility of carrying out the duties and exercising the powers conferred on the Council by the *Local Government Act 1999* and other State and supporting legislation. The Elected members are the policy arm of the Council and as such are responsible for setting strategic direction, goals and objectives supported by documented policy which is for the well-being of the community as a whole.

Council is required to conduct a review of its representation at least once in every eight years or when specified by the Electoral Commission and the number of electors for a ward varies from a ward quota by more than 20%. The purpose of the review is to determine whether the community would benefit from altering its composition or ward structure. Council's last review of its elector representation was undertaken in 2012. This resulted in wards being reduced from four (4) to three (3), as detailed below. The elected council is comprised of a Mayor elected by the community and nine (9) ward councillors. Council will be required to undertake a further review of its representation by 2020.

Dublin/Mallala Ward

This ward is represented by three councillors and includes the towns of Barabba, Calomba, Dublin, Fischer, Grace Plains, Korunye, Long Plains, Lower Light, Mallala, Parham, Port Prime, Redbanks, Reeves Plains, Thompson Beach, Webb Beach, Wild Horse Plains and Windsor.

Two Wells Ward

This ward is represented by three councillors and includes the towns of Korunye, Lower Light, Middle Beach, Port Gawler, Port Prime and Two Wells.

Lewiston Ward

This ward is represented by three councillors and includes the town of Lewiston.

The representation quota, that is the number of people able to vote in a Council election, divided by the number of members who constitute the Council, is 1 elected member for every 569 electors for the District Council of Mallala, (i.e. 10 representatives to a total of 5,692 electors).

A comparison of Council's representation quota with that of other local government authorities suggests Council's representation per elector is comparable to that of other similar sized and type of Councils.

Council Name	Quota (Elected Member : Number of Electors)*
Walkerville	1:605
Grant	1:532
Naracoorte Lucindale	1:525
Lower Eyre Peninsula	1:516
Yankalilla	1:438
Renmark Paringa	1:699
Tatiara	1:451
Kangaroo Island	1:338
Coorong	1:421
Goyder	1:435
Wakefield Regional	1:469
* Information obtained from the Electoral Commission of South Australia	

Supplementary Election of Mayor

Following the resignation of Mayor Kennington in November 2015, a supplementary election to fill the vacancy was conducted by the Electoral Commission of South Australia (ECSA). Two (2) nominations for the position were received being those of Mr Tony Flaherty and Mr Marcus Strudwicke. Ballot packs were posted to electors between 9 and 15 February 2015. Voting closed at 12 noon on Monday 29 February 2016, and the scrutiny and count commenced at 1:00pm at the Mallala Council Chambers.

At the conclusion of voting, Mr Tony Flaherty received 788 1st preference ballot papers, while Mr Marcus Strudwicke received 620 1st preference ballot papers. Overall, four informal ballot papers were received. 1412 ballot papers were received in total, representing 24.76% of eligible electors who voted.

On 3 March 2016 the official results were received from ECSA, declaring Mr Tony Flaherty as the elected Mayor of the District Council of Mallala. Mayor Flaherty signed his declaration of office at the Special Council Meeting held on 7 March 2016, at which time he officially commenced duties. This resulted in Cr Strudwicke maintaining his position as Deputy Mayor.

Access to Council Documents

Council has an established 'Code of Practice – Access to Council Meetings and Documents' which was last reviewed in 2013. The code has been adhered to by Council as provided in the policy statement: '*Council is committed to the principle of transparent government, whilst recognising it may be necessary in the broader community interest to restrict public access to discussion and documentation in accordance with the Act.*'

The following documents are available to the public:

- Annual Business Plan and Budget;
- Annual Report;
- Council & Committee Agendas & Minutes;
- Council By-laws;
- Development Plans;
- Long Term Financial Plan;
- Strategic Plan.

Members of the public may purchase copies of these documents in accordance with Council's Schedule of Fees and Charges.

List of Registers

The following are a list of registers Council keeps as required under the *Local Government Act 1999*.

- Register of Community Land
- Road Register
- Register of Interests
- Register of Salaries
- Schedule of Fees and Charges
- Policy Register
- Assessment Record
- By Laws Register
- Delegations Register
- Allowance & Travel – Member

List of Code of Conduct or Practice

The following is a list of Code of Conduct or Practice required under the *Local Government Act 1999*.

- Code of Conduct – Members
- Code of Conduct – Employees
- Code of Practice – Meeting Proceedings
- Code of Practice – Access to Council Meetings and Documents

Freedom of Information

Requests for access to Council documents not readily available will be considered in accordance with the *Freedom of Information Act (FOI Act) 1991*. Under this legislation a completed Freedom of Information Application Form, accompanied with the prescribed application fee is required (unless the applicant is granted exemption as detailed in the FOI Act).

Freedom of Information requests should be addressed to:

Freedom of Information Officer
District Council of Mallala
PO Box 18
MALLALA SA 5502

Or alternatively delivered to either the District Council of Mallala, 2A Wasleys Road, Mallala or the Two Wells Service Centre, 69 Old Port Wakefield Road, Two Wells.

Various forms of access are available, depending how the information is stored. These include:

- inspection of documents
- copy of documents
- hearing and/or viewing audio and/or video tapes
- transcript of recorded documents
- transcript of words recorded in shorthand or encoded form
- printing of documents from electronic information.

Where the Council is unable to grant access in the form requested, you may be given access in a different form. If the applicant requires copies of any documents, the charges set out in Council's Schedule of Fees and Charges will apply.

Once Council has received the properly completed Freedom of Information Application form, together with the prescribed application fee (if applicable), Council will acknowledge the request as soon as practicable and provide a determination within thirty (30) days.

This financial year six (6) Freedom of Information Applications were received requesting access to documents.

Amendment of Council Records

A member of the public may apply to have a Council document corrected, if they believe it is incomplete, incorrect, misleading or out of date. To gain access to these Council records, a Freedom of Information Application form must be completed with the prescribed application fee (if applicable), outlining the record/s that the applicant wishes to inspect.

Confidentiality Matters

The *Local Government Act 1999* requires meetings of Council and any of its committees to be open to the public, therefore Council do not have authority to determine an item as confidential.

Provisions for confidential items are contained within the *Local Government Act 1999* Sections 90 and Section 91. Throughout 2015/2016 eleven (11) confidential items were considered.

Date	Meeting	Item	Report Title	Section of LG Act 1999	Retention Period (Section 91(7))
19/10/15	Council	20.1	Confidential – External Audit Services	90(3)(b)	Until Council has engaged the services of the preferred service provider
19/10/15	Council	20.2	Standing Committee recommendations – Confidential	90(3)(j)	Until Council has been provided with a document for public release from the issuing public authority
19/11/15	Council	3.1	Recommendations from Chief Executive Officer Review Panel	90(3)(a)	12 months
19/11/15	Council	3.2	Recommendations from Michael Kelledy (Kelledy Jones Lawyers) - CEO Review Panel	90(3)(a)	12 months
2/12/15	Council	2.1	Chief Executive Officer Contract	90(3)(a)	Until the matter is resolved as evidenced by an agreement being executed by both of the parties which gives effect to the terms of settlement
21/12/15	Council	18.1	Australia Day Awards - Confidential	90(3)(a)	Until matter has finalised
15/2/16	Council	18.1	Confidential – Gawler River Flood Management Authority- Board Appointments and Funding Agreement	90(3)(a)	Until matter has finalised
21/3/16	Council	18.1	Gawler River Flood Management Authority - A Findings Report for the Gawler River Flood Mitigation Scheme	90(3)(d)	Until matter has finalised
18/4/16	Council	18.1	Confidential Briefing - The Hickinbotham Group et al	90(3)(d)	Until matter has finalised
21/4/16	Council	2.1	Chief Executive Officer Recruitment Panel	90(3)(a)	Until matter has finalised
20/16/14	Council	18.2	Gawler River Floodplain Management Authority - A Findings Report for the Gawler River Flood Mitigation Scheme	90(3)(j)	Until the GRFMA formally consent to its release

Section 90 of Local Government Act 1999	No. of occasions used
(3)(a) information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);	6
(3)(b) information the disclosure of which – (i) would reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of council; and (ii) would, on balance, be contrary to the public interest;	1
(3)(c) information the disclosure of which would reveal a trade secret;	Nil
(3)(d) commercial information of a confidential nature (not being a trade secret) the disclosure of which – (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest;	2
(3)(e) matters affecting the security of the council, members or employees of the council, or council property, or the safety of any person;	Nil
(3)(f) information the disclosure of which could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial;	Nil
(3)(g) matters that must be considered in confidence in order to ensure that the council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty;	Nil
(3)(h) legal advice;	Nil
(3)(i) information relating to actual litigation, or litigation that the council or council committee believe on reasonable grounds will take place, involving the council or an employee of the council;	Nil
(3)(j) information the disclosure of which – (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council, or a person engaged by the council); and (ii) would, on balance, be contrary to the public interest;	2
(3)(k) tenders for the supply of goods, the provision of services or the carrying out of works;	Nil
(3)(m) information relating to a proposed amendment to a Development Plan under the <i>Development Act 1993</i> before a Development Plan Amendment proposal relating to the amendment is released for public consultation under the Act;	Nil
(3)(n) information relevant to the review of a determination of a council under the <i>Freedom of Information Act 1991</i> .	Nil

Customer Service

The District Council of Mallala operates two offices – the Principal Office being based at Mallala, 2A Wasleys Road, Mallala and the Customer Service Centre at Two Wells, located at 69 Old Port Wakefield Road. Both Offices are open from Monday to Friday, 9am to 5pm (but are closed on public holidays), and this year both offices were closed from 1pm, Thursday 24 December 2015 and re-opened at 9am, Monday 4 January 2016 – although members of the public could phone the offices for emergencies. At both offices staff provide a wide range of services, including the payment of Council bills i.e. rates, lodgement of development, building and septic tank applications and the registration of dogs.

Customer service staff respond to a broad range of issues on a daily basis including information about local council services. Most enquiries staff receive over the phone or in person at one of the Offices can generally be dealt with at the first point of contact.

If customer service staff are unable to action or resolve the customer's query/queries (or follow-up is required by another Officer) these requests are entered into the Council's Corporate System, 'Customer Request Management' (CRM) as a customer request. The Officer assigned to action the request then receives an email alerting them that a new customer request has been created, which they are responsible to follow through. The CRM application is an effective customer service tool that enables the management of the full lifecycle of a customer request from initiation through to finalisation.

Financial Management

As part of the financial sustainability program Council has in place a Long Term Financial Plan and associated financial policies to ensure cash flow and debt levels are projected for financial capacity to satisfy community needs and service levels.

Key Performance Indicators are used to analyse the financial position and identify any trends in sustainability. Council informs the community of its current financial position in accordance with current legislative requirements relating to the Annual Business Plan, Long Term Financial Plan, Budget & Rating Reviews and Councils Audit Committee. Financial sustainability indicators are reported at least three (3) times annually as part of the budget review process, tracking our performance and informing Council, Auditors and the Audit Committee.

Financial Statements for the year ending 30 June 2016

Council's Auditor, David Papa of Bentleys SA, has audited and signed 2015/2016 Annual Financial Statements of District Council of Mallala, with a qualification on the valuation of Buildings & Other Structure Assets. The Council received and approved the 2015/2016 Annual Financial Statements at its special meeting on Thursday 15 December 2016.

Management can confirm that to the best of their knowledge, the 2016 Financial Statements represent a true and fair view of the state of affairs of the Council as at 30 June 2016. In 2015/2016 Financial Year, the Council has made an Operating Deficit of \$733,749 against an Operating Surplus of \$155,712 made in 2014/2015 Financial Year. Council's outstanding borrowing as at 30/06/2016 was \$8,206,441 (\$9,284,680 as at 30/06/2015).

The Financial Statements, Notes to the Financial Statements and the Key Performance Indicators are presented in Note 15 of the Appendix 1 to this Annual Report. Council's aim of producing a positive operating result continues to provide a challenge whilst the debt level remains manageable and maintaining and renewing infrastructure assets.

National Competition Policy

Council is required to report on the extent to which activities of the Council have been subject to the National Competition Policy. No new by-laws restricting competition were proposed during the reporting period, nor was any structural reform of public monopolies necessary.

Human Resources

During the year, Council has been able to enhance its Human Resource (HR) practices through the assistance of Barossa Council who have been engaged through a shared services agreement providing Council access to qualified HR professionals. As a result, proven HR practices have been implemented with the aim to minimise associated costs and provide for robust, consistent and transparent approach to all HR services. It has also provided the Council with an opportunity to develop its Leadership Team with the undertaking of a 'Leadership Development Program' to enhance their effectiveness to better manage a diverse workforce and promote efficiencies.

Council is an equal opportunity employer and welcomes interest from all avenues. Being an equal opportunity employer enables Council to provide for a diverse workforce that allows it to undertake and deliver on a range of core functions and services more effectively, along with additional tasks to achieve requirements set out in its Annual Business Plan and 2013-2016 Strategic Plan.

Council's annual employee turnover for the period was 27%. Total employees engaged at the end of the year were 58 that included both full time and part time engagements along with a contract traineeship.

When required, Council does engage in the use of labour hire personnel and specific contractor to accommodate for periods of extended leave or turnover within the workforce, ensuring services provided by Council are maintained to a high standard.

Whilst Council's annual employee turnover was unexpectedly high this year, it is anticipated that with the appointment of the new Chief Executive Officer, James Miller in May 2016, the implementation and finalisation of the 'Organisational Review and Restructure' along with the impending reviews of departmental efficiencies, Council's staffing levels will stabilise going forward. This will allow for Council to implement effective succession planning and the development of its workforce to enable it to continue to improve on its services provided.

Current Staffing at 30 June 2016 (FTE 53.51)

Directorate	Employees	Male	Female
Office of the Chief Executive			
Chief Executive Officer	1	1	
Administrative Support	1		1
Corporate and Community Services			
General Manager	1	1	
Financial Services	4	1	3
Community Services	2		2
Library Services	2		2
Customer Services	4		4

Health and Safety	1		1
Governance	1		1
Records Management	1		1
Administrative Support	1	1	
It and Communications Trainee	1	1	
Cleaning	1		1
Planning and Infrastructure Services			
Strategic Projects	2		2
Compliance	4	3	1
Planning Services	5	3	2
Coastal – NRM	1	1	
Administrative Support	1		1
Infrastructure Services			
General Manager	1	1	
Civil Construction	13	13	
Horticulture Services	4	3	1
Waste Services	3	3	
Asset Management	2	2	
Administrative Support	1		1
Total Employees	58	34	24

Rating & Property

Modelling property rate revenue is completed annually when Council formulates its annual budget to ensure overall rate increases are kept at target levels whilst accounting for valuation increments. Council makes adjustments to its variable rate to balance the impact of rate increases on individual households. The authenticity of property, name and address records continues to be checked against the data provided by the office of the Valuer-General annually and updated where necessary.

At its 20 July 2015 special meeting, Council resolved that the 2015-2016 financial year rate instalments were due on 18 September 2015, 4 December 2015, 4 March 2016 and 3 June 2016.

Risk Management

Council continues to be a self-insurer via the LGA Mutual Liability Scheme and is required to comply with the *Local Government Act 1999* and other legislative requirements.

Council was formally reviewed by the LGAMLS against its risk management processes and systems in May 2016 which resulted in an action plan being developed outlining the priority areas of focus for the next 12 months.

During 2015-2016, Council has continued to develop how it recognises and proactively manages risks in areas such as business continuity, emergency management, event management, volunteer management, tree management and establishment of risk management framework which is integrated into Council decision making processes.

Council has seen some improvement in its practices having now developed an efficient event management process which is consistent and provides internal and external stakeholders guidance both practically and administratively.

Council has endorsed the Business Continuity Emergency Management Plan which is scheduled to be reviewed in February 2017.

Work Health Safety & Return to Work

Council continues to be a self-insurer via the LGA Workers Compensation Scheme and is required to comply with the Performance Standards for Self Insurers and WHS & RTW legislative requirements.

Council was formally reviewed by the LGAWCS against its work health safety and return to work processes during 2015-2016 which resulted in a KPI audit action plan being developed and priority areas of focus being set for the next twelve (12) months.

Within the previous twelve (12) months the District Council of Mallala has been committed to the development and implementation of Council's WHS&RTW System. The hard work invested by all Council staff over this period has resulted in some excellent outcomes in many areas of our WHS&RTW system.

Supported by Executive Management and Council's WHS&IM Committee, achievements to date are as follows:

- Annual System Review resulting in the endorsement of the 2016-2017 WHS&IM Plan.
- Close out of 49% of actions within the 2013-2016 Work Health Safety & Injury Management Plan for 2015-2016.
- KPI Audit 2015, we achieved 14 conformances, 4 Observations and 5 non conformances
- KPI Audit Action Plan 2015, we achieved 82% of completed actions
- 85-90% of the Corporate Health Program completed
- Volunteer Induction sessions completed
- Identification of training needs for volunteers
- Implementation of the Training Calendar
- Scheduling, review and completion of task risk assessments across Council sites as per schedule
- Review and implementation of the Chemalert and Plant Assessor database across Council
- Completion of hazardous chemical and plant risk assessment as per schedule
- Review of the approved contractor register
- Completion of 37 plant risk assessments, pre-operational checks and SOP's for our major/ minor plant
- Implementation of the training needs analysis, training plan and register
- Increased Hazard Reporting
- Annual surveys of the WHS&RTW for continuous improvement – very positive
- Nomination of one (1) new Health and Safety Representative
- Allocated budget for the WHS&RTW management system
- Implementation of the online induction process for employees, volunteers and contractors in partnership with the Regional Training Group.
- Completion of inspections and testing as per schedule

- Improved Safety Culture across Council
- Integration of our Document Management Processes
- Successful redeployment of an injured worker

Supported by Executive Management and Council's WHS&IM Committee, the 2016-2017 plans are as follows:

- A focus on Standards 3, 4 and 5 of the Performance Standards for Self Insurers
- Commence the review process of policies and procedures
- Commencement of volunteer management risk assessments
- Implementation of our Hazard Management Systems focusing on risk assessment reviews, development of SWMS and SWP's
- Internal Audit Program for 2017
- Testing of our Business Continuity and Emergency Management Plan
- Maintaining a positive Safety Culture
- Reducing RTW Claims
- Review of our WHS&IM Policies and Procedures
- Meeting our legislative compliance requirements
- Continuous improvement and maintenance of our WHS&IM system
- Continue working in partnership with Town of Gawler, Barossa Council, Light Regional Council and Mid Murray
- Purchasing plant and equipment for corporate and community services
- Review of our emergency management procedures
- Development of an emergency management plan
- Implementation of the training plan
- Additional training regarding Procurement Policy and Contractor Management Procedures
- Installation of GPS/ Duress tracking systems for fleet vehicles
- Introduction of smart phones and applications for outdoor staff

Procurement

Council's Audit Committee has recommended a review of its current Tenders & Purchasing Policy to be replaced by a new Procurement Policy. The Contract and Contractor Registers have been reviewed and updated. This is an ongoing process.

Council is committed to a consistent, fair and transparent approach in all activities associated with the purchasing of goods, services and works by Council.

The most significant aspects of the recommended new Procurement Policy are as follows:

- Clearer definition and recommended methods of procurement (depending on the value of the purchase).
- Providing a simple table outlining who can sign purchase orders and authorise invoice for payment.

Community Services

Community Services

- Aged & Disabled Services
- Community Development
- Community & Sporting Groups Information & Support
- Events
- Library Services
- Museum & History
- Recreational Facilities
- Volunteer Services

Celebrations & Events (1 July 2015 – 30 June 2016)



Citizenship Ceremonies

Citizenship Ceremonies are scheduled four (4) times each year in:

January – Australia Day;
March – Harmony Day;
July – Proclamation Day; and
September – Australian Citizenship Day

A total of five (5) residents took the oath to become official Australian citizens



Australia Day Event

A successful Australia Day event was held in the Two Wells Community Centre with a large group gathering. This year for the first time Council participated in the Australia Day Ambassador Program with former Curiosity Show compare Deane Hutton providing an entertaining presentation that was well received by those attending. A hearty breakfast was provided by the local Red Cross. The award ceremony was very emotional as the Captains of the local CFS Brigades accepted the Community Group of the Year award for their role in very recent and devastating Pinery Fire.

Awards were presented to:

Citizen of the Year – Tony Flaherty

Young Citizen of the Year – no nominations

Community Event of the Year – no nominations

Community Group of the Year – CFS SA wide for their role in the Pinery Fire

Community Project of the Year – Dublin History Group – Schlodder Shelter Project

Two Wells & Mallala Christmas Street Parade

Council continued to support the Two Wells and Mallala Christmas Street Parades/Parties by funding insurance and providing administrative, facility and staff volunteer assistance for this event.

Anzac Day and Remembrance Day

Council provides wreaths for ANZAC and Remembrance Day Services held at the Two Wells and Mallala War Memorials. Staff also collect and collate information relating to the memorial services and provide them to local media, staff and elected members. The Mayor and Deputy Mayor both attend services held in the District.



Ageing in Style Expo 2015

The 2015 *Ageing in Style EXPO* was held in the Two Wells Community Centre on Thursday 13 August. Organised by the District Council of Mallala, the event is part of an expo 'road show' held in collaboration with the Gawler, Barossa and Light Regional Councils. The EXPO attracted over 35 stallholders showcasing in-home support and care services, retirement living options, scooters and mobility aids, the expo was well received by the community. Free circulation and diabetes tests were popular, as were the craft and local produce stalls. Free tea, coffee and scones were provided for all attendees and stallholders. Over 200 people attended the event and feedback quite positive, with most stating the event was well organised and had a lovely, friendly atmosphere.



Volunteer Week 2016

The District Council of Mallala was proud to be able to show its appreciation to the Volunteers across our region, by providing a free movie (choice of two movies, daytime and evening) at the Gawler Cinema on Tuesday 10 May 2016.

Approximately 70 volunteers were also treated to morning tea/light lunch as part of the day time session and popcorn/ice cream as part of the evening session. Feedback from volunteers attending was extremely positive. These movie sessions were a wonderful way to recognise our community minded volunteers and say 'Thank you'.



SALA Festival 2015

Participation in the South Australian Living Artists (SALA) Festival saw many local artists displaying their talent with the 'Through you eyes' exhibition held in the Two Wells Public Library. The exhibition ran from the 1 to 31 August 2015. The District Council of Mallala is celebrating the SALA (South Australian Living Artists) Festival in a big way with over 17 local artists showcasing their artworks with around 80 pieces submitted. This year has been truly amazing with a diverse display of media including, watercolour, oils, a short film, aerosol art, quilting, puppets and dolls. The launch of the SALA Festival was held on the 5th August with the Deputy Mayor, Karen McColl presenting the artists with certificates and acknowledging their hard work and talents.



Bus2Schoolies

Working collaboratively with Wakefield Regional Council, the Council was able to offer a safe bus to the Schoolies Festival in Victor Harbor on the 23 November 2015. Using the Wakefield Council Community Bus and utilising volunteer bus drivers we were able to provide this unique opportunity to our local young people.



National Youth Week 2016

National Youth Week 2015 events were scheduled for 11 April 2016. A collaboration of regions (Mallala, Light, Gawler, Wakefield & Goyder) enabled the delivery of two events run by “DaKlinic” held in both the Two Wells and Mallala Primary Schools. Funding from the Office for Youth was successful in all regions where individual events were planned but promoted and supported collaboratively across the regions. These workshops and demonstrations use the best and most experienced instructors and performers in South Australia offering our young people a chance to experience and try out DJ/Turntablism, MC/Rhyme & Beatbox, aerosol Art, Live Art & Illustration, skateboarding, Inline Skating & Scooting, Hip Hop Dance and Breakdance.



Outdoor Cinema

Three Outdoor Cinema events were organised for the District. These events took place at the Mallala Oval and Two Wells Oval on three consecutive Fridays in February. Canteen facilities were open and ran by the Cricket Clubs to fundraise and Council provided a Popcorn Machine. Attendance and feedback was positive and supportive of future events.



Flyway Festival – Adelaide International Bird Sanctuary

The District Council of Mallala attended the festival by providing a stall that enabled us to share information on tourism in the region, coastal information, weeds, community information and council services

History Week 2016

May is History Festival Time in South Australia and all over the State communities come together to explore the past and celebrate that which makes us what we are today. Once again the District Council of Mallala participated in the ‘About Time’ History Festival with the ever popular bus tour sharing snippets of our region. This year’s theme was Sports and Recreation and the tour itinerary took patrons from drag racing to pistol shooting, equestrian to coursing, ladies cricket to footy in a paddock and included lunch at an oval in the middle of nowhere. A highlight of the trip was a tour of Mallala Motorsport Park owner, Clem Smith’s private collection of restored motor vehicles, including several racing cars.



NAIDOC Week 2016

Council provided funding towards NAIDOC Week which enabled the Mallala and Two Wells Primary Schools to participate.

Services/Committees/Funding



Community Transport

Council is a member of the Mid North Community Passenger Network (MNCNP) Committee and contributes funding to the Network. A Community Car is based in the region and located at a private residence in Mallala. The service provides access to medical, health and general transport related needs. During the 2015-16 financial year, 245 trips were made using the Community Car showing an increase from the 179 trips the previous financial year. The MNCNP also arrange bookings for a medical bus service which provides transport to medical and hospital appointments for a low fee.

Community Shopping Bus

The booking and management of the monthly Community Bus Service to the Elizabeth Shopping Centre is currently transitioning to customer service with support from Community Services and the ever valuable volunteer bus coordinator. While patronage remains steady, the numbers of passengers still remain low. In late 2015 Council changed its service provider and introduced a mini bus for patrons.

Public Health and Wellbeing Plan

During 2014 the District Council of Mallala, Barossa, Gawler and Light Regional Councils worked in collaboration with the Regional Development Australia (RDA) Barossa to develop their first Regional Public Health and Wellbeing Plan. The Plan was developed in accordance with Local Governments responsibilities under the *South Australian Public Health Act 2011*. It was also embraced as an opportunity to collectively identify public health priorities for the region and to establish a coordinated approach to promoting community wellbeing. The plan sets priorities for achieving a regional vision of a 'healthy, happy and connected community'. Members of staff continue to support and develop the plan framework through by participating in regular meetings and workshops.

New Residents' Packs

Council provides information packs to new residents who recently have purchased property in the district. Packs include community directories, waste collection calendars, information on library services, changing dog registration details, community bus timetables, Mid North Community Passenger Network - community car and medical bus information, change of address and Australian Electoral Commission 'enrol to vote or update your details'. These packs provide relative and up to date Council information to assist new residents as they settle in the district. Information distributed is determined by change of ownership details to ensure the information is provided within a suitable timeframe.

Pinery Fire

Community Services led a local Evacuation Centre at Two Wells providing shelter for the residents affected by the Pinery Fire in November 2015. An estimate 100 people sought refuge, including staff and students from the Mallala Primary School, as the township of Mallala was evacuated. The four Council staff in attendance quickly and ably provided a cool comfortable location with members of the Two Wells community rallying to ensure all those affected had something to eat and drink and support. Local business donated food and water for those affected and the community cooked dinner for the CFS attending that evening also.

Grant Funding

Community Services Staff provide local community and sporting organisations notification of funding opportunities through Local, State and Federal departments and assist groups with funding applications and providing letters of support where possible.

Tourism

The District Council of Mallala continues to support tourism through the retention of the Visitor Information Outlet based at the Two Wells Service Centre. Staff participated in the inaugural Shorebirds Festival on the foreshore at St Kilda on Saturday 17 October 2015.

Community Development and Advisory Committee

The Community Development and Advisory Committee met regularly during 2015, however due to changes in management the committee have not met since December 2015. The Community Partnerships Individual & Cultural Funding has continued to provide financial assistance to residents who have been chosen to represent SA or Australia in their chosen field of sport, recreation and cultural pursuits.

Mallala & Districts Homes Committee

The Committee continues to oversee the management and tenancy of the single bedroom units in Dunstan Court, Mallala and 2 bedroom villas in Schneider Court, Mallala managed by Junction Australia. Council is currently undertaking a formal lease agreement over the properties with Junction Australia. Due to changes in management the committee have not met on a regular basis during 2016.

Seniors Collaborative Action Project – Consumer Engagement Working Group (SCAP)

The Seniors Collaborative Action Project Consumer Engagement Working Group is a Commonwealth HACC funded initiative operating in the region comprising the local government areas of Barossa, Mallala, Gawler and Light. The SCAP is one of 12 collaborative projects funded in SA to provide sector support and development that actively engages with services that support frail older people aged 65+. The SCAP is auspiced by the Barossa Council and the purpose of the CEWG is to develop and implement a Regional Consumer Engagement Plan and seek ways to ensure the consumer is supported. The SCAP – CEWG is responsible for the highly successful 'Ageing in Style EXPO' road shows, which are held in each council region.

Justice of the Peace Service

A Justice of the Peace Service is available to our community conducted by 7 volunteer JPs who rotate on a roster so that a JP is available from the Two Wells Public Library every Saturday from 9am to 11am.

Library Services

The District Council of Mallala's Library Services operates three sites. The main library is located at Two Wells (61 Old Port Wakefield Road) in the State Heritage listed Institute Building, as well as a small branch outlet at the Mallala Council Office and a depot at the Windsor Institute, which is run by a local volunteer. In mid March 2016, with the Chief Executive Officer and Executive Assistant having moved their office quarters from the Mallala Annexe to the Council building, the Library service was relocated to the Annexe, enjoying the benefits of a larger building with a separate room for the children.

Council employs 2.7 library staff (including a qualified librarian) and through a Memorandum of Understanding with the Town of Gawler, their casual library officers work at times at the Two Wells Library to cover staff absences.

Our library patrons have continued to enjoy the benefits of the One Library Management System, as they are able to borrow and return items with using the one library card from any South Australian public library. Moreover, library borrowers can access and reserve items from the whole state's library resources, through the District Council of Mallala's library catalogue, which can be accessed via the Council website – www.mallala.sa.gov.au. When their reserved items are available for collection, patrons have the option to pick up the items at their preferred library branch.

Library borrowers (through entering their unique borrower and pin numbers) also have the opportunity to download a large collection of e-books and audio books (which can be accessed through the library's catalogue). Two new digital products namely, Zinio Digital magazines and Lynda Library video training courses can also be accessible through the library's catalogue. This financial year 10,653 people entered one of the library buildings which represent a slight increase in usage from the previous year's library visitor figure of 10,346 people.

Library Events & Programs

The Mallala Library Service continues to conduct various programs throughout the year which included:

Author Events

Adult events continue to be well attended. On Thursday, 28 July 2015 gardening expert Milton Vadoulis provided the audience with a wealth of gardening tips and over ninety five people attended this event at the Two Wells Bowling Club. Well known ABC political journalist Annabel Crabb proved a popular return drawcard at the Mallala Football Club on Monday, 30 May 2016 where over hundred and forty people were captivated with the numerous 'behind the scenes' stories she told about her experiences on the television show "Kitchen Cabinet".



L to R – Annabel Crabb, Margie Arnold (Meg’s Bookshop) and Christobel Crabb

The Library Service was also involved with the State’s History Week celebrations. Antiques expert Paul Bartlett appraised and valued family treasures at the Mallala Football Clubs on Tuesday afternoon, 17 May 2016. The format of the event was similar to the popular television show “Antiques Roadshow” and over fifty five people came along to learn more about their family treasures and have them valued.



Antiques expert Paul Bartlett at our History Week 2016 event

School Holiday Program

Primary school aged children had a variety of school holiday programs on offer over the course of the 2015/2016 financial year ranging from “Bugs ‘n’ Slugs” where they had the opportunity to be interactive with a number of insects to “Cool 4 Kids” where youngsters made their own musical instruments. A hundred and seventy children (with their parents and siblings) attended seven school holiday programs. With the continuing success of the school holiday programs the Two Wells Old Council Chambers proved to be too smaller a venue and the programs are now mainly run from the larger premises owned by the Two Wells Uniting Church.



Children enjoying making lava lamps at the “Sci Word” school holiday program



Mother and son enjoying a “Basic First Aid” session

Summer Reading Program

The Library service once again participated in the Summer Reading Club programme (a national library venture to encourage young children to read literature over the course of the Summer Holidays). This year 22 children successfully read their quota of ten books during their January break and on Wednesday afternoon, 17 February 2016 Acting Mayor Marcus Strudwicke presented children with a certificate and book prize to recognize their achievement.



The then Acting Mayor Marcus Strudwicke at the Summer Reading Party 2016

Two Wells Book Group

The Book Group continues to meet on the first Wednesday of the month from 5.30 pm to 6.30 pm at the Two Wells Reading Room, currently there are ten participants.

Two Wells Toddler Read & Rhyme

Sessions are held at the Two Wells Council Chambers, on the first Wednesday of the month from 9.30 am to 10.30 am. The children accompanied by their parents and siblings enjoy listening to stories and participating in craft themed activities.

Storytime

Storytime sessions for preschool aged children from the Two Wells Community Child Care Centre, Stepping Stones Child Care Centre and Families Learning and Growing (FLAG) are regularly held.

Assets & Infrastructure

Built Environment Services

- Asset Management
- Buildings & Facilities Management
- Community Infrastructure
- CWMS Administration
- Engineering Services
- Horticultural Services
- Roads Services
- Waste Management

The Infrastructure Services Department manages and maintains Council's civil assets including roads, footpaths, bridges, above ground and underground drainage, parks and gardens, reserves, depots, quarry operations and support to emergency services in the preparation, response and recovery phases of emergency management.

Building and Facility Maintenance

New Projects

Dublin - Lions Park Shelter and BBQ facility upgrade

The Dublin Lions Park was further enhanced with a new community shelter and BBQ facility was installed replacing the aging facility. New seating arrangements and a new concrete floor were also installed to provide a well utilised community facility.



Parham – Shelter Facility

Parham short stay facility shelter renewal project included the replacement of the original concrete slab, removal of the old timber shelter and replaced with a steel framed colour bond construction.

The project has provided a sheltered site for residents and tourist to enjoy a lunch stop or a short stay fishing adventure or just relaxing taking in the beauty of the area.



Mallala CWMS – Storage Shed Treatment Plant

A new Chlorine storage and workshop shed was installed to ensure that the operators of the facility are protected and the chlorine is house in accordance with required safety standards.



Mallala CWMS

The District Council of Mallala Community Wastewater Management System (CWMS) project is now in full operation. The new system provides a sustainable long-term solution for wastewater management within Mallala Township, and the treated water is reused for the irrigation of the local Mallala sporting complex.

Council is working closely with the Civil contractors to ensure the system will operate as per the design and specifications prior to the final handover to Council.

As at 30 June 2016, 81 property connections were installed with a further 47 approved to be connected to the new system.

Connected	81
Approved	47
Not Connected	177
5 year grace period	2
10 year grace period	10
Domestic pumps	7
Vacant	13
Total	311
% connected	26%
% approved & connected	41%

Mallala CWMS Treatment Plant Facility



Maintenance

Mallala Institute/CWA – Salt Damp Treatment

Mallala Institute and the CWA building was programmed to have extensive salt damp treatment to protect the buildings structural integrity to protect the building of major repairs.



Mallala Institute Facility Upgrade – Preparation and Painting – New Roof CWA

The upgrade provided a much needed overhaul internally and externally to repair the walls forming cracks and a new lease of life with a fresh coat of paint. The Institute fosters community spirit through supporting local groups to deliver community arts productions, community meetings/events, training and recreational activities. The new roof is still to be installed due to recent extreme weather events.



Community Engagement

Community FloodSafe Program

Community FloodSafe is a partnership between local councils and State and Federal Governments. Flood mapping has highlighted the flood-prone areas, and each council has nominated the key areas for FloodSafe to target.

By working with local communities the State Emergency Services (SES) volunteers will become more familiar with local flood-prone areas and the residents who may need help in storms or floods.

These Broad programs are further adapted, tailored and targeted towards:

Different hazard Characteristics <ul style="list-style-type: none">• Flash flood• Coastal Erosion	Stages of emergency management <ul style="list-style-type: none">• Prevention• Preparation• Response• Recovery
At risk community <ul style="list-style-type: none">• People with reduced capacity to receive or understand information in an emergency• People with reduced capacity to act in an emergency	Wider community <ul style="list-style-type: none">• Residents• Farmers• Businesses• Seniors• Children• Families• Tourists
Geographical Location and settings <ul style="list-style-type: none">• Local• Rural	Awareness and knowledge <ul style="list-style-type: none">• Recognition of risk• Appropriate behaviour• Planning• preparations

Council scheduled School visits, Community engagement, attendance at the Towns Christmas Parades, Education Banners provided for flood preparedness, Early Warnings, Local media promotion, Council brief and Promotional materials to highlight these programs.

Engineering Services

Capital Works

SEAL REHABILITATION

- Chapman St - Drew to Old Pt Wakefield
- Carslake Rd – Shannon Rd intersection curve
- First St (Parham) Esplanade to Driscoll Tce
- Gawler river Rd – Germantown Rd to Baker Rd

ARTERIAL UNSEALED ROAD RESHEETING

- Parker Road - Lawrie Road to boundary Long Plains
- Dogleg Road - Mallala Gawler Road to surface change Redbanks
- Davies Road - Barabba Road to Wasleys Road Mallala
- Richardson Road - Pt Wakefield to Hart Road Lower Light
- Hall Road - Germantown to Verner Road Redbanks
- Bache Road - Boundary Road to End Fischer
- Boundary Road - Woolsheds to Bache Road Fischer
- Oliver Road - Aunger to Boundary Road Reeves Plains
- Woolsheds Road - Boundary to Wasleys Road Redbanks
- Verner Road - Hall to Day Road Reeves Plains
- Windsor Road - Carter to Avon Road Windsor
- Gordon Road - Porter to Wasley Rd
- Old Dublin Road - Turner to Hill Road Mallala

Major maintenance programs and works included:

- Wasleys Road Mallala - drainage correction, upgrade and Streetscape



- Joseph Street Mallala - Kerbing and shoulder seal



Equipment/Plant Replacement

The following major equipment was purchased during 2015/2016 as part of Council's plant replacement program:

- Grader
- Water Tanker
- Roller
- 2 Utilities



Council's Water Tanker

Operational Works

The Operational Works Programme provides for the construction, maintenance and management of the following key services:

- transport facilities (roads, bridges, storm water systems, and footpaths);
- quarry operations;
- parks, ovals, gardens, reserves, street scapes and roadside vegetation;
- flood mitigation (coastal and flood plain locations);
- cemetery operations;
- waste and recycling collection / transfer stations / illegal dumping;
- public conveniences & barbecue facilities;
- engineering assessment of development applications; and
- plant and depot operations.

These services are provided by the following work groups:

- Construction/Maintenance;
- Waste Services;
- Horticulture Services; and
- Workshop/General Maintenance.

Horticulture Services

Steady as she goes with PG&B. With the unfortunate ordeal with the Pinery fire, a very stormy winter with rain and flood events, it kept the staff extremely busy throughout the year. Parks Gardens and Biodiversity staff are small in number, 4 in total, to manage everything that is green from the following, just to name a few:

- Maintenance of the districts ovals
- Playgrounds
- Lawn and garden maintenance, renewals
- Roadside and reserve slashing
- Tree maintenance



Barabba Scrub 1

Slashing Season 2015

After a dry winter in 2015, saw the slashing of the district go by with out too many hiccups. Slashing season commences at the end of August and continues through to mid December. Council cuts the majority of the verges throughout the district including all sealed roads, townships and coastal settlements, with only the intersections in the rural areas being cut. All of Council's Reserves are undertaken by a contractor of which approximately 70Ha of land are managed for amenity and bush fire control.

Pinery Fire

The devastation

Council staff was put to the test and our resilience stood true in the aftermath of the Pinery Fire in November last year. Our district was hit hard not only from a human and property loss but a flora and fauna perspective. The loss of vegetation along our roadsides and reserves was devastating. The fire destroyed and displaced many species of flora and fauna that we do not understand the totality of the losses. In the first instance our tasks were to clear and make safe the road networks to allow travel for emergency services and community. A mammoth effort was undertaken to achieve this in the ensuing



Remnant Roadside Vegetation 1

days, approximately 135km of roads were affected. The coordination of the cleanup was assisted greatly by the offers of help not only from neighbouring Councils – Town of Gawler, but from Councils that had quite a distance to travel – Adelaide Hills and Marion Councils. Also the Department of Corrections, Adelaide Pre-release Centre came on board in the New Year to continue with the cleanup and remained in the field until the end of March 2016. With all the help we received this culminated in excess of 1000 hours of labour at no cost to Council.

Life after the fire

The resilience of the Australian landscape is truly amazing. Within a couple of months the vegetation started to make a comeback. Recent visits show the extent of regeneration. Council, with the help of the Natural Resources Management Board together we will manage the sites through the control of declared weeds such as Bridal Creeper and monitor the regrowth and regeneration of species. Some revegetation activities may occur in the future within the Rockies Reserve.



Eucalypts – Rockies Reserve 1



Eucalypts - Rockies Reserve 1



Barabba Scrub 1



Barabba Scrub 2

Waste Management

Overview 2015-2016

The waste management department consists of three full time staff members:

- **Team Leader Waste Services** - Oversees all aspects of Waste Management and delivery of waste services to residents.
- **Waste Officer** – Waste Collection truck driver
- **Waste Officer** – Waste Collection truck driver of Council's second Waste truck for three days per fortnight collecting organic waste and emptying the street bins. This officer also operates and maintains Council's two transfer stations, collects illegal dumping, maintains waste management related infrastructure and delivers bins.

A three bin Waste and Recycling collection service is provided by Council for the townships of Dublin, Two Wells and Mallala. This service provides a 140 litre Mobile Waste Bin for general household waste and a 240 litre Mobile Waste Bin for recyclable materials. Residents can utilise an organic pick up if they provide their own 240 litre Mobile Waste Bin. The general household waste is collected on alternate weeks to the recyclables and organics.

Outside of the three townships council provide a two bin Waste and Recycling collection service, for residents in rural and coastal settlements areas. This service provides two 240 litre Mobile Waste Bins, one for general household waste and the other for recyclables. These bins are emptied on alternate weeks. At present an organics service is not available in these areas.

All general household waste and recyclables collected from both areas was conveyed to Northern Adelaide Waste Management Authority (NAWMA) to be either sorted or processed for further recycling or transportation to landfill. The waste collected from street, parks and reserves bins is transported to the Transpacific landfill site at Inkerman for disposal. All organic material collected from within the townships is disposed of at Peats Soils at Dublin where it was composted for use in gardens.

Kerbside Collection Statistics

Kerbside General Waste

Council collect an average of 58.11 Tonnes of general waste from approximately 2926 households per fortnight, which equates to approximately 19.86 kg of waste per household. The Waste truck travels approximately 1097 km each fortnight to provide this service.

Kerbside Recyclables

Council collect an average of 27.42 Tonnes of recyclables, from 2606 households per fortnight, which equates to approximately 10.53 kg of recyclable material per household. The collection truck travels approximately 1159 km each fortnight to provide this service.

Kerbside Organics

Approximately 402 households utilise Council's waste organics collection service each fortnight, with each household disposing of approximately 18.96 kg of organic waste, which equates to 76.38 tonnes fortnightly. The collection truck travels approximately 138 km each fortnight to provide this service.

The waste collection tonnage statistics for the reporting period are provided below:

Waste	1509 tonne
Recycling	663 tonne
Green Waste	191 tonne
<u>Total</u>	<u>2,363 tonne</u>

Council is committed to minimising its operating costs and aims to educate residents to maximise the amount of recyclables presented for recycle collection. Waste Management staff look at simple ways of deterring poor recycling behaviours whilst encouraging good behaviours.

Illegal Dumping

Unfortunately during the year there were many cases of illegal dumping within the district. This resulted in a cost of \$98,821.00 to Council. An increase of \$12,504.84 from the previous year, this figure does not include tyres of which many hundreds were dumped, nor does it include the many tonnes of asbestos that Council had to pay to have removed by specialist contractors.

The size of loads dumped ranged from small bags through to truck loads. The dumping occurred in all areas with areas such as Fischer, Lewiston and the coastal settlements bearing the brunt of this activity.

E-Waste

Council has continued its agreement with TechCollect who supply a shipping container which is located at the Two Wells Transfer Station for the purpose of storing E-Waste. The shipping container and disposal of collected E-waste materials attracts no fees to Council. All associated costs are paid for by the National Television and Computer Product Stewardships. The Stewardships only covers the cost for disposals of televisions, computers, monitors, keyboards, hard drivers, mice, scanners and printers.

Mallala Resource Recovery Centre



Planning Services

Planning Services

- Land Use & Open Space Planning
- Land Use Planning
- CWMS Administration
- Environmental Management
- Development Assessment
- Planning & Building Compliance
- Public Health & Food Administration
- Fire Prevention
- General Inspector

Land Use and Open Space Planning

Land Use and Open Space Planning

Land use and open space planning is a branch of public policy encompassing various disciplines which seek to order and regulate land use in an efficient and ethical way, thus preventing land-use conflicts.

The District Council of Mallala undertakes land use and open space planning to manage the development and use of land within its boundaries. In doing so, Council can plan for the needs of the community, while safeguarding natural resources. To this end, it is the systematic assessment of land and water potential, alternatives for land use, and economic and social conditions in order to select and adopt the best land use options.

The Mallala Council Development Plan and Development Plan Amendments

The Mallala (Council) Development Plan is a statutory policy document which guides the type of development that can occur within the council area. The Development Plan separates land within the council area into a number of different zones, including commercial, residential and industrial zones amongst a range of others. The Development Plan outlines land uses that are envisaged in a zone and those which are not contemplated. Council's planning staff use the Development Plan to assess development applications.

From time to time Development Plans needs to be amended to introduce changes in zoning or to reflect changes in local and state government policy. In South Australia changes to Development Plans are made through a process called a Development Plan Amendment (DPA). This process is set out in the Development Act 1993 and Development Regulations 2008. It can take eight to 18 months to complete, depending on the complexity of the amendment. DPA's can be initiated by a local council or, under certain circumstances, the minister responsible for planning.

In the financial year 2015-16 (and leading up to) the District Council of Mallala initiated the Northern Food Bowl Protection Areas DPA and reviewed the direction on the progress of the Gawler River and River Light Flood Prone Areas DPA, as described below.

Miscellaneous Amendments DPA

A Statement of Intent (SOI) for the DPA was submitted to the Minister for Planning in December 2015.

The objective of the DPA is to review and amend policies in Council's DP in order to correct historical anomalies and typographical errors. The anomalies and errors occurred during the conversion of Council's Development Plan to the Better Development Plan (BDP) in 2013.

There is a distinct possibility in early 2016/2017 that Council may be advised that the SOI is deemed to be a low priority in light of the State Government's Planning Reform and as a result the Minister may not approve it.

Gawler River and River Light Flood Prone Areas DPA

In 2013, the Minister approved the Statement of Intent (SOI) for the Gawler River and River Light Flood Prone Areas DPA.

Since commissioning the DPA, the Gawler River Flood Management Authority (GRFMA) has released updated flood inundation mapping of the Gawler River.

Further to this, Council has identified that a broader risk management approach is required to ensure that appropriate, and nationally consistent, policy is incorporated into the Mallala Development Plan. Extensive research and collaboration with State and National agencies is therefore required.

As a result Council has proposed that a two staged DPA approach be undertaken. The first stage was to incorporate the updated flood mapping of both the Gawler River and River Light. The second stage was to incorporate risk based land use policies once the broader risk management approach is investigated and developed.

The Statement of Intent (SOI) for the first stage DPA was submitted to the Minister for approval in November 2015. Should the Minister refuse the SOI in early 2016/2017, expansion of the Northern Food Bowl Protected Areas DPA to facilitate the inclusion of the Gawler and Light Rivers flood hazard mapping will be a way forward.

Northern Food Bowl Protection Areas DPA

Primary production and horticulture on the Northern Adelaide Plains are important parts of the food industry, which is vital for the economic future of the Northern Adelaide Region. The region generates over a third of South Australia's horticulture production, approximately 170,000 tonnes of fresh produce, valued at over \$340 million per annum. The State Government, through the Northern Economic Plan has identified that the horticulture, food processing and distribution industries form one of a number of sectors pivotal to economic prosperity of South Australia in light of the Holden Elizabeth plant closure in late 2017.

There is considerable potential for future employment growth north of the Gawler River within the District Council of Mallala, particularly in the food value adding and transport, storage and logistic sectors. There is also potential for growth in intensive animal keeping activities (mainly poultry) and broad acre farming.

The extension of the Virginia Pipeline System (VPS) will provide treated wastewater for irrigation, thereby facilitating the growth of food production north of the Gawler River. Under the Northern Adelaide Irrigation Scheme (NAIS) an additional 20 gegalitres of recycled water will be available for irrigation on the Adelaide Plains. This will enable the expansion of irrigation in horticulture and field and fodder crops, and other food production related uses. The project is expected to create approximately 3,500 jobs in the northern Adelaide region.

Further to the above, the extent of the Gawler River Flood Plain Policy Area (as it currently appears in the Development Plan) is inaccurate, having been prepared prior to the construction of the flood mitigation dam on the North Para River (completed in December 2007). Flood hazard mapping of the Light River is now also available. It is therefore Council's intent to introduce new flood hazard maps into the Development Plan, to provide more comprehensive and up-to-date information on the level of hazard for areas within the flood plains of both the Gawler and Light Rivers. This is crucial to ensuring a risk based approach is administered when determining development of the areas potential affected from inundation of flood water from both rivers.

To facilitate this growth there is a need to make amendments to the Mallala (Council) Development Plan. Council has undertaken a number of studies ahead of initiating the DPA process. These studies include

- Virginia and Northern Adelaide Plain Horticulture Study
- Broad Acre Farming Study
- Equestrian Horse Keeping Study.

Once Council has received notification that the Minister for Planning has approved the Statement of Intent, the DPA process will commence. It is envisaged that the DPA will be completed by mid 2017.

Two Wells Town Centre DPA

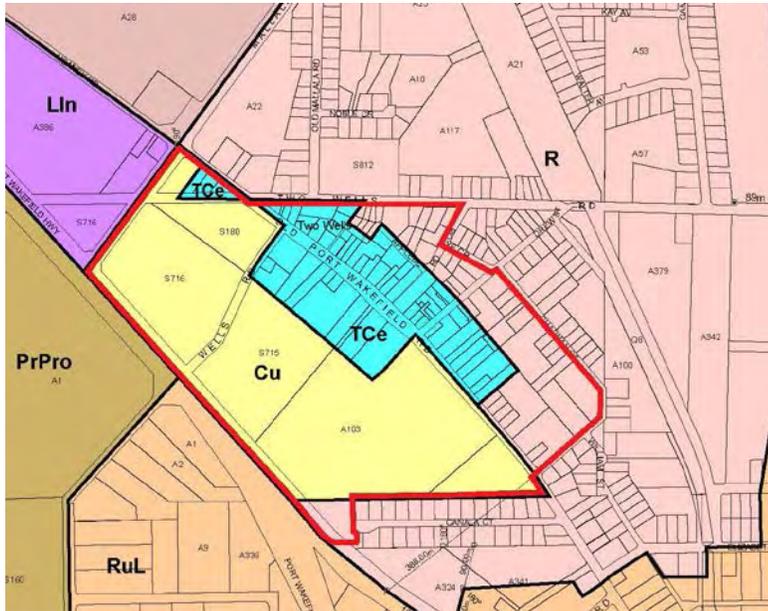
The approval of the Two Wells Residential Development DPA in 2013 will facilitate the development of an additional 3000-3500 dwelling in Two Wells. It is anticipated that the new dwellings will accommodate between 8,000 and 11,000 new residents.

The current level of services located within the Two Wells Town Centre is not sufficient to cater for the increased demand of a proposed residential population. The Two Wells Town Centre DPA reviewed the provisions of the Town Centre Zone within the Mallala Council Development Plan as well as the boundaries of the Town Centre Zone in Two Wells.

A number of investigations and studies were undertaken to inform the DPA. These included:

- Traffic Impact Study: to review and report on traffic movements and car parking requirements for a redeveloped town centre
- An All Age-Friendly Assessment: to identify the needs of the ageing population and/or people with disabilities. It will also set a framework to ensure the physical environment and built form are designed and maintained to minimise impact on mobility, independence and quality of life of older people and the extent to which they can 'age in place'
- A Retail Demand Analysis: to determine the demand for convenience and comparison retail requirements for the final estimated residential population of Two Wells
- A Preliminary Site Contamination Assessment to examine the potential for site contamination on allotments pertaining to the existing Council Waste Transfer Station and former waste/land fill
- An Indigenous and European Heritage Audit: to confirm the presence of all listed (and non listed) heritage items within the town centre and the development of policies and procedures to comply with all statutory requirements to ensure such sites and/or objects are not disturbed, damaged or interfered with as a result of any activity or development

The Two Wells Town Centre DPA was approved by the Minister for Planning on 21 April 2016 and has been consolidated into the Mallala (Council) Development Plan.



Two Wells Town Centre DPA - Study Area

Strategic Planning

Strategic Planning is a systematic process of envisioning a desired future, and translating this vision into broadly defined goals or objectives and a sequence of steps to achieve them. Strategic planning involves addressing the following questions:

- Where are we now?
- What do we have to work with?
- Where do we want to be?
- How do we get there?

The current Strategic Plan is due for review by the end of 2016. Council will commence the process of initiating this review in 2016/2017.

The District Council of Mallala has undertaken a number of strategic projects and studies to ascertain the future needs of the residential and business community and to ensure it achieves its Vision of “*A progressive, growing community enjoying a quality lifestyle in a sustainable, rural and coastal environment*”. Study findings often contribute to the development of policy and other key initiatives, and can be utilised as a key information resource to inform future Development Plan Amendments (DPAs).

Open Space Management Plan

In May 2014 the Council engaged WAX Design/Suter Planners to prepare an Open Space Management Plan and to develop Recreation Precinct Master Plans for Mallala, Dublin and Two Wells.

The aim of the project was to build on the outcomes of the Barossa, Light and Lower North Region Open Space, Recreation and Public Realm Strategy by developing a District Council of Mallala Open Space Management Plan.

The Recreation Master Plans (Two Wells, Mallala and Dublin) will result in a clear direction for the development of the major sports and recreation precincts within the district. They will assist Council in allocating funds for the progressive development of these areas as residential populations in the vicinity of these areas continue to grow

and demand for open space and recreation services increases. It will also assist Council to accommodate community groups who require community facilities and to ensure that these facilities are provided in accordance with a clear master plan.

In developing the plans, Council was cognisant of community views and expectations when it considered the future use of open space. A number of interactive workshops were undertaken with the community and sporting groups, local residents and others with an interest in the use of open space and recreational facilities within the District Council of Mallala.

It is expected that the draft Open Space Plan will be endorsed by Council in the first half of 2016/2017.



A PLAN FOR OPEN SPACE VOL 1

DIRECTIONS REPORT

MAY 2016



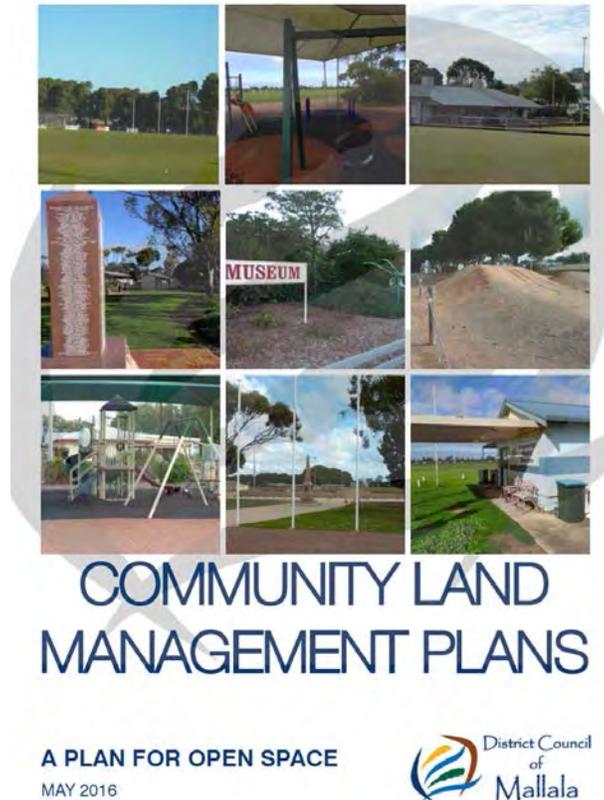
Community Land Management Plans

The *Local Government Act 1999* requires the development of Management Plans for all land that is owned by a council or under the council's care, control and management and classified as Community Land.

In 2014 Council undertook a view of the existing Community Land Management Plans, and where necessary, developed new ones. The Plans have been amended in accordance with the requirements of the *Local Government Act 1999* and relate to the following key open space and facility categories:

- Major Sport and Recreation Precincts
- Other Sport and Organised Recreation Reserves
- Informal Recreation Reserves
- Formal and Memorial Gardens
- Community Facilities
- Historic Areas
- Cemeteries
- Stormwater Management
- Natural and Coastal Areas.

The Community Land Management Plan is also expected to be endorsed by Council in the first half of 2016/2017.



Environmental Management

The Northern Coast contains important natural landscapes and high value environmental assets. The area also supports a range of industries. Increases in industrial and urban activity could further degrade natural habitats along the coast.

Proposed urban expansion around Two Wells may also see increased recreational use of the coastal area, which has potential negative impacts on the environment, particularly from off-road vehicles driving through vulnerable samphire habitats that can take a long time to recover.

The District Council of Mallala will continue to monitor and remediate natural areas within the region in collaboration with the Adelaide and Mount Lofty Ranges Natural Resources Management (AMLR NRM) Board.

Adelaide International Bird Sanctuary National Park - Winaityinaityi Pangkara

Of particular importance are the coastal ecosystems that support internationally listed migratory bird species.

In 2015 the Adelaide International Bird Sanctuary was proposed as a protected area for the migratory birds. The sanctuary will extend from the Barker Inlet in the south to Parham in the north over a distance of 60 kilometres. The State Government has committed \$1.7 million over four years (2014- 2018) for the establishment and long-term maintenance of the Bird Sanctuary. This investment includes the establishment of the national park, revegetation works, signage and tourism.

It is expected that in October 2016 the first section of the International Bird Sanctuary National Park will be proclaimed. The full creation of the national park is expected to be completed and proclaimed by late 2017.

For the District Council of Mallala the establishment of the International Bird Sanctuary National Park will provide many economic, social and environmental opportunities.



Adelaide International Bird Sanctuary

Middle Beach Community Emergency Management Plan

In 2013 the District Council of Mallala undertook the Coastal Settlements Adaptation Study. The prime focus of the project was to evaluate how rising sea levels will impact on the four coastal settlements; to propose cost effective, realistic and achievable adaptation strategies to cope with anticipated changes in sea level; to consider the development of planning policy in response to the predicted risks; and to build community resilience to the predicted risks.

The study concluded that while there are a number of viable protection options for Parham, Webb Beach and Thompson Beach to cater for predicted flood levels for 2050, there are no viable protection options for Middle Beach, and there are no viable protection options for any of the settlements to cater for the predicted flood levels for 2100. Cognisant of this, accommodation strategies in response to the identified flood risk were proposed. The accommodation strategies proposed for Middle Beach focus on the management of risk, control of flood waters, rather than protection, and development of Community Emergency Management Plans.

In June 2015 Council were successful in securing funding from the Natural Disaster Resilience Fund to develop a Community Emergency Management Plan for the settlement of Middle Beach. The draft Middle Beach Community Emergency Management Plan is expected to be endorsed by Council in 2016/2017.

National Climate Change Adaptation Resilience Facility

The National Climate Change Adaptation Research Facility (NCCARF) is currently in the process of building a Coastal Climate Risk Management Tool, which will provide information and decision support to Australian coastal decision-makers and their stakeholders (the community, senior management and elected officials).

In June 2015 the District Council of Mallala formed the Tool Development Partnership with NCCARF to provide stakeholder advice on the content and delivery of the Tool.

The Tool Development Partnership of NCCARF came into being as a result of a competitive call for bids from coastal decision-makers to join the Partnership. As a result, an ad hoc partnership of nine local councils from all Australian states and one business representative has come together for a period of twelve months in the first instance to form the partnership.

The primary role of Council in the partnership is to support and provide advice to NCCARF during the design, implementation and delivery of the Coastal Climate Risk Management Tool.

The beta version of CoastAdapt is proposed to be launched by the Federal Minister for the Environment in August 2016 - <https://coastadapt.com.au/>.

Early in 2016/2017 NCCARF will facilitate a number of public workshops around Australia to seek feedback and raise awareness of the beta version of CoastAdapt.

A Tool Implementation Program has been devised to ensure, when finalised, that CoastAdapt is used by decision makers nation-wide as a tool to manage and respond to sea flood inundation and coastal erosion. The District Council of Mallala has been invited to be part of the Tool Implementation Partnership and has received Federal Government funding to be involved in the program.

It is anticipated that development of CoastAdapt will be completed in February 2017. Upon completion it will be delivered to Department of Environment and Energy (DoEE) for release.



Environmental Management

The environment of the northern Adelaide Plains was incredibly diverse prior to European settlement. Large variations in rainfall, temperature, exposure and aspects, soils, surface water availability and burning regimes resulted in a dynamic ever-changing mosaic of wetlands, grasslands, heath lands, shrub lands and woodlands.

Its major towns, Gawler, Roseworthy, Mallala, Two Wells and Virginia are the focus of urban and industrial development, which could place further stress on its environmental assets.

The surface water resources of the subregion lie in the Lower Light and Gawler rivers. The Light is an unregulated ephemeral river; the much more substantial Gawler River still has variable flows and terminates at Buckland Park lake and on extensive tidal flats.

Groundwater supports industries in the subregion, most notably horticulture, and managed aquifer recharge is practiced. Longstanding cones of depression have stabilised in recent years with improved water extraction practices.

The Northern Coast contains important landscapes and supports a range of industries. Of particular importance are the coastal ecosystems that support internationally listed migratory bird species. Increases in industrial and urban activity could further degrade natural habitats along the coast.

Proposed urban expansion around Two Wells may also see increased recreational use of the coastal area, which has potential negative impacts on the environment, particularly from off-road vehicles driving through vulnerable Samphire habitats that can take a long time to recover.

Coastal Management

Within **the District Council of Mallala** area, coastal community land accounts for up to 36% of the entire community land under Council's care and control. In partnership with the Adelaide and Mount Lofty Ranges Natural Resources Management (AMLR NRM) Board the externally funded Council hosted Coast Estuary and Marine (CEM) position provides mutual benefits for both parties through cross boundary management and protection of the districts most important environmental asset. The position covers three council areas Salisbury, Playford and **the District Council of Mallala**. Within **the District Council of Mallala** targeted works are undertaken at Parham, Webb Beach, Thompson Beach, Pt Prime, Light Beach, Light River Estuary, Middle Beach, Pt Gawler and Buckland Park and encompasses community land, crown land, Conservation Park.

Within the District Council of Mallala the CEM position contributed to:

- 9,135 seedlings planted covering 59.26ha.
- 763.79ha of pest plant control.
- 2.2km of fencing protecting rare plants, rare plant communities and important shorebird roosting habitat.
- 1,041ha of pest animal control and monitoring works.

Across the three council areas the CEM position contributed to:

- 10,485 seedlings planted covering an area of 66.55ha
- 802.79 ha of pest plant control
- 2.2km of fencing protecting rare plants, rare plant communities and important shorebird roosting habitat
- 1041ha of pest animal control and monitoring works

Highlights over the past 12 months within the District Council of Mallala include:

- Large scale boxthorn control undertaken within the Light River Estuary Marine Sanctuary Zone
- 3,000 seedling planted in Buckland Park
- 2,000 seedling planted at Pt Prime
- Cable fencing installed either side of Ruskin Road protecting rare plant species and shorebird roosting areas
- At total of 25 volunteers contributing 126 hours assisting in revegetation activities.

Key areas of concerns and on-going issues that face the area:

- Vandalism to revegetation works, and fencing from illegal off road vehicles use.
- Continued weed spread and vegetation loss in sensitive coastal habitat directly related to illegal off road vehicle use.
- Significant rubbish dumping within samphire habitat.

The future

The District Council of Mallala will continue to monitor and remediate natural areas within the region in collaboration with the Adelaide and Mount Lofty Ranges Natural Resources Management (AMLR NRM) Board providing benefits to both residents and the environment.

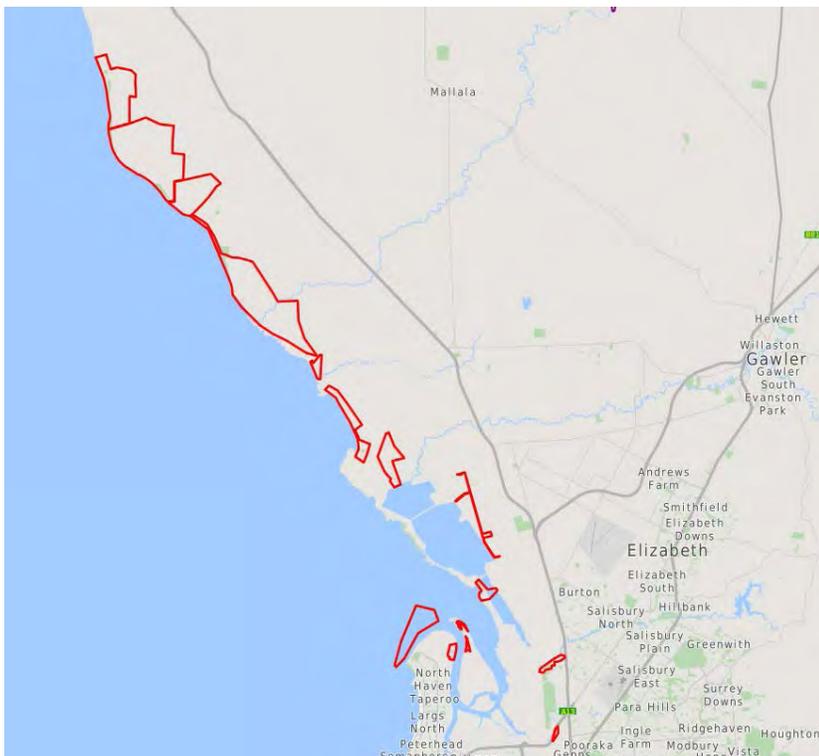


Figure 1 Coast Estuary and Marine Officer Project sites



Figure 2 Pt Prime Revegetation



Figure 3 Light River Estuary Boxthorn Control

Two Wells Stormwater Management Plan (SMP)

In 2013 Council engaged Australian Water Environments (AWE) to prepare an updated Stormwater Management Plan for Two Wells, to be compliant with the requirements of the Stormwater Management Authority (SMA) and the Adelaide and Mount Lofty Ranges Natural Resources Management Board (AMLRNRM Board). Compliance with these bodies is relevant when seeking funding opportunities.

In accordance with the SMA's Stormwater Management Plan Guidelines, the Two Wells Stormwater Management Plan has a set of key actions that are considered priority responses for improved stormwater management in Two Wells. These key actions are as follows:

- Temby Road Swale Diversion System
- Southern Flood Protection Levee along Salt Creek
- Existing township stormwater drainage issues along Gawler Road at Old Port Wakefield Road and Drew Street intersections, and at the Chapman Road spoon drain
- Review of planning controls in the Development Plan to manage infill development and to incorporate water reuse and water treatment management objectives

- Water treatment in wetlands for selected catchments in the 30 Year Growth Area
- Water treatment and water reuse utilising Managed Aquifer Recharge in selected catchments in the 30 Year Growth Area
- Flood Preparedness Program including community education and awareness raising
- Promote the installation and effective use on rainwater tanks as secondary water supply at the allotment level

The draft Two Wells Stormwater Management Plan was submitted to the Stormwater Management Authority (SMA) for approval. The SMA has requested further amendment to ensure that it complies with the Stormwater Management Planning Guidelines, which will be progressed in 2016/2017.

Planning Services – Development Assessment

Planning Assessment

The total number of development applications lodged with Council for the period was 335, a slight increase from the 324 recorded for the previous year. Only 18 applications were withdrawn by applicants for various reasons throughout the period. The value of development decreased from the previous year to a value of approximately \$25.3 million.

Development Applications & \$ Value of Development						
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Numbers	316	325	297	344	324	335
Value (millions)	\$27.8	\$32.6	\$16.75	\$23.63	\$31.9	\$25.3

Most applications lodged with Council were for developments approved by staff under delegated authority. Examples included dwellings, dwelling additions, sheds/garages, swimming pools, verandahs, carports, pergolas, and other types of minor outbuildings.

Proposals for development in the townships of Mallala and Two Wells were commonly received throughout the year. Applications for development in the coastal settlements of Parham and Thompson Beach were also received, with many referred to the Coast Protection Board for advice on required site and finished floor levels. A number of applications for development in the farming areas of the district were also processed.

Consistent with previous years, the majority of development applications received by Council related to rural living properties in Lewiston and Two Wells. Applications for horse keeping and dog kenneling development were frequent, and many building development applications involved a high level of complexity due to issues of potential flooding from the Gawler River.

Significant developments assessed by planning staff during the period included proposals for open field horticulture, an extension to the Two Wells Bakery, and change in use of a building at a wheat drying facility near Dublin. Several large plastic hothouse developments proposed on land in the horticultural area adjacent to the Gawler River were also assessed by staff during the period.



New Addition to the Two Wells Bakery



New Plastic hothouse structures near Applebee Road

The creation of additional allotments within the district also continued, with 18 land division applications received. Together these proposed an increase of 94 mostly residential and rural living allotments, and some boundary realignments.

During the reporting period 39 development applications were publicly notified, as required by the *Development Act 1993*. In total, 203 applications were issued Development Plan Consent by Council staff during the period, with only three issued consent by private certifiers.

Of significance during the period were improved efficiencies in the assessment of applications for plastic covered greenhouses, enabling some long-standing applications to be finalised, including one the subject of court action. In association with building and environmental health staff, and with guidance from Council's legal advisors, planning staff were able to formulate a satisfactory method of managing wastewater on site so that operators with a small number of employees could legally satisfy the requirements of the *SA Public Health (Waste Water) Regulations 2013*. In a fast growing industry within the district, Council staff are now able to efficiently and quickly process and approve applications for plastic covered greenhouses.

Perhaps the most significant impact on the Development Services Department during the period resulted from the Pinery Fire of late 2015. Staff were heavily involved in the recovery effort, providing comprehensive development assessment advice and support to the owners of fire damaged buildings. Along with the other fire affected Councils, Council staff conducted information sessions and offered fee waivers to applicants seeking the replacement of fire damaged buildings. This was supported by an efficient development assessment process, ensuring a fast turnaround of development applications to assist with the rebuilding process. Of the 35 applications received, all were approved by Council during the reporting period.

Non-Complying Development

A total of 5 non-complying development applications were lodged during the period. The concurrence of the Development Assessment Commission is required before Council can issue any approvals in relation to these applications.

No non-complying applications referred to the Commission were refused during the period. The following developments received concurrence:

- Fence in Flood Hazard Zone 2 in Lewiston
- Supermarket and specialty shops in Dublin
- Cattery for breeding cats in Lewiston
- Two free standing carports in Flood Hazard Zone 3 in Two Wells
- Advertising sign in Two Wells
- Land division boundary realignment near Dublin
- Division of one allotment into two in Two Wells
- Land division boundary realignment at Reeves Plains
- Division of one allotment into three near Dublin
- Division of one allotment into two in Lewiston.

Appeals/Compulsory Conferences

An appeal to the Environment, Resources and Development Court (ERD Court) against the Council Development Assessment Panel's decision to refuse an application for a dwelling in the Light River flood plain at Lower Light was unsuccessful.

An appeal was also lodged against the Panel's decision to approve a change of land use to accommodate a model flying club at Lower Light. However upon receiving notice of the appeal the applicant withdrew the application with a view to investigating alternative sites within the district.

An appeal against the Panel's decision to refuse an application for the division of two allotments into ten for horticultural purposes and associated roadway near Port Gawler was lodged with the Court during the reporting period. The matter remains ongoing.

Council Development Assessment Panel (CDAP)

Nine meetings of Council's Development Assessment Panel took place during the period, one more than the previous year. The Panel meets when required on the first Tuesday of each month to consider public notification development applications where there have been representations, applications that are being recommended for refusal, and any other applications that staff consider warrant the deliberation of the Panel.

The Panel may also be called upon to consider applicant compromise proposals resulting from appeals to the Environment, Resources and Development Court against their decision to refuse a particular development.

The following developments were refused by the Panel during the period:

- Cemetery and associated facilities at Korunye
- Division of two allotments into ten for horticultural purposes and associated roadway near Port Gawler.

The following developments were approved by the Panel during the period:

- Removal of Development Plan condition to allow relocation of vehicle access point and car park in Lewiston
- Shed for domestic storage and attached carport in Two Wells
- Supermarket and specialty shops in Dublin
- Shed for domestic storage in Two Wells
- Extension to carport in Lewiston
- Change of land use from primary production to open field horticulture at Middle Beach
- Use of land for dog obedience training in Lewiston
- Keeping of greyhounds and horses in Lewiston
- Change of land use to accommodate a model flying club at Lower Light
- Upgrade to existing coastal levee at Parham
- Construction of telecommunications facility near Two Wells
- Removal of Development Plan condition to allow composting of carcasses near Dublin.

Council's Strategic Projects Coordinator also provided regular reports to the Panel on projects and policy matters.

Building Assessment

A total of 352 applications were granted Building Rules Consent either by building staff or private certifier during the reporting period. Applications for Building Rules Consent are assessed against the provisions of the *Building Code of Australia*.

Increased engagement and a proactive approach with applicants and the general community has resulted in an increase in Development Applications lodged for Building Rules Consent with Council. This increase has included building development proposals for large scale poultry farming, plastic hothouses, farming processing buildings and commercial enterprise buildings, with a resultant significant increase in assessment fee income.

Between April and the end of June 2016 a total of 41 building inspections were undertaken. Of these, 26 related to footings or timber wall/roof framing of dwellings with eight of these requiring remedial works. Eight inspections related to swimming pools with five requiring remedial works. A 100% swimming pool inspection rate is required by legislation and Council's Building and Swimming Pool Inspection Policy.

Three inspections during the period related to commercial or farm buildings and four related to domestic outbuildings. Six structures were inspected for threats to safety with five matters being remedied and one ongoing. One dwelling was deemed structurally unsound and a threat to public safety and subsequently demolished under direction from Council's Building Department.



A structural defect requiring remedial action

It is noted that for a significant portion of the reporting period Council was not in a position to carry out building inspections due to resourcing constraints. This situation has now been resolved.

Building Fire Safety Committee

A Council Building Fire Safety Committee is required pursuant to Section 71 of the *Development Act 1993*. Members include Council's Development Services Coordinator and Building Officer, Building Surveyor Peter Harmer and CFS representatives Julian Aggiss and Colin Paton.

The Committee is established as the '*appropriate authority*' under the *Development Act* to take action, when required, to have a property owner upgrade the fire safety of a building to the appropriate level.

The Committee is required to inspect any public building that is brought to the attention of Council for the purpose of determining whether the fire safety of the building is adequate. It is the responsibility of the Committee to ensure any unsafe building defects relating to fire safety are addressed and resolved so that the building suitably complies with safety standards.

An inspection register is maintained by the Committee and accurately records the inspection and re-inspection of all commercial and public buildings over a period of time.

Due to the resignation of Council's Building Officer and a delay in the recruitment process no meetings were held during the period. As the term of office for all Committee members has now expired a report is being prepared to assist Council in re-establishing the Committee with a meeting of the Committee proposed to be held in late 2016.

Planning and Building Compliance

As in previous years, illegal land use and building work has been reported and observed by Council staff. Approximately 75 new investigations were commenced during the reporting period. Some of these matters impacted negatively on adjoining land owners and required detailed examination.

The table below provides development compliance figures for the 12 month reporting period.

	2012-13 (Nov-June)	2013-14	2014-15	2015 -16
New Investigations	63	83	77	75
Section 84 Notices Issued	8	12	6	8
Warning Letters	120	149	99	66
Resolved No ERD Court	38	42	65	43
ERD Court	14	6	5	3
No Action Required	16	25	12	9

Since 1 July 2015 approximately nine development applications have been submitted to Council as a result of compliance investigations.

Compliance issues that were followed up by Council included:

- Various land uses without development approval, e.g. truck parking, animal keeping (including dogs, sheep, horses and donkeys), storage of materials resulting in the use of land as a 'junk yard', and use of land for horticulture
- Illegal structures such as the construction of sheds, shipping containers, fencing in the Gawler River Flood Plain, dwelling additions and plastic covered greenhouses
- Non-compliance with existing conditions of development approval.

Council has issued a number of enforcement notices to landowners in respect of some of these forms of unauthorised development and several matters have progressed to the Environment, Resources and Development Court in Adelaide.

Some residents and property owners are not aware that certain activities on their properties require development approval under the *Development Act 1993*, including change in the use of land and building work. Opportunities to educate the community in relation to these requirements are utilized wherever possible.

Public Health & Food Administration

Food

Food premises throughout the district are inspected on a regular basis as required by the *Food Act 2001*, with frequency of inspections dependent on risk classification.

At the time of this report there were 87 food premises in the district, although the majority of these are classified as low risk and were not inspected in the reporting period. Of the 40 remaining and higher risk food premises, 19 inspections were conducted with five follow up inspections where further compliance was required. There have been no inspections conducted in relation to food complaints in the period.

Proprietors are regularly informed of changes to food legislation best practice standards and relevant health warnings regarding food requirements, which include food recalls. Food safety and hygiene legislative information is distributed to all food business, community and charitable organisations within the Council district. Information is also available on Council's website.

The Council continues to promote the use of the "I'm Alert" on-line food safety training program and subscriptions to the program on Council's website have increased.

Public Health

The *Public Health Act 2011* came into operation in 2013 and recognises Local Government's role as:

- public health authorities for their areas
- preserving, protecting and promoting public health within its area
- cooperating with other authorities involved in the administration of this Act
- ensuring that adequate sanitation measures are in place in its area
- ensuring that activities do not adversely affect public health
- identifying risks to public health within its area
- providing or supporting activities within its area to preserve, protect or promote public health.

Regional Public Health Plan

Along with the councils of Barossa, Light and Gawler and in association with the Barossa RDA, the council have worked together to develop a Public Health and Wellbeing Plan for the “Barossa, Light and Lower Northern Region”. The document was adopted by Council in 2014.

The Plan adopts a holistic approach to promoting health through supportive social, natural, built and economic environments, and promotes a “sustainable region for a healthy community”.

A working group made up of representatives of the four Councils meets regularly and monitors progress against the Plan’s commitments and actions to help identify improvements or recommended policy approaches.

A key action of the Plan was the preparation of a Regional Disability Access and Inclusion Plan. Towards the end of the reporting period significant work was being undertaken by staff across all participating Councils in the preparation of background information, a community survey and associated workshops to assist in the preparation of the regional Plan.

Complaints

A total of 70 complaints were investigated concerning various public health issues. These complaints were mainly related to “General Duty” (Section 56) of the *South Australian Public Health Act 2011*, which states, “a person must take all reasonable steps to prevent or minimise any harm to public health caused by, or likely to be caused by, anything done or omitted to be done by the person”.

A total of 12 notices were served under Section 92 of the Act. These were both General Duty Notices and Notices to comply with Regulations or Codes of Practice (Septic failures/complaints). While several cases have been resolved without the need for further action, some matters remain outstanding.

Legionella

High risk manufactured water systems (cooling tower and warm water supply) were independently audited and samples submitted for microbiological testing under the *South Australian (Legionella) Regulations 2013* to ensure proper maintenance of the systems and to help control the incidence of Legionellosis. The district has one cooling tower and one warm water system (currently not functioning) in its area. Both are compliant with the legislation.

Disease Surveillance

Notifiable diseases can be associated with a variety of sources, including preparation and consumption of food, access to swimming pools, cooling towers / warm water handling systems, and handling of potting soil, etc.

Council liaises with the Communicable Disease Control Branch of the Department of Health and maintains Communicable Disease surveillance within the district to help prevent the transmission of infectious diseases. There were no disease notifications which required investigation during the reporting period.

Vector Control & European Wasps

Council’s Environmental Health Officer regularly liaises with the Department of Health regarding monitoring and controlling mosquitoes. When required, samples of mosquito larvae and adults are collected, identified and recorded for density determination and population monitoring. Due to the large areas of coastal mangroves, control of mosquitoes in this area is not practical or viable and residents are encouraged to be aware of preventative measures.

During the reporting period there were no European Wasp nests either identified or destroyed. Residents are encouraged to report wasp sightings, and Council supplies information and instructions on how to locate a nest.

When the nest is located, arrangements are made to have the nest destroyed by a licensed pest controller at no cost to the ratepayer.

On-site Waste Water Disposal

All wastewater systems throughout the district require approval under the *South Australian Public Health Act 2011*. A total of 180 approvals for installation or alteration of wastewater systems were processed during the period, including approvals for connection to the Mallala CWMS.

While the conventional septic tank and trench systems and the more advanced aerobic systems are still in use, systems such as low pressure dosing, evapo-transpiration and sub-surface drippers are becoming more popular.

During the period there were a total of 294 inspections conducted on wastewater disposal systems for both compliance with installation conditions and ongoing issues, a significant increase from the previous year.

Mallala CWMS & Middle Beach STEDS

The Mallala CWMS became operational in June 2015 and plumbers have commenced connecting dwellings to the system. As of 30 June 2016, 41% of properties had either connected to the system or obtained the appropriate approvals to connect. The photograph below shows a typical example of a CWMS street connection.



Typical Mallala CWMS street connection point

The Middle Beach system differs from the Mallala CWMS as only the wastewater component is treated at Council's treatment plant. Solids are retained onsite in a septic tank and removed by a liquid waste removalist every 2-4 years.

Animal Management & Dog Control



Council's Animal Management Plan prepared in response to the requirements of the *Dog and Cat Management Act 1995* was formally adopted by Council in 2012.

The Plan identifies strategies and actions to implement the mission, aims and objectives for the management of dogs, cats and other animals within the district. The Plan contains recommendations for a wide range of actions to be undertaken by the Council over a five (5) year period.

Council is responsible for the management of dogs within the district pursuant to the above Act. The objectives of the legislation are to encourage responsible ownership, promote effective management and reduce the public and environmental impact from dogs and cats. Council is responsible under the Act to receive registration of dogs.

Council conducted a door knock to locate dogs that had not been re-registered by the due date (31 August 2015). This annual process is undertaken in an effort to keep Council's Dog Register up to date. As a result of the 2015-2016 door knock, almost 100% of the dogs on Council's register were re-registered. However a large number of Expiation Notices were issued to people for owning or keeping an unregistered dog.

During the reporting year, Council received 3401 individual dog registrations and 114 business registrations. It is estimated that the average number of dogs on a property with a dog business registration is 15 dogs, which equates to approximately 1710 dogs. Total dogs registered for the period, including business registrations, was estimated to be 5111.

While Council has resolved not to introduce cat management controls at this point, residents are afforded advice and assistance in the removal of stray or feral cats, to lessen their impact on the environment and society.

Dog Control Statistics 2015-2016

Expiations Issued	265
Wandering at Large	41
Impounded	96
Returned to Owner	55
Barking Complaints	2
Attack - Person	2
Attack - Animal	13
Harass - Person	6
Harass - Animal	2

Fire Prevention

The *Fire and Emergency Services Act 2005*, stipulates that each rural council must appoint a Fire Prevention Officer for its area. The role of Council's Fire Prevention Officer includes the monitoring of residential areas to ensure landowners take reasonable steps to protect property from fire, as required under the Act. Inspections of residential areas leading up to and during the fire danger season are carried out to assess compliance.



Vegetation requiring fire prevention slashing on an allotment in the Two Wells township

Section 105F notices are issued as required and pursuant to the Act, requiring landowners to attend to maintenance of land to reduce the risk of fire. Council also has the responsibility to ensure that reserves which come under its care and control are maintained to good bushfire prevention standards.

Fire Prevention Statistics 2015-2016

Section 105F Notices issued	257
Council action required	5
Expiations Issued	0

Council's Fire Prevention Officer is also responsible for the issuing of permits and monitoring compliance, pursuant to the Act, for the common agricultural purpose of burning off stubble to lessen weed and pest infestation.

Fire Permit Statistics 2015-2016

Fire Permits Issued	27
Special Permits Issued	22
Number of burn offs	21
Number of burn offs with special fire permit	27
Expiation Notices issued for non compliance	3

General Inspections

Parking

Car parking in the parking regulated areas within the Council area has been generally compliant within the reporting period. A number of car parking cautions were issued during this period mainly for parking on the footpath, and requirements explained to the offenders. Two expiation notices were issued during the 2015-2016 Year.

Issues regarding truck parking mainly in the Two Wells main street and on Old Port Wakefield Road at Dublin are continuing to be monitored. A number of drivers have been cautioned and in most cases the issues have been resolved.

Abandoned vehicles

Abandoned vehicles have generally been stolen and burnt. Most are recovered by insurance companies or the owner after Council officers make enquiries. Council was required to recover two vehicles in the period.

Livestock

The majority of wandering livestock complaints made to Council related to livestock wandering between private properties. These complaints were in most cases resolved by talking with property owners. Issues with livestock on roads or roadsides have been dealt with by issuing expiation notices. Council also works closely with local police as livestock are a road safety hazard. Council's General Inspector is also now able to issue expiations in relation to breaches of Council By-laws.

Three expiations have been issued to stock owners for allowing stock to wander onto a roadway pursuant to *Council By-law No 3 Roads Part 2.3.2 Cause or allow any animal to stray onto, move over, graze or be left unattended on any road*. The relevant stock owners are now aware of this requirement and are taking appropriate measures to improve fencing.

DISTRICT COUNCIL of MALLALA

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2016

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2016 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.



.....
James Miller
CHIEF EXECUTIVE OFFICER



.....
Tony Flaherty
MAYOR

Date:

15/12/16.

DISTRICT COUNCIL of MALLALA

STATEMENT OF COMPREHENSIVE INCOME
for the year ended 30 June 2016

	Notes	2016 \$	2015 \$
INCOME			
Rates	2	8,112,516	7,489,787
Statutory charges	2	325,479	354,714
User charges	2	115,413	86,768
Grants, subsidies and contributions	2	1,452,028	1,973,347
Investment income	2	7,665	5,082
Reimbursements	2	282,508	329,678
Other income	2	136,943	129,242
Total Income		<u>10,432,552</u>	<u>10,368,618</u>
EXPENSES			
Employee costs	3	4,326,041	4,256,643
Materials, contracts & other expenses	3	3,726,567	3,070,811
Depreciation, amortisation & impairment	3	2,619,196	2,334,552
Finance costs	3	427,625	445,964
Net loss - equity accounted Council businesses	19	66,872	104,936
Total Expenses		<u>11,166,301</u>	<u>10,212,906</u>
OPERATING SURPLUS / (DEFICIT)		(733,749)	155,712
Asset disposal & fair value adjustments	4	(52,403)	6,187
Amounts received specifically for new or upgraded assets	2	871,592	276,963
Physical resources received free of charge	2	661,308	560,080
NET SURPLUS / (DEFICIT)		746,748	998,942
transferred to Equity Statement			
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment	9	4,386,306	10,350,351
Share of other comprehensive income - equity accounted Council businesses	19	(22,643)	(22,594)
Impairment (expense) / recoupments offset to asset revaluation reserve	9	(434,056)	(695,955)
Total Other Comprehensive Income		<u>3,929,607</u>	9,631,802
TOTAL COMPREHENSIVE INCOME		<u>4,676,355</u>	<u>10,630,744</u>

This Statement is to be read in conjunction with the attached Notes.

DISTRICT COUNCIL of MALLALA

STATEMENT OF FINANCIAL POSITION

as at 30 June 2016

ASSETS	Notes	2016 \$	2015 \$
Current Assets			
Cash and cash equivalents	5	672,561	919,511
Trade & other receivables	5	1,045,711	1,345,984
Inventories	5	<u>264,025</u>	<u>269,511</u>
Total Current Assets		<u>1,982,297</u>	<u>2,535,006</u>
Non-current Assets			
Equity accounted investments in Council businesses	6	4,748,923	4,838,438
Infrastructure, property, plant & equipment	7	92,152,958	87,380,139
Other non-current assets	6	<u>2,837</u>	<u>802,723</u>
Total Non-current Assets		<u>96,904,718</u>	<u>93,021,300</u>
Total Assets		<u>98,887,015</u>	<u>95,556,306</u>
LIABILITIES			
Current Liabilities			
Trade & other payables	8	1,150,784	1,404,827
Borrowings	8	3,467,796	5,878,240
Provisions	8	<u>1,083,823</u>	<u>1,088,876</u>
Total Current Liabilities		<u>5,702,403</u>	<u>8,371,943</u>
Non-current Liabilities			
Borrowings	8	4,738,645	3,406,440
Provisions	8	<u>64,918</u>	<u>73,229</u>
Total Non-current Liabilities		<u>4,803,563</u>	<u>3,479,669</u>
Total Liabilities		<u>10,505,966</u>	<u>11,851,612</u>
NET ASSETS		<u>88,381,049</u>	<u>83,704,694</u>
EQUITY			
Accumulated Surplus		29,798,416	29,051,668
Asset Revaluation Reserves	9	58,487,683	54,558,076
Other Reserves	9	<u>94,950</u>	<u>94,950</u>
TOTAL EQUITY		<u>88,381,049</u>	<u>83,704,694</u>

This Statement is to be read in conjunction with the attached Notes.

DISTRICT COUNCIL of MALLALA

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2016

2016	Notes	Accumulated Surplus \$	Asset Revaluation Reserve \$	Other Reserves \$	TOTAL EQUITY \$
Balance at end of previous reporting period		29,051,668	54,558,076	94,950	83,704,694
Net Surplus / (Deficit) for Year		746,748			746,748
Other Comprehensive Income					
Gain on revaluation of infrastructure, property, plant & equipment		-	4,386,306	-	4,386,306
Impairment (expense) / recoupments offset to asset revaluation reserve		-	(434,056)	-	(434,056)
Share of other comprehensive income - equity accounted Council businesses		-	(22,643)	-	(22,643)
Balance at end of period		29,798,416	58,487,683	94,950	88,381,049
2015					
Balance at end of previous reporting period		28,052,726	44,926,274	94,950	73,073,950
Net Surplus / (Deficit) for Year		998,942			998,942
Other Comprehensive Income					
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	10,350,351	-	10,350,351
Impairment (expense) / recoupments offset to asset revaluation reserve		-	(695,955)	-	(695,955)
Share of other comprehensive income - equity accounted Council businesses		-	(22,594)	-	(22,594)
Balance at end of period		29,051,668	54,558,076	94,950	83,704,694

This Statement is to be read in conjunction with the attached Notes

DISTRICT COUNCIL of MALLALA

STATEMENT OF CASH FLOWS

for the year ended 30 June 2016

		2016	2015
	Notes	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Rates - general & other		7,972,338	7,477,521
Fees & other charges		351,337	358,262
User charges		121,798	90,513
Investment receipts		5,865	6,040
Grants utilised for operating purposes		1,560,930	1,973,347
Reimbursements		310,759	354,404
Other revenues		699,794	207,254
<u>Payments</u>			
Employee costs		(4,426,742)	(4,185,767)
Materials, contracts & other expenses		(4,329,156)	(3,401,230)
Finance payments		(276,252)	(445,964)
Net Cash provided by (or used in) Operating Activities		1,990,671	2,434,380
 CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		871,592	103,963
Sale of replaced assets		140,755	112,767
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(1,470,319)	(1,208,593)
Expenditure on new/upgraded assets		(701,409)	(3,892,038)
Net Cash provided by (or used in) Investing Activities		(1,159,381)	(4,883,901)
 CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
Proceeds from borrowings		6,010,000	3,625,000
<u>Payments</u>			
Repayments of borrowings		(7,088,240)	(621,937)
Net Cash provided by (or used in) Financing Activities		(1,078,240)	3,003,063
Net Increase (Decrease) in cash held		(246,950)	553,542
Cash & cash equivalents at beginning of period	11	919,511	365,969
Cash & cash equivalents at end of period	11	672,561	919,511

This Statement is to be read in conjunction with the attached Notes

District Council of Mallala

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with AIFRS requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$).

2 The Local Government Reporting Entity

The District Council of Mallala is incorporated under the SA Local Government Act 1999 and has its principal place of business at 2A Wasleys Road, Mallala. These financial statements include the consolidated fund and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

Financial Year	Cash Payment			Difference
	Received	Annual Allocation		
2013/2014	495,137	1,397,901	-	902,764
2014/2015	1,811,828	1,152,956	+	658,872
2015/2016	636,718	1,291,126	-	654,408

The actual amount of untied grants received during the reporting period are disclosed in Note 2.

District Council of Mallala

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 1 (cont) - SIGNIFICANT ACCOUNTING POLICIES

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

6 Infrastructure, Property, Plant & Equipment

6.1 Land under Roads

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute fair value, and further that such value if determined would be immaterial.

6.2 Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use".

The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$ 1,000
Other Plant & Equipment	\$ 1,000
Buildings - new construction/extensions	\$10,000
Park & Playground Furniture & Equipment	\$ 2,000
Road construction & reconstruction	\$10,000
Paving & footpaths, Kerb & Gutter	\$ 2,000
Drains & Culverts	\$ 5,000
Reticulation extensions	\$ 5,000

District Council of Mallala

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 1 (cont) - SIGNIFICANT ACCOUNTING POLICIES

6.4 Subsequent Recognition

Certain asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 7.

6.5 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

> Office Equipment	4 to 10 years
> Office Furniture	10 to 25 years
> Vehicles and Road-making Equip	6 to 40 years
> Other Plant & Equipment	5 to 40 years

Building & Other Structures

> Buildings – masonry	50 to 150 years
> Buildings – other construction	20 to 40 years
> Park Structures – masonry	50 to 100 years
> Park Structures – other construction	20 to 40 years
> Playground equipment	5 to 15 years
> Benches, seats, etc	10 to 20 years

Infrastructure

> Sealed Roads – Surface	15 to 30 years
> Sealed Roads – Structure	20 to 130 years
> Unsealed Roads	10 to 30 years
> Bridges – Concrete	80 to 150 years
> Paving & Footpaths, Kerb & Gutter	50 to 100 years
> Drains	50 to 100 years
> Culverts	50 to 80 years
> Flood Control Structures	80 to 100 years
> Reticulation Pipes – PVC	70 to 80 years
> Reticulation Pipes – other	25 to 75 years
> Pumps & Telemetry	15 to 25 years

6.6 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that had been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class in the Asset Revaluation Reserve, any excess being recognised as an expense.

District Council of Mallala

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 1 (cont) - SIGNIFICANT ACCOUNTING POLICIES

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate 1.3% (2015, 1.7%)

Weighted average settlement period 5 years (2015, 5 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

10 Joint Ventures and Associated Entities

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

11 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

District Council of Mallala

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 1 (cont) - SIGNIFICANT ACCOUNTING POLICIES

In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed as assets under lease, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

12 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- > Receivables and Creditors include GST receivable and payable.
- > Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- > Non-current assets and capital expenditures include GST net of any recoupment.
- > Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

13 Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2016 reporting period and have not been used in preparing these reports.

AASB 7	Financial Instruments - Disclosures
AASB 9	Financial Instruments
AASB 15	Revenue from Contracts with customers
AASB 124	Related Party Disclosures

Standards containing consequential amendments to other Standards and Interpretations arising from the above :-

AASB 2010-7, AASB 2014-1, AASB 2014-3, AASB 2014-4, AASB 2014-5, AASB 2014-6, AASB 2014-7, AASB 2014-8, AASB2014-9, AASB 2014-10, AASB 2015-1, AASB 2015-2, AASB 2015-3, AASB 2015-4, AASB 2015-5, AASB 2015-6 and AASB 2015-7.

(Standards not affecting local government have been excluded from the above list.)

Council is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

Accounting Standard AASB 16 Leases may have a material effect on the amounts disclosed in these reports particularly in relation to Infrastructure, Property, Plant & Equipment but does not commence until 2019/20 financial period, it is not Council's intention to adopt this Standard early.

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 2 - INCOME

	Notes	2016 \$	2015 \$
RATES REVENUES			
<u>General Rates</u>		7,185,863	6,770,321
Less: Discretionary rebates, remissions & write offs		(26,467)	(50,746)
		<u>7,159,396</u>	<u>6,719,575</u>
<u>Other Rates</u> (including service charges)			
Natural Resource Management levy		152,258	149,160
Waste collection		514,305	506,472
Community wastewater management systems		190,446	19,660
		<u>857,009</u>	<u>675,293</u>
<u>Other Charges</u>			
Penalties for late payment		76,824	60,931
Legal & other costs recovered		19,299	34,069
		<u>96,123</u>	<u>95,000</u>
Less: Discretionary rebates, remissions & write offs		(12)	(80)
		<u>8,112,516</u>	<u>7,489,787</u>
STATUTORY CHARGES			
Development Act fees		126,543	167,787
Health & Septic Tank Inspection fees		32,410	29,091
Animal registration fees & fines		164,213	155,371
Parking fines / expiation fees		89	560
Other licences, fees, & fines		2,224	1,905
		<u>325,479</u>	<u>354,714</u>
USER CHARGES			
Cemetery/crematoria fees		32,499	19,813
Museum Admission Fees		5,105	3,884
Hall & equipment hire		2,369	2,201
Rubbish/Recycling Collection Fees		29,205	26,697
Sales - general		10,508	13,771
Sundry		35,727	20,402
		<u>115,413</u>	<u>86,768</u>
INVESTMENT INCOME			
Interest on investments			
Local Government Finance Authority		7,117	4,721
Banks & other		548	361
		<u>7,665</u>	<u>5,082</u>

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

NOTE 2 - INCOME (continued)

	Notes	2016 \$	2015 \$
REIMBURSEMENTS			
- for private works		65,124	79,397
- by joint undertakings		217,384	244,963
- other		-	5,318
		282,508	329,678
OTHER INCOME			
Rebates received		123,659	103,569
Sundry		13,284	25,673
		136,943	129,242
GRANTS, SUBSIDIES, CONTRIBUTIONS			
Amounts received specifically for new or upgraded assets		871,592	276,963
Other grants, subsidies and contributions			
Untied - Financial Assistance Grant		636,718	1,947,088
Roads to Recovery		514,689	-
2016 National Youth Week		2,000	-
Library & Communications		24,886	26,259
Reimbursment for Mallala CWMS Rectification Works		273,135	0
Mallala Museum		600	-
		1,452,028	1,973,347
		2,323,620	2,250,310
<i>The functions to which these grants relate are shown in Note 12.</i>			
Sources of grants			
Commonwealth government		515,289	-
State government		663,604	1,973,347
Other		1,144,727	276,963
		2,323,620	2,250,310
PHYSICAL RESOURCES RECEIVED FREE OF CHARGE			
Roads, Bridges & Footpaths		494,548	427,083
Stormwater Drainage		166,760	132,997
TOTAL PHYSICAL RESOURCES RECEIVED		661,308	560,080

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 3 - EXPENSES

	Notes	2016 \$	2015 \$
EMPLOYEE COSTS			
Salaries and Wages		3,796,283	3,510,416
Employee leave expense		331,017	564,300
Superannuation - defined contribution plan contributions	18	278,236	278,537
Superannuation - defined benefit plan contributions	18	75,564	83,571
Workers' Compensation Insurance		196,520	188,700
Less: Capitalised and distributed costs		<u>(351,579)</u>	<u>(368,881)</u>
Total Operating Employee Costs		<u>4,326,041</u>	<u>4,256,643</u>
 Total Number of Employees		 56	 56
<i>(Full time equivalent at end of reporting period)</i>			
 MATERIALS, CONTRACTS & OTHER EXPENSES			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		14,000	9,000
Elected members' expenses		131,661	152,360
Election expenses		20,098	28,375
Operating Lease Rentals - cancellable leases		14,271	11,638
Subtotal - Prescribed Expenses		<u>180,030</u>	<u>201,373</u>
 <u>Other Materials, Contracts & Expenses</u>			
Contractors		714,956	366,672
Energy		313,624	403,179
Repairs & Maintenance		272,811	385,146
Parts, accessories & consumables		498,264	519,166
Waste Collection & Disposal		421,048	425,973
Information Technology - Software & Licensing		303,953	267,694
Rubble		127,271	163,045
Contributions & Donations		76,759	64,291
Legal Expenses		182,766	173,549
Levies paid to government - NRM levy		152,576	149,414
- Other Levies		77,029	83,780
Professional services		287,220	348,440
Memberships & Subscriptions		86,287	101,576
Insurance		250,856	228,758
Grading		141,192	181,861
Individually Significant Items		-	(334,588)
Sundry		939,546	836,857
Less: Capitalised and distributed costs		<u>(1,299,621)</u>	<u>(1,495,376)</u>
Subtotal - Other Materials, Contracts & Expenses		<u>3,546,537</u>	<u>2,869,437</u>
		<u>3,726,567</u>	<u>3,070,811</u>

INDIVIDUALLY SIGNIFICANT ITEMS

A provision for landfill remediation for Councils Coleman Road facility was taken up in the 2011-12 financial year based on estimates by Tonkin Engineering. The work has largely been completed as of this financial year and the value of the remaining provision reassessed.

	-	<u>(334,588)</u>
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DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 3 - EXPENSES (cont)

	Notes	2016 \$	2015 \$
DEPRECIATION, AMORTISATION & IMPAIRMENT			
Depreciation			
Land Improvements		15,681	15,681
Buildings & Other Structures		575,670	553,512
Infrastructure			
- Roads, Kerbing & Footpaths		1,540,036	1,400,392
- Stormwater Drainage		89,414	86,131
- CWMS		89,511	-
Plant, Machinery & Equipment		377,996	388,658
Furniture & Equipment		42,216	34,355
Impairment			
Roads, Kerbing & Footpaths		419,401	488,897
Buildings & Other Structures		14,655	-
Stormwater & Structures		-	207,058
		3,164,580	3,174,684
Less: Capitalised and distributed costs		(111,328)	(144,177)
Less: Impairment expense offset to asset revaluation reserve	9	(434,056)	(695,955)
		2,619,196	2,334,552
 FINANCE COSTS			
Interest on overdraft and short-term drawdown		190,200	166,648
Interest on Loans		237,425	279,316
		427,625	445,964

Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

	Notes	2016 \$	2015 \$
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT			
<i>Assets renewed or directly replaced</i>			
Proceeds from disposal		140,755	112,767
Less: Carrying amount of assets sold		193,158	106,580
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS		(52,403)	6,187

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 5 - CURRENT ASSETS

	Notes	2016	2015
CASH & EQUIVALENT ASSETS		\$	\$
Cash on Hand and at Bank		105,872	120,789
Deposits at Call		566,689	798,722
		<u>672,561</u>	<u>919,511</u>
 TRADE & OTHER RECEIVABLES			
Rates - General & Other		709,738	569,560
Accrued Revenues		2,592	792
Debtors - general		68,901	63,745
GST Recoupment		167,256	176,126
Prepayments		97,224	535,761
		<u>1,045,711</u>	<u>1,345,984</u>
 INVENTORIES			
Stores & Materials		<u>264,025</u>	<u>269,511</u>
		<u>264,025</u>	<u>269,511</u>

Note 6 - NON-CURRENT ASSETS

	Notes	2016	2015
FINANCIAL ASSETS		\$	\$
Receivables			
EQUITY ACCOUNTED INVESTMENTS IN COUNCIL BUSINESSES			
<i>Gawler River Floodplain Management Authority</i>	19	<u>4,748,923</u>	<u>4,838,438</u>
		<u>4,748,923</u>	<u>4,838,438</u>
 OTHER NON-CURRENT ASSETS			
Capital Works-in-Progress		<u>2,837</u>	<u>802,723</u>
		<u>2,837</u>	<u>802,723</u>

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	Fair Value Level	2015 \$				2016 \$			
		AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Land - Community	3	11,061,381	-	-	11,061,381	11,699,580	-	-	11,699,580
Land - Other	2	1,655,160	262,258	-	1,917,418	1,962,668	-	-	1,962,668
Land Improvements	3	547,166	146,598	(505,699)	188,065	547,166	155,723	(521,380)	181,509
Buildings & Other Structures	3	18,658,812	2,752,320	(10,648,132)	10,763,000	22,806,696	301,400	(11,346,802)	11,761,294
Infrastructure									
- Roads, Kerbing & Footpaths	3	65,810,811	1,946,028	(14,984,286)	52,772,553	69,690,165	1,479,808	(17,122,656)	54,047,317
- Stormwater Drainage	3	5,272,584	244,727	(2,145,988)	3,371,323	7,334,781	647,799	(2,814,745)	5,167,835
- CWMS	3	240,220	4,103,418	(87,080)	4,256,558	353,762	4,211,749	(205,707)	4,359,804
Plant, Machinery & Equipment		-	5,878,466	(2,985,204)	2,893,262	-	5,894,997	(3,106,268)	2,788,729
Furniture & Equipment		-	392,487	(235,908)	156,579	-	462,346	(278,124)	184,222
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		103,246,134	15,726,302	(31,592,297)	87,380,139	114,394,818	13,153,822	(35,395,682)	92,152,958
<i>Comparatives</i>		84,129,032	19,408,627	(30,329,552)	73,208,107	103,246,134	15,726,302	(31,592,297)	87,380,139

This Note continues on the following pages.

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2015	CARRYING AMOUNT MOVEMENTS DURING YEAR							2016	
	\$	\$							\$	
	CARRYING AMOUNT	Additions		Disposals	Depreciation	Impairment	Transfers		Net Revaluation	CARRYING AMOUNT
	New/Upgrade	Renewals	In				Out			
Land - Community	11,061,381	-	-	-	-	-	-	-	638,199	11,699,580
Land - Other	1,917,418	-	-	-	-	-	-	-	45,250	1,962,668
Land Improvements	188,065	9,125	-	-	(15,681)	-	-	-	-	181,509
Buildings & Other Structures	10,763,000	241,052	60,348	-	(575,670)	(14,655)	-	-	1,287,219	11,761,294
Infrastructure										
- Roads, Kerbing & Footpaths	52,772,553	1,015,455	958,900	-	(1,540,036)	(419,401)	-	-	1,259,846	54,047,317
- Stormwater Drainage	3,371,323	814,560	-	-	(89,414)	-	-	-	1,071,366	5,167,835
- CWMS	4,256,558	108,331	-	-	(89,511)	-	-	-	84,426	4,359,804
Plant, Machinery & Equipment	2,893,262	-	466,621	(193,158)	(377,996)	-	-	-	-	2,788,729
Furniture & Equipment	156,579	69,859	-	-	(42,216)	-	-	-	-	184,222
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	87,380,139	2,258,382	1,485,869	(193,158)	(2,730,524)	(434,056)	-	-	4,386,306	92,152,958
<i>Comparatives</i>	73,208,107	5,900,279	1,202,666	(106,580)	(2,478,729)	(695,955)	327,300	(327,300)	10,350,351	87,380,139

This Note continues on the following pages.

District Council of Mallala

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 7 (cont) - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Valuation of Assets

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent additions at cost, this remains as the basis of recognition of non-material asset classes.

General Valuation Principles

Accounting procedure: Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 *Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

Highest and best use: For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Transition to AASB 13: The requirements of AASB 13 *Fair Value Measurement* have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Fair value hierarchy level 2 valuations: Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land: Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets: There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

District Council of Mallala

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 7 (cont) - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Land & Landscaping

Pursuant to Council's election, freehold land and land over which Council has control, but does not have title, are initially recognised on the cost basis. A revaluation of land was done at fair value as at 01 July 2015 by Graham L Martin, BBus Property (Val) AAPI, CPV, of Maloney Field Services.

No capitalisation threshold is applied to the acquisition of land or interests in land.

Land improvements, including bulk earthworks with an assessed unlimited useful life, are recognised on the cost basis, originally deriving from a valuation at 30 June 1997 at current replacement cost. A revaluation was done at fair value as at 1 June 2007. Acquisitions after that are recognised at cost. Estimated future costs of reinstatement of land, capitalised in accordance with AASB 116.16(c), are reviewed annually (see Note 1) and depreciated over the estimated remaining life of the relevant asset.

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Building & Other Structures

Buildings and other structures generally are recognised at fair value, based on current market values. However, special purpose buildings (such as public toilets) for which there is no market are valued at depreciated current replacement cost. Buildings which Council does not intend to replace at the end of their useful life are valued at the market value of the "highest and best" use. These assets were revalued as at 01 July 2015 by Graham L Martin, BBus Property (Val) AAPI, CPV, of Maloney Field Services.

Road Infrastructure

Road Infrastructure assets, kerbing and footpaths were revalued by Council officers with external assistance by Tonkin Engineering at written down current replacement cost as at 1 July 2015, all acquisitions after that date are recorded at cost.

Other Infrastructure

Stormwater drainage infrastructure were valued by Council officers as at 1 July 2015 at written down current replacement cost, based on replacement costs and surveys during the reporting period ended 30 June 2015 and pursuant to Council's election are disclosed at fair value. All acquisitions made after the respective dates of valuation are recorded at cost.

Bridges were revalued as at 01 July 2015 by Graham L Martin, BBus Property (Val) AAPI, CVP, of Maloney Field Services.

Community wastewater management scheme at Middle Beach was valued Graham L Martin, BBus Property (Val) AAPI, CVP, of Maloney Field Services at written down current replacement cost as at 01 July 2015. All acquisitions made after the respective dates of valuation are recorded at cost.

Equipment & Furniture and All other Assets

Pursuant to Council's election, these assets are recognised on the cost basis.

The remediation of a landfill site on Coleman Road had been estimated by Tonkins Engineering on May 8, 2012 at \$464,232 based on an environmental survey. The provision for remediation has been adjusted down with expected completion in the 2016/2017 year.

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 8 - LIABILITIES

	Notes	2016		2015	
		Current	Non-current	Current	Non-current
TRADE & OTHER PAYABLES					
Goods & Services		567,210	-	885,013	-
Payments received in advance		39,258	-	39,258	-
Accrued expenses - employee entitlements		53,629	-	150,928	-
Accrued expenses - other		223,745	-	72,372	-
Other		266,942	-	257,256	-
		<u>1,150,784</u>	<u>-</u>	<u>1,404,827</u>	<u>-</u>

BORROWINGS

Loans	3,467,796	4,738,645	5,878,240	3,406,440
	<u>3,467,796</u>	<u>4,738,645</u>	<u>5,878,240</u>	<u>3,406,440</u>

All interest bearing liabilities are secured over the future revenues of the Council.

PROVISIONS

Employee entitlements (including oncosts)	993,785	64,918	988,876	73,229
Future reinstatement / restoration, etc	90,038	-	100,000	-
	<u>1,083,823</u>	<u>64,918</u>	<u>1,088,876</u>	<u>73,229</u>

Movements in Provisions - 2016 year only (current & non-current)

Opening Balance	100,000
(Less) Payments	<u>(9,962)</u>
Closing Balance	<u>90,038</u>

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 9 - RESERVES

ASSET REVALUATION RESERVE	1/7/2015	Net Increments (Decrements)	Transfers, Impairments	30/6/2016
Notes	\$	\$	\$	\$
Land - Community	8,904,630	638,199	-	9,542,829
Land - Other	2,600,375	45,250	-	2,645,625
Land Improvements	6,899,067	-	-	6,899,067
Buildings & Other Structures Infrastructure	-	1,287,219	(14,655)	1,272,564
- Roads, Kerbing & Footpaths	35,412,800	2,415,638	(419,401)	37,409,037
Joint Ventures - Other	741,204	(22,643)	-	718,561
Comprehensive Income				
TOTAL	<u>54,558,076</u>	<u>4,363,663</u>	<u>(434,056)</u>	<u>58,487,683</u>
<i>Comparatives</i>	<u>44,926,274</u>	<u>10,327,757</u>	<u>(695,955)</u>	<u>54,558,076</u>

OTHER RESERVES	1/7/2015	Transfers to Reserve	Transfers from Reserve	30/6/2016
CWMS Reserve - Middle Beach	48,917	-	-	48,917
Footpath Construction Reserve	46,033	-	-	46,033
TOTAL OTHER RESERVES	<u>94,950</u>			<u>94,950</u>
<i>Comparatives</i>	<u>94,950</u>	-	-	<u>94,950</u>

PURPOSES OF RESERVES

Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

Other Reserves

The CWMS Reserve [previously STEDS] is rate revenue received in excess of annual expenditure held for future maintenance of the scheme

Footpath Construction Reserve is funds received from developers and held for future footpath construction.

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 10 - ASSETS SUBJECT TO RESTRICTIONS

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

		2016	2015
CASH & FINANCIAL ASSETS	Notes	\$	\$
Developer Contributions		174,156	155,060
CWMS - Middle Beach Scheme		48,917	48,917
TOTAL ASSETS SUBJECT TO EXTERNALLY IMPOSED RESTRICTIONS		223,073	203,977

Developer Contributions are restricted to either open space landscaping or footpaths in the applicable developments.

CWMS Scheme are restricted to maintenance of CWMS facilities.

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 11 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

		2016	2015
	Notes	\$	\$
Total cash & equivalent assets	5	672,561	919,511
Less: Short-term borrowings	8	-	-
Balances per Cash Flow Statement		672,561	919,511

**(b) Reconciliation of Change in Net Assets to Cash
from Operating Activities**

Net Surplus (Deficit)		746,748	998,942
Non-cash items in Income Statement			
Depreciation, amortisation & impairment		2,619,196	2,334,552
Equity movements in equity accounted investments (increase) decrease		66,872	104,936
Net increase (decrease) in unpaid employee benefits		(100,701)	70,876
Non-cash asset acquisitions		(661,308)	(560,080)
Grants for capital acquisitions treated as Investing Activity		(871,592)	(103,963)
Net (Gain) Loss on Disposals		52,403	(6,187)
		1,851,618	2,839,076
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		300,273	49,385
Net (increase) decrease in inventories		5,486	(61,290)
Net increase (decrease) in trade & other payables		(156,744)	(349,463)
Net increase (decrease) in other provisions		(9,962)	(43,328)
Net Cash provided by (or used in) operations		1,990,671	2,434,380

(c) Non-Cash Financing and Investing Activities

Acquisition of assets by means of:

- Physical resources received free of charge	3	661,308	560,080
<i>Amounts recognised in Income Statement</i>		661,308	560,080
- Estimated future reinstatement etc. costs		(9,962)	(377,916)
		651,346	182,164

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	12,000	16,000
LGFA Cash Advance Debenture facility	6,500,000	6,500,000

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 12 - FUNCTIONS

INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES										
INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)		
ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	2016	2015	2016	2015	
2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	
\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Business Undertakings	533,155	353,741	355,480	358,133	177,675	(4,392)	-	-	953,569	921,451
Community Services	39,069	114,299	465,982	706,352	(426,913)	(592,053)	2,000	-	10,339,927	9,991,658
Culture	32,995	42,376	202,010	408,547	(169,015)	(366,171)	25,486	26,259	1,460,498	1,411,306
Economic Development	-	2,092	1,273	163,429	(1,273)	(161,337)	-	-	-	-
Environment	47,287	47,779	1,176,739	914,021	(1,129,452)	(866,242)	-	-	12,747,520	12,318,158
Recreation	86,479	3,021	189,120	228,830	(102,641)	(225,809)	-	-	8,760,171	8,465,111
Regulatory Services	303,913	380,227	906,183	1,152,045	(602,270)	(771,818)	-	-	215,824	208,555
Transport	593,222	637,468	2,253,050	2,689,394	(1,659,828)	(2,051,926)	-	490,272	54,610,957	52,771,553
Plant Hire & Depot/Indirect	8,625	2,282	168,324	81,645	(159,699)	(79,363)	-	-	5,383,082	5,201,769
Council Administration	8,787,806	8,785,333	5,381,275	3,405,574	3,406,531	5,379,759	1,151,407	1,456,816	4,415,467	4,266,745
TOTALS	10,432,551	10,368,618	11,099,436	10,107,970	(666,885)	260,648	1,178,893	1,973,347	98,887,015	95,556,306

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 12 (cont) - COMPONENTS of FUNCTIONS

The activities relating to Council functions are as follows:

Business Undertakings

Camping facilities, Gravel Pits/Quarries, Private Works, and Sewerage/CWMS,

Public Order & Safety

Crime Prevention, Emergency Services, Other Fire Protection

Health Services

Pest Control – Health, Immunisation

Community Support

Child and youth Services, Community Assistance, Community Transport, Family and Neighbourhood Support,

Community Amenities

Cemeteries/Crematoria, public Conveniences, Car Parking – non-fee-paying and Other Community Amenities.

Library Services

Provision of three static facilities

Cultural Services

Cultural Services, Cultural Venues, Heritage and Museums , and Other Cultural Services.

Economic Development

Employment Creation Programs, Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

Environment - Waste Management

Domestic Waste, Green Waste, E-Waste, Recycling, Transfer Stations, Waste Disposal Facility, Other Waste Management

Other Environment

Coastal Protection, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

Recreation

Parks and Gardens, Sports Facilities – Indoor, Sports Facilities – Outdoor,

Regulatory Services

Dog and Cat Control, Building Control, Town Planning, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

Transport

Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, LGGC – roads (formula funded), and Other Transport.

Plant Hire & Depot /Indirect

Plant and equipment, indirect expenditure and depot operations

Governance

Council Administration n.e.c., Elected Members, Organisational.

Support Services

Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records,

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 13 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 1.75% and 2.0% (2015: 2.00% and 2.50%). Short term deposits have an average maturity of 30 days and an average interest rates of 2.0% (2015: 30 days, 2.0%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Rates & Associated Charges (including legals & penalties for late payment) Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p>Terms & conditions: Secured over the subject land, arrears attract interest of 6.0% (2015: 6.0%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - Fees & other charges	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - other levels of government	<p>Accounting Policy: Carried at nominal value.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Interest Bearing Borrowings	<p>Accounting Policy: Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p>Terms & conditions: secured over future revenues, borrowings are repayable on both credit foncier and cash advance; interest is charged at fixed rates between 4.5% and 8.1% for credit foncier (2015: 5.9% and 8.4%) and the cash advance at variable of 4.0% (2015: 4.2% as at 30 June 2015).</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Finance Leases	<p>Accounting Policy: accounted for in accordance with AASB 117.</p>

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 13 (cont) - FINANCIAL INSTRUMENTS

Liquidity Analysis

2016	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	672,561			672,561	672,561
Receivables	71,493			71,493	71,493
Total	744,054	-	-	744,054	744,054
Financial Liabilities					
Payables	873,410			873,410	873,410
Current Borrowings	3,758,461			3,758,461	3,467,796
Non-Current Borrowings		3,214,063	3,397,167	6,611,230	4,738,645
Total	4,631,871	3,214,063	3,397,167	11,243,101	9,079,851
2015	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	919,511			919,511	919,511
Receivables	64,537			64,537	64,537
Total	984,048	-	-	984,048	984,048
Financial Liabilities					
Payables	1,181,527			1,181,527	1,181,527
Current Borrowings	1,118,251		5,000,000	6,118,251	5,878,240
Non-Current Borrowings		3,049,955	1,026,687	4,076,642	3,406,440
Total	2,299,778	3,049,955	6,026,687	11,376,420	10,466,207

The following interest rates were applicable to Council's borrowings at balance date:

	30 June 2016		30 June 2015	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
Other Variable Rates	4.13	2,890,000	4.25	5,350,000
Fixed Interest Rates	6.50	5,316,441	6.30	3,934,680
		8,206,441		9,284,680

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 14 - COMMITMENTS FOR EXPENDITURE

	2016	2015
	Notes	
	\$	\$
Capital Commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Plant & Equipment	<u>84,000</u>	<u>30,266</u>
	<u>84,000</u>	<u>30,266</u>
These expenditures are payable:		
Not later than one year	<u>84,000</u>	<u>30,266</u>
	<u>84,000</u>	<u>30,266</u>

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 15 - FINANCIAL INDICATORS

	2016	2015	2014
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These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

The Information Paper was revised in May 2015 and the financial indicators for previous years have been re-calculated in accordance with the revised formulas.

Operating Surplus Ratio

<u>Operating Surplus</u>	(7.0%)	2.0%	(8.0%)
Total Operating Revenue			

This ratio expresses the operating surplus as a percentage of total operating revenue.

Adjusted Operating Surplus Ratio	(1%)	(5%)	0%
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*In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The **Adjusted Operating Surplus Ratio** adjusts for the resulting distortion in the disclosed operating result for each year.*

Net Financial Liabilities Ratio

<u>Net Financial Liabilities</u>	84%	92%	88%
Total Operating Revenue			

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

Asset Sustainability Ratio

<u>Net Asset Renewals</u>	378%	209%	22%
Infrastructure & Asset Management Plan required expenditure			*

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2016 \$	2015 \$
Income	10,432,552	10,368,618
<i>less</i> Expenses	<u>11,166,301</u>	<u>10,212,906</u>
Operating Surplus / (Deficit)	(733,749)	155,712
<i>less</i> Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	1,470,319	1,208,593
Depreciation, Amortisation and Impairment	(2,619,196)	(2,334,552)
Proceeds from Sale of Replaced Assets	<u>(140,755)</u>	<u>(112,767)</u>
	(1,289,632)	(1,238,726)
<i>less</i> Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	701,409	3,892,038
Amounts received specifically for New and Upgraded Assets	(871,592)	(103,963)
	<u>(170,183)</u>	<u>3,788,075</u>
Net Lending / (Borrowing) for Financial Year	<u>726,066</u>	<u>(2,393,637)</u>

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 17 - OPERATING LEASES

Lease payment commitments of Council

Council has entered into non-cancellable operating leases for 3 photocopiers.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to the photocopier equipment permit Council, at expiry of the lease, to elect to re-lease, return or acquire the equipment leased.

No lease contains any escalation clause.

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

	2016	2015
	\$	\$
Not later than one year	9,357	9,504
Later than one year and not later than 5 years	10,448	8,872
	<u>19,805</u>	<u>18,376</u>

District Council of Mallala

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 18 - SUPERANNUATION

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9.50% in 2015/16; 9.50% in 2014/15). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Scheme's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2014/15) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits as defined in the Trust Deed as they accrue.

The Salarylink Plan is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

As required by law, an actuarial valuation is conducted for the Local Super Scheme every three years in relation to Salarylink Scheme. The most recent review was conducted for the period 1 July 2011 to 30 June 2014. As a result of the review the actuary determined that the assets of the Scheme are adequate to meet the value of the liabilities of the Scheme in respect of Accrued Benefits, and would remain adequate throughout next three years to 30 June 2017. Therefore, the employer contribution rate (currently 6.3% of members' salaries) will remain unchanged until the next review at 30 June 2017.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 19 - INTERESTS IN OTHER ENTITIES

Joint Operations

Section 43 of the Local Government Act 1999, provides that Councils may establish a regional subsidiary to carry out joint projects, functions or activities of the Councils

Central Local Government Region of South Australia

The District Council of Mallala is a member of the Central Local Government Region of South Australia, referred to in this report as the "Regional Subsidiary".

1. Undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level;
2. Facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of its Constituent Councils;
3. Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community;
4. Develop further co-operation between its Constituent Councils for the benefit of the communities of the region;
5. Develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region;
6. Undertake projects and activities that benefit the region and its communities;
7. Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.

During the 2015-16 year Council Subsidiary contribution was \$10,276.

Equity accounted Council Businesses

All equity accounted Council businesses are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

Gawler River Floodplain Management Authority (GRFMA)

The GRFMA has been established for the following purposes:

1. To coordinate the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River area (the Floodplain);
2. To raise finance for the purpose of developing, managing and operating and maintaining flood mitigation works within the Floodplain;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation within the Floodplain;
4. To enter into agreements with Constituent Councils for the purpose of managing and developing the Floodplain.

During the 2015-16 year Council's Regional Subsidiary contribution was \$14,629.

This note is continued on the next page.

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 19 (cont) - INTERESTS IN OTHER ENTITIES

	2016	2015
Gawler River Floodplains Management Authority	\$	\$
Council's respective interests are:		
- interest in the operating result	28%	28%
- ownership share of equity	28%	28%
- the proportion of voting power	17%	17%

	2016	2015
<u>Movements in Investment in Joint Operation</u>	<u>\$</u>	<u>\$</u>
Opening Balance	4,838,438	4,965,968
Share in Operating Result	(66,872)	(104,936)
Adjustment to Equity Share	(22,643)	(22,594)
Share in Equity of Joint Operation	<u>4,748,923</u>	<u>4,838,438</u>

Summarised financial information of the equity accounted business

Statement of Financial Position

Cash and cash equivalents	197,544	211,938
Other current assets	3,646	3,072
Non-current assets	16,973,939	17,205,152
Total assets	<u>17,175,129</u>	<u>17,420,162</u>
Current trade and other payables	-	3,180
Total liabilities	<u>-</u>	<u>3,180</u>
Net Assets	<u>17,175,129</u>	<u>17,416,982</u>

Statement of Comprehensive Income

Other income	29	-
Contributions from constituent Councils	74,676	72,501
Interest income	3,925	8,859
Total Income	<u>78,630</u>	<u>81,360</u>
Materials, contracts & other expenses	89,271	227,887
Depreciation, amortisation & impairment	231,213	231,213
Total expenses	<u>320,484</u>	<u>459,100</u>
Total Comprehensive Income	<u>(241,854)</u>	<u>(377,740)</u>

DISTRICT COUNCIL of MALLALA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 20 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION

The following assets and liabilities do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

1 LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 960 km of road reserves of average width 9 metres.

2 BANK GUARANTEES

Council has guaranteed an amount of \$36,000 for a lease on a rubble pit (6143 EML) (2015: \$36,000) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

3 LEGAL EXPENSES

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council is unaware of any appeals against planning decisions made prior to reporting date.

4 POTENTIAL INSURANCES LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council has insured against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

Bentleys SA Audit Partnership

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**INDEPENDENT AUDITOR'S REPORT
TO THE DISTRICT COUNCIL OF MALLALA**

We have audited the accompanying financial report of the District Council of Mallala, which comprises the Statement of Financial Position as at 30 June 2016, the Statement of Comprehensive Income, the Statement of Cash Flows and the Statement of Changes in Equity for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and Certification of the Financial statements.

Chief Executive Officer's Responsibility for the Financial Report

The Chief Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with Australian accounting Standards and *Local Government Act 1999* and *the Local Government (Financial Management) Regulations 2011*, and for such internal control as the Chief Executive Officer determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

We were unable to obtain sufficient appropriate audit evidence for the valuation of Buildings and Structures which are stated in the Statement of Financial Position at a carrying value of \$11,761,294 as at 30 June 2016.

Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial report of the District Council of Mallala presents fairly, in all material respects, the Council's financial position as at 30 June 2016 and its financial performance for the year then ended in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

BENTLEYS SA AUDIT PARTNERSHIP

DAVID PAPA
PARTNER

Dated at Adelaide this 15th day of December 2016

Bentleys SA Audit Partnership

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INDEPENDENT ASSURANCE REPORT ON INTERNAL CONTROLS OF THE DISTRICT COUNCIL OF MALLALA

We have audited the compliance of the District Council of Mallala (the Council) with the requirements of *Section 125 of the Local Government Act 1999* in relation to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2015 to 30 June 2016 are in accordance with legislative provisions.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities are in accordance with legislative provisions.

Our Responsibility

Our responsibility is to express an opinion on the Council's compliance with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 *Compliance Engagements*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2015 to 30 June 2016. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of internal controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these internal controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of controls on a sample basis on the assessed risks.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129 of the Local Government Act 1999* in relation to Internal Controls. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on internal controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

Qualifications

The Council could not provide a General Ledger User Access Report. There is an increased risk that staff have incompatible access rights for their duties.

The main council bank account had no evidence of review by an independent officer for August and September 2015 and reconciliations for November 2015 to January 2016 were prepared and reviewed on the 18th of March 2016. The delayed reconciliation of bank accounts increases the risk of misstatement due to fraud or error not being detected and corrected in a timely manner. The Council has addressed the timeliness of review and the bank account was reconciled at 30 June 2016.

The main debtor and creditor general ledger reconciliations had no evidence of review by an independent officer for August and September 2015 and reconciliation for November 2015 to January 2016 were prepared and reviewed on the 18th of March 2016. The delayed reconciliation of general ledger accounts increases the risk of misstatement due to fraud or error not being detected and corrected in a timely manner. The Council has addressed the timeliness of review and the accounts were reconciled at 30 June 2016.

Opinion

In our opinion, except for the possible effects on the Internal Controls of the matters referred to in the qualification paragraph, the Council has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with legislative provisions for the period 1 July 2015 to 30 June 2016.

BENTLEYS SA AUDIT PARTNERSHIP



DAVID PAPA
PARTNER

Dated at Adelaide this 15th day of December 2016

DISTRICT COUNCIL of MALLALA

**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2016**

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the District Council of Mallala for the year ended 30 June 2016, the Council's Auditor, Bentleys SA Audit Partnership, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....
James Miller
CHIEF EXECUTIVE OFFICER



.....
John Comrie
**PRESIDING MEMBER
AUDIT COMMITTEE**

Date:

15/12/16.

Bentleys SA Audit Partnership

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Certification of Auditor Independence

I confirm that, for the audit of the financial statements of the District Council of Mallala for the year ended 30 June 2016, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) Local Government (Financial Management) Regulations 2011.



David Papa
Partner
Bentleys SA Audit Partnership

Dated at Adelaide this 13th day of December 2016



Central

Local Government Region of South Australia

Incorporated under provisions of the Local Government Act

Annual Report for 2015 – 2016

A regional subsidiary of:

*The Barossa Council
District Council of Barunga West
Clare & Gilbert Valleys Council
District Council of the Copper Coast
The Flinders Ranges Council
Regional Council of Goyder
Light Regional Council
District Council of Mallala
District Council of Mount Remarkable
Northern Areas Council
District Council of Orroroo/Carrieton
District Council of Peterborough
Port Pirie Regional Council
Wakefield Regional Council
Yorke Peninsula Council*

Contact Details

Postal Address:

318 Main North Road
CLARE SA 5453

Telephone:

0419 341 866

Email:

ceo@centralregion.sa.gov.au

Website:

www.centralregion.sa.gov.au

The Central Local Government Region of South Australia

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence and as a regional subsidiary of its member Councils under Part 2 of Schedule 2 of the Local Government Act 1999 by virtue of the provisions of Section 25 of the Local Government (Implementation) Act 1999.

The Central Region is established to:

- undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of its Constituent Councils
- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community
- develop further co-operation between its Constituent Councils for the benefit of the communities of the region
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region
- undertake projects and activities that benefit the region and its communities
- associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.

The Central Region is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the Central Region and ensure that the Central Region acts in accordance with its Charter. The Board has 15 members, comprising one representative elected from each constituent Council:

- Barossa Council
- District Council of Barunga West
- Clare & Gilbert Valleys Council
- District Council of the Copper Coast
- The Flinders Ranges Council
- Regional Council of Goyder
- Light Regional Council
- District Council of Mallala
- District Council of Mount Remarkable
- Northern Areas Council
- District Council of Orreroo/Carrieton
- District Council of Peterborough
- Port Pirie Regional Council
- Wakefield Regional Council
- Yorke Peninsula Council

The Region's area spans the Barossa through the Clare Valley, Yorke Peninsula, Adelaide Plains, Mid and Upper North districts through to the Flinders Ranges, covering 27 per cent of the incorporated area of the State and comprises some 27 per cent of the State's population outside Adelaide.

Office Bearers for 2015/16

Chairman:

Mayor Peter Matthey (Goyder)

Deputy Chairs:

Mayor Sandra Wauchope (Mount Remarkable)
Mayor Allan Aughey (Clare & Gilbert Valleys)

Executive Members:

Mayor Rodney Reid (Wakefield)
Mayor Paul Thomas (Copper Coast)

**Delegate to the LGA Board
representing the Central
Region of the LGA
Constitution:**

Mayor Denis Clark (Northern Areas) LGA Board Member
Mayor Ray Agnew (Yorke Peninsula) LGA Board Member
Mayor Peter Matthey (Goyder) LGA Deputy Board Member

Chief Executive Officer:

Mr Paul McInerney
(Interim Executive Officer and Outreach Services Project until
December 2015)
Mr David J. Stevenson (from December 2015)

Auditor:

Mr Ian G. McDonald FCA

Central Local Government Region Board of Management

Each Constituent Council may appoint one elected member as delegate to be a Board Member. A proxy delegate is also appointed, with provisions allowing for representation by other elected or endorsed members.

Constituent Councils have appointed the following delegates and proxy delegates to the Board of Management:

Council	Delegate	Proxy Delegate
The Barossa Council	Mayor Bob Sloane	
District Council of Barunga West	Mayor Cynthia Axford	Deputy Mayor Dean Dolling
District Council of the Copper Coast	Mayor Paul Thomas	Deputy Mayor Roslyn Talbot
Clare & Gilbert Valleys Council	Mayor Allan Aughey	Cr Ian Burfitt
Flinders Ranges Council	Mayor Peter Slattery	Deputy Mayor Ken Anderson
Regional Council of Goyder	Mayor Peter Matthey	Deputy Mayor Jane Kellock
Light Regional Council	Mayor Bill O'Brien	Cr Lynette Reichstein
District Council of Mallala	Mayor Duncan Kennington (to 27 November) Mayor Tony Flaherty (from 7 March 2016)	Deputy Mayor Marcus Strudwicke
District Council of Mount Remarkable	Mayor Sandra Wauchope	Deputy Mayor Colin Nottle
Northern Areas Council	Mayor Denis Clark	Deputy Mayor Merv Robinson
District Council of Orroroo Carrieton	Chair Kathy Bowman	Deputy Chair Grant Chapman
District Council of Peterborough	Mayor Ruth Whittle	Cr Frank Hardbottle
Port Pirie Regional Council	Cr Neville Wilson (to August 2015) Mayor John Rohde (from August 2015)	Cr Neville Wilson
Wakefield Regional Council	Mayor Rodney Reid	Deputy Mayor Darryl Ottens
Yorke Peninsula Council	Mayor Ray Agnew	Cr John Rich

Meetings of the Central Region Board of Management

The following meetings of the Board of Management were held during the 2015/16 year:

- Special Meeting 3rd July, 2015
- Annual General Meeting 21st August, 2015
- Special Meeting 31st August, 2015
- Special Meeting 9th September, 2015
- Special Meeting 25th September, 2015
- Ordinary Meeting 20th November, 2015
- Ordinary Meeting 19th February, 2016
- Ordinary Meeting 13th May, 2016

Committee Meetings

In accordance with its Charter, the Board of Management has five committees

Committee	Members	Meeting Dates
Executive Committee:	<ul style="list-style-type: none"> • Mayor Peter Matthey (Chair) • Mayor Allan Aughey • Mayor Sandra Wauchope • Mayor Rodney Reid • Mayor Paul Thomas 	
Audit Committee:	<ul style="list-style-type: none"> • Mayor Ray Agnew (Chair) • Mayor Kathie Bowman • Dr Andrew Johnson • Mr Colin Davies 	Exemption granted by the Minister for Local Government until 30 th June, 2016
Management Group Meetings:	<ul style="list-style-type: none"> • Mr Martin McCarthy (Barossa) • Mr Andrew Cole (Barunga West) • Mr Roy Blight (Clare & Gilbert Valleys) • Mr Peter Harder (Copper Coast) • Mr Colin Davies (Flinders Ranges) • Mr John Brak (Goyder) • Mr Richard Michael (Light) • Mr Wayne Hart (Mt Remarkable) • Mr Colin Byles (Northern Areas) • Mr Stephen Rufus (Orroroo/Carrieton) • Mr Peter McGuinness (Peterborough) • Dr Andrew Johnson (Pirie Regional) • Ms Cate Atkinson then Mr Christopher Parish (Wakefield) • Mr Andrew Cameron (Yorke Peninsula) 	11 th December, 2015 5 th February, 2016 1 st April, 2016
Transport & Infrastructure Advisory Committee:	<ul style="list-style-type: none"> • Mr David Hassett (Chair – Wakefield) • Mr Fred Linke (Barunga West) • Mr Steve Kaesler (Barossa) • Ms Joanne Buchanan (RDAY&MN) • Mr Kieren Chappell (Light) • Mr Colin Davies (Flinders Ranges) 	22 nd April, 2016
Regional Climate Change Steering Committee:	<ul style="list-style-type: none"> • Mr Paul McInerney (Interim Executive Officer until December 2014) • Mr David Stevenson (Chief Executive Officer from December 2015) • Ms Kelly-Anne Saffin (RDAY&MN) • Mr Dylan Strong (N&Y NRM Board) 	26 th October, 2015 14 th December, 2015 6 th April, 2016 17 th June, 2016

Achievements for 2015/16

During the year, there was continued progress against a number of priority activities.

1. Board Governance and Operations

- **The operation of the Central Region subsidiary is in accordance with legislative requirements and board policy**
- **CLGR is well regarded by its member councils and stakeholders as a valid and relevant organisation**

Achievements for 2015/16

- Committees that operated under the Charter all conducted their operations within their terms of reference.
- Interim Executive support was provided to ensure a smooth implementation of the Future Directions Review Transition Management Planning.
- Appointment of a new Chief Executive Officer in December 2015.
- Adoption of the 2016/17 Business Plan and Budget.
- Review the procurement roadmap work completed by ArcBlue under the Future Directions Review.
- Acquittals to the Local Government Research and Development Scheme SA were completed. Projects included the strategic procurement risk management compliance governance and reporting model. Also the
- Development and the recommendation by the Board of Management to members of a new Charter.
- Conduct the election of board members for Regional Development Australia Yorke and Mid North.

2. Local Government Leadership and Sustainability

- **The Central Local Government Region Councils supported to collaboratively improve service delivery, resourcing & financial capacity**
- **Central Local Government Region Councils well represented & regarded at state and national Local Government levels**
- **Improved awareness & understanding of Central Region Council issues and activities by key stakeholders & political decision makers**

Achievements for 2015/16

- LGA Outreach Services – this Pilot Project was funded by the Local Government Association SA. The project commenced in January 2014 and finished in January 2016. In addition to the Future Directions Review the Outreach Services pilot project enabled the Interim Executive Officer to oversee a continuum of the procurement preparatory work.
- Crown Lands Red Tape Reduction between Local and State Governments is an ongoing matter.
- Attendance by Local Government Association (LGA) and Office of Local Government (OLG) at Central Region quarterly meetings.
- Communications with LGA and Office of Local Government staff as required.
- Complete the transition for the Council Chief Executive Officer meetings into Management Group Meetings.
- Regional representation at SA Regional Organisation of Councils (SAROC) and LGA Board meetings.
- Attendance at Local Government Association SA ordinary meetings and forums in Adelaide.
- Attendance by Councils Mayors and Chief Executives at the Local Government Association SA Presidents Show Case in Adelaide.
- Communication and meetings/workshops with SAROC Executive Officers on key issues as required.
- Participation of relevant regional agencies and bodies on Central Region committees and at workshops and forums as appropriate.
- Member of Parliament briefings as required.
- Website updated with Agenda, Minutes, Future Directions Review Final Report.
- The new "royalty on rubble" introduced by the State Government paid by local government when raising rubble to maintain vital local roads and infrastructure will continued to be pursued as a major issue for the region and other regional SA Councils.

- The region continues to monitor and is expecting to elevate the concerns Council members have for Community Passenger Networks across the region. The region has legitimate concerns about the ongoing funding arrangements and therefore viability of the services. Ongoing discussion with the Department for Communities and Social Inclusion along with the Federal Government as it rolls out the National Disability Scheme will remain an ongoing major issue.
- A detailed submission to the Regional Health Services Inquiry resulted in the Social Development Committee secretariat recommending our concerns be raised directly with Country Health SA.

3. Regional and Community Sustainability

- **The long-term economic, environmental and social sustainability of the Central Local Government Region is fostered through pro-active, innovative, efficient and collaborative approaches to issues of priority.**

Achievements for 2015/16

Regional Identity, Planning & Cohesion

- Regional Strategic Alliance meetings with Northern and Yorke Natural Resources Management Board (NRM) and Regional Development Australia Yorke and Mid North (RDAY&MN) were recommenced in January 2016.
- Participation in meetings of RDAY&MN and Northern and Yorke Resource Management Executive Officers.
- Attendance at a number of Northern and Yorke Natural Resource Management Board meetings as a non-voting delegate.

Transport

- Convened the Central Region Transport Infrastructure Advisory Committee, for Special Local Roads Program purposes in April 2016.
- Assessment, inspection and regional submission to Special Local Roads program in accordance with LGA TAP Committee requirements.

Environment and Natural Resources

- Local Government representative attendance at various Regional NRM Board meetings by interim Executive Officer as a non-voting delegate under the YMN NRM Board constitution.
- YMN NRM Board advised of progress by CLGR of its Future Direction Review and investigation of Hunter Councils Inc. (NSW), Pilbara (WA) and Cradle Coast Authority (Tasmania) models.

Climate Change and Emergency Management

- Funding for the regional climate change coordinator to work across local government, regional development and Natural Resources Management. We participate in the Regional Alliance Climate Change with partners Regional Development Australia Yorke and Mid North (RDA) and Northern & Yorke Natural Resources Management Board (NRM).
- A two-year contract covering the Alliance for the Climate Change Coordinator concludes in 2017. This allows local government access to expertise in this specialised area and for sourcing of project funds for local government as opportunity arises.
- Ongoing development of Goyder's Line Sustainability Hub and research concept.
- Applying the NRM Planning for Climate Change to begin the update the Regional NRM Plan incorporating resilience thinking and adaptive management principles.
- Partnering in the Climate Change and Bushfire project to investigate the ability to model the impact of climate change on fire danger indexes in the region.
- Coordinated LG representation to Yorke/Mid North Zone Emergency Management committees (ZEMC).
- Ongoing participation in local, state and Australian Governments workshops and programs.

**CENTRAL LOCAL GOVERNMENT
REGION of SA Inc**



**Annual Financial
Statements**

For the financial year

July 1st 2015 – June 30th 2016

Central Local Government Region of SA Inc

General Purpose Financial Reports for the year ended 30 June 2016

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Note 21 - Assets & Liabilities not Recognised	NR
Note 22 - Events Occurring After Reporting Date	NR
	(NR - Not Required)
Audit Report - Financial Statements	
Region Certificate of Audit Independence	
Audit Certificate of Audit Independence	

Central Local Government Region of SA Inc.

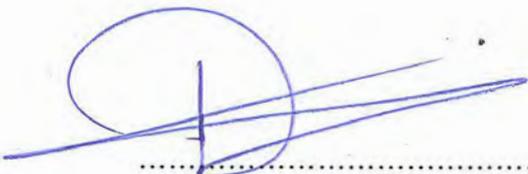
ANNUAL FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 June 2016

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Region to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Region's financial position at 30 June 2016 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Region provide a reasonable assurance that the Region's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Region's accounting and other records.



David J. Stevenson
Chief Executive Officer



Mayor Samuel Peter Matthey
President

Date:

19th August, 2016

Central Local Government Region of SA Inc

**STATEMENT OF COMPREHENSIVE INCOME
for the year ended 30 June 2016**

	Notes	2016 \$	2015 \$
INCOME			
Grants, subsidies and contributions	2	316,166	285,555
Investment income	2	13,869	18,419
Other income	2	<u>154,140</u>	<u>193,714</u>
Total Income		<u>484,175</u>	<u>497,688</u>
EXPENSES			
Employee costs	3	92,626	-
Materials, contracts & other expenses	3	264,741	796,701
Depreciation, amortisation & impairment	3	<u>3,243</u>	<u>850</u>
Total Expenses		<u>360,610</u>	<u>797,551</u>
OPERATING SURPLUS / (DEFICIT)		123,565	(299,863)
Asset disposal & fair value adjustments	4	<u>-</u>	<u>(12,602)</u>
NET SURPLUS / (DEFICIT)		123,565	(312,465)
transferred to Equity Statement			
Total Other Comprehensive Income		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME		<u>123,565</u>	<u>(312,465)</u>

This Statement is to be read in conjunction with the attached Notes.

Central Local Government Region of SA Inc

STATEMENT OF FINANCIAL POSITION

as at 30 June 2016

ASSETS	Notes	2016 \$	2015 \$
Current Assets			
Cash and cash equivalents	5	556,783	541,825
Trade & other receivables	5	<u>124,056</u>	<u>64,293</u>
Total Current Assets		<u>680,839</u>	<u>606,118</u>
Non-current Assets			
Property, plant & equipment	7	<u>30,110</u>	<u>-</u>
Total Non-current Assets		<u>30,110</u>	<u>-</u>
Total Assets		<u>710,949</u>	<u>606,118</u>
LIABILITIES			
Current Liabilities			
Trade & other payables	8	18,928	43,877
Provisions	8	<u>6,060</u>	<u>-</u>
Total Current Liabilities		<u>24,988</u>	<u>43,877</u>
Non-current Liabilities			
Provisions	8	<u>155</u>	<u>-</u>
Total Non-current Liabilities		<u>155</u>	<u>-</u>
Total Liabilities		<u>25,143</u>	<u>43,877</u>
NET ASSETS		<u>685,806</u>	<u>562,241</u>
EQUITY			
Accumulated Surplus		113,143	68,145
Other Reserves	9	<u>572,663</u>	<u>494,096</u>
TOTAL EQUITY		<u>685,806</u>	<u>562,241</u>

This Statement is to be read in conjunction with the attached Notes.

Central Local Government Region of SA Inc

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2016

2016	Notes	Accumulated Surplus \$	Other Reserves \$	TOTAL EQUITY \$
Balance at end of previous reporting period		68,145	494,096	562,241
Net Surplus / (Deficit) for Year		123,565	-	123,565
Other Comprehensive Income				
Transfers between reserves	9	<u>(78,567)</u>	78,567	-
Balance at end of period		<u>113,143</u>	<u>572,663</u>	<u>685,806</u>
2015				
Balance at end of previous reporting period		25,212	849,494	874,706
Net Surplus / (Deficit) for Year		(312,465)	-	(312,465)
Other Comprehensive Income				
Transfers between reserves	9	<u>355,398</u>	(355,398)	-
Balance at end of period		<u>68,145</u>	<u>494,096</u>	<u>562,241</u>

Central Local Government Region of SA Inc

STATEMENT OF CASH FLOWS

for the year ended 30 June 2016

	Notes	2016 \$	2015 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Investment receipts		14,132	19,089
Grants utilised for operating purposes		224,444	438,015
Other revenues		217,562	96,095
<u>Payments</u>			
Employee costs		(81,342)	-
Materials, contracts & other expenses		(326,485)	(776,072)
Net Cash provided by (or used in) Operating Activities		48,311	(222,873)
 CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Sale of surplus assets		-	15,455
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(33,353)	-
Net Cash provided by (or used in) Investing Activities		(33,353)	15,455
 CASH FLOWS FROM FINANCING ACTIVITIES			
Net Cash provided by (or used in) Financing Activities		-	-
Net Increase (Decrease) in cash held		14,958	(207,418)
 Cash & cash equivalents at beginning of period	11	541,825	749,243
Cash & cash equivalents at end of period	11	556,783	541,825

This Statement is to be read in conjunction with the attached Notes

Central Local Government Region of SA Inc.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1. Basis of Preparation

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 9th August 2014.

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Region's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

All amounts in the financial statements have been rounded to the nearest dollar (\$).

1.1 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.2 The Local Government Reporting Entity

The Central Local Government Region of South Australia Incorporated ("the Region") is a regional subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999.

The Constituent Councils are:

- | | |
|---|--|
| 1. The Barossa Council | 2. District Council of Mount Remarkable |
| 3. District Council of Barunga West | 4. Northern Areas Council |
| 5. Clare and Gilbert Valleys Council | 6. District Council of Orroroo/Carrieton |
| 7. District Council of the Copper Coast | 8. District Council of Peterborough |
| 9. The Flinders Ranges Council | 10. Port Pirie Regional Council |
| 11. Regional Council of Goyder | 12. Wakefield Regional Council |
| 13. Light Regional Council | 14. Yorke Peninsula Council, and |
| 15. District Council of Mallala. | |

All funds received and expended by the Region have been included in the Financial Statements forming part of this Financial Report.

1.3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Region obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Region's operations for the current reporting period.

1.4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Region's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

1.5 Property, Plant & Equipment

All non-current assets purchased are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". All assets are recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Region for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows:

Office Furniture & Equipment	\$1,000
Motor Vehicles, Other Plant & Equipment	\$1,000

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Region, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7.

1.6 Payables

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

Amounts received from external parties in advance of service delivery are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

Employee Benefits

Salaries, Wages & Compensated Absences

The Region engaged the services of a Chief Executive Officer on the 7th December 2015 and as at 30th June 2016 the CEO is the only employee of the Region. Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	2.08% (2015, Nil%)
Weighted average settlement period	10 years (2015, Nil years)

No accrual is made for sick leave as the Region experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Region does not make payment for untaken sick leave.

Superannuation

The Region contributes the statutory 9.5% SGC superannuation for the CEO to a Self-Managed Superannuation Fund.

GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.

- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2012 reporting period and have not been used in preparing these reports.

AASB 7	Financial Instruments – Disclosures
AASB 9	Financial Instruments
AASB 15	Revenue from Contracts with Customers
AASB 124	Related Party Disclosures

Standards containing consequential amendments to other Standards and Interpretations arising from the above - AASB 2010-7, AASB 2014-1, AASB 2014-3, AASB 2014-4, AASB 2014-5, AASB 2014-6, AASB 2014-7, AASB 2014-8, AASB 2014-9, AASB 14-10, AASB 15-1, AASB 15-2, AASB 15-3, AASB 15-4, AASB 15-5 and AASB 2015-6. (Standards not affecting local government have been excluded from the above list.)

The Region is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

Central Local Government Region of SA Inc

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 2 - INCOME

	2016	2015
	\$	\$
INVESTMENT INCOME		
Interest on investments		
Local Government Finance Authority	13,795	18,312
Banks & other	74	107
	13,869	18,419
OTHER INCOME		
Council Contributions	154,140	152,460
Sundry	-	41,254
	154,140	193,714
GRANTS, SUBSIDIES, CONTRIBUTIONS		
Other grants, subsidies and contributions	316,166	285,555
	316,166	285,555
Sources of grants		
Commonwealth government	-	39,954
State government	231,166	235,601
Other	85,000	10,000
	316,166	285,555
Conditions over grants & contributions		
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i>		
Unexpended at the close of the previous reporting period	143,003	516,994
<i>Less: expended during the current period from revenues recognised in previous reporting periods</i>		
P003-Waste Management	-	(15,635)
P009-Climate Change	-	(95,703)
P010-Windfarm Liaison	-	(27,593)
P015-Local Government Reform	(48,952)	-
P016-Upper Spencer Gulf RSP	-	(182,941)
P018-Policy Amendment Review	-	(30,000)
P019-Coastal Adaptation	-	(30,000)
P020-Risk Assessment	-	(30,000)
P022-Roads & Transport	(127)	(680)
P023-Outreach Collaboration Project	(52,923)	-
P024-Climate Change Co-ordinator 2015-17	(5,471)	-
Subtotal	(107,473)	(412,552)
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
A009-Special Projects	-	13,305
P023-Outreach Collaboration Project	-	256
P024-Climate Change Co-ordinator 2015-17	-	25,000
P025-Outreach Phase 2	50,000	-
P026-Strategic Procurement	31,100	-
P028-Regional Capacity Building	104,940	-
Subtotal	186,040	38,561
Unexpended at the close of this reporting period	221,570	143,003
Net increase (decrease) in assets subject to conditions in the current reporting period	78,567	(373,991)

Central Local Government Region of SA Inc

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 3 - EXPENSES

	2016	2015
	\$	\$
EMPLOYEE COSTS		
Salaries and Wages	75,887	-
Employee leave expense	6,217	-
Superannuation	7,209	-
Workers' Compensation Insurance	872	-
FBT	2,441	-
Total Operating Employee Costs	92,626	-
 <i>Total Number of Employees</i>	 <i>1</i>	 <i>-</i>
<i>(Full time equivalent at end of reporting period)</i>		
 MATERIALS, CONTRACTS & OTHER EXPENSES		
<u>Prescribed Expenses</u>		
Auditor's Remuneration		
- Auditing the financial reports	1,683	1,650
Subtotal - Prescribed Expenses	1,683	1,650
 <u>Other Materials, Contracts & Expenses</u>		
Contractors & Consultants	220,098	732,691
Legal Fees	8,639	-
Unleaded Fuel	3,410	9
Grants	-	25,000
Members Allowances & Support	6,024	4,176
Meetings & Conferences	3,175	5,064
Insurance	7,585	5,701
Rental - Premises	3,182	-
Advertising	2,093	-
Sundry	8,852	22,410
Subtotal - Other Materials, Contracts & Expenses	263,058	795,051
	264,741	796,701
 DEPRECIATION, AMORTISATION & IMPAIRMENT		
Depreciation		
Motor Vehicle	3,243	850
	3,243	850

Central Local Government Region of SA Inc

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

	2016	2015
	\$	\$
PROPERTY, PLANT & EQUIPMENT		
<i>Assets surplus to requirements</i>		
Proceeds from disposal	-	15,455
Less: Carrying amount of assets sold	-	28,057
Gain (Loss) on disposal	-	(12,602)

Note 5 - CURRENT ASSETS

CASH & EQUIVALENT ASSETS		
Cash on Hand and at Bank	21,879	20,979
Deposits at Call	534,904	520,846
	556,783	541,825
TRADE & OTHER RECEIVABLES		
Accrued Revenues	2,610	2,873
Debtors - general	-	40,235
Other levels of Government	115,434	-
GST Recoupment	4,421	21,185
Prepayments	1,591	-
	124,056	64,293

Central Local Government Region of SA Inc

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Fair Value Level	2015 \$				2016 \$			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Note 7 - PROPERTY, PLANT & EQUIPMENT								
Motor Vehicle	-	-	-	-	-	33,353	(3,243)	30,110
Software	-	772	(772)	-	-	772	(772)	-
TOTAL PROPERTY, PLANT & EQUIPMENT	-	772	(772)	-	-	34,125	(4,015)	30,110
<i>Comparatives</i>	-	36,687	(7,780)	28,907	-	772	(772)	-

	2015 \$	CARRYING AMOUNT MOVEMENTS DURING YEAR \$							2016 \$	
	CARRYING AMOUNT	Additions		Disposals	Depreciation	Impairment	Transfers		Net Revaluation	CARRYING AMOUNT
		New/Upgrade	Renewals				In	Out		
Note 7 - PROPERTY, PLANT & EQUIPMENT										
Motor Vehicle	-	33,353	-	-	(3,243)	-	-	-	-	30,110
Software	-	-	-	-	-	-	-	-	-	-
TOTAL PROPERTY, PLANT & EQUIPMENT	-	33,353	-	-	(3,243)	-	-	-	-	30,110
<i>Comparatives</i>	28,907	-	-	(28,057)	(850)	-	-	-	-	-

Central Local Government Region of SA Inc

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 8 - LIABILITIES

	2016		2015	
	\$		\$	
TRADE & OTHER PAYABLES	Current	Non-current	Current	Non-current
Goods & Services	317		2,420	
Accrued expenses - employee entitlements	5,069	-	-	-
Accrued expenses - Contractors	-	-	41,457	-
GST & PAYG	13,542		-	-
	<u>18,928</u>	<u>-</u>	<u>43,877</u>	<u>-</u>
<i>Amounts included in trade & other payables that are not expected to be settled within 12 months of reporting date.</i>	-		-	
PROVISIONS				
Employee entitlements (including oncosts)	6,060	155	-	-
	<u>6,060</u>	<u>155</u>	<u>-</u>	<u>-</u>

Note 9 - RESERVES

OTHER RESERVES	1/7/2015	Transfers to Reserve	Transfers from Reserve	30/6/2016
General Reserve	31,093	-	-	31,093
1 A009-Special Projects	17,341	-	-	17,341
2 P003-Waste Management	16,273	-	-	16,273
3 P009-Climate Change	4,761	-	-	4,761
4 P015-Local Government Reform	320,000	-	(208,952)	111,048
5 P022-Roads & Transport	26,705	-	(127)	26,578
6 P023-Outreach Collaboration Project	52,923	-	(52,923)	-
7 P024-Climate Change Co-Ordinator 2015-17	25,000	-	(5,471)	19,529
8 P025-LG Outreach Phase 2	-	50,000	-	50,000
9 P026-Strategic Procurement	-	31,100	-	31,100
10 P027-LG Reform - Incentive Risk	-	160,000	-	160,000
11 P028-Regional Capacity Building	-	104,940	-	104,940
TOTAL OTHER RESERVES	<u>494,096</u>	<u>346,040</u>	<u>(267,473)</u>	<u>572,663</u>
<i>Comparatives</i>	<u>849,494</u>	<u>57,154</u>	<u>(412,552)</u>	<u>494,096</u>

Central Local Government Region of SA Inc

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 9 - RESERVES (Continued)

PURPOSES OF RESERVES

Other Reserves

- 1 **A007-Special Projects**
LGA funded support programme
- 2 **P003-Waste Management**
State Government funded technical support programme
- 3 **P009-Climate Change**
Regional Partners and State Government funded programme
- 4 **P015-Local Government Reform**
CLGR funded programme - Council Shared Services
- 5 **P022-Roads & Transport**
CLGR funded programme - Regional Development Australia Freight Strategy
- 6 **P023-Outreach Collaboration Project**
Federal Government funded programme
- 7 **P024-Climate Change Co-ordinator 2015-17**
Regional Partners and State Government funded programme
- 8 **P025-LG Outreach Phase 2**
LGA funded programme
- 9 **P026-Strategic Procurement**
LGA funded programme
- 10 **P027-LG Reform - Incentive Risk**
CEO Performance fund
- 11 **P028-Regional Capacity Building**
Region rubble royalty % returned for project allocation 2016/17

Central Local Government Region of SA Inc

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 11 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2016 \$	2015 \$
Total cash & equivalent assets	5	<u>556,783</u>	<u>541,825</u>
Balances per Cash Flow Statement		<u>556,783</u>	<u>541,825</u>

**(b) Reconciliation of Change in Net Assets to Cash
from Operating Activities**

Net Surplus (Deficit)	123,565	(312,465)
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	3,243	850
Net increase (decrease) in unpaid employee benefits	11,284	-
Net (Gain) Loss on Disposals	-	12,602
	<u>138,092</u>	<u>(299,013)</u>
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	(59,763)	55,511
Net increase (decrease) in trade & other payables	(30,018)	20,629
Net Cash provided by (or used in) operations	<u>48,311</u>	<u>(222,873)</u>
(c) Non-Cash Financing and Investing Activities	<u>-</u>	<u>-</u>

(d) Financing Arrangements

Unrestricted access was available at balance date to the following line of credit:

Corporate Credit Cards	2,000	2,000
------------------------	-------	-------

Note 12 - FUNCTIONS

The activities of the Region are categorised into the following programmes

- 1 A009-Special Projects
- 2 P003-Waste Management
- 3 P009-Climate Change
- 4 P015-Local Government Reform
- 5 P022-Roads & Transport
- 6 P023-Outreach Collaboration Project
- 7 P024-Climate Change Co-Ordinator 2015-17
- 8 P025-LG Outreach Phase 2
- 9 P026-Strategic Procurement
- 10 P027-LG Reform - Incentive Risk
- 11 P028-Regional Capacity Building

Income and expenses have been attributed
to the functions/activities throughout the
financial year.

Central Local Government Region of SA Inc
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 13 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call	<p>Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p>Short term deposits are available on 24 hour call with the LGFA and has an interest rate of 1.75% as at 30 June 2016.</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables -Trade and Other Debtors	<p>Accounting Policy: Carried at nominal value.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Region.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>

Liquidity Analysis

2016	Due < 1 year	Due > 1 year; <= 5 years	Due > 5 years	Total	
				Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	556,783	-	-	556,783	556,783
Receivables	124,056	-	-	124,056	124,056
Total	680,839	-	-	680,839	680,839
Financial Liabilities					
Payables	13,859	-	-	13,859	13,859
Total	13,859	-	-	13,859	13,859

2015	Due < 1 year	Due > 1 year; <= 5 years	Due > 5 years	Total	
				Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	541,825	-	-	541,825	541,825
Receivables	64,293	-	-	64,293	64,293
Total	606,118	-	-	606,118	606,118
Financial Liabilities					
Payables	2,420	-	-	2,420	2,420
Total	2,420	-	-	2,420	2,420

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Region..

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Region is the carrying amount, net of any allowance for doubtful debts. All Region investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Region's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Region's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Region will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Central Local Government Region of SA Inc

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Region prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2016	2015
	\$	\$
Income	484,175	497,688
<i>less</i> Expenses	<u>360,610</u>	<u>797,551</u>
Operating Surplus / (Deficit)	123,565	(299,863)
<i>less</i> Net Outlays on Existing Assets		
Depreciation, Amortisation and Impairment	(3,243)	(850)
	(3,243)	(850)
<i>less</i> Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i>	33,353	-
Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	-	(15,455)
	<u>33,353</u>	<u>(15,455)</u>
Net Lending / (Borrowing) for Financial Year	<u>93,455</u>	<u>(283,558)</u>

Central Local Government Region of SA Inc.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 19 - JOINT VENTURES & ASSOCIATED ENTITIES

An associate is an entity, including an unincorporated entity such as a partnership, over which the investor has significant influence and that is neither a subsidiary nor an interest in a joint venture.

A joint venture is a contractual agreement whereby two or more parties undertake an economic activity that is subject to joint control

The Region has no interest in Joint Ventures or Associated Entities.

Although the Region itself is a Regional Subsidiary established by the 15 Member Councils (as per Note 1), it is not considered to be an associate of any of the individual Councils as no one Council has significant influence. As such, equity accounting procedures are not used by the individual Councils. It is likely that each Council's interest in the Regional Subsidiary is non-material and as such, it is appropriate for a Council to write off its annual contribution as an expense.

Central Local Government Region of SA Inc.

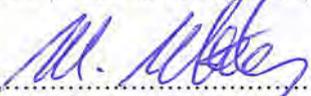
ANNUAL FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 June 2016

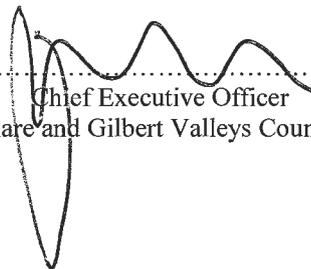
CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of The Central Local Government Region of South Australia Incorporated for the year ended 30 June 2016, the Council's Auditor, Ian G McDonald has maintained his independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

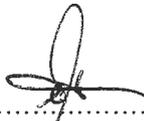
This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.


.....
Chief Executive Officer
The Barossa Council

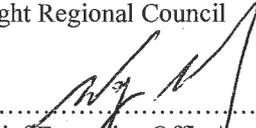

.....
Chief Executive Officer
District Council of Barunga West

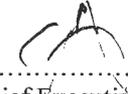

.....
Chief Executive Officer
Clare and Gilbert Valleys Council

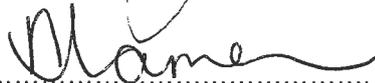

.....
Chief Executive Officer
District Council of the Copper Coast

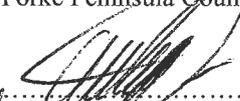

.....
Chief Executive Officer
The Flinders Ranges Council


.....
Chief Executive Officer
Light Regional Council


.....
Chief Executive Officer
District Council of Mount Remarkable


.....
Chief Executive Officer
Port Pirie Regional Council

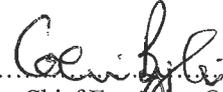

.....
Chief Executive Officer
Yorke Peninsula Council


.....
Chief Executive Officer
Wakefield Regional Council


.....
Chief Executive Officer
Regional Council of Goyder


.....

.....
Chief Executive Officer
District Council of Mallala


.....
Chief Executive Officer
Northern Areas Council


.....
Chief Executive Officer
District Council of Orroroo-Carrieton


.....
Chief Executive Officer
District Council of Peterborough


.....
Chairman
Central Local Government Region
Board of Management

Ian G McDonald FCA



Central Local Government Region of South Australia Inc

ANNUAL FINANCIAL STATEMENTS For the year ended 30 June 2016

STATEMENT BY AUDITOR

We confirm that, for the audit of the financial statements of the Central Local Government Region of South Australia Inc for the year ended 30 June 2016, we have maintained our independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

A handwritten signature in black ink that reads 'Ian G McDonald'.

Ian G McDonald FCA

Dated this 17th day of August 2016

Independent Audit Report to the Members of the Central Local Government Region of SA Inc.

We have audited the accompanying financial report of the Central Local Government Region of SA Inc. which comprises the statement of financial position as at 30 June 2016, statement of comprehensive income, statement of changes in equity, statement of cash flows, summary of significant accounting policies, other explanatory notes and the certification of the financial statements.

Chief Executive Officer's Responsibility for the Financial Report

The Chief Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 together with the Local Government (Financial Management) Regulations 2011. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We have conducted the audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board of Management, as well as evaluating the overall presentation of the financial report.

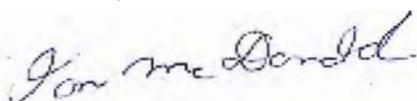
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we followed applicable independence requirements of Australian professional and ethical pronouncements and the Local Government Act 1999.

Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Central Local Government Region of SA Inc. as of 30 June 2016, and of its financial performance for the year then ended in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 together with the Local Government (Financial Management) Regulations 2011.



Ian G McDonald FCA
Registered Company Auditor

Signed 21st day of September 2016, at Adelaide, South Australia

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Adelaide Hills Council
The Barossa Council
Town of Gawler
Light Regional Council
District Council of Mallala
City of Playford

Address : 3/58 Charles Street, Unley, South Australia 5061
Telephone: 0413 174 222
Email: deangollan@hotmail.com
Web Site: www.gawler.sa.gov.au/grfma

RECEIVED
19 SEP 2016

BY:

14 September 2016

Mr J. Miller
Chief Executive Officer
Adelaide Plains Council
P O Box 18
Mallala SA 5502

Dear James,

Re: ANNUAL REPORT 2015 - 2016

Please find enclosed the Gawler River Floodplain Management Authority Annual Report 2015 - 2016 prepared in accordance with Section 28, Schedule 2, Local Government Act 1999 and Clause 16.1 of the GRFMA Charter.

The report can also be downloaded from the website www.gawler.sa.gov/grfma .

Yours faithfully



Dean Gollan
EXECUTIVE OFFICER



RECEIVED
19 SEP 2016

BY:.....

Gawler River Floodplain Management Authority

Annual Report 2015 - 2016

Constituent Councils:

Adelaide Hills Council
The Barossa Council
Town of Gawler
Light Regional Council
District Council of Mallala
City of Playford

Address : 3/58 Charles Street
Unley South Australia 5061
Mobile: 0413 174 222
Email: deangollan@hotmail.com
Website: www.gawler.sa.gov.au/grfma

Gawler River Floodplain Management Authority

Annual Report 2015 – 2016

Chairman's Forward

This report period the Authority's effort has been primarily focussed on working with Australian Water Environments (AWE) Consultants to complete a Findings Report for the Gawler River Flood Mitigation Scheme - Mark Two.

Following initial review by the Board and consultation with member councils a Final Mitigations Options Findings report was received in March 2016. The report's findings are based on a comprehensive review of the Gawler River hydrology, floodplain mapping and changes in the catchment that have taken place since 2007.

With over three thousand residential properties currently at risk of flooding with a flood hazard rating of medium or higher in a 1 in 100 ARI flood event and a further 1600 properties likely to incur nuisance by low hazard flooding, the report provides options for both structural and non-structural flood mitigation measures which will be subject to further consultation with member councils and their communities, Commonwealth and State Governments and other stakeholders as a matter of priority.

Recently appointed as the successor to Dr Bruce Eastick who was the first Chairman appointee to the Authority on its inception in 2002, it is important that I extend acknowledgement for his commitment to task and the valuable guidance provided in his term of office through to February 2016. During this time Dr Eastick was instrumental in:

- Engaging the member councils and their representatives in the purpose and activities of the Authority addressing flood mitigation control in the Gawler River Catchment
- Negotiating with the State Government, member councils and their representatives, community and other stakeholders' in floodplain investigations, design, funding - and ultimately capital works involving the construction of the flood mitigation dam on the North Para River, Turrefield (completed in 2007) and modifications to the South Para Reservoir spillway (completed in 2012)
- Guiding the Authority in completing follow-up investigations of the Gawler River Floodplain to determine further works necessary to effect flood protection in 1:100 ARI rainfall events occurring in the future

The member council's continuing representation around the 'Authority' table is also acknowledged and will be important in making decision and negotiating funding solutions for flood mitigation works undertaken as part of Mark Two of the Gawler River Flood Mitigation Scheme.

Mr Ian Baldwin
Chairman

GRFMA

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, The Town of Gawler, Light Regional Council, District Council of Mallala and the City of Playford.

The Charter provides for one independent person, who is not an officer, employee or elected member of a Constituent Council, to be appointed as the Chairperson of the Board of Management of the GRFMA for a term of two years. A sitting fee of \$400 per meeting with a maximum payment of \$5,000 per annum has been set. This will cover the Chairperson presiding at up to eight (8) Board Meetings per year and one or two Technical Assessment Panel meetings per year.

The Charter sets down the powers, functions, safeguards, accountabilities and an operational framework and the Business Plan sets down the operational plan and financial plan to achieve agreed objectives.

The GRFMA has been established for the following purposes:

1. To co-ordinate the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River area (the Floodplain);
2. To raise finance for the purpose of developing, managing and operating and maintaining flood mitigation works within the Floodplain;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation within the Floodplain;
4. To enter into agreements with Constituent Councils for the purpose of managing and developing the Floodplain.

The Board

The Members of the Board are:

<i>Authority</i>	<i>Board Members</i>	<i>Deputy Board Members</i>
AMLRNRMB	Dr Bruce Eastick AM, Chairman to Feb 2016	
Independent Chairman Adelaide Hills Council	Mr Ian Baldwin from April 2016 Cr John Kemp to Oct 2015 Cr Malcom Herrmann from Dec 2015 Mr Andrew Aitken, CEO	Mr Marc Salver Mr Lachlan Miller from Dec 2015
The Barossa Council	Mayor Bob Sloane Mr Gary Mavrinac	Cr Dave de Vries
Town of Gawler	Cr Adrian Shackley Mr Sam Dilena	Cr Paul Koch Mr Scott Reid
Light Regional Council	Cr William Close Mr Brian Carr, CEO	Mr Andrew Philpott
District Council of Mallala	Cr Ann Picard Ms Katrina Marton to Oct 2015 Mr James Miller from Feb 2016	Cr Melville Lawrence
City of Playford	Cr Denis Davey Mr Mal Hemmerling from Oct 2015	Cr Carol Muzyk Mr Harry Pitrans to Oct 2015 Mr Greg Pattinson from Dec 2015

Ordinary meetings of the Board are held bi-monthly on the third Thursday, except December, which is held on the second Thursday of the even months commencing at 9.00am.

Meetings are hosted by the Constituent Councils on a rotational roster. Six Ordinary Board meetings were held during the year as follows:

- Wednesday 19 August 2015 Gawler
- Wednesday 21 October 2015 Mallala
- Wednesday 9 December 2015 Davoren Park
- Thursday 18 February 2016 Kapunda
- Thursday 21 April 2016 Gumeracha
- Thursday 23 June 2016 Nuriootpa

Technical Assessment Panel

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment and construction of the various parts of the Scheme.

The Members of the Panel are:

- Ian Baldwin, Chairman
- Dean Gollan, Executive Officer, GRFMA
- Bill Lipp, Principal Stormwater Engineer, Department for Transport, Energy and Infrastructure
- Chrissie Bloss, Flood Hazard Manager, DEWNR
- Derek Moore, Principal Engineer Dams, SA Water

No meetings of the Panel were held during the year.

Audit Committee

An Audit Committee has been appointed to review:

- the annual financial statements to ensure that they present fairly the state of affairs of the Board, and
- the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Board on a regular basis.

The Panel held two meetings during the year:

- 10 September 2015
- 14 April 2016

The members of the Committee are:

- Mr Peter Brass, Independent Member
- Mr Sam Dilena, Town of Gawler
- Cr Des Ellis, Light Regional Council

Gawler River Flood Mitigation Scheme

The 'Scheme' is described in the 'Gawler River Flood Mitigation Scheme', published by the Northern Adelaide and Barossa Catchment Water Management Board and the Department of Water, Land and Biodiversity Conservation, October 2002. Based on the Gawler River Flood Management Study - Flood Management Plan prepared for The Gawler River Flood Management Working Party, BC Tonkin and Associates, April 1994.

Following the November 2005 flood, the Australian Government, South Australian Government, the six Constituent Councils and the Northern Adelaide Barossa Catchment Water Management Board committed to a funding package totalling \$20 million to implement the Scheme.

The Scheme comprised three parts as follows:

- The construction of a flood mitigation dam on the North Para River near Gawler – the Bruce Eastick North Para Flood Mitigation Dam was completed in December 2007.
- Modifications to the dam wall and spillway of the South Para Reservoir to provide flood mitigation – the modifications reached practical completion in June 2012.
- Construction of levees including the formalization of a controlled parallel flow path together with sensitive vegetation and channel maintenance along the lower reaches of the Gawler River - to be later described as Strategy 6d – this part of the Scheme was abandoned following the findings of the Gawler River Mapping Study in 2008.

In February 2008, the Gawler River Mapping Study was completed to identify the impact of the March 2007 estimates and to identify strategies to mitigate the impact of flooding. In June 2009, the Board amended the Business Plan to include the preparation of a *Gawler River Flood Mitigation Scheme – Mark Two*, planned to build on the studies of recent years and bring forward strategies that can cost effectively reduce the impact of flooding from the Gawler River. The development of the Mark Two Scheme had been delayed by the need to provide additional funding to complete the modifications to the South Para Reservoir.

Flood Events

4th and 5th September 2010

Heavy rains fell across the catchment, up to 70 mm, estimated to be approximately a 1 in 7 year storm event resulted in strong flows in the North Para River. Water began to rise behind the Bruce Eastick North Para Flood Mitigation Dam on Saturday and at 10.00am on Sunday, reached a maximum height of 70 metres AHD, just below the high-level outlet pipes. Dam waters estimated to be 1.2 GI extended approximately four kilometres upstream, passed through the low level outlet pipe at a controlled flow, returning to stream level at midday the following day. The real time catchment rainfall, river flow data and height of water in the dam were able to be monitored on the Bureau of Meteorology website.

Both the effect of the dam, and filling the South Para Reservoir, mitigated the flow in the Gawler River that caused flooding of grazing land just east and west of the new Port Wakefield Highway. No property damage was reported.

8th December 2010

Following intense storms in the early hours where several centres recorded 24 hour falls of 70 to 80 mm, that gave rise to strong flows in the North Para River that caused the Bruce Eastick North Para Flood Mitigation Dam to operate for the second time in four months. Water rose to 72.5 m, which caused the two High Level Outlet Pipes to operate for the first time. Dam waters estimated to be 1.8 GI extended over 4 kilometres upstream passed through the low level outlet pipe at a controlled flow returning to stream level by late the following afternoon.

Had the Bruce Eastick North Para Flood Mitigation Dam not been in place it is estimated that a breakout just west of Bakers Road to the north would have occurred, flooding a number of horticultural properties.

These events confirmed that the dam operated as designed and provided protection by mitigating the peak flow to a level that could be passed by the lower Gawler River, without overtopping the banks causing flooding as was the case in 2005 and 1992.

Minor Works

A replacement Turretfield Flow Gauge Weir has been constructed 800 metres downstream from the dam on the North Para River. The former flow gauge weir just upstream of the dam wall is drowned out in a flood event by the dam waters and has been decommissioned. The replacement weir is smaller in design, gauging flows up to approximately 300 cubic metres per second. This gauge weir downstream of the junction with Walker Creek provides flow data from the western part of the catchment. Data from this flow gauge will be added to the online real time data on the Bureau of Meteorology web site.

Two additional survey monuments have been constructed at the dam site, to provide a total of four monuments to provide a survey base to monitor the deformation stability of the dam wall and spillway. Part of the maintenance program is to periodically survey the structure to ensure that there is no movement. In particular this is performed after major flood or seismic events.

South Para Reservoir Modifications

To further improve protection of the population at Gawler and the downstream floodplain, mitigation works were necessary at South Para Dam.

SA Water was approached by the GRFMA in September 2001, to discuss the implementation of flood mitigation works at the South Para Dam as part of their overall flood mitigation strategies.

Undertaking the flood mitigation works concurrently with a proposed dam safety upgrade was seen as the most economical solution to achieve compliance with ANCOLD guidelines, whilst providing considerable additional benefit to the community. The flood mitigation work involved modifying the existing spillway crest by raising it by 1.57 m. A 10m central slot remained at the original full supply level to provide a 1 in 100 year flood event flood retention capacity. The height of the dam embankment crest was raised 2 m by adding 1 m of additional fill and installing a concrete parapet wall on top to accommodate the resultant increased flood level.

Since that time, SA Water has been working with the GRFMA for the joint development of the South Para Reservoir to improve flood mitigation on the Gawler and South Para rivers, and dam safety improvements for the reservoir itself.

Detailed design work was completed in September 2010 at a total project cost in excess of \$7.5 million excluding GST. The GRFMA portion of the project cost is \$4,013 million. A contract was awarded for the construction of the works on 12 July 2011. Practical completion was achieved on 25 June 2012 and the contract was completed without any variations and on time.

Gawler River Flood Mitigation Scheme Mark Two

The Board considered the best approach to addressing the next stage in its Business Plan, which is the Gawler River Flood Mitigation Scheme Mark Two.

The studies into the flood issues in the region had identified that although the construction of the Bruce Eastick North Para Flood Mitigation Dam and modifications to the South Para Reservoir have been most successful, there remains 3750 properties still at risk of inundation in a 1 in 100 year flood. Options to rectify this situation include the construction of

levees at Gawler, Angle Vale, Two Wells and Virginia and the development of additional flood mitigation storage on the North Para River.

Decisions in relation to the best option had to take into account a vast range of issues including accommodating rail and road corridors, cost effectiveness and the most reliable mitigation for these properties. As the variables and consequences of both options are wide-reaching, the Gawler River Floodplain Management Authority decided to engage professionals to investigate the matter further and to provide a Findings Report. The brief for the report was based on a methodology supported by the Department of Planning, Transport and Infrastructure.

Tenders were called for appropriate professionals to provide the Authority with a Findings Report for the Gawler River Flood Mitigation Scheme, with Australian Water Environments being the successful tenderer.

The report, which included a review of the Hydrological Study of the Gawler River Catchment, will assist with the decision on the best mitigation approach to reduce the effect of future flooding in the Northern Adelaide Plains.

The report considers two structural flood mitigation approaches; one being the strategic placement of levees along the Gawler River and the other, a more favoured approach involving the enlargement of the Bruce Eastick North Para Flood Mitigation Dam.

Non-structural measures identified included the implementation of a total flood warning system and more effective and consistent planning policy to manage new development, both of which are currently being pursued by the Authority and its member councils. The next step for the Authority is to undertake a structural assessment of the Bruce Eastick North Para Flood Mitigation Dam wall to confirm technical feasibility for enlargement and to refine cost estimates.

General

The following Policies have been adopted to provide management guidelines for the day-to-day business of the GRFMA:

- Access to Meetings and Documents
- Consultation
- Dam Valuation
- Internal Review of Decisions
- Operations Manual

All meetings of the GRFMA and its committees are open to the public, with the exception of those matters to be considered under Section 90 of the Local Government Act 1999.

One Freedom of Information request was received during the year.

Forum	Total Resolutions for the year	Resolutions to exclude the Public - Sec 90(3)	Purpose	Order for docs to remain confidential - Sec 91(7)	%
Board	69	8	(1) Possible commercial Advantage of a person (2) Legal advice	2	3%
Technical Assessment Panel	Did not meet				
Audit Committee	8	0			0%

Mr Dean Gollan has been engaged to provide Executive Officer services under a services agreement until 31 December 2016. Mr Gollan has extensive experience in the administration of Councils and regional subsidiaries under the Local Government Act.

The GRFMA has no employees and all services are engaged on a contract basis.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2016

	Notes	2016 \$	2015 \$
INCOME			
Subscriptions	3	74,676	72,501
Investment income	1(d)	3,925	8,859
Other Income		29	-
Total Income		<u>78,630</u>	<u>81,360</u>
EXPENSES			
Contractual Services	5	70,262	216,237
Depreciation	1(i), 4	231,213	231,213
Other	3	19,009	11,650
Total Expenses		<u>320,483</u>	<u>459,100</u>
OPERATING SURPLUS / (DEFICIT)		<u>(241,853)</u>	<u>(377,740)</u>
NET SURPLUS / (DEFICIT)		<u>(241,853)</u>	<u>(377,740)</u>
transferred to Equity Statement		(241,853)	(377,740)
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
Total Other Comprehensive Income		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME		<u>(241,853)</u>	<u>(377,740)</u>

This Statement is to be read in conjunction with the attached Notes.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF FINANCIAL POSITION
as at 30 June 2016

ASSETS	Notes	2016 \$	2015 \$
Current Assets			
Cash and cash equivalents		2,215	10,636
Investments	1(d)	195,329	201,302
Debtors - GST		2,719	2,026
Accrued Interest		927	1,046
Total Current Assets		<u>201,190</u>	<u>215,011</u>
Non-current Assets			
Infrastructure	4	18,497,000	18,497,000
Accumulated Depreciation Infrastructure	1(i), 4	(1,849,425)	(1,618,213)
Land	4	326,364	326,364
Total Non-current Assets		<u>16,973,939</u>	<u>17,205,152</u>
Total Assets		<u>17,175,129</u>	<u>17,420,162</u>
LIABILITIES			
Current Liabilities			
Trade & other payables		-	3,180
Total Current Liabilities		<u>-</u>	<u>3,180</u>
Total Liabilities		<u>-</u>	<u>3,180</u>
NET ASSETS		<u>17,175,129</u>	<u>17,416,982</u>
EQUITY			
Accumulated Surplus		14,323,319	14,565,172
Asset Revaluation Reserves	1(h), 4	2,851,810	2,851,810
TOTAL EQUITY		<u>17,175,129</u>	<u>17,416,982</u>

This Statement is to be read in conjunction with the attached Notes.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF CHANGES IN EQUITY
for the year ended 30 June 2016

2016	Notes	Accumulated Surplus \$	Asset Revaluation Reserve \$	TOTAL EQUITY \$
Balance at end of previous reporting period		14,565,172	2,851,810	17,416,982
Restated opening balance		14,565,172	2,851,810	17,416,982
Net Surplus / (Deficit) for Year		(241,853)		(241,853)
Other Comprehensive Income				
Balance at end of period		14,323,319	2,851,810	17,175,129
2015				
Balance at end of previous reporting period		14,942,912	2,851,810	17,794,722
Restated opening balance		14,942,912	2,851,810	17,794,722
Net Surplus / (Deficit) for Year		(377,740)		(377,740)
Other Comprehensive Income				
Balance at end of period		14,565,172	2,851,810	17,416,982

This Statement is to be read in conjunction with the attached Notes

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF CASH FLOWS
for the year ended 30 June 2016

		2016	2015
	Notes	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts		74,013	74,089
Payments		<u>(92,451)</u>	<u>(245,055)</u>
Net Cash provided by (or used in) Operating Activities		(18,438)	(170,966)
 CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Interest Receipts</u>		<u>4,044</u>	<u>10,131</u>
Net Cash provided by (or used in) Investing Activities		4,044	10,131
 Net Increase (Decrease) in cash held	8.1	<u>(14,394)</u>	<u>(160,836)</u>
 Cash & cash equivalents at beginning of period		<u>211,938</u>	<u>372,774</u>
Cash & cash equivalents at end of period	8.2	<u>197,544</u>	<u>211,938</u>

This Statement is to be read in conjunction with the attached Notes

Gawler River Floodplain Management Authority
Notes to the Financial Statements for the year ended 30th June 2016

1 Statement of Significant Accounting Policies

a) The Local Government Reporting Entity

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Gawler River Floodplain Management Authority is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, Town of Gawler, Light Regional Council, District Council of Mallala and The City of Playford.

All funds received and expended by the Authority have been included in the financial statements forming part of this financial report.

b) Basis of Accounting

This financial report has been prepared on an accrual basis and is based on historical costs and does not take into account changing money values, or except where specifically stated, current valuation of non-current assets.

c) Employees

The Association has no employees.

d) Investments

Investments are valued at cost. Interest revenues are recognised as they accrue.

e) Cash

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis, net of outstanding bank overdraft.

f) Infrastructure

The Bruce Eastick North Para Flood Mitigation Dam was constructed in 2007. The valuation includes all materials, contractor's costs plus costs incidental to the acquisition, including engineering design and supervision fees and all other costs incurred.

g) Land

The dam land includes the land on which the dam is constructed, rights of way access to the land and 'right to flood' easements over the land upstream from the dam that will be inundated by dam waters for short periods of time during a flood event. The Board valuation was undertaken at 30th June 2011.

h) Revaluation

The Board sought an independent valuation on the 29th May 2014, to be applied as at 30th June 2014, of the Bruce Eastick North Para Flood Mitigation Dam. The Board recognises that the dam is a unique infrastructure. The Board sought the advice of Entura (Hydro Tasmania), who provided a replacement cost valuation based on the actual construction contract costs, including some 'owner's costs' which would be incurred in the event of a replacement being necessary. The estimate of the replacement cost was \$18.497 million at June 2014. In accordance with Accounting Standard (AASB)13 Fair Value Measurement, it is to be noted that valuation has been under level 3 valuation.

Fair value level 3 valuations of buildings, infrastructure and other assets – There is no known market for these assets and they are valued at depreciated current replacement cost. The method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

The method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

i) Depreciation

The depreciation period for the Bruce Eastick North Para Flood Mitigation Dam is based on an expected life of 80 years.

j) Revenue

Revenue from the sale of services is recognised upon the delivery of the service to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Dividend revenue is recognised when the rights to receive a dividend has been established.

All revenue is stated net of the amount of goods and services tax (GST).

2 Functions / Activities of the Association

a) Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note b.

b) The activities of the Authority are categorised into the following function / activities:

Administration: The operations of the Authority and its Board

Other Environment: Flood Mitigation

c) Functions of the Gawler River Floodplain Management Authority
(excluding depreciation)

	Revenue			Expenses		Surplus (deficit)
	Year	Grants	Other	Total Revenue	Expenses Total	
Administration	2016		\$60,798	\$60,798	\$67,745	(\$6,947)
	2015		\$64,047	\$64,047	\$59,196	\$4,851
Other Environment: Flood Mitigation	2016		\$17,832	\$17,832	\$21,525	(\$3,693)
	2015		\$17,313	\$17,313	\$168,691	(\$151,378)
Total	2016		\$78,630	\$78,630	\$89,270	(\$10,640)
	2015		\$81,360	\$81,360	\$227,887	(\$146,527)

3 Subscriptions

The following subscriptions were levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for the year:

Constituent Council	Scheme Works		Maintenance		Operations		TOTALS	
	2016	2015	2016	2015	2016	2015	2016	2015
Adelaide Hills Council			\$ 309	\$ 300	\$9,474	\$9,198	\$9,783	\$9,498
The Barossa Council			\$1,545	\$1,501	\$9,474	\$9,198	\$11,019	\$10,699
Town of Gawler			\$3,093	\$3,002	\$9,474	\$9,198	\$12,567	\$12,200
Light Regional Council			\$1,545	\$1,501	\$9,474	\$9,198	\$11,019	\$10,698
District Council of Mallala			\$5,155	\$5,005	\$9,474	\$9,198	\$14,629	\$13,979
City of Playford			\$6,185	\$6,004	\$9,474	\$9,198	\$15,659	\$14,977
TOTAL	-	-	\$17,832	\$17,313	\$56,844	\$55,188	\$74,676	\$72,501

4 Non-Current Assets Summary

	Fair Value Level	2015				2016			
		At Fair Value	At Cost	Accum Dep'n	Carrying Amount	At Fair Value	At Cost	Accum Dep'n	Carrying Amount
Land and easements	-	\$326,364			\$326,364	\$326,364			\$326,364
North Para Dam	-								
North Para Dam	3	\$18,497,000		(\$1,618,213)	\$16,878,787	\$18,497,000		(\$1,849,425)	\$16,647,575
Total Infrastructure and Land		\$18,823,364		(\$1,618,213)	\$17,205,151	\$18,823,364		(\$1,849,425)	\$16,973,939
Comparatives		\$18,823,364		(\$1,387,000)	\$17,436,364	\$18,823,364		(\$1,618,213)	\$17,205,151

	2015 Carrying Amount	Carrying Amount Movements During Year						2016 Carrying Amount	
		Additions		Disposals	Depreciation	Impairment	Transfers		Net Valuation
		New Upgrade	Renewals						
Land and easements	\$326,364							\$326,364	
Infrastructure - North Para Dam	\$16,878,787				(\$231,213)			\$16,647,575	
Total Infrastructure, Property, Plant & Equipment	\$17,205,152				(\$231,213)			\$16,973,939	
Comparatives	\$17,436,364				(\$231,213)			\$17,205,152	

5 Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

Consultants	2016	2015
Dean Gollan	\$39,875	\$39,001
Pyper Leaker Surveying	\$0	\$2,700
McGees Property	\$0	\$2,000
John Bolton	\$0	\$5,800
Peter Whimpress & Co.	\$0	\$250
IB & CA Sanders	\$0	\$5,455
Mechanical Vegetation	\$0	\$1,200
Enviro Group Pty Ltd	\$2,000	\$3,600
Maloney Field Services	\$0	\$7,710
Norman Waterhouse	\$701	\$990
Business Risk A S Solutions	\$1,300	\$1,891
Kelley Jones	\$2,172	\$
Australian Water Environments	\$19,406	\$139,859
HLB Mann Judd	\$4,808	\$5,781
TOTALS	\$70,262	\$216,237

6 Comparison of Budget and Actual Results (excluding depreciation)

	2016		2015	
	Budget	Actual	Budget	Actual
Revenue				
Administration	\$63,844	\$60,798	\$66,187	\$64,047
Other Environment: Flood Mitigation	\$0	\$0	\$0	\$0
State Grant	\$76,563	\$0	\$71,863	\$0
Maintenance	\$17,832	\$17,832	\$17,313	\$17,313
Other Environment: Flood Mitigation Capital				
Total Revenue	\$158,239	\$78,630	\$155,363	\$81,360
Expenditure				
Administration	\$78,175	\$67,745	\$66,175	\$59,196
Other Environment: Flood Mitigation	\$19,526	\$19,406	\$167,651	\$163,774
Maintenance	\$10,000	\$2,119	\$10,120	\$4,917
Other Environment: Flood Mitigation Capital				
Total Expenditure	\$107,701	\$89,270	\$243,946	\$227,887
Surplus (deficit)	\$50,538	(\$10,640)	(\$88,583)	(\$146,527)

7 Expenditure Commitment

- i. An agreement has been entered into with Dean Gollan to provide Executive Officer and Supervision of Consultants services to 31 December 2016.

8 Reconciliation Statement of Cash Flows

8.1 Reconcile to operating activities

Net deficit from operations	(\$241,853)
Adjust for non-cash items	
Depreciation	\$231,213
Increase in Debtors	(\$ 574)
Decrease in Accounts Payable	(\$ 3,180)
<u>Net Cash decrease from operating activities</u>	<u>(\$14,394)</u>

8.2 Cash and cash equivalents

Balance at bank	\$ 2,215
Balance at LGFA	\$195,329
<u>Total cash and cash equivalents</u>	<u>\$197,544</u>

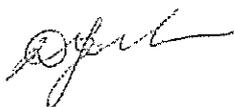
CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Gawler River Floodplain Management Authority to certify the financial statements in their final form.

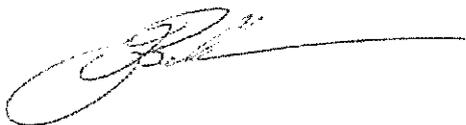
In our opinion:

- o the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- o the financial statements present a true and fair view of the Authority's financial position at 30 June 2016 and the results of its operations and cash flows for the financial year.
- o internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- o the financial statements accurately reflect the Authority's accounting and other records.

Date: 18 August 2016



Dean Gollan
EXECUTIVE OFFICER



Ian Baldwin
CHAIRMAN



Chartered Accountants

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

ABN 12 925 534 861

INDEPENDENT AUDITOR'S REPORT

To the Board of the Gawler River Floodplain Management Authority:

We have audited the accompanying financial report of Gawler River Floodplain Management Authority, which comprises the balance sheet as at 30 June 2016, and the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes.

Board's responsibility for the Financial Report

The Board of the authority is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (Including the Australian Accounting Interpretations), the Local Government Act 1999, and the Local Government (Financial Management) Regulations 2011 (Regulations) made under that Act. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the Financial Report that is free from material misstatement, whether due to fraud or error selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Gawler River Floodplain Management Authority, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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Postal: PO Box 377, Kent Town SA 5071

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Liability limited by a scheme approved under Professional Standards Legislation

INDEPENDENT AUDITOR'S REPORT (continued)

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies and the Local Government Act and Regulations.

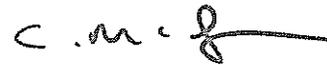
Auditor's Opinion

In our opinion:

- (a) the financial report presents fairly, in all material respects, the financial position of Gawler River Floodplain Management Authority as at 30 June 2016 and its financial performance and its cash flows for the year then ended; and
- (b) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 and Regulations.

HLB Mann Judd

HLB Mann Judd
Chartered Accountants



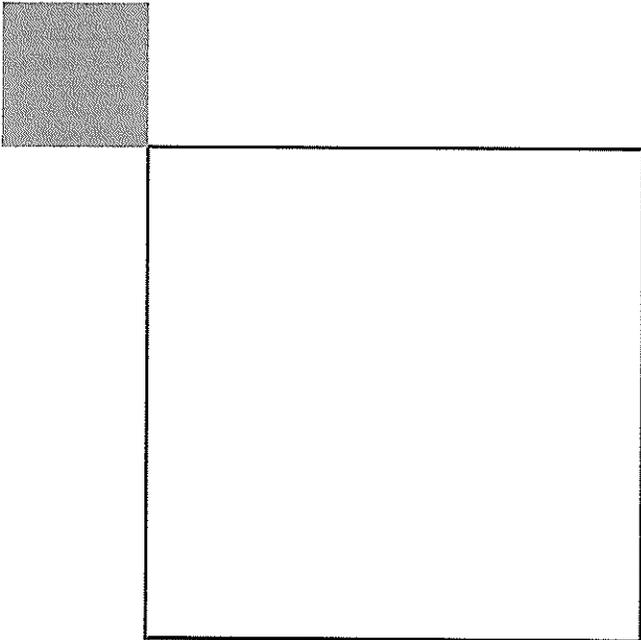
Corey McGowan
Partner

Adelaide, South Australia
22 August 2016

REPORT TO THE
BOARD

**Gawler River Floodplain
Management Authority**

Year ended 30 June 2016



Chartered Accountants

www.hlb.com.au

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1. Audit Overview	1
2. Significant Risks and Other Areas of Focus.....	2
3. Specific Matters to be Reported to those Charged with Governance	3
4. Audit Differences	5
5. Internal Control Findings	6

1. AUDIT OVERVIEW

1.1 Purpose

The purpose of this closing report is to communicate significant matters arising from our audit to the Board. This report has been discussed with management where considered relevant.

1.2 Scope

We conducted our audit of the financial report of Gawler River Floodplain Management Authority ("the Authority") for the year ended 30 June 2016 in accordance with the terms of our engagement letter and with Australian Auditing Standards to provide reasonable assurance as to whether the financial report is free from material misstatement.

Our planning letter dated 22 March 2016 details significant risks identified during planning and discusses materiality with regard to the audit. There have been no significant changes to our audit approach since providing that letter to you.

1.3 Status

We have completed our audit work and issued our independent auditor's report.

1.4 Access and co-operation

We confirm that we were not restricted in any way from being able to perform our audit and were provided with access to all information when requested. We would like to express our thanks to management and accounting staff for their co-operation and assistance.

1.5 Audit opinion

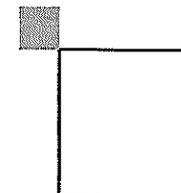
We have provided our audit opinion for the year ended 30 June 2016.

We expect to sign an unqualified audit report.

1.6 Disclaimer

Other than our responsibility to the Authority's Board and Management, neither HLB Mann Judd nor any member or employee of HLB Mann Judd undertakes responsibility arising in any way from reliance placed by a third party, on this Report to the Board. Any reliance placed is that party's sole responsibility.

Our Report to the Board is for the sole use of the Authority and is not to be used by any other person for any other purpose and may not be distributed, duplicated, quoted, referred to, in whole or in part, without our prior written consent.

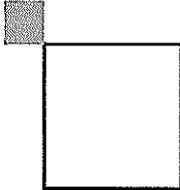


2. SIGNIFICANT RISKS AND OTHER AREAS OF FOCUS

During the planning phase of the audit not significant risks were identified for the audit.

No additional significant matters arose during the course of our audit.

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3. SPECIFIC MATTERS TO BE REPORTED TO THOSE CHARGED WITH GOVERNANCE

3.1 Independence and ethics

The Partner and staff on the Authority audit engagement team for the year ended 30 June 2016 and others in the firm as appropriate have confirmed their independence. This includes compliance with the ethical requirements of APES 110 *Code of Ethics for Professional Accountants*.

The firm and the HLB Network have implemented policies and procedures to ensure compliance with independence requirements.

3.1 Non-Audit Services

We confirm that the pre-approval procedures in respect of the provision of non-audit services have been adhered to for the period commencing 1 July 2015 to the date of this report.

No non-audit services were provided to the Authority. [delete appendix 3]

3.2 Audit Considerations in relation to Fraud

Under Australian Auditing Standard ASA 240 *The Auditors' Responsibility to Consider Fraud in an Audit of a Financial Report*, the auditor is responsible for planning and performing the audit to obtain reasonable assurance about whether the financial report is free from material misstatement as a result of fraud or error.

The Board Members have a responsibility for the maintenance of adequate accounting records and internal controls that are designed to prevent and detect fraud and error and for the accounting policies and accounting estimates inherent in the financial report.

While our audit work during the year was not primarily directed towards the detection of fraud, as part of our audit procedures, we considered the following:

- Likelihood of material misstatements arising from fraudulent financial reporting or omissions of amounts or disclosures designed to deceive financial report users; and
- Likelihood of material misstatements arising from misappropriation of assets involving theft and embezzlement of assets.

As a result of the above procedures, we have not become aware of any instances of fraud or non-compliance with legislative, regulatory or contractual requirements.

3.4 Presentation of Audited Financial Report on the Internet

The Authority may intend to publish a hard copy of the audited financial report and auditor's report for members, and also to electronically present the audited financial report and auditor's report on its internet web site. When information is presented electronically on a web site the security and controls over information on the website should be addressed by the Board Members to maintain the integrity of the data presented. The examination of the controls over the electronic presentation of the audited financial information on the Authority's website is beyond the scope of the audit of the financial report. Responsibility for the electronic presentation of the financial report on the Authority's website is that of the Board Members.

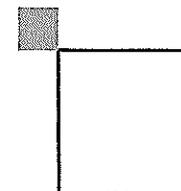
3. SPECIFIC MATTERS TO BE REPORTED TO THOSE CHARGED WITH GOVERNANCE CONT'D

3.5 Other Matters

Apart from the issues detailed in section 2, We confirm that:

- We noted no errors or irregularities that would cause the financial report to contain a material misstatement, and noted no apparent illegal acts.
- There were no difficulties encountered in dealing with management relating to the performance of the audit.
- The accounting policies selected by the Authority are appropriate to the particular circumstances of the Authority.
- There are no financial report disclosure issues that we wish to bring to your attention.
- We are not aware of any significant unusual transactions in controversial or emerging areas for which there is a lack of authoritative accounting guidance or consensus.
- We are not aware of any material inconsistencies or material misstatements of fact in information accompanying the financial report.
- We are not aware of any significant matters arising during the audit in connection with the Authority's related parties.
- We have had no differences of opinion with management about significant auditing, accounting or disclosure matters.

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4. AUDIT DIFFERENCES

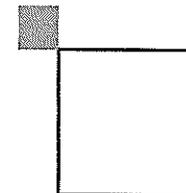
There are no amounts which we have identified that are individually or in aggregate material to the presentation and disclosure of the financial report for the year ended 30 June 2016.

4.1 Adjusted Differences

During our audit we identified no differences which have been adjusted by management.

4.2 Unadjusted Differences

During our audit we identified no unadjusted differences.

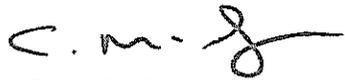


5. INTERNAL CONTROL FINDINGS

During the course of our audit for the year ended 30 June 2016 we obtained an understanding of the Authority's internal control structure and procedures sufficient to allow us to determine our audit procedures for the purpose of expressing our opinion on the financial report.

Our consideration of the control structure and procedures would not necessarily disclose all material weaknesses, as our audit is based on selective tests of accounting records and supporting data, and is not intended to provide specific assurance on the internal control structure.

We have not identified any significant matters that warrant the attention of management or the Board Members in this area.

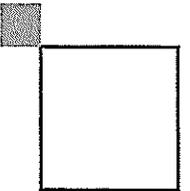


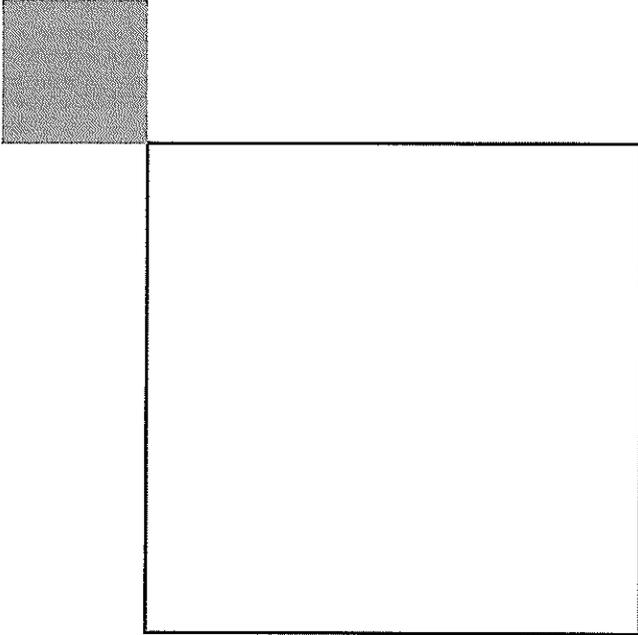
Corey McGowan

Partner

22 August 2016

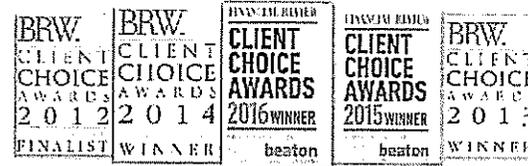
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*You recommending us to your family, friends
and business associates is the highest praise.*

*Our pride is to look after their affairs as well as
we do yours.*

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Schedule of Constituent Council's Interest in Net Assets as at 30th June 2016

Prepared to meet the requirements of Clause 15.5 of the Charter

"The 'Schedule of Constituent Councils' Interests in Net Assets' will reflect the proportionate contribution each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions. The Schedule when updated by the Board at the end of each financial year will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year."

For the purposes of this Clause all subscriptions by Constituent Councils have been included.

This Schedule has been prepared on the basis that the Authority was 'wound up' on 30 June 2016. The value of infrastructure and land as stated in the Audited Financial Statements at 30th June have been included. Grants and contributions from the Commonwealth Government, State Government and Northern Adelaide Barossa Catchment Water Management Board that have contributed to these costs have not been deducted.

Calculation of Net Equity

Assets

Investments / Debtors	\$ 201,190
Infrastructure	\$ 16,647,575
Land	<u>\$ 326,364</u>
	\$ 17,175,129

Less Liabilities

Accounts Payable / Creditors	<u>\$ 0</u>
NET EQUITY	\$ 17,175,129

Allocation of Councils Interest in Net Assets

Constituent Councils	Accumulated Subscriptions for Operations to 30 June 2016	Accumulated Subscriptions for Maintenance to 30 June 2016	Accumulated Subscriptions for Scheme Works to 30 June 2016	All Subscriptions to 30 June 2016	Percentage of Contributions to the Total	Council's Interests in Net Assets
Adelaide Hills Council	\$80,100	\$1,812	\$70,988	\$152,900	3.27%	\$561,627
The Barossa Council	\$80,100	\$9,066	\$354,951	\$444,117	9.49%	\$1,629,920
Town of Gawler	\$80,100	\$18,094	\$709,892	\$808,086	17.27%	\$2,966,145
Light Regional Council	\$80,100	\$9,066	\$354,951	\$444,117	9.49%	\$1,629,920
District Council of Mallala	\$80,100	\$30,234	\$1,183,146	\$1,293,480	27.65%	\$4,748,923
City of Playford	\$80,100	\$36,270	\$1,419,763	\$1,536,133	32.83%	\$5,638,594
	\$480,600	\$104,542	\$4,093,691	\$4,678,833	100%	\$17,175,129

Schedule of Constituent Councils' Interests in Net Assets' as at the 30th June 2016 adopted by the Board in accordance with Clause 15.5 of the Charter on 18 August 2016.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Constituent Councils Adelaide Hills Council
 The Barossa Council
 Town of Gawler
 Light Regional Council
 District Council of Mallala
 City of Playford

ACHIEVEMENTS AGAINST THE BUSINESS PLAN 2015 – 2018

Plan Adopted	3 rd April 2003
Amended	19 th February 2004
Amended	15 th June 2006
Amended	19 th June 2008
Amended	25 th June 2009
Amended	17 th June 2010
Amended	16 th June 2011
Amended	19 th April 2012
Amended	19 st June 2014
Amended	17 th June 2015
Amended	23 rd June 2016

For the Period July 2015 to June 2016

Address: 3/58 Charles Street, Unley, South Australia 5061
Mobile: 0413 174 222
Email: deangollan@hotmail.com

Gawler River Floodplain Management Authority
Achievements Against the Business Plan 2015 – 2018 for the period July 2015 to June 2016

Evaluation of Performance against the Business Plan

This Statement of Achievements against the Business Plan will form part of the Key Outcomes Summary to Councils following the meetings at which it is tabled. The Statement will be prepared for the October, February, and June Board Meetings. The June report will form part of the GRFMA Annual Report 2014 - 2015.

Part A: Funding

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Secure Additional Project Funding	June 2009	All Councils, stakeholders and Governments agree to contribute to the project in accordance with the Plan	<input checked="" type="checkbox"/> Scheme Total now \$21,697,377 grants total \$16,879,982
Grant Claims	At all times	Lodge claims monthly for the payment of Commonwealth and State Government Grants.	<input checked="" type="checkbox"/> Claims lodged at the end of the month
Maintain positive Cash Flow	At all times	Positive bank account balances at all times.	<input checked="" type="checkbox"/> Positive cash flow maintained

Part B: Proposed Flood Mitigation Scheme Works

South Para Works			
<p>The South Para Reservoir is under the control and management of SA Water Corporation who have agreed to undertake the required modifications to the South Para Reservoir to provide the required level of flood mitigation capacity as a cost to the Scheme.</p> <p>Dam safety review and design proposal to modify the dam wall and spillway completed September 2005</p> <p>Detailed hydrology study of the catchment using the very latest methodologies let to Department of Transport, Energy and Infrastructure completed March 2007.</p>			
Performance Targets:	Timings:	To be measured By:	Actual Achievements
Detailed design of works	December 2010	Completion of detailed design and tender documents	<input checked="" type="checkbox"/> July 2011 Final approvals granted
Construction of the works	June 2012	Completion of construction	<input checked="" type="checkbox"/> Practical completion achieved June 2012

Gawler River Floodplain Management Authority
Achievements Against the Business Plan 2015 – 2018 for the period July 2015 to June 2016

Gawler River Flood Mitigation Scheme – Mark Two

What will the Mark Two Scheme Include? (Note these steps may occur concurrently and not necessarily in the following order)

- One Reconfirm with the Constituent Councils that a 1 in 100 year level of protection is the protection standard that is to be pursued in the development of the Gawler River Flood Mitigation Scheme - Mark Two Strategy. N.B. The protection standard does not guarantee full protection for all flood events. ***(Currently being undertaken as part of 'Findings Report')***.
- Two Determine if a second dam on the North Para River or modification to the Bruce Eastick North Para Flood Mitigation Dam is an option. The GRFMA Board has recently accepted a tender for a Findings Report to undertake an assessment to determine if a second dam is required and feasible. ***(Currently being undertaken as part of 'Findings Report')***.
- Three The Gawler River Floodplain Mapping Model should be maintained as the reference tool to demonstrate the level of flood protection and validity of design of land proposed for development as part of the approval process. To achieve this, the model should be upgraded to include recent works such as the Northern Expressway works and the additional floodplain mapping completed as part of the Light River Templers Creek Salt Creek Mapping Study by the District Council of Mallala. ***(Completed)***.
- Four To further develop the preliminary assessment of possible local area levees prepared in the 2008 Gawler River Floodplain Mapping Study at Gawler, Angle Vale and Two Wells and develop a levee strategy for Virginia to a robust design standard with a staging plan. Undertake a cost benefit study for each stage of the plan. ***(Currently being undertaken as part of 'Findings Report')***.
- Five Establish a protocol with the Floodplain Councils that where development of land in areas identified as 'at risk of flooding' is planned to proceed by the implementation of a local area levee that mapping of the proposed levees on the Gawler River Floodplain Mapping Study Model will be required.
- Six Maintain a working relationship with the Australian Rail Track Corporation to ensure that any changes to Railtrack infrastructure of culverts and rail heights are mapped on the Gawler River Floodplain Mapping Study Model to identify any changes to flooding impacts.
- Seven Develop a funding strategy for flood protection that is delivered by local area levees on the questions of who should own and maintain the levees and whether local area levees are regional works that the GRFMA should fund or are they local works that are the responsibility of the local Council.
- Eight Investigate opportunities for funding partners and grants to undertake the necessary assessments and designs.
- Nine The Scheme will also seek to clarify, through the Local Government Association, the policy and legal framework around maintenance of rivers and creeks where those rivers and creeks are part of the regional flood management plan. Under current legislation a landowner is responsible for the condition of a creek or waterway on private land.

Part B: Maintenance of the Scheme

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Six monthly inspection	June and December	Completion of Inspection Report	<input checked="" type="checkbox"/> Dec 2015 and June 2016 – Dam inspections carried out

Gawler River Floodplain Management Authority
Achievements Against the Business Plan 2015 – 2018 for the period July 2015 to June 2016

Part C: Operation of the Regional Subsidiary

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Reports to Stakeholders	Twice yearly	The publication and distribution of a Fact Sheet to all stakeholders and affected landowners.	<input checked="" type="checkbox"/> Newsletter to be forwarded to all stakeholders following completion of Findings Report
	Bi-Monthly	Key Outcomes Summary to be published following each Board Meeting to include a summary of the progress of the development of the Scheme.	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following most meetings
Maintain effective Regional Subsidiary	December	The performance of the Executive Officer be reviewed annually	<input checked="" type="checkbox"/> Review conducted in April 2015. Next review to be conducted in September 2016.
	August	The appointment of Auditor, Bank Operators, levels of insurance, appropriate registrations, delegations and policies be reviewed annually.	<input checked="" type="checkbox"/> Auditor reappointed up to 30 June 2019 <input checked="" type="checkbox"/> Appropriate levels of insurance reviewed in July 2016
Review of the Business Plan	By 31 st March	Review the Business Plan prior to preparing the Budget Forward to the Councils	<input checked="" type="checkbox"/> June 2016 – Business Plan 2016-2019 adopted <input checked="" type="checkbox"/> June 2016 – Achievements against the Business Plan 2015-2016 presented
Annual Budget	By 31 st March, June, October, December	Adopt for consultation forward to Councils Adopt Budget – copy to Councils in 5 days Conduct Budget Reviews	<input checked="" type="checkbox"/> April 2016 – Approved for consultation <input checked="" type="checkbox"/> Budget 2016–2017 adopted at June 2016 Board meeting
Subscriptions	June December	Send half year subscriptions to Council Send half year subscriptions to Council	<input checked="" type="checkbox"/> All first half subscriptions paid <input checked="" type="checkbox"/> Second half subscriptions paid
Report to Constituent Councils	Following each Board meeting By 30 th September	The receipt of the following reports by Councils: <ul style="list-style-type: none"> • Board Meeting Key Outcome Summary • Annual Report including Annual Financial Statements 	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following meetings <input checked="" type="checkbox"/> Annual Report forwarded electronically to Councils on 25 September 2015



Annual report

2016



Regional
Development
Australia

BAROSSA • GAWLER • LIGHT • ADELAIDE PLAINS

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November 2016



Regional Development *Australia*

BAROSSA • GAWLER • LIGHT • ADELAIDE PLAINS



Gawler



To

Local Government (Barossa Region)

Mayor Karen Redman Town of Gawler	Mayor Tony Flaherty OAM Adelaide Plains Council	Mayor Bob Sloane The Barossa Council	Mayor Bill O'Brien Light Regional Council
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The Government of South Australia

Hon Jay Weatherill MP Premier of South Australia	Hon John Rau MP Deputy Premier Attorney-General Minister for Justice Reform Minister for Planning Minister for Housing and Urban Development Minister for Industrial Relations Minister for Child Protection Reform Minister for the Public Sector Minister for Consumer & Business Services Minister for the City of Adelaide	Hon Geoffrey Brock MP Minister for Regional Development Minister for Local Government	Hon Kyam Maher MP Minister for Employment Minister for Aboriginal Affairs & Reconciliation Minister for Manufacturing & Innovation Minister for Automotive Transformation Minister for Science and Information Economy
Hon Tom Koutsantonis MP Treasurer Minister for Finance Minister for State Development Minister for Mineral Resources and Energy	Hon Ian Hunter MP Minister for Sustainability, Environment and Conservation Minister for Water & the River Murray Minister for Climate Change	Hon Leon Bignell MP Minister for Agriculture, Food and Fisheries Minister for Forests Minister for Tourism Minister for Recreation and Sport Minister for Racing	Hon Martin Hamilton-Smith MP Minister for Investment & Trade Minister for Small Business Minister for Defence Industries Minister for Veterans' Affairs
Hon Jack Snelling MP Minister for Health Minister for The Arts Minister for Health Industries	Hon Zoe Bettison MP Minister for Communities and Social Inclusion Minister for Social Housing Minister for the Status of Women Minister for Multicultural Affairs Minister for Ageing Minister for Youth Minister for Volunteers	Hon Susan Close MP Minister for Education and Child Development Minister for Higher Education and Skills Hon Stephen Mulligan MP Minister for Transport and Infrastructure Minister for Housing and Urban Development	Hon Leesa Vlahos MP Minister for Disabilities Minister for Mental Health and Substance Abuse Hon Peter Bryden MP Minister for Police Minister for Correctional Services Minister for Emergency Services Minister for Road Safety

Australian Government

The Hon Malcolm Turnbull MP Prime Minister	The Hon Barnaby Joyce MP Deputy Prime Minister Minister for Agriculture & Water Resources	The Hon Scott Morrison MP Treasurer	Senator the Hon Fiona Nash Minister for Regional Development Minister for Local Government & Territories Minister for Regional Communications
Senator the Hon Nigel Scullion Minister for Indigenous Affairs	The Hon Julie Bishop MP Minister for Foreign Affairs	The Hon Steven Ciobo MP Minister for Trade, Tourism and Investment	Senator the Hon Michaelia Cash Minister for Women Minister for Employment
The Hon George Brandis QC Attorney-General	The Hon Kelly O'Dwyer MP Minister for Revenue & Financial Services	Senator the Hon Mitch Fifield Minister for Communications Minister for the Arts	The Hon Christopher Pyne MP Minister for Defence Industry
Senator the Hon Simon Birmingham Minister for Education & Training	The Hon Christian Porter MP Minister for Social Services	The Hon Sussan Ley MP Minister for Health & Aged Care Minister for Sport	Senator the Hon Marise Payne Minister for Defence
The Hon Greg Hunt MP Minister for Industry, Innovation & Science	The Hon Peter Dutton MP Minister for Immigration and Border Protection	Senator the Hon Mathias Cormann Minister for Finance	Senator the Hon Matt Canavan Minister for Resources, Energy & Northern Australia
The Hon Josh Frydenberg MP Minister for the Environment & Energy	The Hon Darren Chester MP Minister for Infrastructure & Transport	Senator the Hon Anne Ruston Assistant Minister for Agriculture & Water Resources	

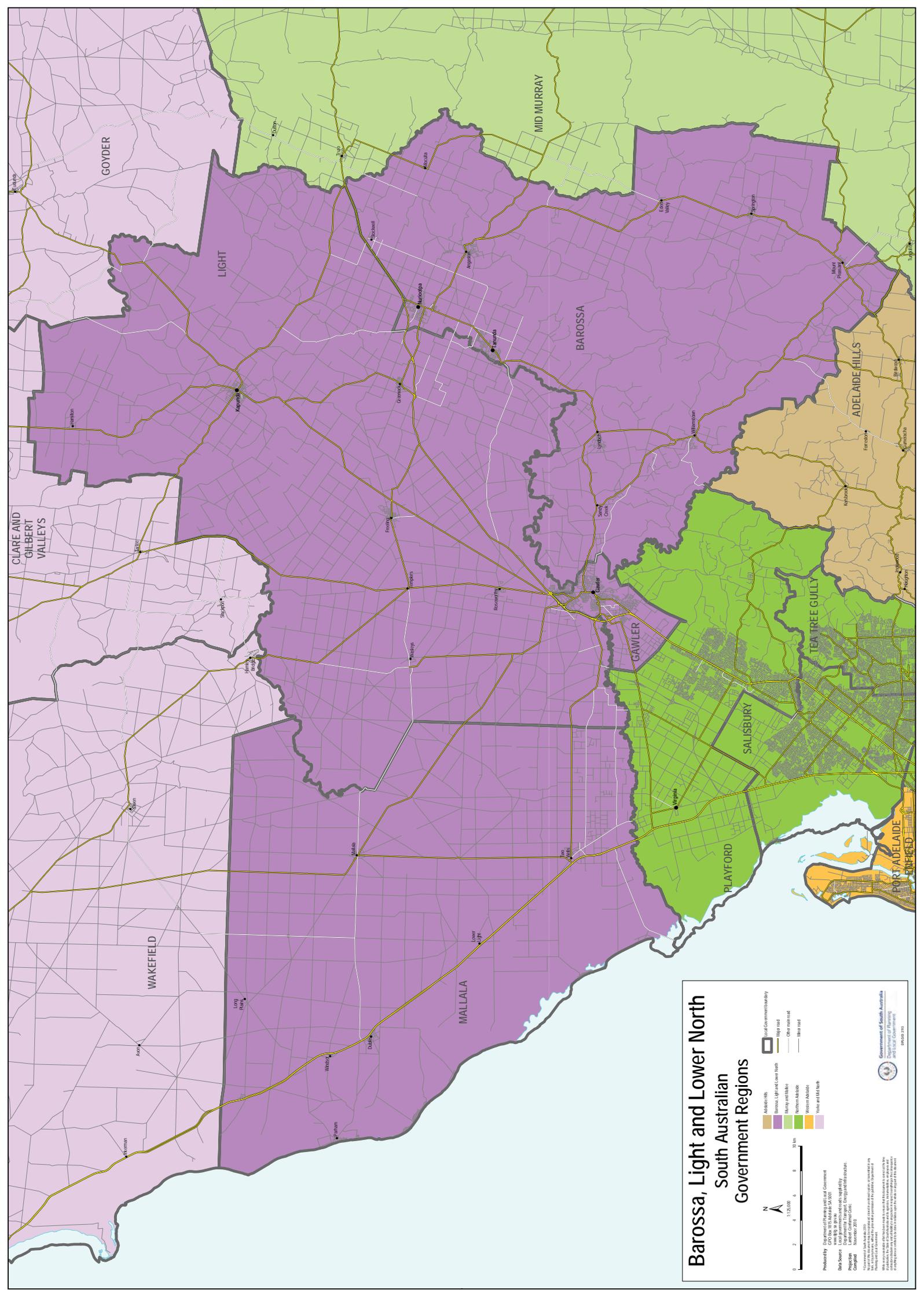
In accordance with the provisions of the following agreements:

- Operational Funding Contract Variation with the Australian Government dated 05/04/2016,
- Funding Agreement with the Government of South Australia dated 02/07/2015 and Local Government in the Barossa Region dated 02/08/2016,

We present the Annual Report of Regional Development Australia Barossa Inc. for the financial year 2015–2016.



Ivan Venning Chair



Barossa, Light and Lower North South Australian Government Regions

Legend

- Adelaide Hills
- Barossa
- Light
- Lower North
- Mid Murray
- Playford
- Salisbury
- Tea Tree Gully
- Wakefield
- Yorke Peninsula

Infrastructure

- Local Government Boundary
- Major road
- Other road
- Water main
- Water pipeline
- Water pipeline
- Water pipeline

Scale

0 2 4 6 8 10 km

0 2 4 6 8 10 miles

North Arrow

N

Production

© 2015 South Australian Government

Produced by the Department of Planning and Infrastructure

Map data © 2015 South Australian Government

Map Source: Department of Planning and Infrastructure

Project: Department of Planning and Infrastructure

Created: November 2015

Government of South Australia

100 Victoria Road, Adelaide SA 5000

1300 363 622

Headlines 2015 – 2016

22 businesses export ready for China
30,000 visits to online investor information portal
\$105 million new investment tracked
\$75m pipeline investment identified
615 construction jobs identified
292 new ongoing jobs tracked
Professional services sector growth
Industry connections multiplied

What is Regional Development Australia Barossa? We are a regional economic development organisation that undertakes local economic development aligned with Federal, State & Local Government priorities.

In collaboration with industry, community and governments we facilitate regional economic activities and jobs growth. We offer assistance for business investment, business growth, advocacy and business case development for regional infrastructure, career development and skills training access.

Services:

- Investment Attraction and Regional Information
- Industry Development and Investor assistance
- Access to business services and growth strategies
- Export Assistance
- Career development and human resource planning
- Workforce planning and skills development
- Advocacy and business case development for regional infrastructure and investment
- Community consultation and facilitation
- Long Term Strategic Planning

Our staff have strong networks across industry and government and experience in working with government programs. They also have extensive private sector experience and support business and investors with growth strategies, collaborations and partnerships and new investment projects.

More information available at www.barossa.org.au



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Chair's Report: A Regional Overview



Locally supported regional economic development is highly important in a transforming and sluggish economic environment. The imminent closure of the Holden Facility to the south, the winding back of development phase of mining to the north and the consolidation of the relatively buoyant wine, tourism and agribusiness industries of the region have slowed jobs growth trajectories and new initiatives, innovations and new investment require support and capability development to create the jobs of the future.

The Barossa Wine sector continues to command international attention and the industry is concentrated on improving return through higher price points and more profitable production. In general the quality and yields were good for growers this season and we look forward to the 2016 wines with interest. Market expansion into Asia helped sales growth and South Australian Government relationship development with markets in North Asia, MENA Countries, India and the US (Texas) in particular are being leveraged for the next wave of market development. Associated Tourism growth makes good sense and we are working with business to ensure matching consumer expectations with experiences and products on offer. The entry of Adelaide into the association of Great Wine Capitals of the World has potential to reinforce the region's credentials on the global stage.

As well as geographical markets we are looking for diversity in the experience markets. In addition to the region's strong offer in wine and food tourism, developing capacity and visibility of the creative arts sector and nature tourism offer complimentary experiences and more reasons to stay for longer. Cycling tourism has taken a strong hold with cycling events in the region – and many cyclists – each weekend. Business tourism is emerging as a sector with potential accommodation projects set to supplement existing supply to offer critical mass for the conferencing market. Wellness Tourism is another opportunity to leverage the region's natural amenity, tourism infrastructure and quality medical and allied health services. Further investment in facilities is a priority with benefit to community and the visitor economy. Recent and proposed investment in tourism facilities is shaping this future and providing new employment.

From Food Tourism to bulk production, food is hailed as the new horizon with growing demand for South Australia's fresh and safe produce. As with grapes, deriving adequate

returns for the farmers given the high cost of production is a challenge, with volatile weather and volatile markets combining to challenge business models. RDA Barossa is working with industry and government to explore the potential of luxury goods into target markets. Getting this fit right requires very clearly defined strategy and in market information and PIRSA's Luxury and Functional Foods initiative is looking to provide this high level of support for new entrants. Identified opportunities are in poultry, pork and lamb for wool and meat; horticulture (light fruit, veg and nuts) and grains for specific markets. There is some opportunity for value adding to grains through selection and packaging but the market size will need to grow for this to have a big impact for farmers. The benefits will be predominantly for food tourism and specialist markets supported by marketing and promotion. Expansion of the Northern Adelaide Plains food bowl around Two Wells and along Gawler River is anticipated to add significantly to local fresh light veg production through water infrastructure bringing treated water to an expanded area with significant jobs associated.

The Growth of Equine Industries and the Research and Service facilities at the Equine Performance Centre at the Roseworthy Campus, University of Adelaide provides an opportunity for facilities expansion to further attract services and products to support the expansion of equine industries, events and education in the region. With strong historic and current equine activity – including the Gawler Racecourse, Eventing and Dressage facilities at Mallala, Lewiston and Mount Pleasant, Harness Racing in Kapunda and training in Gawler, food production, breeding, training and services, the region is well positioned to be an important centre for equine events, services and education.

There is substantial investment in aged care facilities in the region and the sector is growing along with a range of services and facilities associated with the population growth being experienced, particularly in and around Gawler, Freeling and Two Wells. Recreation and Entertainment have big investment and employment potential for the region and will see demand from growth in population and tourism alike.

Education and knowledge services sector is a priority for growth and infrastructure in the coming year. An exciting opportunity is the emergence of the region as an education destination with existing facilities at the Roseworthy Campus, two TAFE Campuses and public and private secondary schools, including schools proposed for Two Wells and Roseworthy (subject to the growth plan being approved by State Government). Courses in culinary and wine education and arts education have growth potential with proposed investment in new education facilities.

The Government of South Australia's 30 year relationship with Shandong Province was celebrated this year with accentuated inward and outward bound missions which we as a region have embraced and leveraged for local businesses. Some promising partnerships are emerging and we welcome a long future of profitable trade on both sides.

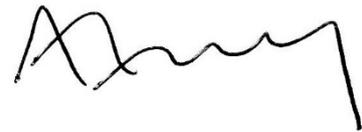
In with all the good news, as a region, we suffered the tragedy of the Pinery Fires and a slow recovery for the western part of the region. Whilst the scars will long be felt the

community response and resilience has shone and we salute those communities most nearly affected and their commitment to recovery and a bright future.

Our region's future economic growth is shaped by a regional innovation policy supported by three strategies: People and Place, Good Governance (process and collaboration) and Business Competitiveness and Entrepreneurship. With these strategies, RDA Barossa and its partners in Federal, State and Local Government will work with our community to grow our economic pie and a prosperous working future in a region of strong identity and cultural connection.



Ivan Venning, Chair
November 2016.



Anne Moroney, CEO.



RDA Board Members



Ivan Venning – Chairman

Born in Crystal Brook, Ivan Venning is a 4th generation farmer who finished his formal education at Prince Alfred College. Ivan was elected to State Parliament in 1990 and served as Shadow Minister, Party Whip, Chairman – Environmental Resources & Development Committee and on the State Public Works Committee until his retirement in 2014. Prior to his election he was involved with Local Government for District Council of Crystal Brook – Redhill, the Agriculture Bureau, Advisory Board of Agriculture, Rural Advisory Council, State Board of the RSL and served for two years National Service. In 2015 Ivan was elected as President of the SA Parliamentary Wine Club and Captain of the SA Parliamentary Bowling Club.



Alex Zimmermann – Deputy Chairman

Alex Zimmermann is a member of the South Australian Police Force and is currently the Local Recovery Coordinator for the communities devastated by the Pinery Fire in November 2015. Immediately prior to this, he was the Local Service Area Commander for the Barossa region. Alex is the Chairman of the Police Credit Union Board, PCU Financial Planning and also Workskil (an employment services provider). As well, he is the Deputy Chairman of the Federation of Police Mutuals. He has successfully completed the SA Governor's Leadership Foundation program conducted by the Leaders Institute of SA, which has provided him with a strategic overview of the issues facing the South Australian and broader Australian community into the future. Alex holds a Graduate Certificate in Business Administration and is a Fellow of the Australian Institute of Company Directors.

As a Local Area Service Commander, Alex works in partnership with local stakeholders including local government organisations, service organisations and community groups. Alex was a member of the Marion City Council for eight years.



Rolf Binder

Rolf Binder is an iconic name from the Barossa Valley, known amongst true wine collectors and connoisseurs as a producer of rich Shiraz of cult status. With his sister Christa, Rolf has built up Rolf Binder Wines through consistently high standards and uncompromising wine quality. Rolf is a keen supporter of the Arts having housed a number of exhibitions, SALA events and live music events including a series of recorded concerts for ABC Classic FM at the winery. Rolf is a strong believer in place and people, and in the value of the Barossa region and its future generations.



Tony Clark

For over thirty years, Tony has been involved in the operational and general management of large fast moving consumer goods manufacturing, from plastics to the growing, processing and packaging of food, to the making of concrete roof tiles. He is highly experienced in business change, restructuring and strategic planning. Tony has worked worldwide exporting Australian product and know how.

His company COCO consults to family business and another, PPM, develops digital media software systems.

Tony is a former Chair of the State Horticulture Board, member of the Premiers Food Council, Certified Practicing Manager and Graduate of the Australian Institute of Company Directors.



Victoria McClurg

Victoria McClurg is the head cheesemaker and owner of Barossa Valley Cheese Company in Angaston. A national and international award winning producer of artisan cheese, Victoria is committed to the integrity of the Barossa Valley and its primary producers.



Andrew Morphett

Andrew Morphett is an experienced businessman in Financial Services and Hospitality Management. Andrew is also a grazier and current co-owner of Anlaby Station, the Australian mainlands oldest continuously operating Merino stud.



Sarah Goldfinch

Sarah Goldfinch moved to the Barossa Valley 3 years ago to manage the Novotel Barossa Valley Resort. Sarah has extensive hotel management experience contributing 17 years within the International Hotel Industry. Sarah studied a Hotel Management degree at the Blue Mountains Hotel Management School, upon completing her studies travelled considerably thorough out Europe & Asia while working with Starwood Hotels in London. During her tenure Sarah has achieved Accor Pacific Award for Planet 21 Property of the Year in 2013 for Sustainable Development practices around Health & Wellbeing, Local Contribution, Energy & Climate, Natural Resources, Innovation, Corporate Social Responsibility & Governance. Sarah aims to maintain her passion for Tourism and Hospitality as a board member.



Annabel Mugford

Having worked in the wine and food industries for more than 25 years, you could say that wine and food are in Annabel's blood. Annabel currently works at the Barossa Grape and Wine Association partnering with wine producers promoting the Barossa region to the world, including managing the Barossa Wine School and the Barossa Wine Chapters Auction 2015. Annabel has previously worked at Wine Australia, PIRSA, Adelaide Hills Regional Development and a number of

wine companies, always looking for ways of creating value and “wow” experiences for consumers and helping producers to deliver these. She studied Wine Marketing at Roseworthy Agricultural College in the 1980’s and then completed an MBA, majoring in strategic marketing, graduating in 2000. In the quest of continuously building on my knowledge of wines from around the world I have completed the Wine Spirit Education Trust Level 3 Certificate in 2014.



Lynette Seccafien

Lynette is currently Community Development Officer for the Adelaide Plains Council, after working for several years managing a local Community Service Centre which included Visitor Information services. Lynette grew up in the district and has been involved with community and sporting groups for the over 30 years, primarily in a voluntary capacity.

A foundation and life member of the Two Wells Softball and Hockey Clubs, past president of the Two Wells Tennis Club, she is a current committee member of the Two Wells Football and Netball Sporting Club. Her role as president of the Two Wells Kindergarten in the late ‘90’s /early 2000’s oversaw the development and construction of the Two Wells Community Childrens Centre, and she was a member of the Sturt Area Consultative Committee and local community and economic development committee, the Two Wells Regional Action Team for a number of years. Lynette is interested in collaborative community development, advancement and achievements.



Brian Carr

Brian has held the position of CEO at the councils of Wakefield Plains, City of Elizabeth, City of Tea Tree Gully and Liverpool City Council, NSW, before taking up his current position of CEO at Light Regional Council. During 2003 – 2007, Brian had been providing consulting services to the public and private sectors within South Australia. A fellow of Local Government Manager’s Australia and an inaugural chair of the CEO network LGMA. He has been recognised and appointed a Business Ambassador for the State of South Australia.



Martin McCarthy

Martin was appointed as the CEO of The Barossa Council in 2012 and brings a wealth of experience in state and local government in finance, economics and business management at senior management level.



Henry Inat

Henry was appointed Chief Executive Officer of the Town of Gawler in early 2013. Prior to this he worked as General Manager at the City of Charles Sturt. Over his 20 year career he has worked at seven Councils and two State Government agencies, including Planning SA and the Department of Treasury and Finance.

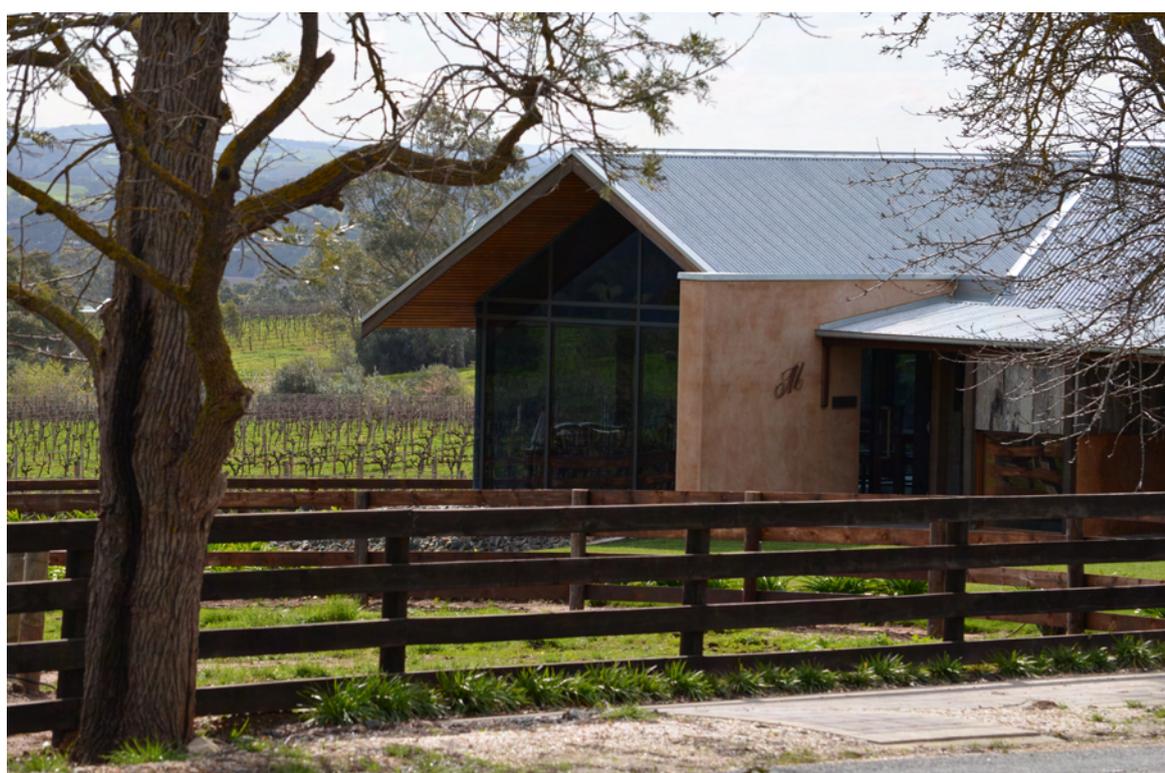
Henry holds post Graduate Qualifications in Business Management and Regional Planning and a BA in Town Planning.

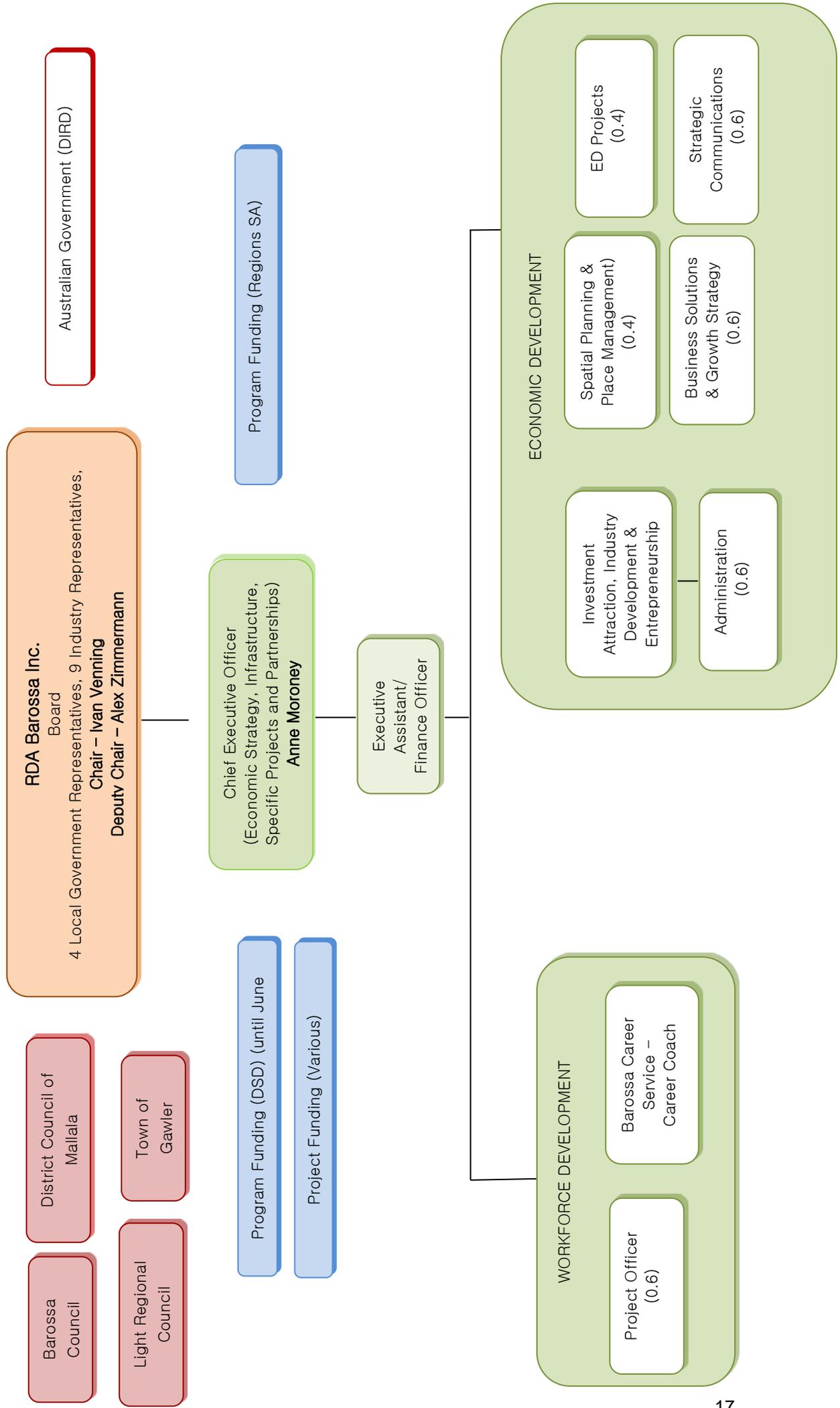
Adelaide Plains Council (to be formalised in 2016)

Board Meeting Dates

11 August, 10 November (adj), 8 December 2015, 9 February and 12 April 2016.

Member	Resigned	Attendance
Ivan Venning, Chair		5
Alex Zimmermann		4
Rolf Binder		3
Brian Carr (LG)		2
Tony Clark		5
Sarah Henderson		2
Henry Inat (LG)		2
Martin McCarthy (LG)		4
Victoria McClurg		4
Katrina Márton (LG)	9/1/2016	0
Andrew Morphet		4
Annabel Mugford		4
Lynette Seccafien		0





RDA Staff Members

RDA Barossa has a staff of 3 Core Operational staff and 7 staff delivering contracted programmes. Additionally RDA Barossa engages Export Consultants to work with specific market opportunities.



Anne Moroney

Chief Executive Officer

With a background in commercial law and relevant studies in Law, Economics, Economic Development, Mediation, Accountancy and Governance, Anne is responsible for organisational performance and working with the Board to develop and implement regional strategic vision. Anne liaises with the three levels of government and regional industry. Her goal is to influence sustainable, design led growth and adaptive industries.



Suzanne Merry

Executive Assistant/Finance

Sue brings to the role extensive Administration experience having worked closely with Chairs, CEOs and Managers. Sue possesses financial management and project management skills including contract and scholarship management and event organisation.

Sue welcomes the opportunity to work within the regional community to assist and enhance its future development and well-being of its residents. Sue's qualifications include an Advanced Diploma in Accounting and Corporate Governance.



Elena Shchepina

Investment Attraction and Export

Elena has extensive experience in Economic Development and Investment attraction in Russia. Her specific interests are Start-ups, Entrepreneurship, Industry Clusters and Investment attraction.

Elena's qualifications include medicine, business and consultancy.



Craig Grocke

Place, Planning and Infrastructure

With a background in urban and regional planning, tourism development and urban design, Craig is responsible for RDA's role in Spatial Planning (including tourism trails and freight movements) and Place. Craig has had a career in Local & State Government working for the Dept of Planning and Local Government, the SA Tourism Commission, the Dept of Conservation and Land Management in WA and Dunedin Council in New Zealand. Craig's qualifications include: B.A.

Planning, Grad. Dip. Recreation Planning and Management; M. Appl. Sci. in Parks, Tourism and Recreation Management. Craig is a Fellow of the Institute of Place Management.



Trevor Taylor

Business Growth & Strategy

Trevor has a wealth of business experience, having held a number of positions in his career such as Chairman of Australia Marketing Institute(AMI) in South Australia, Marketing Manager Gaming at Adelaide Casino, State Sales Manager of Sony, Business and Marketing Consultant, Senior Steward of Thoroughbred Horseracing and recently Business Manager, Telstra Business Centre North; assisting Telstra with the recent launch of NBN in Port Augusta, working closely with the RDA Far North on benefits of NBN. He managed the Telstra Business Centre North B2B and Telesales Team and did a lot of sales training, which resulted in record sales been achieved.



Charlotte Williams

Industry Networks

Charlotte brings to the team knowledge and experience in urban and regional land use planning, and strategic projects at both state and local government levels, in both South Australia and Victoria. Her role at RDAB is to work with business and industry to identify and design skills training for current and future job demand. Charlotte also coordinates regional networks, including Young People in Ag, Industry Leaders Group and B2B Providers. She holds a Bachelor of Business (Tourism Management) and a Graduate Diploma in Social Science (Environment and Planning).



Stephen Birch

Career Coach

Steve brings a positive, enthusiastic and passionate approach to helping people succeed. He has had a diversified administrative career within the Manufacturing, Tertiary and Local Government sectors, where he has undertaken a variety of roles including: Career Planning, Human Resources Management, Internal Quality Auditing, Rehabilitation and Payroll/Remuneration. Steve's qualifications include; Diploma of Human Resources Management, Certificate IV in Career Development, Certificate IV in Business and the Vocational Graduate Certificate in Career Development.



Meagan Stapleton

Jobs & Skills Project Officer

Meagan undertook a traineeship with RDA Barossa working closely with the workforce projects and DSD programs. This experience has given her the skills to step up into this new role working with Charlotte to design and deliver skills training programs with jobs outcomes.



Caroline McInnes

Administration

In 2014–15 RDA Barossa was able to offer a return to work placement for Caroline McInnes. Caroline has made a wonderful contribution to the team in administration support for economic development projects including coordinating an extensive survey of local business to identify investment and jobs opportunity. Caroline has stayed on in a part time role providing scheduling and administration services.

RDAB took advantage of a Regions SA and LGA (SA) program for subsidised traineeships and is supporting two trainees in jobs ready skills and experience:



Daniel Bailey

IT Trainee

Daniel's skills are applied to investor and business information, mapping investment in the region and supporting new businesses with online presence. He also supports RDA Administration with IT services including website updates.



Chelsea Broadhurst

Admin Trainee

Chelsea undertakes general administration duties and desktop publishing and works 0.5 with the Barossa Career Service and 0.5 in business support projects.

Regional Economic Development – Barossa Gawler Light and Adelaide Plains

Vision: Economic Growth in a shared value model with a thriving agricultural sector underpinned by collaboration and boosted by investment, knowledge, services, processes, downstream processing and tourism.

Overview

In 2015 – 16 RDA Barossa received operational funding from the Commonwealth Department of Infrastructure and Regional Development, Economic Development program funding from the South Australian Department of Primary Industries and Regions, program funding from the South Australian Department of State Development and small amounts of contributory funding for projects from regional stakeholders and industry associations. The principal capacity to undertake economic development projects and activities is derived from the SA Government funding through Primary Industries and Regions SA.

With a central role in connecting government activity and bringing together partnerships for projects, RDA Barossa works collaboratively with government agencies, the private sector and other RDAs for leverage and connected outcomes. In 2015–16 RDA Barossa project managed a cross–regional project, Accelerating Strategic Investments delivering 16 Business Case studies for economic projects. We also worked collaboratively with other RDAs, DSD, the ACBC and the LGA in China Export Ready program delivery. An important collaboration has been bringing together Wine, Food, Tourism, Art and local government in a regional leadership collaboration for aligned planning, vision and optimal industry value chains.

RDA Barossa selects projects and initiatives that fall within the Regional Innovation Policy and supported by three strategies for long term sustainable economic growth: People and Place, Good Governance, Business Competitiveness and Entrepreneurship. Short – medium term priorities identified in the Regional Roadmap form the basis of Annual Plans.

RDA Barossa’s Operational Funding Contracts require achievements against 5 Outcomes which define the role of Regional Development bodies. A brief summary of these outcomes follows with particular attention to Priority Activities for the year for which Case Studies are provided by way of illustration of RDA Barossa operations and effectiveness.

For the next 12 months we will continue to focus on export and opportunities emerging from the recent Free Trade Agreement, working with businesses to improve the business case for new ventures and new investment, skilled workers, especially youth, for adaptive careers relevant to regional industry and grow economic diversity through comprehensive Education Strategy and strategic investment in food production.

Regional Competitive Advantages

Strategic location

- 60 km to Adelaide, Port and Adelaide airport
- Direct highways to Sydney, Melbourne, Perth
- 8 local airports for private and commercial aviation with growth potential, Barossa helicopter park
- Unique climate suitable for premium viticulture

Key Industries

- Wine(viticulture, winemaking, supply/services)
- Food(agriculture, horticulture, artisan food production)
- Tourism
- Education

Economics

- \$2,482 billion in Gross Regional Product
- \$660 million GRP from wine industry
- Population growth – by 100,000 to 2040

Emerging Industries

- Equine
- Wedding and events
- Professional services
- Health and wellness
- Art/Music/Design
- Manufacturing and technical services

Population

Total Population 67, 468

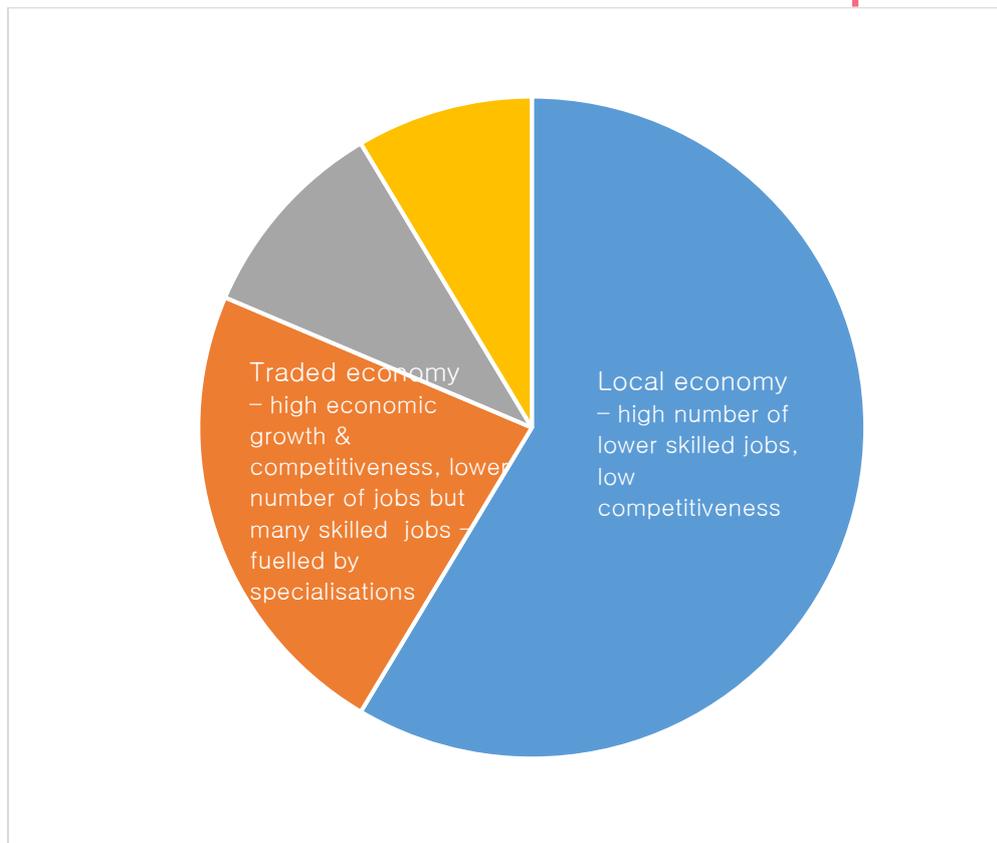
- Gawler 21,590
- Mallala 8,611
- Barossa 22,808
- Light 14,459

Labour force 35,704

Capabilities

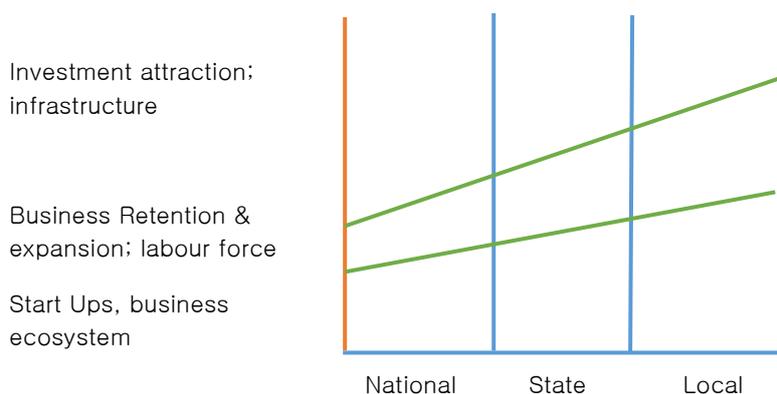
- Affordable land and housing
- Strong business support network
- Wide range of government and RDA services for the investors
- Skilled workforce
- World famous regional Brand
- Large on-going investments in water, gas and transport infrastructure

Economic Structure & RDA Operations



RDA will focus on growing the traded economy and transitioning business from the local economy to the traded economy. Growth in the traded economy will also drive job growth in the local region.

Working with State & Federal government



Connectivity and collaboration between these roles will lead to more effective results – RDA provides that coordination

The Role of RDA

The role of the RDA Barossa reflects foundation documents and the priorities of all stakeholders:

1. Regional priorities setting and game changer projects identified and promoted (Regional Roadmap)
2. New investment and business growth for job creation through:
 - a. supporting the conditions to attract investment
 - i. appropriate commercial and industrial precincts
 - ii. entrepreneurial, innovating business and community
 - iii. a workforce ready workforce; and
 - b. individual business assistance to both established business and start-ups
3. Regional promotion
4. Influencing spatial planning and precinct development
5. Growth in the number of businesses that export and regional exports (including tourism)
6. Growth in Economic Diversity
7. Identification of, advocacy for and business case development for enabling infrastructure
8. Capability development of work force and business owners



Reportable Outcomes

Summary of Key Achievements for Reportable Outcomes during 2016:

Outcome 1: Regional Plan

RDA Barossa updated the Priorities for the Regional Plan, recasting the priorities according to industry sectors for growth with a more specific industry emphasis.

Outcome 2: Critical Issues reporting

RDA Barossa made submissions on a number of policy issue affecting the region including liquor licensing, WET Tax, Water Resources, Telecommunications and Infrastructure. The changes in departmental personnel and Minister have left something of a gap in communications which we anticipate will be back in place in the near future.

Outcome 3: Priority Activities

This is the outcome with locally specific traction and where the resources of non-Commonwealth funding partners are critical to capacity for action and achievement. Whilst Commonwealth OFC provides the framework for delivery and the capacity of committee members to identify and endorse actions and activities that will have an impact, the resources for project delivery are critical to that impact.

An important priority activity of RDA Barossa is building capacity in the workforce and business sector and this capacity building underpins the various projects and activities noted below.

Key outcomes include the China Ready to Export Program; Extraordinary Everyday Barossa – stories of people and place; B2B Professional Services – a program of professional service delivery to SMEs to grow better and faster; B2B Network – a series of breakfasts, events and other networking for regional business; Transforming Business Forum – quality keynote speakers on disruption and innovation with networking; The Regional Investment Map – geospatial mapping for investor information and site selection; Accelerating Strategic Investments – collaborative RDA Barossa project for business case development to underpin grant and funding applications for new investment; Portfolio of Business Investment Opportunities; Regional Investment Prospectus – an engagement tool; Regional Investment Prospectus in Mandarin; ArtMusicDesignBarossa – a virtual hub for creative industries; new RDA Barossa website development; Working with individual investors for new job creation projects; A regional infrastructure assessment; Digital Skills Training for Youth, Aged Care and Disability Training program, Tourism and Hospitality Training and Horticulture Certificates training; Rate Limiter (Barriers to Growth) surveys and assessment for Wine Food and Tourism; Business Survey to track past and intended business investment and job creation within the region.

Outcome 4: Project Proposals

A number of project proposals were developed through RDA Barossa initiative – either regional analysis, assessment of assets and industry consultation to identify the opportunity for investment – eg The Equine Events Centre, The Culinary Institute or working with a private partner who has a vision but needs assistance to pull the elements together, refine the market or identify partnerships.

Outcome 5: Promote Government Programs

In 2015–16, RDA Barossa has devoted additional resources and effort to identifying government programs relevant to business, promotes these opportunities at Business Breakfasts, through newsletters and targeted correspondence. This is not only for grant funding but ATO services, Austrade services, government roadshows and events, Commercialisation information events and government websites offering information and support. The point of contact within RDA Barossa also supports business in understanding grant writing requirements and tips and works with the project to get letters of support from relevant stakeholders.



Of these Outcomes two are regionally differentiated and RDA Barossa actions are tailored for regional context and regional need: Outcome 1 The Regional Plan (Roadmap) and Outcome 3: Priority activities

The Regional Plan

The Regional Plan is guided by a **Regional Innovation Policy**.

The plan has **3 long term Strategies** to implement this Policy:

- ▶ **People and Place**
- ▶ **Business Competitiveness and Entrepreneurship**
- ▶ **Good Governance**

These strategies are aligned with the COAG determinants of growth to address regional priorities identified through community and industry consultation and set out in the Regional Roadmap.

Progress on Regional Priorities

The RDA Barossa Regional Roadmap identified 6 priorities for the 2015–16 year. These priorities were incorporated into actions to achieve outcomes under reportable Outcome 3 – Priority Activities.

Priority 1. Infrastructure Gaps
i. Water (policy and integrated re-use schemes)
ii. Telecommunications and Digital Connectivity
iii. Energy (distribution and alternatives (renewables))
iv. Transport – Freight Corridors, Northern Connector, Electrification of rail to Gawler; last mile solutions
v. Innovation and Entrepreneurship facilities and support services.

Progress against Priority 1:

RDA Barossa undertook an audit to build a better picture of infrastructure capability and adequacy in the region. The goal was that over an 18 month period, all major infrastructure types would be examined. Following the surveys and Forums, a combined infrastructure assessment report was compiled. This document will now be refined with additional detail researched and added to form a comprehensive reference for infrastructure capacity and infrastructure gaps in the region.

Water policy and water distribution infrastructure are key elements of industry sustainability and economic diversity. Three water infrastructure projects were advanced during the year with a significant project, Bunyip Water implemented under the leadership of Light Regional Council.

Priority 2. Industry Development in targeted growth sectors (opportunities/barriers)
i Wine and Food production
<ul style="list-style-type: none"> • Grapes & Wine
<ul style="list-style-type: none"> • Horticulture – nuts, light veg, high tech
<ul style="list-style-type: none"> • Grains including value adding
<ul style="list-style-type: none"> • Poultry and Livestock (esp. pork & lamb)
ii Tourism (International/Domestic)
<ul style="list-style-type: none"> • Culinary
<ul style="list-style-type: none"> • Cycle
<ul style="list-style-type: none"> • Health & Wellbeing; Ecotourism
<ul style="list-style-type: none"> • Business
iii Equine Industries
iv Education, Knowledge Services,
v Arts and the Creative Industries
vi Engineering Services including wine, mining and defence.

Progress against Priority 2:
Significant work has been undertaken in respect of industry growth sectors. A coordinating leadership team in Wine, Food, Tourism, Art and Local Government has been facilitated by RDA Barossa with barriers to growth, regional brand and boundary issues heading the agenda. Food production enablers include the facilitation of planning and capability development for value adding on farm and advocacy for small capital grants to facilitate investment. Identifying new markets, particularly for light vegetables and facilitating export and direct to market for local food producers was undertaken. A new grains packaging facility (assisted with state grant funds) and planning for a poultry production and processing facility are also underway. The Equine Industries Plan and Culinary Tourism plan have been recast as an education Strategy to be fully developed in 2016–17. Professional services business growth and business owner capability development through the B2B framework has delivered results in new jobs and new investment.

3. Facilitative Regulatory Framework

Progress against Priority 3:
Food Tourism and Agri–Tourism are big opportunities for the region, however limits on planning and development have stalled a number of proposals for new products and services. RDA Barossa worked with business to find ways to overcome these barriers for outcomes consistent with Planning & Development objectives. RDA Barossa has collaborated with government to move as quickly as possible to a more facilitative regime. A number of forums were used to highlight this issue. Planning and Development regimes that prioritise agricultural production and facilitate incidental activities to add value to the agricultural produce are the goal. RDA Barossa also made submissions on a number of regulatory issues including liquor licensing and wine industry WET Tax.

4. Partnerships to implement Gamechanger Projects:

➤ A Culinary Institute
➤ Upscale Tourism Accommodation
➤ Natural gas and W2E for Industry
➤ Northern Connector with linkages
➤ Roseworthy Economic Precincts
➤ A Regional Hospital for the Barossa
➤ High Speed Broadband everywhere
➤ Recycled water infrastructure for horticulture
➤ World heritage Inscription for working farming landscapes
➤ "Gawler Connect" and Main Street Precinct renewal.

5. Economic Opportunities associated with increased population growth in Gawler, Light and Mallala

Progress against Priority 4:

Through partnerships development, advocacy and targeted projects, significant advances have been made in relation to a number of the identified Game Changer projects:

- A Feasibility for two different models of culinary institute were commissioned
- A business case for an Upscale Tourism Accommodation facility and assistance to two other proponents of tourism accommodation.
- Natural Gas to Tanunda has been installed – there is still a need for gas to Industry precincts
- Northern Connector has been commenced
- Roseworthy (smaller scale) development has been approved
- A Regional Hospital is again on State Government Agenda
- High Speed broadband is arriving with a combination of NBN and local service provider, Beam Barossa
- 2 Recycled water Infrastructure projects were initiated, one almost complete and a third (NAIS) in feasibility stage
- World Heritage inscription bid progresses
- Gawler Connect work has begun.

Progress against Priority 5:

A number of projects have been identified for Gawler including a day surgery, accommodation, electrification of rail and further retail development. Town of Gawler has also drawn up a strategic projects list to inform of growth. planning and investment. RDA Barossa is working with a group of townspeople in Two Wells for forecasting of township growth and identifying opportunities for existing businesses. Story capture designed to record the people and town history as connection and engagement of new residents, investors and tourists to the towns was undertaken and won a national award for Economic Development.

6. Research for next Wave of opportunity

Progress against Priority 6: An important role of RDA Barossa is scanning for the next opportunity and identifying relevant research to be exploited or commercialised. In this, RDA Barossa is supporting Barossa Grape & Wine to deliver a Creating Consumer Value project as a driver of innovation in wine food and tourism industries. A successful Transforming Business Forum also explored disruption for business and innovative responses.





Case Studies

Illustrations of some of the projects undertaken in respect of Outcome 3: Priority Activities.

These case studies reflect projects or activities designed to advance one or more of the Determinants of Economic Growth as identified by COAG.

Human Capital and Comparative Advantage (People and Place)

- Barossa Career Service
- Training Programs
- ArtMusicDesign
- Labour force Training and Development
- Extraordinary Everyday Barossa
- Mt Lofty Ranges World Heritage Bid

Business Competitiveness and Access to Markets

- Regional Business Survey Targeting Investments
- B2B Professional Services & Mentoring
- Horticulture Barriers and Opportunities
- B2B Networks and Events
- Transforming Business Forum
- Next Level Dining: A Regional Food Project
- China Ready
- FTA Opportunities
- Investment Prospectus and Opportunities

Sustainable Population Growth

- Infrastructure Review
- Extreme Heat Risk and Climate Change
- Waste and Energy – Down to Earth

Partnerships and Collaborations (Good Governance)

- Wine Arts Food Tourism
- Regional Development SA (RDSA)
- Regional Networks
- Adelaide International Bird Sanctuary

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Case Studies

Human Capital &
Comparative
Advantage
(People & Place)

2016 CASE STUDY BAROSSA CAREER SERVICE

WHAT WAS THE ACTION OR PROJECT?

Labour Market Information identifies SA having the highest unemployment and youth unemployment rates and the lowest work participation rate on mainland Australia. (*Imip.gov.au*)

To mitigate this the State Government WorkReady program has funded career centres to build a confident, skilled, capable and work ready workforce able to fill current and emerging job opportunities. The Barossa Career Service (BCS) with a qualified career practitioner helps unemployed, underemployed job seekers or those at risk of losing their job build their confidence and job search skills.

- Assist individuals in the region to be confident and work ready.
- Build capacity to access work opportunities
- Support, inform and connect individuals to achieve career satisfaction.

WHAT WAS THE ROLE OF RDA?

- Delivering the career service in the areas encompassed by the Barossa, Gawler, Light and Mallala Councils.
- Utilising linkages and familiarisation with business and workforce opportunities to facilitate a highly strategic and effective career service responsive to regional needs.

WHAT WAS THE OUTCOME?

2015/16 financial year: 356 appointments, with 68 people obtaining work.

Participants sought assistance with:

- 154 – Resume
- 91 – Job Application
- 12 – Interview Skills
- 33 – Job Search Strategies
- 63 – Career Planning

Feedback to RDA Barossa on Barossa Career Services have included:

"I am working full-time. ... As I have expressed to you I am so grateful for your help and appreciated your empathy, positiveness, perspicacity and respect. You do a brilliant job."
Alex, from Nuriootpa

"He was incredibly personable, down-to-earth and focused on my individual real-life situation, which helped to not only get my 'mojo' back, but feel confident we had discovered a great solution, which was achievable. Four years on ... I've reinvented my skills base and am loving a choice of careers!"

Natalie, from Gawler



WHAT WAS THE ACTION OR PROJECT?

A local winery built a \$50 million warehouse in the Barossa and moved their interstate operations to the region. This project resulted in a skills need for the business and significant job opportunities in the region.

- The project was aimed at the existing pool of casual workers for upskilling, participants within the Barossa region who were unemployed and Holden's workers facing redundancy.
- The successful participants who were selected by the winery with help from RDA Barossa were to go through the training and gain employment at the end.
- The units delivered were three compulsory core units of the Certificate III in Wine Operations.
- Forklift training was delivered to the participants identified for the warehousing positions.

WHAT WAS THE ROLE OF RDA?

RDA Barossa and the Winery collaborated to design and deliver a training program that was best suited for the industry's needs. RDA Barossa was responsible for:

- Project Design
- Project Management
- Targeted recruitment
- Applications assessed and shortlisted
- Interviews.

With RDA Barossa's partnership with the Barossa Career Service and years of experience and knowledge, we were able to provide a service that delivered the required outcomes for workers and the business.

WHAT WAS THE OUTCOME?

Out of 56 participants completing the training and interviews 41 gained jobs.

This project highlighted the importance of working closely with local employers to identify the skills needed and matching the training with job seekers with aptitude and attitude for the job.



2016 CASE STUDY ART MUSIC DESIGN



WHAT WAS THE ACTION OR PROJECT?

To grow the creative arts economy and to business more broadly by demonstrating how important and interwoven Art, Music and Design is into the development, management and forecasting of a successful business.

The Art Music Design website is an online portal for businesses to connect with artists and vice versa to advance business thinking, promotion, interaction and growth.

WHAT WAS THE ROLE OF RDA?

RDA Barossa identified the opportunity through a regional Think Tank, designed and developed the website, approached and connected with business and artists to use the site, is the ongoing manager of its use and interaction, and is responsible for its growth and usefulness.

RDA Barossa has an acute understanding of the importance and benefits for business to integrate with art to create sustainable opportunities for their businesses. RDA Barossa has the networks and knowledge to coordinate this activity with the depth of opportunities there and therefore is the braintrust of this initiative for the region.

WHAT WAS THE OUTCOME?

- This is a growing opportunity for artists and businesses in the Barossa RDA region.
- More business opportunities for Artists, Musicians and Designers
- The website was designed and developed as a signpost and connector
- Content has been sourced, written, and uploaded
- Site is gaining momentum with the Design Stories and Extraordinary Everyday Barossa.
- Due to the importance of this connection, RDA Barossa is working with Country Arts SA to employ an Arts and Cultural Facilitator to actively undertake projects that the Art Music Design site is demanding and ensure currency and relevance of the site.



Businesses in the region who have engaged with this project have changed the way they operate their businesses for the better. Understanding how to think differently and creatively in an environment where the economy is tough, competition is rife and unemployment is high are the foundations to success through innovation.

Further, a creative community attracts innovating and entrepreneurial businesses who have demonstrated they chose where they work by the place's amenity, connectivity and creative cultures. Silicon Valley is a leading example of this phenomenon. It is also a valuable tool for connecting with Asian trade where cultural richness is so highly regarded.

2016 CASE STUDY LABOUR FORCE TRAINING AND DEVELOPMENT

WHAT WAS THE ACTION OR PROJECT?

Human Capital is an important regional asset and critical element of regional comparative advantage. Growing the capabilities and skills of our human capital relevant to local industry opportunity and jobs of the future will support investment, business growth and jobs.

RDA Barossa's mission in workforce development is to work collaboratively with business and industry to identify challenges that hinder in their ability to grow and design industry specific programs (Training packages, business support, employment assistance etc) to close these gaps, assist workers to adaptive careers and support new investment in industries of the future.

WHAT WAS THE ROLE OF RDA?

RDA Barossa works closely with local businesses and industry representatives to understand industry specific issues and develops and delivers training programs designed to address those issues.

During 2015 – 16 RDA Barossa delivered the following in demand skills training projects: Industry Links – Disability Services, Treasury Wine Estate – wine services, Digital Skills, Industry Transition – labour force. The Barossa Career service is also a project of RDA Barossa that supports this skills training through identifying suitable participants with relevant capabilities.

WHAT WAS THE OUTCOME?

218 participants in 5 training courses with 123 employment outcomes, 67 into further education pathways and volunteering work experience opportunities.

The outcome is the growth of employer and industry trust in RDA Barossa's services and that ensures RDA Barossa accurately targets the region's employment needs and issues as well as jobs for growth.



2016 CASE STUDY EXTRAORDINARY EVERYDAY BAROSSA

WHAT WAS THE ACTION OR PROJECT?

When people consider a place to live, establish a new business or a place to invest, or even visit as a tourist, they are assisted by insights into what makes the region ‘tick’ and how to engage local business and community.

The Project was to develop a series of ‘sound slide’ stories and podcasts that can be promoted on Youtube, websites and social media. The Stories cover food, wine, culture, horticulture, tourism and artisan trades.

These sound slides tell the story of People and Place, what our specialisations are and even how we think and interact, our networks. Young people were interviewed to capture the interest of the young in living in a regional area.



WHAT WAS THE ROLE OF RDA?

RDA Barossa’s role was to understand the importance of relationships and connection with people for trade and investment and to coordinate and deliver the project in partnership with Chris Sands, UK founder of ‘Brands, People and Places’ and ‘Totally Locally’. RDA Barossa had previously worked with Chris on promoting “Invest in your town”

RDA Barossa’s contribution is in identifying the importance of the project, its ability to coordinate a regional approach, connect a broad cross section of people in business and project manage the curation of stories over a narrow 2-week window when Chris was visiting from the UK. RDA Barossa also analyses the value of the sound slides and applies them appropriately.

WHAT WAS THE OUTCOME?

The outcome was 5 stories, a series of extended podcast stories and a collection of still images for marketing and promotion of the region. This project received a National Economic Development Award from Economic Development Australia for regional marketing.

The project added value to RDA Barossa’s current portfolio of investment information and marketing collateral. The project engaged in media trends to facilitate trade and investment partners and provide a cultural library of local stories for the region.



2016 CASE STUDY MT LOFTY RANGES WORLD HERITAGE BID



WHAT WAS THE ACTION OR PROJECT?

UNESCO World Heritage listing of the agricultural landscapes of the Mount Lofty Ranges is an opportunity to put South Australia on the world stage for the long-term benefit of South Australia's food, wine and tourism industries. The process required the formation of a larger inter-regional partnership to drive the project, including extensive consultation, research and financial administration. The project required a partnership between local government, RDA regions and the University of Adelaide.

RDA Barossa was approached by the University of Adelaide for support at concept stage, identified a framework for peri-urban value adding and a role for regional economic development and partnership develop on the project management team.

WHAT WAS THE ROLE OF RDA?

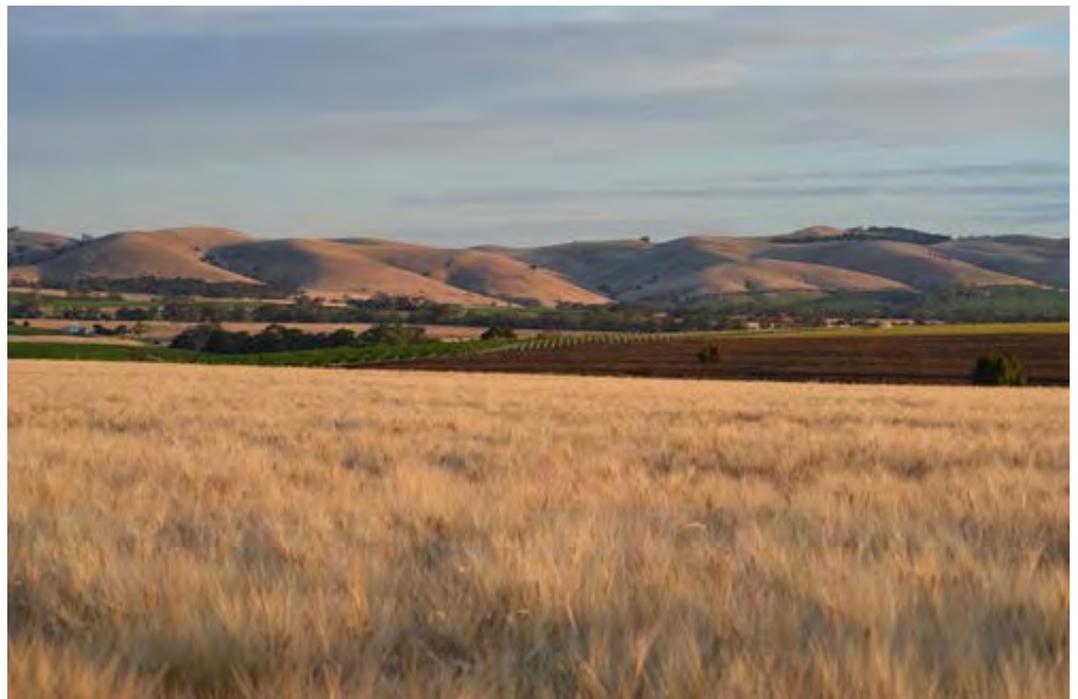
RDA Barossa partnered with the project upon its inception and joined the Project Management Group, independently manages and acquits project finances on behalf of six local government partners. RDA Barossa is active in promoting the bid to industry, hosting world heritage experts and events.

WHAT WAS THE OUTCOME?

The bid is progressing to national heritage listing with extensive industry and community support. The project has successfully supported research, bid documentation and stakeholder consultation to support the National bid submission, creating a library of regional information.

The development of the bid has attracted significant international interest in the Adelaide peri-urban region and its historic roots. The bid area aligns with the South Australian Tourism Commission's Epicurean Way touring route with potential for a globally significant culinary route that connects the cultural history of the Mt Lofty Ranges. The cross regional collaboration has been outstanding in working to a common cause with common economic opportunities to be developed.

RDA Barossa's role in project management and identifying economic opportunities associated with the bid also provides direct connection to federal and state government.



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Case Studies

Business
Competitiveness
& Access to
Markets

2016 CASE STUDY BUSINESS SURVEY: TARGETING INVESTMENTS

WHAT WAS THE ACTION OR PROJECT?

RDA Barossa tracks business investment and business intent as a way of understanding momentum in the local economy. Understanding total investment and intended investment enables government to measure business confidence and identify leading indicators not just lagging indicators. RDA Barossa's impact on economic development is not limited to investment by companies individually assisted but by the overall attractiveness of the region for investment and business growth.

Developing a methodology and surveying business investment over the past 12 – 18 months and in the coming 12 – 18 months to better understand the economy and business activity in the region and anticipated business needs in infrastructure and workforce.

WHAT WAS THE ROLE OF RDA?

RDA Barossa designed and undertook a business survey to measure regional investment, infrastructure needs & Workforce skills. The surveys were conducted online, in person and by completing a paper form. Surveys were promoted via website, newsletter and at events. The information gathered was added to already known investment information to put together a picture of regional recent and intended investment and business confidence.

WHAT WAS THE OUTCOME?



In 2015–2016 financial year, about 200 responses disclosing \$36.6m of direct impact investment and \$50.2m of projected investments (added to \$68.7m of direct impact investment identified outside the survey); \$72.7m of indirect impact investment and \$75.5m of investment in the pipeline. 615 construction jobs over 4 projects, 617 jobs advertised during the period; 193 new FTE jobs identified through the survey (added to 189 new FTE jobs identified through

other sources). This project will be ongoing. Target is 400 responses per annum.

Business Survey helps to understand critical issues, profile in the community and organisational capacity. RDA's role gives it the credibility and trust for business to respond. RDA is positioned to share aggregated information for broader benefit.

By generating aggregate information about regional investment, RDA Barossa hopes to stimulate economic activity through improved business confidence. The information will also inform workforce development programs and leveraged opportunity as well as common infrastructure priorities.

2016 CASE STUDY B2B PROFESSIONAL SERVICES AND MENTORING



WHAT WAS THE ACTION OR PROJECT?

The purpose of the **B2B program** is threefold: to grow the professional services sector and create professional services jobs, to increase employment opportunities through supporting Small & Medium enterprises (SMEs) in a rapidly changing economic environment and to network businesses in the wider region for peer support, partnerships and collaboration opportunities. We recognise the region is attracting a diverse and growing population of entrepreneurs and innovators and want to give them every chance to succeed.

WHAT WAS THE ROLE OF RDA?

RDA Barossa supports SMEs to do better and where there is a specialist service required, engages one of 30 B2B consultants in our network to provide a subsidised service in a 3 way contribution model, with the SME putting some “skin in the game”. From a trade mark attorney, business coaches, accountants to web site designers, we have specialisations to support all businesses. The service is a 3 hour consultancy service. Thereafter the business negotiates directly with the provider for further service delivery.

RDA Barossa designed, negotiated and delivers the framework, supports the service providers to grow their businesses and coordinates and supports the broader business network with events and networking.

WHAT WAS THE OUTCOME?

During 2015–16, the B2B service conducted 126 individual B2B appointments with businesses in the region. This excellent business support assists new and existing businesses to strengthen their platform for operating in a competitive business environment.

Six new professional services jobs have been created in the region.



Linking local businesses
Barossa, Light, Gawler, Mallala



2016 CASE STUDY

HORTICULTURE BARRIERS AND OPPORTUNITIES



WHAT WAS THE ACTION OR PROJECT?

RDA Barossa commissioned a study of horticultural production to determine the main barriers and opportunities for viability and growth in the horticulture sector. Other significant factors impairing viability were identified including investment to improve profitability.

The study area is a sub-set of the Northern Adelaide Plains Horticulture region. Commodities that qualified within the terms of the study included field grown vegetables, greenhouse vegetables, and irrigated orchards.

WHAT WAS THE ROLE OF RDA?

RDA Barossa identified the areas of interest for the study, potential challenges, potential project participants and partnered with the Integrated Farming Services to deliver the study.

WHAT WAS THE OUTCOME?

The study identified several barriers, including: sources of water; maintaining quality and reputation in the market place; competing against national over-supply; inflexibility of supermarkets; lack of understanding the needs of the market for export; ensuring reliable yields (and quality) to supply markets; obtaining natural gas for heating crops in winter; council development approval processes; and the cost and access to labour.

Based on the study outcomes RDA Barossa organised a workshop for the growers to discuss export and domestic market opportunities and engage with the Fresh Please project. A proposed growers support plan included assistance with:

- Market research and testing with product trials;
- Cooperative regional branding initiatives; and
- Strategic government partnerships for industry development.

Key restraints include water transfer processes, resource supply (water and gas), land use regulations, effective regulation of licencing, bio-security and mentoring/training for individual growers and grower groups.



2016 CASE STUDY B2B NETWORKS AND EVENTS



WHAT WAS THE ACTION OR PROJECT?

RDA breakfast events, conferences and workshops are designed to give attendees a plethora of usable content on a variety of relevant business subjects, and to keep attendees up-to-date with the latest changes that are occurring within their industry.

In today's ever changing business environment, you sometimes have to take a break from your "work" to sharpen your skills. A dull axe won't cut a tree nearly as effectively as a sharp one. With our major conference, various business breakfasts and workshops, attendees leave with new ideas and approaches that make them more effective and efficient at work.

Business owners and employees in the regional areas, don't want to be that woodcutter hacking away at the tree with a dull axe while their competition cuts it down in half the time with a sharp one. It's always best to Invest in yourself and your company with improved skills and knowledge.

Networking is also one of the best marketing tools and at all these events, we give attendees time to network and form new business relations. The majority of business owners, prefer to do business with someone they know or have met, rather than randomly google for a stranger to assist their business.

The third point would be in promoting the brand and the objective of the RDA at all these events. The RDA have grown their brand name and it's great when you attend an event in Adelaide and they say that they have heard about all the positive work we are doing and how proactive the RDA is in the Barossa region.

WHAT WAS THE ROLE OF RDA?

The role of RDA and in collaboration with State Department is to organise, arrange presenters and market all these conferences, events and workshops from a conceptual idea to the actual event date. All events are listed on Eventbrite and our biggest conference Transforming Business 2016, had 158 attendees, 6 presentations and 4 workshops in one day.

WHAT WAS THE OUTCOME?

In the financial year the RDA, in collaboration with the State Department have organised: 16 business events, 10 Forums/Conferences and 7 China Ready Program events.

The magnitude of the above business content shared at these events and workshops, is beneficial in driving our regional economy by making sure that business owners and employees have the latest skills and business information to operate effectively and profitably in our region.

2016 CASE STUDY TRANSFORMING BUSINESS FORUM

WHAT WAS THE ACTION OR PROJECT?

Disruption in traditional business models and customer behaviours, increased globalisation, digital communications, online sales, new products and services pose huge challenges and opportunities for regional SMEs. A day out of the business to understand what this means and explore responses was called for.

A Regional Business Forum specifically addressing Transforming Business for the 21st Century. Keynote speaker Damian Borchok was selected as message maker, not only presenting but facilitating round table discussions during the day and linking other presentations into the central theme of innovating in your business.

WHAT WAS THE ROLE OF RDA?

RDA Barossa identified industry needs with a future thinking event, designed the program, engaged speakers, sought sponsorships and delivered the event.

The experience in events management, delivery of events for business, the understanding of program development and delivery, local connections and relationships to deliver with no budget and the respect and connections to attract more than 100 business attendees.

WHAT WAS THE OUTCOME?

Inspired local business ready to take up the challenge of change and engage in new thinking and new models of business design and delivery.

Business responded well to a well-structured intensive and entertaining program with knowledge, insights and ideas they can implement. As importantly, business benefits enormously from the networking collaborative opportunities presented. As a direct outcome of the day 12 new business collaborations were recorded. Feedback was entirely positive and supports the value of annual events of this nature.



2016 CASE STUDY NEXT LEVEL DINING: A REGIONAL FOOD PROJECT



WHAT WAS THE ISSUE?

The Barossa is a globally recognised wine tourism destination with a growing culinary tourism offer. With a number of multi-award winning restaurants and a traditional food culture like no other in Australia, there was a gap in the café/pub food offer to meet the appetite for regional and seasonal at all levels of dining. There was also a need for visibility and access to local food culture.

Next Level Dining Project – a chef/food consultant to work with 30 cafes and pubs to lift the food offer to fresh, regional and seasonal, refresh the menus, connect with local producers and join the South Australian “Eat Local” campaign. (2 year program)



WHAT WAS THE ROLE OF RDA?

RDA Barossa developed the program in conjunction with a local chef and food consultant, Amanda Daniel, applied for funding through the Regional Food Initiatives Fund (SA Govt), contracted the consultant, identified and introduced the food service businesses to the project and to the consultant, prepared collateral for the project, organised a “Speed Dating” event between cafes and local food producers (including Adelaide Plains Vietnamese Farmers Association growers) and project managed the outcomes and project reporting and acquittals. RDA Barossa also arranged for the restaurant menus to be translated to Mandarin.

RDA Barossa was identified with the opportunity (it had delivered a series of events a few years ago to increase knowledge of food tourism for every day food) which prompted the chef to propose the structure of the program. RDA Barossa had the industry contacts and credibility to encourage food businesses to sign up and undertake the program and has the media outlets to now promote those businesses which have refreshed their menus. RDA Barossa accessed government programs and contributed resources to the project.

WHAT WAS THE OUTCOME?

28 refreshed menus, 30 food service outlets coached in fresh and regional and seasonal, new menus costed and explained, introduced to local food producers with compatible products and manageable social media activities to support the business. The project also promoted the WiFi opportunity (RDA supporting installation of numbered WiFi access for cafes and tourism oriented businesses). Menus translated to Mandarin.

Long term benefit is improved knowledge and a better all-round food experience for tourists. Some businesses also need professional business services support. Secondary benefit is the increased demand being experienced for regional food and produce.



2016 CASE STUDY CHINA READY TO EXPORT PROGRAM

WHAT WAS THE ACTION OR PROJECT?

“China Ready to Export Program” was designed to assist local business to become more familiar with China and the Chinese market. It was a combination of 5 workshops (Free Trade Agreements; Going Global – China Business Opportunities; Brand and Marketing, IP protection; China Digital Environment, Understanding China: language and culture), face-to-face consulting sessions with specialists on China strategy, marketing and branding, export matters, and work with information and export-related reports provided by RDA Barossa. The China Ready to Export Program commenced in February 2016 and lasted for 3 months. The Program successfully concluded with a China Awards Night with almost 70 participants from local business, government, Chinese business and supporting organisations.

WHAT WAS THE ROLE OF RDA?

A capacity to identify the opportunity and connections and relationships to assist both – local business and Chinese investors – to meet with key influencers and decision makers. In house skills to improve presentation of product proposal and insights into market information required. The capacity to negotiate entry into the new market. Establishing and maintaining relationships with local government and AusIndustry & Austrade, DSD and the ACBC. Commitment to seeing successful exporters in this region.

WHAT WAS THE OUTCOME?



The outcomes of the project for the participants:

1. Clarification of “*why do you want to export to China and does it really make sense for you*”
2. Assessment of export readiness
3. Re-thinking of their products in regards of China mentality and market specifics
4. Narrowing the search and getting a focus on a particular geographical area
5. Great networking and useful contacts of Export Leadership Team
6. Collaboration with other participants on Chinese and non-Chinese business projects
7. Taking business idea through a prism of different consultants for optimisation & improvement
8. Understanding “step-by-step” process of bringing product to Chinese market
9. Understanding of Chinese mentality, values, strategies
10. Building their own China strategy or marketing portfolio for China.

During and after the Program, RDA Barossa received a number of proposals from Chinese business people and became a “meeting point” for Chinese and local businesses interested in collaboration.

2016 CASE STUDY

FTA

OPPORTUNITIES

WHAT WAS THE ACTION OR PROJECT?

Free trade agreements (FTAs) are international treaties that reduce barriers to trade and investment. RDA Barossa is running an ongoing project helping potential exporters find proper overseas markets and access markets using all relevant tools. One of the most important tools is FTA. Australia's FTAs provide:

- better Australian access to important markets
- an improved competitive position for Australian exports
- more prospects for increased two-way investment, and
- reduced import costs for Australian businesses and consumers



In order to educate local businesses about Free Trade Agreements, RDA Barossa organised an FTA workshop with an FTA Consultant, Angela Pickett. More detailed information about available Free Trade Agreements was delivered through an FTA Report commissioned by RDA Barossa. This is a 40-page document which gives an overview of all existing and negotiating FTAs with Australia and identifies specific market access benefits for goods and services from each of Australia's FTAs, as well as a brief analysis of some of the provisions that providing scope for greater overseas investment in Australia.

WHAT WAS THE ROLE OF RDA?

The critical role of RDA Barossa is to provide quality FTA consulting (performed by Angela Pickett Consulting), deliver FTA Report and help potential exporters answer the following questions:

1. What goods am I exporting or importing? Identifying the customs tariff code for your goods is a critical first step.
2. How are these goods treated under ChAFTA? How to identify the lower (preferential) duty rate for your goods.
3. Where are my goods produced (are they 'originating' goods that will qualify for lower tariffs under ChAFTA?
4. How to certify the origin of your goods to ensure you get the lower tariff rate?

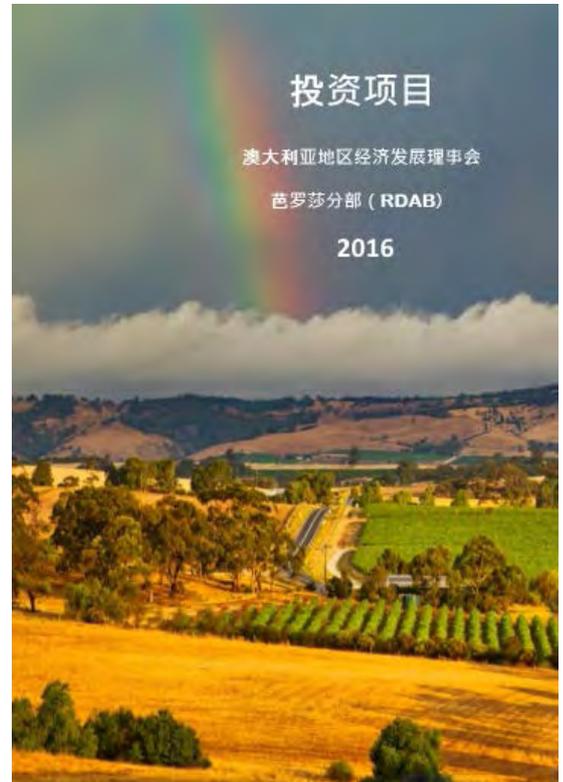
WHAT WAS THE OUTCOME?

The delivery of FTA workshop and report to businesses approaches ways in which businesses benefit from FTAs: achieving efficiencies through cheaper imported inputs, harnessing new or more secure access to services markets, deepening engagement in global value chains, investing with enhanced protections, and certainty, travelling for business more easily, accessing government procurement markets, addressing 'behind the border' barriers to trade.

2016 CASE STUDY INVESTMENT PROSPECTUS AND OPPORTUNITIES

WHAT WAS THE ACTION OR PROJECT?

The Investment Prospectus (English and Chinese versions) and Investment Projects Portfolio were developed to give an overview of the Region and highlight trade and investment opportunities driving regional economic growth.



WHAT WAS THE ROLE OF RDA?

RDA Barossa identified trade and investment opportunities in the Region (Barossa, Gawler, Light and Adelaide Plains) and presented it in the Investment Prospectus. Prospectus also gives an overview of the whole region, statistics, description of the key industries and major projects.

There are two versions of the Prospectus prepared for English speaking audience and for the Chinese market.

WHAT WAS THE OUTCOME?

Investment Prospectus (Chinese Version), Investment Prospectus (English version) and Investment Projects Portfolio are the key documents which communicate with the potential investors and businessmen from all over the world. These documents are distributed to the Chinese Trade and Investment Delegations and Government during the inbound and outbound China Missions, SA Trade EXPO, Business Migrants EXPO.

The Investment Projects Portfolio is a regularly updating document based on current investment opportunities in the Region.



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Case Studies

Sustainable
Population
Growth

2016 CASE STUDY INFRASTRUCTURE REVIEW

WHAT WAS THE ACTION OR PROJECT?

Lack of detailed knowledge of the capacity and vulnerabilities of the Region's infrastructure network that is critical to regional investment, export and business competitiveness.

RDA Barossa undertook a regional infrastructure review of all core infrastructure types and regional infrastructure needs.



WHAT WAS THE ROLE OF RDA?

To identify the need, investigate the strategic direction of key infrastructure providers, conduct an audit of existing infrastructure services, and to review technological development and planned investment in regional infrastructure.

The synthesis of a large amount of infrastructure information into one central document and taking on board current industry trends and technological developments.

WHAT WAS THE OUTCOME?

Infrastructure information, including maps and diagrams, were consolidated into a single reference document suitable for Government, Industry Leaders and Business. The information will be used to inform the Barossa Regional Roadmap, the Investment Prospectus and future infrastructure submissions



The complex and interconnected nature of regional infrastructure and the challenge in forecasting structural changes within industries sectors for water, energy and waste management. The models of service provision are changing quickly with new technologies, adaption to climate change, and the approach to localised networks that are becoming more independent of national infrastructure networks.

2016 CASE STUDY EXTREME HEAT RISK AND CLIMATE CHANGE

WHAT WAS THE ACTION OR PROJECT?

Climate change adaption planning and identifying risk and responses aim to improve resilience and adaptability as it affects business, community and the broader regional economy.

Preparing a climate change adaption framework was important for the region to become more economically, socially and environmentally sustainable.

WHAT WAS THE ROLE OF RDA?

RDA Barossa developed a Climate Change Adaptation Plan for the region in collaboration with South Australian Department of Water and Natural Resources, MLRNRM and the Light, Barossa and Adelaide Plains Councils. A key recommendation was the development of an Extreme Heat Risk Management Plan and RDA Barossa supported The Barossa Council as applicant for LGA funding to prepare the plan and was a member of the project management team.

WHAT WAS THE OUTCOME?

A series of recommendations to support adaption that can translate into projects and policy as well as advocacy to Government and Industry. Actions need to be relevant to Government and Industry sectors within the region.

Identified actions to better manage heat stress (and related consequences, eg fire) leveraging existing resources and assets within the region.

Integrated actions to respond to climate change and extreme heat events requires a holistic and regional approach beyond any one council boundary or organisation. Some businesses are proactive in addressing these risks. The project supports pioneers leading change through demonstration.



2016 CASE STUDY WASTE AND ENERGY: DOWN TO EARTH

WHAT WAS THE ACTION OR PROJECT?

Several businesses in the region are experiencing high energy costs in their businesses and requested RDA Barossa assistance through the B2B program, with energy and waste audits.

The director of Down to Earth Sustainable Solutions was requested to assist with a free 3 hour energy consultancy. This involved a site inspection, data logging of electricity consumption, individual major asset energy testing and waste measurement.

WHAT WAS THE ROLE OF RDA?

RDA Barossa, after determining the needs of the businesses, felt Down to Earth Sustainable Solutions would be best qualified to assist the business with a full energy audit and data collection for analysis.

The program's success was built on connections, knowledge, understanding of critical business issues, our reputable profile in the community and organisational capacity. The opportunity for a business was to receive a free consultancy as part of the RDA B2B Program, with a highly skilled professional consultant, that the RDA had previously worked with and acknowledged for their reputation as a skilled B2B Provider.

WHAT WAS THE OUTCOME?

The full energy audit was very thorough and in the report, it stated the replacing of old equipment would assist in reducing energy usage. It also identified what areas were the largest users of energy. The data energy logging at specific sites assisted in working out the energy use-flow. Some recommendations on saving electricity included using Solar as a source of power to reduce costs and upgrading the equipment.

The initial learning from this project was that with a detailed energy analysis of the business the owner would be able to determine where most the energy costs were going and what could be done to reduce these costs. The long-term benefits are that a business can save thousands of dollars over a period if they first audit their energy use.



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Case Studies

Partnerships & Collaborations

(Good Governance)

2016 CASE STUDY WINE ARTS FOOD TOURISM AND LOCAL GOVERNMENT



WHAT WAS THE ACTION OR PROJECT?

Barossa industry associations and RDA Barossa have worked collaboratively over many years – RDA Barossa and its predecessors BLD and BREDA were instrumental in the establishment of many of these organisations. With growing opportunities, in particular the present opportunity for the Barossa to be a serious contender in the global wine and culinary tourism destination market, there is a need to intensify this working relationship and align strategies and actions of the member industries to project a consistent brand message and regional offer. At the request of these industry bodies, RDA Barossa is leading a collaborative cross industry strategy in wine, culinary and cultural tourism.

WHAT WAS THE ROLE OF RDA?

RDA Barossa has coordinated a series of workshops with specific outcomes: a facilitated workshop around David Snowden's Cynefin framework for new thinking on collaborative strategy development.

The workshop posed the Question: Is this a discussion about Strategy or Communication or both: How are decisions made appropriately about the future of the wider region? How are they communicated?

Based on this thinking RDA Barossa facilitated a further series of workshops: How does an industry cluster function? Mapping industry value chains? Rate limiters blocking business growth: Identification and prioritisation; Towards a Regional Tourism Strategy; Alignment of objectives, projects and messaging. This work is ongoing and will evolve according to opportunities and strategic imperatives.

WHAT WAS THE OUTCOME?

A collaborative governance framework of local government, wine, arts, regional food and tourism coordinated by RDA Barossa to advance regional strategy and implementation of wine, culinary and cultural tourism.

With Adelaide joining the Great Wine Capitals of the World network, the Barossa is well positioned and well organised to take advantage of this global association of significant wine regions.



2016 CASE STUDY REGIONAL DEVELOPMENT SOUTH AUSTRALIA RDSA



WHAT WAS THE ACTION OR PROJECT?

Working collaboratively, cross regionally to maximise outcomes for the RDA network in South Australia and its government partners. RDSA is an incorporated association of which all RDA bodies in South Australia are members. An independent chair, Rob Kerin, former Premier of South Australia, represents the group, facilitating communication through a single voice on relevant issues.



Regional Development SOUTH AUSTRALIA

WHAT WAS THE ROLE OF RDA?

RDSA meets as a group of Chairs and CEOs quarterly too address corporate and governance issues, partner arrangements, strategic context and aligned processes and strategies. This is an opportunity to meet with representatives of government agencies for briefings and updates with all Chairs and CEOs in the room, usually in Adelaide for convenience of government partners.

The CEO Forum is six weekly, with CEOs from around the state meeting to share projects, programs, learnings, expertise and to identify common or cross regional projects where possible and appropriate. Some examples of the work of the CEOs Forum include:

- The South Australia Regional Infrastructure Prioritisation Project where the group collectively ranked the top five infrastructure projects from each region on a statewide prioritisation schedule. This work then informed Infrastructure Australia and the Government of South Australia in identifying priority infrastructure for the region;
- Accelerating Strategic Investments Project: the CEOs collaboratively developed a project proposal which was funded by Regions SA to manage a small pool of funds to contribute to business case development for new investment projects. RDA Barossa project managed the project for the benefit of business around the state;
- Joint submissions on programs and policy;
- Pilot Projects from one region being rolled out in another (eg Next Level Dining Project piloted in the Barossa, but relevant to other food and wine regions);
- Aggregation of regional data, including workforce programs data to inform government and community.

WHAT WAS THE OUTCOME?

A collaborative governance framework for regional development in South Australia which provides a level of organisation to the RDA network, facilitating communication with government partners and others, aggregated verified information for government and industry and on the ground knowledge which can be collectively harnessed to inform a wider stage. With this governance framework, and a “goto” point for wider regional development issues, the RDA network is organised for short notice response.

2016 CASE STUDY REGIONAL NETWORKS

WHAT WAS THE ACTION OR PROJECT?

Outcomes are enhanced where businesses network, communicate, share ideas and challenges, find partners and collaborators, explore opportunities and share resources. RDA Barossa has an important ongoing role in facilitating regional networks, supporting them administratively and strategically and with governance training to bring out the best in the region with existing resources.

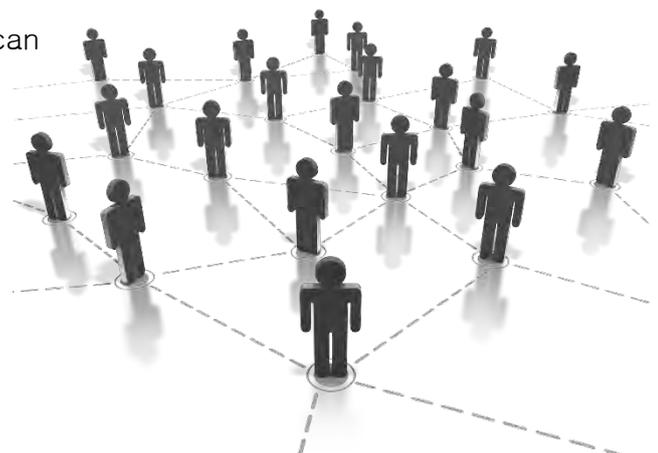
WHAT WAS THE ROLE OF RDA?

RDA Barossa facilitated or hosted a number of important networks including:

- Industry Leaders Group – identifies skills and workforce training issues into the future
- B2B Network: A broad business networking group facilitated by RDA Barossa through regular business breakfasts with guest speakers, business events, evening networking events and newsletters to bring businesses together for a range of outcomes noted above
- Water Allocation Planning Group – facilitated by Adelaide Mt Lofty NRM, meetings are hosted by RDA Barossa to support collective industry input into the allocation planning for regional water resources
- Young People in Agriculture – with varying levels of engagement depending on the season and the point in the farming seasons, RDAs objective is to connect Young People in Ag for the promotion of careers in agriculture and to foster collaborative innovation in farming and value adding
- Wine, Art, Food, Tourism and Local Government – the subject of a separate case study to link these industries for value adding to the region's economic base – wine.
- Retailers of the Barossa – in conjunction with Tourism Barossa, RDA Barossa is supporting events and workshops for retailers to inspire improved retail offers which meet the needs of tourists
- Tanunda Town Branding – filling the gap of no town committee in Tanunda, RDA Barossa is leading a brand statement workshop for the town, with a view to the formation of a traders committee with a purpose
- Two Wells Future Economy – RDA Barossa is working with existing main street businesses to assist them to benefit from the current town population growth and to find a place for them in a vibrant Two Wells local economy.

WHAT WAS THE OUTCOME?

- Functional, flexible and responsive networks which can meet a current need and fold or continue as relevant
- RDA Barossa is also known as a go to place for the formation of such networks, for support for networks and as a place to get assistance to get new organisations and networks off the ground
- The business community is networked!



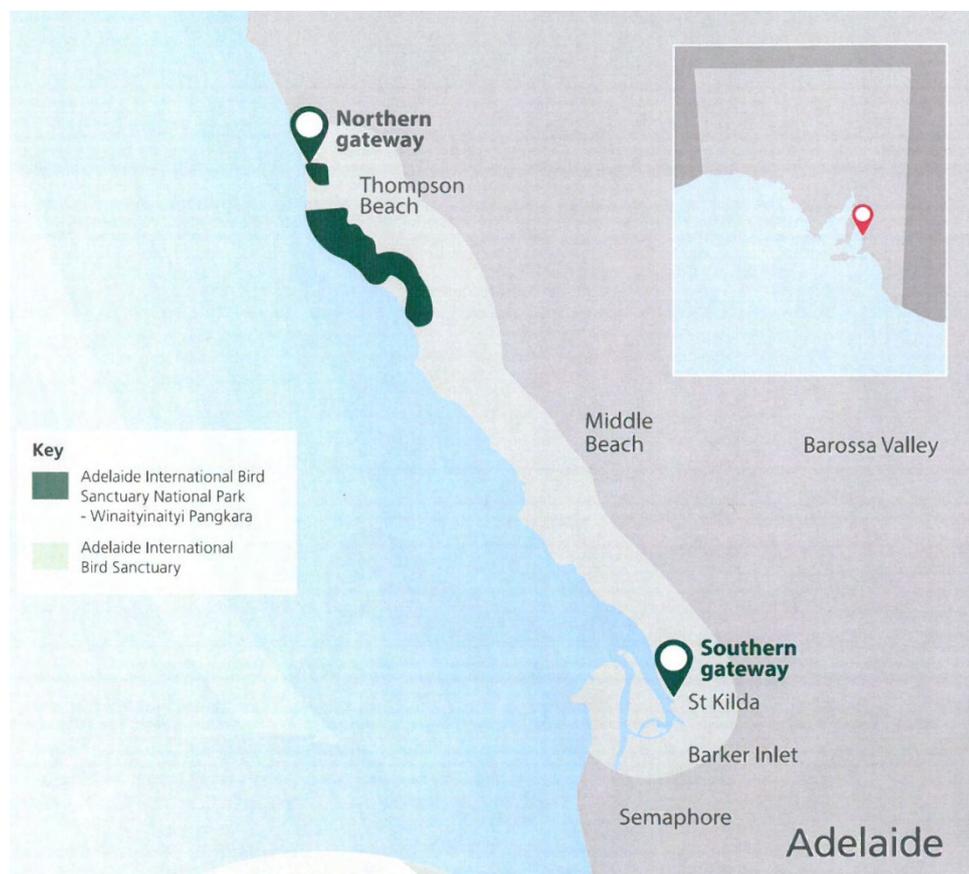
2016 CASE STUDY ADELAIDE INTERNATIONAL BIRD SANCTUARY

WHAT WAS THE ACTION OR PROJECT?

The SA Government has committed to the creation of the Adelaide International Bird Sanctuary (AIBS). The AIBS will link approximately 60 km of coastline along the eastern shores of Gulf St Vincent and provide protection for resident and migratory shore birds.

A significant section of the Sanctuary is within the Adelaide Plains Council, and RDA Barossa became an active member of the newly created Sanctuary community and stakeholder governance group, 'The Collective'. The Collective is the Bird Sanctuary leadership roundtable.

To nominate the Collective members a stakeholder and community member nomination process was recently undertaken and RDA Barossa have ranked highly as a key group to engage and who would benefit from involvement.



WHAT WAS THE ROLE OF RDA?

A contributing stakeholder guiding the shape and guide the development and establishment of the Bird Sanctuary as an economic, social and environmental asset for the region; to advise on the development of the Adelaide International Bird Sanctuary Management Plan; Identify opportunities and help progress partnerships both local and international partnerships; explore funding models for a longer term vision for the Bird Sanctuary and advise on best practice.

On the local level RDA Barossa is concentrating on the economic benefits which will support the development of tourism industry in the Adelaide Plains Council area, driving investments and jobs.

WHAT WAS THE OUTCOME?

This is continuous work. However, one of the results of the collective work is that AIBS has become South Australia's first new national park in a decade. The northern section of the sanctuary has been proclaimed the state's 22nd national park, and is made up of 2457ha of land northwest of Adelaide.

Notes

Summary of 2015 – 2016 Financial Position

Operational Funding is by the Australian Government (Department of Industry and Regional Development) and Local Government (The Barossa Council, Light Regional Council, Town of Gawler and District Council of Mallala). Operational funding covers CEO, Finance/Executive and Board Support and contributes to the Business Assistance programme and Economic Development activities in particular the Regional Roadmap. Operational funding is leveraged significantly with program and project funding successfully tendered for. The Government of South Australia offers program funding through the Department for State Development for workforce development and skills training and Regions SA, a division of Primary Industry and Regions SA for investment attraction and jobs creation. RDA Barossa also delivers projects which contribute to regional goals and Roadmap Priorities.

	2015 – 2016 Summary of Activity:	2014–2015 comparison
<u>Income:</u>		
Funding Partners	948,708	912,344
Events	7,563	12,763
Services	59,069	62,909
Project Income	685,080	680,545
Total Income	1,700,420	1,668,561
<u>Expenses:</u>		
Staff salaries	713,331	647,219
Motor Vehicle & travel	71,985	70,711
Other staff expenses	23,367	8,470
Rent & Power	55,580	55,627
IT, Phone and Data	39,926	29,695
Operational Expenses	137,187	86,103
Consultancies	3,713	79,812
Events	46,718	2,458
Project Expenses	525,882	664,893
Total Expenses	1,617,689	1,644,988
<i>Net Operating Surplus</i>	<i>82,731</i>	<i>23,573</i>





An Australian Government Initiative



Supported by
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Gawler

